



Verslag ♦ Ingxelo ♦ Report

Kantoor van die Munisipale Bestuurder
18 Oktober 2023

7/1/2/2-2
WYK: ALLE

ITEM 8.3 VAN DIE AGENDA VAN 'N RAADSVERGADERING WAT GEHOU SAL WORD
OP 26 OKTOBER 2023.

ONDERWERP: KWARTAALVERSLAG (ARTIKEL 52 van MFMA) – JULIE - SEPTEMBER 2023

SUBJECT: QUARTERLY REPORT (SECTION 52 of MFMA) – JULY - SEPTEMBER 2023

1. AGTERGROND / BACKGROUND

Die doel van hierdie verslag is om te voldoen aan die vereistes van Artikel 52 (d) van die Wet op Munisipale Finansiële Bestuur, No. 56 van 2003, wat die algemene verantwoordelikhede van die Burgermeester voorskryf om aan die raad die finansiële posisie asook die finansiële vordering van die munisipaliteit voor te lê, gemeet teenoor die goedgekeurde begroting vir die 1ste kwartaal soos op 30 September 2023.

Hierdie verslag bevat ook die nie-finansiële inligting in die vorm van die munisipaliteit se prestasie gemeet teen die teikens soos uiteengesit in die Topvlak Dienslewering en Begroting Implementeringsplan van 2023/2024.

The purpose of this report is to comply with the requirements of Section 52 (d) of the Municipal Finance Management Act, No. 56 of 2003, which prescribes the general responsibilities of the Mayor to table to council the financial position as well as the financial progress of the municipality, measured against the approved budget for the 1st quarter as at 30 September 2023.

This report also includes the non-financial information in the form of the municipality's performance measured against the targets set out in the Top Level Service Delivery and Budget Implementation Plan 2023/2024.

2. WETGEWING / LEGISLATION

2.1 Local Government: Municipal Systems Act 32 of 2000

2.2 Local Government: Municipal Finance Management Act 56 of 2003

3. KOPPELING AAN DIE GOP / LINK TO THE IDP

The monthly report links with Chapter 4 of the IDP - Strategic Goal 5 (A Connected and Innovative Local Government).

4. FINANSIËLE IMPLIKASIE / *FINANCIAL IMPLICATION*

Not applicable.

Grants and Subsidies received and recognised for the period July to September 2023:

• Equitable Share Grant	: R59 681 000
• Municipal Infrastructure Grant (MIG)	: R12 900 000
• Integrated National Electrification Programme	: R 6 500 000
• Law Enforcement Rural Safety Unit	: R 5 509 000
• Library Grant	: R 3 972 000
• Establishment and support of a K9-unit	: R 3 345 000
• LG Financial Management Grant	: R 1 550 000
• Fire Service Capacity Building Grant	: R 926 000
• EPWP	: R 458 000
• Municipal Accreditation Grant (Salaries)	: R 245 000
• Community Development Workers	: R 38 000

5. AANBEVELING / *RECOMMENDATION*

Dat kennis geneem word dat die kwartaalverslag op 24 Oktober 2023 by die MPAC ter tafel gelê was en dat die MPAC, by wyse van verslagdoening aan die Raad, aanbeveel dat die Raad kennis neem van die kwartaalverslag, soos voorgeskryf deur Artikel 52 van die Wet op Munisipale Finansiële Bestuur, Wet 56 van 2003 ten opsigte van die implementering van die begroting sowel as die prestasie teenoor die Topvlak Dienslewering en Begroting Implementeringsplan van die munisipaliteit vir die periode 1 Julie tot 30 September 2023.

That cognisance be taken that the quarterly report was tabled at the MPAC on 24 October 2023 and that the MPAC, by way of reporting to the Council, recommends that the Council takes note of the quarterly report as required by Section 52 of the Municipal Finance Management Act, Act 56 of 2003 in respect of the implementation of the budget as well as the performance against the Top Layer Service Delivery and Budget Implementation Plan of the municipality for the period 1 July to 30 September 2023.

(get) J Scholtz

MUNICIPAL MANAGER

WC015 Swartland Municipality

Section 52 Quarterly Report



Quarter 1
July 2023 - September 2023

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PART 1 – IN-YEAR REPORT

Section 1 – Mayor’s Report

1.1 In-Year Report – Quarterly Budget Statement

The quarterly budget statement for the period ended 30 September 2023 has been prepared to meet the legislative requirements of the Municipal Budget and Reporting Regulations and the MFMA.

1.2 Financial problems or potential risks facing the municipality

- That Council note the impact of load shedding on its operations and more specifically the associated additional financial burden impacting the cost of providing services to communities.

Section 2 - Resolutions

RECOMMENDATION:

That Council takes cognisance of the quarterly budget statement and supporting documentation for the quarter ended 30 September 2023.

Section 3 – Executive Summary

3.1 Introduction

It is required by Section 52(d) of the Municipal Finance Management Act that the Mayor of the Municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

3.2 High-level Results

- The following table provides a high-level summary of the municipality’s **YTD performance** on the capital, operational revenue and expenditure measured against the **YTD budget** as at 30 September 2023.

Description	YTD Operating Revenue	YTD Operating Expenditure	YTD Capital Expenditure
Year-to-date Budget 2023/24	R 312 468 795	R 198 627 993	R 32 921 919
Actuals as at 30 September 2023	R 281 311 088	R 184 988 220	R 8 175 529
Variance between YTD Budget and Actuals (over/-under)	R -31 157 707	R -13 639 773	R -24 746 390
Variance %	-10%	-7%	-75%

Note: Operating revenue includes capital transfers compared to the revenue schedule under 3.2.3.

Operational Revenue

The YTD Revenue (**including capital transfers**) at the end of September 2023 was **R281.311 million, 10% below** the YTD budgeted projections.

Operational Expenditure

The YTD Expenditure at the end of September 2023 was **R 184.988 million, 7% below** the YTD budgeted projections.

Capital Expenditure

The YTD Capital expenditure at the end of September 2023 was **R 8.176 million, 75% below** the YTD budgeted projections.

- The following table provides a high-level summary of the municipality's **Annual performance** on the capital, operational revenue and expenditure measured against the **Annual budget** as at 30 September 2023.

Description	Annual Operating Revenue	Annual Operating Expenditure	Annual Capital Expenditure
Annual Budget 2023/24	R 1 221 543 459	R 1 072 205 062	R 240 803 827
Actuals as at 30 September 2023	R 281 311 088	R 184 988 220	R 8 175 529
Actuals as % of Total Annual Budget	23%	17%	3%

➤ **Debtors**

The collection rate for September 2023 was **99.67%** compared to **97.69%** in August 2023. (Amounts received in the current month for the previous month's debtors raised).

➤ **Cash flow**

The municipality started the year with a positive unaudited cash balance of R 722.017 million. The closing balance as at 30 September 2023 was **R 805.990 million** and include investments made to the amount of R 700 million.

3.2.1 Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2023/24)

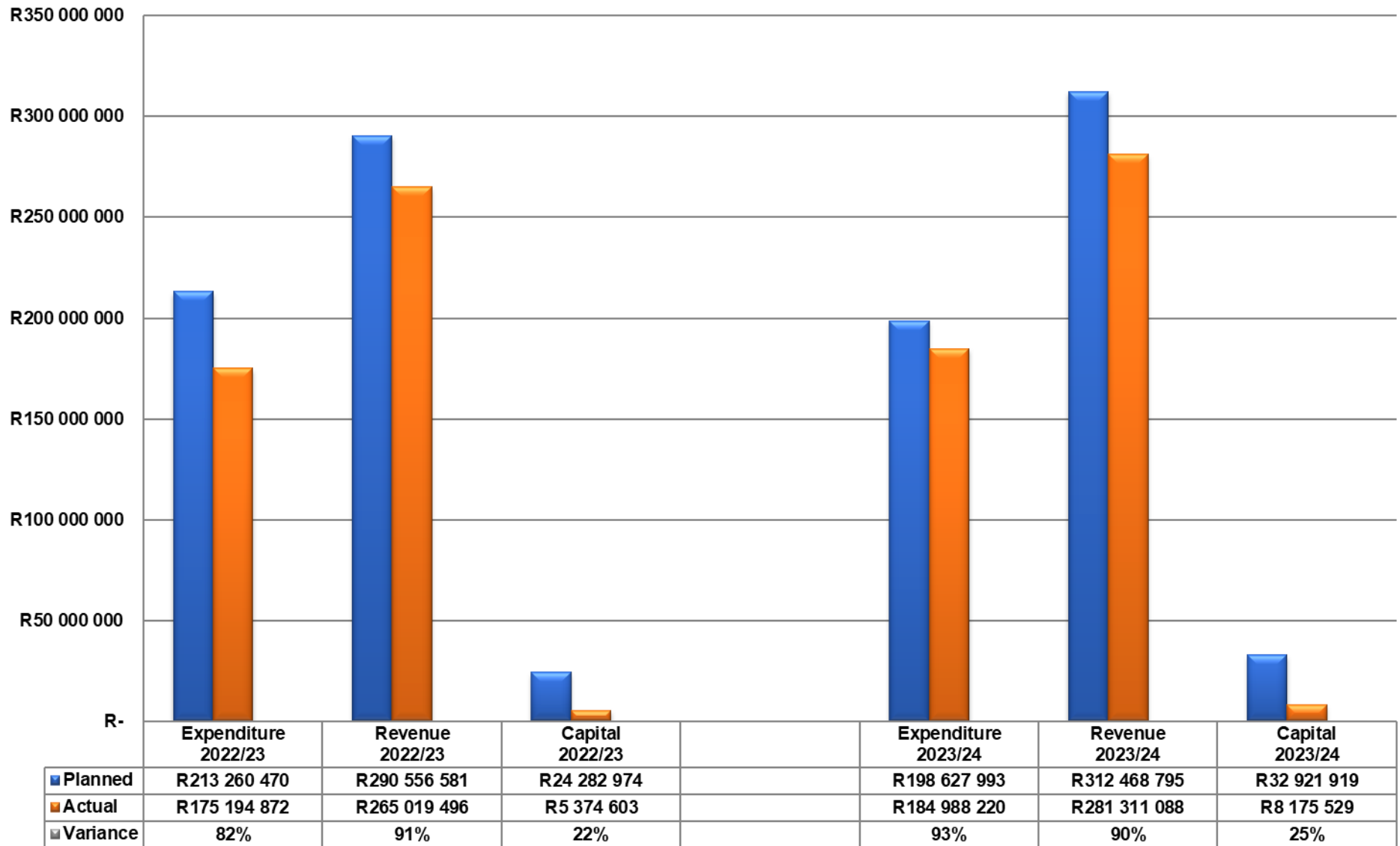
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		JULY			AUGUST			SEPTEMBER			QUARTER 1		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
2023/24													Q1
CIVIL SERVICES	Expenditure	13 840 558	12 298 539	89%	15 643 023	13 625 967	87%	22 829 911	14 399 676	63%	52 313 492	40 324 181	77%
	Revenue	41 178 913	41 537 756	101%	17 615 905	14 197 639	81%	23 708 979	17 039 183	72%	82 503 797	72 774 578	88%
	Capital	2 965 147	128 732	4%	3 745 642	1 790 930	48%	5 114 266	4 247 303	83%	11 825 055	6 166 964	52%
CORPORATE SERVICES	Expenditure	2 894 443	2 324 848	80%	2 927 970	2 554 891	87%	2 962 227	3 039 661	103%	8 784 640	7 919 400	90%
	Revenue	36 529	50 435	138%	42 502	86 726	204%	3 209 219	2 738 856	85%	3 288 250	2 876 017	87%
	Capital	-	-		-	1 043		-	5 148	#DIV/0!	-	6 191	#DIV/0!
COUNCIL SERVICES	Expenditure	1 486 274	2 361 294	159%	3 516 916	1 406 761	40%	1 923 645	4 476 969	233%	6 926 835	8 245 024	119%
	Revenue	13 445	374	3%	24 126	1 153	5%	17 717	859	5%	55 288	2 387	4%
	Capital	-	-		2 000	-	0%	3 000	-	0%	5 000	-	0%
ELECTRICITY SERVICES	Expenditure	13 215 633	6 617 271	50%	37 742 688	47 998 516	127%	38 731 641	37 563 849	97%	89 689 962	92 179 636	103%
	Revenue	42 989 344	39 125 446	91%	41 626 729	38 613 809	93%	47 540 536	40 150 323	84%	132 156 609	117 889 578	89%
	Capital	308 000	99 149	32%	1 027 999	688 620	67%	2 069 999	1 211 902	59%	3 405 998	1 999 671	59%
FINANCIAL SERVICES	Expenditure	4 858 126	3 978 667	82%	5 415 183	4 225 039	78%	4 459 863	4 358 609	98%	14 733 172	12 562 315	85%
	Revenue	42 591 080	45 177 740	106%	15 169 353	16 280 892	107%	15 534 759	17 929 673	115%	73 295 192	79 388 305	108%
	Capital	-	-		15 000	-	0%	21 500	-	0%	36 500	-	0%
DEVELOPMENT SERVICES	Expenditure	2 245 148	1 860 036	83%	2 318 056	1 915 412	83%	2 488 121	2 075 734	83%	7 051 325	5 851 182	83%
	Revenue	396 688	505 579	127%	693 131	842 012	121%	14 539 479	945 059	6%	15 629 298	2 292 650	15%
	Capital	6 457 333	-	0%	3 462 727	-	0%	7 056 060	-	0%	16 976 120	-	0%
MUNICIPAL MANAGER	Expenditure	727 940	671 215	92%	653 602	728 788	112%	651 022	664 905	102%	2 032 564	2 064 908	102%
	Revenue	-	-		-	-		-	-	#DIV/0!	-	-	#DIV/0!
	Capital	-	-		2 000	-		3 000	-	0%	5 000	-	0%
PROTECTION SERVICES	Expenditure	5 143 304	4 614 361	90%	5 979 756	5 298 447	89%	5 972 943	5 928 766	99%	17 096 003	15 841 574	93%
	Revenue	825 210	847 359	103%	1 033 770	1 060 605	103%	3 681 381	4 179 608	114%	5 540 361	6 087 572	110%
	Capital	-	-		10 000	-		658 246	2 703	0%	668 246	2 703	0%
TOTAL	Expenditure	44 411 426	34 726 233	78%	74 197 194	77 753 819	105%	80 019 373	72 508 168	91%	198 627 993	184 988 220	93%
	Revenue	128 031 209	127 244 689	99%	76 205 516	71 082 837	93%	108 232 070	82 983 562	77%	312 468 795	281 311 088	90%
	Capital	9 730 480	227 881	2%	8 265 368	2 480 593	30%	14 926 071	5 467 056	37%	32 921 919	8 175 529	25%

- Variances are explained under point 3.2.3 up until point 3.2.5.

Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2022/23)

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		JULY			AUGUST			SEPTEMBER			QUARTER 1		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
2022/23											Q1		
CIVIL SERVICES	Expenditure	14 392 652	10 133 537	70%	14 916 758	13 076 986	88%	22 202 635	14 328 510	65%	51 512 045	37 539 032	73%
	Revenue	38 104 628	35 849 143	94%	15 586 473	14 593 802	94%	29 071 606	15 436 625	53%	82 762 707	65 879 570	80%
	Capital	550 000	1 926 146	350%	4 850 000	736 007	15%	6 360 000	1 187 200	19%	11 760 000	3 849 353	33%
CORPORATE SERVICES	Expenditure	2 835 771	2 232 195	79%	3 239 804	2 695 587	83%	2 882 188	3 202 112	111%	8 957 763	8 129 895	91%
	Revenue	26 837	44 744	167%	31 970	54 571	171%	3 033 065	2 857 107	94%	3 091 872	2 956 423	96%
	Capital	-	-		-	-		-	14 571	#DIV/0!	-	14 571	#DIV/0!
COUNCIL SERVICES	Expenditure	1 324 959	1 877 458	142%	2 354 086	1 003 430	43%	1 728 916	1 541 051	89%	5 407 961	4 421 939	82%
	Revenue	17 971	-	0%	27 517	9 492	34%	12 342	1 435	12%	57 830	10 926	19%
	Capital	-	-		-	-	0%	-	-	0%	-	-	#DIV/0!
ELECTRICITY SERVICES	Expenditure	18 514 346	5 111 554	28%	42 246 692	38 186 192	90%	41 959 748	40 191 467	96%	102 720 786	83 489 213	81%
	Revenue	39 117 290	34 402 700	88%	37 906 657	17 816 137	47%	45 132 450	48 762 276	108%	122 156 397	100 981 112	83%
	Capital	1 750 833	143 050	8%	2 450 833	67 455	3%	4 400 833	1 229 204	28%	8 602 499	1 439 709	17%
FINANCIAL SERVICES	Expenditure	4 231 863	3 045 285	72%	4 015 519	3 915 777	98%	4 138 236	4 073 239	98%	12 385 618	11 034 300	89%
	Revenue	13 072 232	36 847 705	282%	13 024 963	20 213 883	155%	33 233 656	20 736 506	62%	59 330 851	77 798 093	131%
	Capital	-	-		5 600	-	0%	215 600	-	0%	221 200	-	0%
DEVELOPMENT SERVICES	Expenditure	4 904 051	(2 907 817)	-59%	4 848 810	10 002 400	206%	4 667 459	7 758 760	166%	14 420 320	14 853 342	103%
	Revenue	363 735	468 942	129%	573 326	617 318	108%	17 524 305	10 509 704	60%	18 461 366	11 595 964	63%
	Capital	3 511 620	-	0%	19 999	3 870	19%	165 656	30 852	19%	3 697 275	34 722	1%
MUNICIPAL MANAGER	Expenditure	759 788	458 340	60%	765 824	531 763	69%	753 347	521 190	69%	2 278 959	1 511 294	66%
	Revenue	-	-		-	-		-	-	#DIV/0!	-	-	#DIV/0!
	Capital	-	2 285		-	-		2 000	767	38%	2 000	3 052	153%
PROTECTION SERVICES	Expenditure	5 081 326	3 893 161	77%	5 226 595	5 111 952	98%	5 269 097	5 210 744	99%	15 577 018	14 215 857	91%
	Revenue	813 978	828 773	102%	1 030 519	1 065 448	103%	2 851 061	3 903 185	137%	4 695 558	5 797 407	123%
	Capital	-	-		-	-		-	33 196	#DIV/0!	-	33 196	#DIV/0!
TOTAL	Expenditure	52 044 756	23 843 713	46%	77 614 088	74 524 086	96%	83 601 626	76 827 073	92%	213 260 470	175 194 872	82%
	Revenue	91 516 671	108 442 008	118%	68 181 425	54 370 650	80%	130 858 485	102 206 838	78%	290 556 581	265 019 496	91%
	Capital	5 812 453	2 071 481	36%	7 326 432	807 332	11%	11 144 089	2 495 790	22%	24 282 974	5 374 603	22%

SDBIP - QUARTER 1 COMPARISON

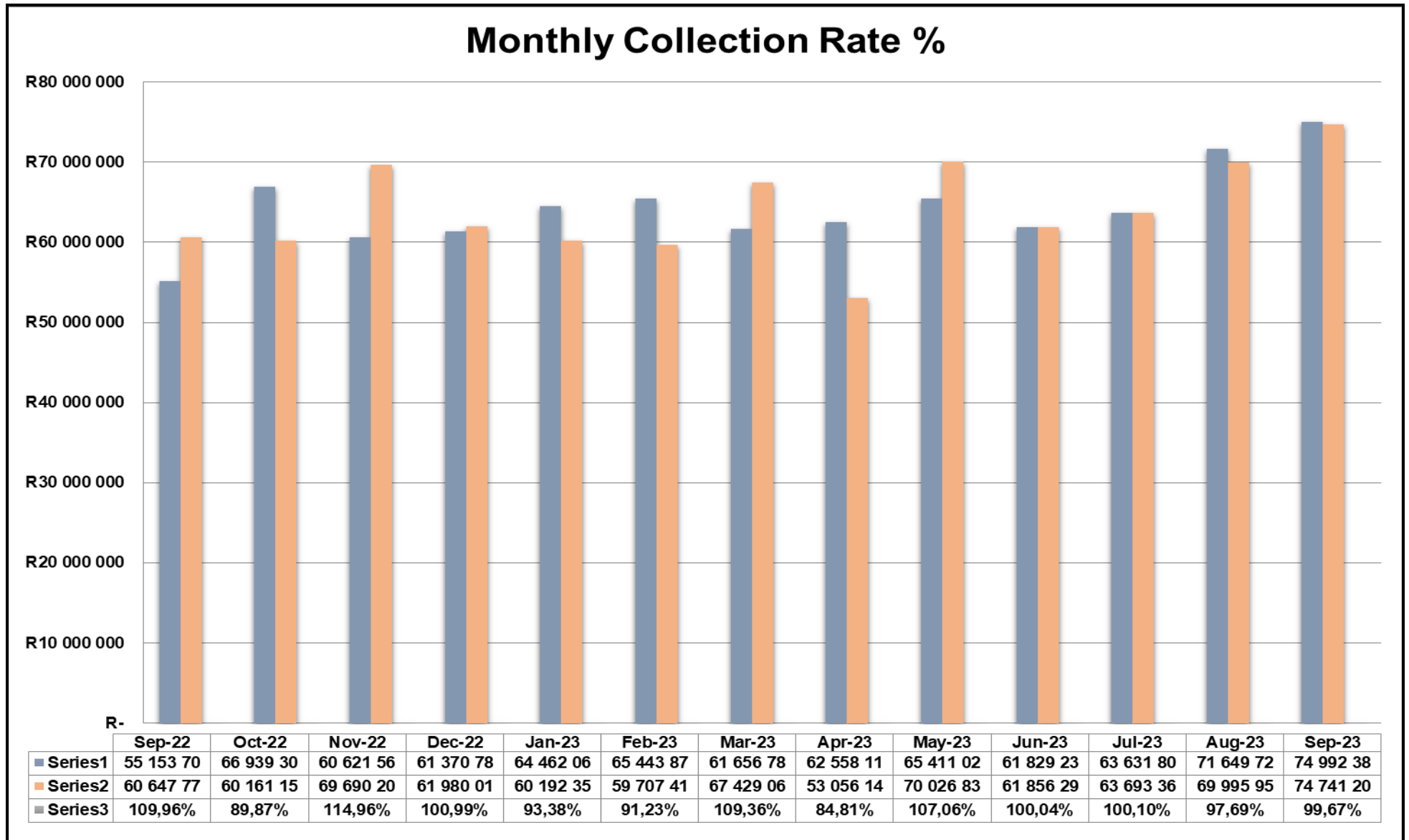


3.2.2 OPERATING REVENUE – ACTUAL RECEIPTS VERSUS BILLING PER SERVICE

2023/24		Jul-23		Aug-23		Sep-23		Quarter 1		%
		Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	1	37 186 027	36 117 375	40 621 686	40 343 911	43 733 180	43 088 089	121 540 893	119 549 375	98,36%
RATES	2	11 867 293	12 877 212	13 651 445	13 537 901	14 927 528	16 582 193	40 446 266	42 997 306	106,31%
SEWERAGE	3	3 947 915	3 674 972	4 225 804	4 215 922	4 222 145	3 930 624	12 395 865	11 821 519	95,37%
AVAILABILITY	4	814 055	844 131	1 128 415	954 864	1 116 535	957 420	3 059 004	2 756 415	90,11%
HOUSING	5	35 197	30 329	35 685	27 291	35 112	33 775	105 995	91 394	86,22%
WATER	6	7 104 959	6 083 671	6 877 040	5 817 048	5 856 836	5 889 926	19 838 835	17 790 645	89,68%
REFUSE	7	2 882 991	2 753 867	3 198 405	2 898 712	3 197 772	3 034 653	9 279 168	8 687 231	93,62%
OTHER		1 499 790	1 311 810	1 911 243	2 200 309	1 903 274	1 224 521	5 314 308	4 736 640	89,13%
		R 65 338 228	R 63 693 367	R 71 649 723	R 69 995 959	R 74 992 383	R 74 741 200	R 211 980 334	R 208 430 526	98,33%
2022/23		Jul-22		Aug-22		Sep-22		Quarter 1		%
		Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	1	32 223 308	34 322 604	34 660 641	35 356 222	21 187 035	34 425 387	88 070 984	104 104 214	118,20%
RATES	2	11 548 098	11 458 517	12 723 144	13 070 275	18 568 583	13 608 462	42 839 825	38 137 254	89,02%
SEWERAGE	3	3 882 913	3 534 260	3 478 474	3 935 162	3 739 108	3 469 637	11 100 495	10 939 059	98,55%
AVAILABILITY	4	314 767	973 400	2 414 822	1 004 959	-182 615	925 742	2 546 973	2 904 101	114,02%
HOUSING	5	33 422	32 582	35 159	29 764	34 006	30 023	102 587	92 370	90,04%
WATER	6	5 068 729	6 566 937	5 376 195	5 349 029	7 331 112	5 639 803	17 776 036	17 555 770	98,76%
REFUSE	7	2 998 407	2 571 999	2 714 210	2 606 332	2 748 032	2 588 279	8 460 649	7 766 610	91,80%
OTHER		1 174 644	935 263	1 479 563	4 558 965	1 728 447	-39 560	4 382 654	5 454 668	124,46%
		R 57 244 288	R 60 395 563	R 62 882 207	R 65 910 708	R 55 153 708	R 60 647 773	R 175 280 203	R 186 954 045	106,66%

The combined monthly services collection rate of **98.33%** for the first quarter of the 2023/24 financial year decreased when compared to the previous financial year's rate of **106.66%**. The actual payments refer to amounts received for the previous month's debtors raised

AMOUNTS RECEIVED IN CURRENT MONTH FOR THE PREVIOUS MONTH'S DEBTORS RAISED



3.2.3 Revenue by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue									
Exchange Revenue									
Service charges - Electricity	364 616	421 007	421 007	38 929	112 875	122 092	(9 217)	-8%	421 007
Service charges - Water	84 142	91 857	91 857	5 815	18 066	23 975	(5 909)	-25%	91 857
Service charges - Waste Water Management	52 452	51 053	51 053	4 488	13 232	12 457	775	6%	51 053
Service charges - Waste management	32 770	32 997	32 997	2 799	8 387	7 994	393	5%	32 997
Sale of Goods and Rendering of Services		13 113	13 113	1 221	3 069	2 383	687	29%	13 113
Agency services	5 511	6 403	6 403	665	1 670	1 652	18	1%	6 403
Interest earned from Receivables	4 048	2 640	2 640	242	757	660	97	15%	2 640
Interest from Current and Non Current Assets	58 939	55 954	55 954	740	2 519	1 555	964	62%	55 954
Rental from Fixed Assets	1 590	1 967	1 967	121	522	448	74	16%	1 967
Operational Revenue		3 933	3 933	461	1 342	828	514	62%	3 933
Non-Exchange Revenue									
Property rates	152 117	167 830	167 830	16 619	45 187	39 912	5 274	13%	167 830
Fines, penalties and forfeits	34 692	32 076	32 076	99	135	44	91	206%	32 076
Licence and permits	5 088	5 158	5 158	380	1 235	1 331	(96)	-7%	5 158
Transfers and subsidies - Operational	173 875	168 036	168 501	6 135	65 816	65 997	(182)	0%	168 501
Interest		1 060	1 060	122	373	265	108	41%	1 060
Operational Revenue	16 837	15 402	15 402	956	2 874	3 850	(976)	-25%	15 402
Gains on disposal of Assets	9 945	14 613	14 613	—	61	179	(119)	-66%	14 613
Total Revenue (excluding capital transfers and contributions)	996 623	1 085 098	1 085 563	79 791	278 119	285 622	(7 503)	-3%	1 085 563

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 30 September 2023.

- **Service charges - Water revenue** stands at 25% below the YTD budgeted mainly due to lower consumption by users.
- **Interest from Current and Non-current Assets** refer to interest that will be received on investments that will only mature in November 2023, May and June 2024. The 62% above YTD budgeted projections refer to the interest received on the positive current account balance.
- **Property rates** stands at 13% above the YTD budgeted projections mainly due to the increase in State owned properties that was levied annually instead of monthly.
- **Gains on disposal of Assets** refer to Sale of land transactions that realised.
- Revenue for the month of **September 2023** was **R79.791 million** whilst the overall YTD performance **excluding capital transfers** stands at **3% below** the budgeted projections.

3.2.4 Expenditure by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Expenditure By Type									
Employee related costs	291 907	316 394	316 751	23 188	66 723	70 091	(3 368)	-5%	316 751
Remuneration of councillors	11 225	12 081	12 081	1 468	3 343	2 863	480	17%	12 081
Bulk purchases - electricity	289 451	356 097	356 097	33 664	82 436	79 995	2 441	3%	356 097
Inventory consumed	51 767	61 034	64 089	1 971	5 138	4 739	399	8%	64 089
Debt impairment	(5 478)	4 424	4 424	-	-	-	-	-	4 424
Depreciation and amortisation	93 100	112 614	112 614	-	-	10 758	(10 758)	-100%	112 614
Interest	15 655	14 486	14 486	-	-	-	-	-	14 486
Contracted services	90 997	70 092	68 106	4 809	10 600	15 123	(4 523)	-30%	68 106
Transfers and subsidies	4 246	5 060	4 910	988	1 655	2 006	(351)	-17%	4 910
Irrecoverable debts written off	43 096	32 910	32 910	-	-	-	-	-	32 910
Operational costs	39 690	57 831	57 430	6 420	15 093	13 053	2 039	16%	57 430
Losses on Disposal of Assets	8 875	16 413	16 413	-	-	-	-	-	16 413
Other Losses		11 894	11 894	-	-	-	-	-	11 894
Total Expenditure	934 531	1 071 330	1 072 205	72 508	184 988	198 628	(13 640)	-7%	1 072 205

- **Remuneration of Councillors** is 17% above the YTD budgeted projections due to the upper limits increased salaries, allowances and benefits payable in respect of the 2022/23 financial year for which adequate provision has been made in the 2023/24 operating budget. The cash flow will be adjusted with the mid-year adjustments budget.
- **Depreciation and amortisation** – The system setup of the latest mscoa version is in testing phase and we will be able to process transactions by end of October 2023.
- **Contract Services** is 30% below the YTD budgeted projections due to underspending on various repairs & maintenance line items.
- **Transfer and Subsidies** are paid out when beneficiaries submit audited financial statements as required, in order for SM to pay out these financial contributions.
- **Operational costs** stands at 16% above the YTD budgeted projections mainly due to the Salga membership and Software licenses that was paid.
- Expenditure for the month of **September 2023** was **R72.508 million** whilst the overall YTD performance stands at **7% below** the budgeted projections.

3.2.5 Capital expenditure and graphs against Annual Budget

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q1 First Quarter									
Vote Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Capital Expenditure - Functional Classification									
Governance and administration	4 751	8 444	8 444	29	51	1 005	(954)	-95%	8 444
Executive and council	676	704	704	–	–	10	(10)	-100%	704
Finance and administration	4 075	7 740	7 740	29	51	995	(944)	-95%	7 740
Community and public safety	6 585	32 539	32 582	832	1 359	2 803	(1 444)	-52%	32 582
Community and social services	407	1 250	1 250	5	6	300	(294)	-98%	1 250
Sport and recreation	2 132	27 390	27 432	824	1 350	1 835	(485)	-26%	27 432
Public safety	4 045	3 899	3 899	3	3	668	(666)	-100%	3 899
Economic and environmental services	57 365	81 843	92 258	228	1 531	18 487	(16 956)	-92%	92 258
Planning and development	3 389	14 612	14 612	28	28	10 104	(10 076)	-100%	14 612
Road transport	53 976	67 231	77 647	199	1 503	8 383	(6 880)	-82%	77 647
Trading services	99 946	86 227	107 520	4 379	5 234	10 627	(5 393)	-51%	107 520
Energy sources	45 870	53 741	57 146	1 212	1 977	3 380	(1 403)	-42%	57 146
Water management	30 998	14 564	26 953	62	152	1 210	(1 059)	-87%	26 953
Waste water management	16 648	13 915	19 414	2 726	2 726	5 637	(2 911)	-52%	19 414
Waste management	6 429	4 007	4 007	379	379	400	(21)	-5%	4 007
Other	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional Classification	168 647	209 052	240 804	5 467	8 176	32 922	(24 746)	-75%	240 804
Funded by:									
National Government	51 410	48 366	48 366	1 459	3 188	4 116	(928)	-23%	48 366
Provincial Government	7 221	57 796	66 389	4	4	16 966	(16 962)	-100%	66 389
District Municipality	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary aid)	11 210	1 225	21 225	–	–	1 725	(1 725)	-100%	21 225
Transfers recognised - capital	69 841	107 387	135 980	1 463	3 192	22 807	(19 615)	-86%	135 980
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	98 806	101 665	104 824	4 004	4 983	10 115	(5 132)	-51%	104 824
Total Capital Funding	168 647	209 052	240 804	5 467	8 176	32 922	(24 746)	-75%	240 804

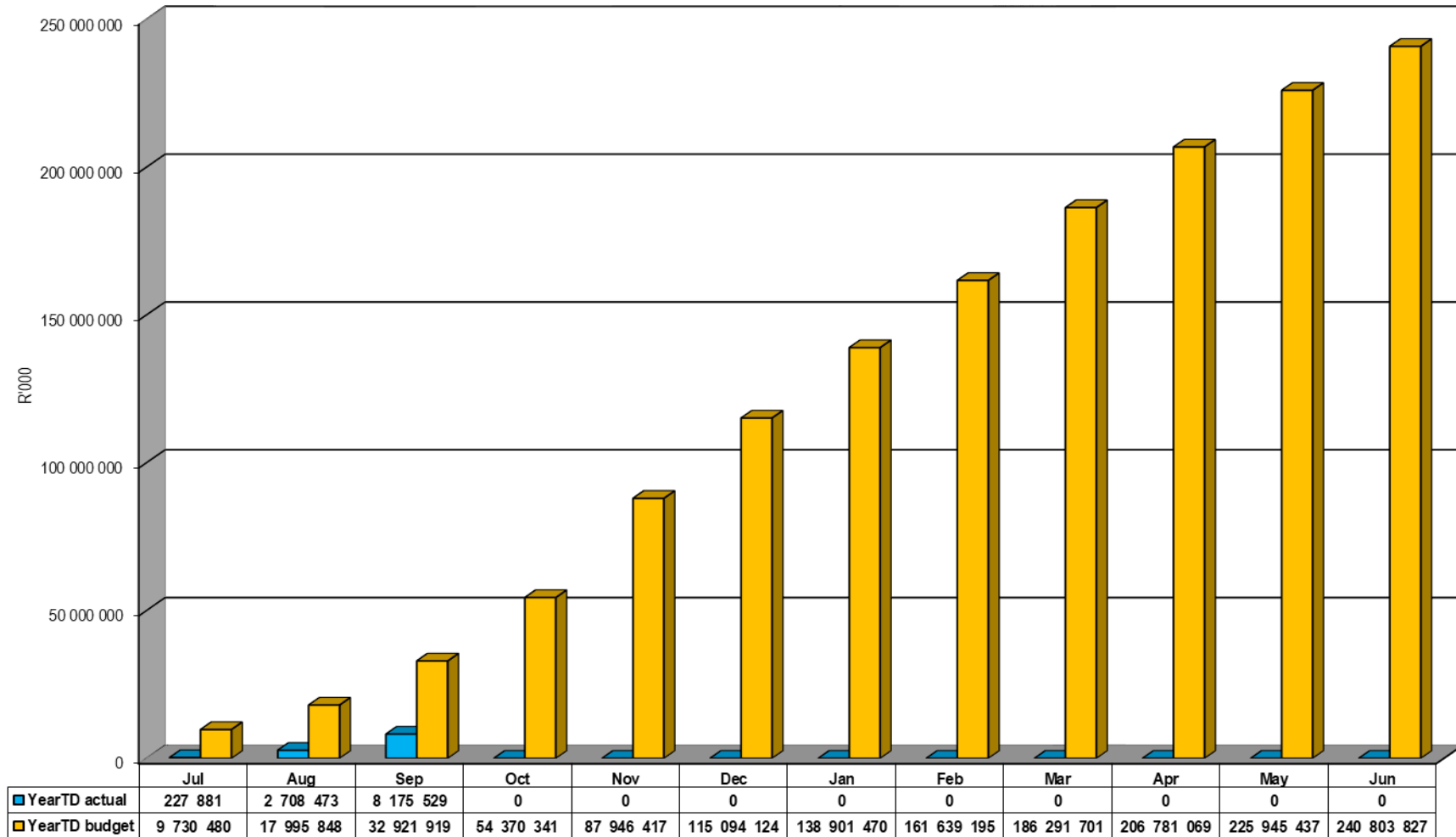
- Capital expenditure for the month of **September 2023** amounts to **R5 467 056** and stands at **75%** below the projected YTD budget which is not aligned to the SDBIP and budget plan as provided by the respective directors.
- The YTD actual is **R8 175 529.02 (3.40%)** compared to the total budget of **R240 803 827**.
- Commitments are R31 515 146.

2023-2024 Top 10 Capital Projects									
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No	PROJECT DESCRIPTION	Adjustments Budget	Month Actual - 30 Sep	YTD Expenditure	YTD Budget	Variance R'000	% Variance	Status of the project	Project Location	At what stage is each project currently (%)	Any challenges identified that is resulting in delays?
CIVIL											
1	Generator Installations	8 593 277	-	-	-	8 593 277	100%	Construction	Swartland	15%	
ROADS											
2	Roads Swartland: Resealing of Roads	9 250 000	-	-	-	9 250 000	100%	Construction	Swartland	15%	
3	Roads Swartland: Construction of New Roads	24 458 000	199 356	1 502 807	2 458 000	22 955 193	94%	Construction	Swartland	15%	
4	Access road and Intersection Upgrading: Illinge Lethu	10 416 105	-	-	-	10 416 105	100%	Planning	Illinge Lethu	1%	
SPORTGROUNDS											
5	Upgrading of Illinge Lethu Sports Fields	11 300 000	388 481	814 013	1 750 000	10 485 987	93%	Tenders process	Illinge Lethu	7%	
SWIMMING POOLS											
6	Swimming Pool: Wesbank	12 000 000	-	-	-	12 000 000	100%	Tenders process	Wesbank	3%	
HOUSING											
7	Malmesbury De Hoop Serviced Sites	45 000 000	-	-	7 985 454	45 000 000	100%	BAC Approved. Awaiting Appeal period	Malmesbury	0%	
ELECTRICAL SERVICES											
8	Malmesbury: Saamstaan/De Hoop area: Upgrading of bulk electricity supply: Phase 1	23 658 000	871 279	871 279	1 658 000	22 786 722	96%	Contract awarded to VE Electrical. Material orders placed.	Malmesbury	0%	Expenditure will be paid from INEP Vote first and then CRR Vote.
9	Malmesbury De Hoop 132/11kV Substation, 132kV transmission line and servitudes	16 042 000	-	-	42 000	16 042 000	100%	Contract awarded to VE Electrical. Material orders placed.	Malmesbury	0%	
10	Replace oil insulated switchgear and equipment	5 000 000	-	-	-	5 000 000	100%	Tender for some material awarded. Awaiting delivery. Some material still to be ordered	Swartland	0%	Installation will be done in-house once material received
TOTAL		165 717 382	1 459 116	3 188 099	13 893 454	162 529 283	98%				

NOTE: Project status (column J): If the project is in the SCM process of being procured. Please state in which stage (column L) (planning, specification, advertising, etc)

Chart C2 2023/24 Capital Expenditure: YTD Actual vs YTD Budget



3.2.6 PERFORMANCE INDICATORS

WC015 Swartland - Supporting Table SC2 Monthly Budget Statement - performance indicators - Q1 First Quarter					
Description of financial indicator	Basis of calculation	Budget Year 2023/24			
		Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>					
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure	11,9%	11,9%	0,0%	11,9%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants	0,0%	0,0%	0,0%	0,0%
<u>Safety of Capital</u>					
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves	9,5%	9,4%	9,1%	9,4%
Gearing	Long Term Borrowing/ Funds & Reserves	24,8%	24,8%	30,8%	24,8%
<u>Liquidity</u>					
Current Ratio	Current assets/current liabilities	6:1	6:1	8:1	6:1
<u>Revenue Management</u>					
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing	97,0%	97,00%	98,8%	97,0%
<u>Creditors Management</u>					
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))	100,0%	100,00%	99,0%	100,0%
<u>Funding of Provisions</u>					
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions				
<u>Other Indicators</u>					
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	6,0%	6,0%	3,6%	6,0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	21,0%	21,0%	16,1%	21,0%
Employee costs	Employee costs/Total Revenue - capital revenue	29,2%	29,2%	24,0%	29,2%
Repairs & Maintenance	R&M/Total Revenue - capital revenue	6,1%	6,1%	5,1%	6,1%
Interest & Depreciation	I&D/Total Revenue - capital revenue	11,7%	11,7%	0,0%	11,7%
<u>IDP regulation financial viability indicators</u>					
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	17,2%	7,5%	21,2%	17,2%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	11,3%	9,1%	4,7%	11,3%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	10	10	9	10

Section 4 – In-year budget statement tables

4.1 Monthly budget statements

4.1.1 Table C1: s71 Monthly Budget Statement Summary

WC015 Swartland - Table C1 Monthly Budget Statement Summary - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	152 117	167 830	167 830	16 619	45 187	39 912	5 274	13%	167 830
Service charges	533 980	596 914	596 914	52 031	152 560	166 518	(13 958)	-8%	596 914
Investment revenue	58 939	55 954	–	740	2 519	1 555	964	62%	55 954
Transfers and subsidies - Operational	58 939	168 036	55 954	6 135	65 816	65 997	(182)	-0%	168 501
Other own revenue	192 648	96 364	264 865	4 267	12 038	11 640	398	3%	96 364
Total Revenue (excluding capital transfers and contributions)	996 623	1 085 098	1 085 563	79 791	278 119	285 622	(7 503)	-3%	1 085 563
Employee costs	291 907	316 394	316 751	23 188	66 723	70 091	(3 368)	-5%	316 751
Remuneration of Councillors	11 225	12 081	12 081	1 468	3 343	2 863	480	17%	12 081
Depreciation and amortisation	93 100	112 614	112 614	–	–	10 758	(10 758)	-100%	112 614
Interest	15 655	14 486	14 486	–	–	–	–		14 486
Inventory consumed and bulk purchases	341 218	417 131	420 187	35 635	87 574	84 734	2 840	3%	420 187
Transfers and subsidies	4 246	5 060	4 910	988	1 655	2 006	(351)	-17%	4 910
Other expenditure	177 180	193 564	191 176	11 229	25 692	28 176	(2 484)	-9%	191 176
Total Expenditure	934 531	1 071 330	1 072 205	72 508	184 988	198 628	(13 640)	-7%	1 072 205
Surplus/(Deficit)	62 092	13 768	13 358	7 283	93 131	86 994	6 137	7%	13 358
Transfers and subsidies - capital (monetary allocations)	76 120	107 387	135 980	3 192	3 192	26 847	(23 655)	-88%	135 980
Surplus/(Deficit) after capital transfers & contributions	138 212	121 155	149 338	10 475	96 323	113 841	(17 518)	-15%	149 338
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	138 212	121 155	149 338	10 475	96 323	113 841	(17 518)	-15%	149 338
Capital expenditure & funds sources									
Capital expenditure	168 647	209 052	240 804	5 467	8 176	32 922	(24 746)	-75%	240 804
Capital transfers recognised	69 841	107 387	135 980	1 463	3 192	22 807	(19 615)	-86%	135 980
Internally generated funds	98 806	101 665	104 824	4 004	4 983	10 115	(5 132)	-51%	104 824
Total sources of capital funds	168 647	209 052	240 804	5 467	8 176	32 922	(24 746)	-75%	240 804
Financial position									
Total current assets	879 602	863 166	859 598		947 501				859 598
Total non current assets	2 234 437	2 322 092	2 353 843		2 253 701				2 353 843
Total current liabilities	144 679	144 717	144 717		125 082				144 717
Total non current liabilities	223 551	224 988	224 988		223 551				224 988
Community wealth/Equity	2 745 810	2 815 553	2 843 736		2 756 247				2 843 736
Cash flows									
Net cash from (used) operating	234 306	224 935	253 092	29 425	150 986	258 770	107 783	42%	253 092
Net cash from (used) investing	(170 142)	(194 439)	(226 191)	(5 497)	(7 554)	(31 792)	(24 238)	76%	(226 191)
Net cash from (used) financing	(7 238)	(8 261)	(8 261)	122	343	125	(218)	-175%	(8 261)
Cash/cash equivalents at the month/year	722 017	684 449	680 855	662 215	805 990	889 317	83 327	9%	680 855
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	59 539	11 598	3 373	1 909	1 306	1 139	2 135	28 836	109 835
Creditors Age Analysis									
Total Creditors	8 677	–	–	0	–	–	–	58	8 735

4.1.2 Table C2: Monthly Budget Statement - Financial Performance (standard classification)

WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue - Functional									
<i>Governance and administration</i>	290 544	319 063	319 528	18 130	79 779	73 845	5 934	8%	319 528
Executive and council	103	305	305	1	2	55	(53)	-96%	305
Finance and administration	290 441	318 758	319 223	18 129	79 776	73 789	5 987	8%	319 223
Internal audit	–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>	84 174	127 957	127 957	7 222	7 984	23 604	(15 620)	-66%	127 957
Community and social services	14 502	13 893	13 893	2 654	2 928	3 385	(457)	-13%	13 893
Sport and recreation	5 355	16 216	16 216	1 378	1 798	3 767	(1 970)	-52%	16 216
Public safety	42 679	42 089	42 089	3 121	3 157	2 519	638	25%	42 089
Housing	21 638	55 758	55 758	68	101	13 933	(13 832)	-99%	55 758
Health	–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>	43 503	33 128	43 544	3 093	6 015	8 024	(2 009)	-25%	43 544
Planning and development	4 946	4 789	4 789	514	1 542	875	667	76%	4 789
Road transport	38 558	28 339	38 756	2 579	4 473	7 149	(2 676)	-37%	38 756
Environmental protection	–	–	–	–	–	–	–	–	–
<i>Trading services</i>	654 507	712 303	730 480	54 536	187 525	206 988	(19 463)	-9%	730 480
Energy sources	393 023	456 425	457 825	40 149	117 886	132 151	(14 266)	-11%	457 825
Water management	123 175	113 187	124 465	6 292	25 567	31 745	(6 178)	-19%	124 465
Waste water management	83 402	86 097	91 596	4 839	26 948	26 277	671	3%	91 596
Waste management	54 906	56 595	56 595	3 256	17 124	16 815	309	2%	56 595
<i>Other</i>	15	34	34	3	9	8	1	9%	34
Total Revenue - Functional	1 072 743	1 192 485	1 221 543	82 984	281 311	312 469	(31 158)	-10%	1 221 543
Expenditure - Functional									
<i>Governance and administration</i>	135 064	171 937	171 646	14 625	36 233	36 566	(333)	-1%	171 646
Executive and council	22 144	25 835	25 755	4 796	9 179	7 532	1 647	22%	25 755
Finance and administration	111 032	142 949	142 739	9 664	26 599	28 355	(1 755)	-6%	142 739
Internal audit	1 889	3 152	3 152	165	454	680	(225)	-33%	3 152
<i>Community and public safety</i>	167 610	154 654	154 769	9 118	24 632	27 723	(3 091)	-11%	154 769
Community and social services	23 083	26 330	26 318	1 710	4 977	5 605	(628)	-11%	26 318
Sport and recreation	31 643	34 938	34 980	2 166	6 111	7 212	(1 101)	-15%	34 980
Public safety	86 711	88 686	88 770	4 936	12 831	14 032	(1 201)	-9%	88 770
Housing	26 174	4 701	4 701	306	714	875	(162)	-18%	4 701
Health	–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>	75 256	85 081	85 905	3 048	8 387	12 233	(3 845)	-31%	85 905
Planning and development	14 561	16 200	16 680	1 001	3 044	3 732	(687)	-18%	16 680
Road transport	60 695	68 882	69 225	2 047	5 343	8 501	(3 158)	-37%	69 225
Environmental protection	–	–	–	–	–	–	–	–	–
<i>Trading services</i>	554 307	657 274	657 502	45 274	115 194	121 528	(6 334)	-5%	657 502
Energy sources	338 635	414 005	414 021	36 300	89 362	89 564	(202)	0%	414 021
Water management	86 075	107 650	107 676	2 186	6 386	8 584	(2 198)	-26%	107 676
Waste water management	69 307	77 428	77 481	3 369	9 232	12 347	(3 115)	-25%	77 481
Waste management	60 290	58 190	58 323	3 420	10 214	11 033	(819)	-7%	58 323
<i>Other</i>	2 294	2 384	2 384	443	541	577	(36)	-6%	2 384
Total Expenditure - Functional	934 531	1 071 330	1 072 205	72 508	184 988	198 628	(13 640)	-7%	1 072 205
Surplus/ (Deficit) for the year	138 212	121 155	149 338	10 475	96 323	113 841	(17 518)	-15%	149 338

4.1.3 Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q1 First Quarter									
Vote Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue by Vote									
Vote 1 - Corporate Services	13 416	12 735	13 200	2 739	2 876	3 288	(412)	-12,5%	13 200
Vote 2 - Civil Services	293 035	299 716	326 909	17 039	72 775	82 504	(9 729)	-11,8%	326 909
Vote 3 - Council	103	305	305	1	2	55	(53)	-95,7%	305
Vote 4 - Electricity Services	393 023	456 443	457 843	40 150	117 890	132 157	(14 267)	-10,8%	457 843
Vote 5 - Financial Services	287 844	304 521	304 521	17 930	79 388	73 295	6 093	8,3%	304 521
Vote 6 - Development Services	31 971	64 870	64 870	945	2 293	15 629	(13 337)	-85,3%	64 870
Vote 7 - Municipal Manager	–	–	–	–	–	–	–	–	–
Vote 8 - Protection Services	53 349	53 895	53 895	4 180	6 088	5 540	547	9,9%	53 895
Total Revenue by Vote	1 072 743	1 192 485	1 221 543	82 984	281 311	312 469	(31 158)	-10,0%	1 221 543
Expenditure by Vote									
Vote 1 - Corporate Services	37 800	42 202	42 667	3 040	7 919	8 785	(865)	-9,8%	42 667
Vote 2 - Civil Services	325 328	369 407	370 008	14 400	40 324	52 313	(11 989)	-22,9%	370 008
Vote 3 - Council	18 881	23 068	22 988	4 477	8 245	6 927	1 318	19,0%	22 988
Vote 4 - Electricity Services	342 784	419 094	418 968	37 564	92 180	89 690	2 490	2,8%	418 968
Vote 5 - Financial Services	52 095	73 728	73 178	4 359	12 562	14 733	(2 171)	-14,7%	73 178
Vote 6 - Development Services	50 629	32 212	32 622	2 076	5 851	7 051	(1 200)	-17,0%	32 622
Vote 7 - Municipal Manager	7 573	8 927	8 997	665	2 065	2 033	32	1,6%	8 997
Vote 8 - Protection Services	99 441	102 693	102 777	5 929	15 842	17 096	(1 254)	-7,3%	102 777
Total Expenditure by Vote	934 531	1 071 330	1 072 205	72 508	184 988	198 628	(13 640)	-6,9%	1 072 205
Surplus/ (Deficit) for the year	138 212	121 155	149 338	10 475	96 323	113 841	(17 518)	-15,4%	149 338

4.1.4 Table C4: Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue									
Exchange Revenue									
Service charges - Electricity	364 616	421 007	421 007	38 929	112 875	122 092	(9 217)	-8%	421 007
Service charges - Water	84 142	91 857	91 857	5 815	18 066	23 975	(5 909)	-25%	91 857
Service charges - Waste Water Management	52 452	51 053	51 053	4 488	13 232	12 457	775	6%	51 053
Service charges - Waste management	32 770	32 997	32 997	2 799	8 387	7 994	393	5%	32 997
Sale of Goods and Rendering of Services		13 113	13 113	1 221	3 069	2 383	687	29%	13 113
Agency services	5 511	6 403	6 403	665	1 670	1 652	18	1%	6 403
Interest earned from Receivables	4 048	2 640	2 640	242	757	660	97	15%	2 640
Interest from Current and Non Current Assets	58 939	55 954	55 954	740	2 519	1 555	964	62%	55 954
Rental from Fixed Assets	1 590	1 967	1 967	121	522	448	74	16%	1 967
Operational Revenue		3 933	3 933	461	1 342	828	514	62%	3 933
Non-Exchange Revenue									
Property rates	152 117	167 830	167 830	16 619	45 187	39 912	5 274	13%	167 830
Fines, penalties and forfeits	34 692	32 076	32 076	99	135	44	91	206%	32 076
Licence and permits	5 088	5 158	5 158	380	1 235	1 331	(96)	-7%	5 158
Transfers and subsidies - Operational	173 875	168 036	168 501	6 135	65 816	65 997	(182)	0%	168 501
Interest		1 060	1 060	122	373	265	108	41%	1 060
Operational Revenue	16 837	15 402	15 402	956	2 874	3 850	(976)	-25%	15 402
Gains on disposal of Assets	9 945	14 613	14 613	-	61	179	(119)	-66%	14 613
Total Revenue (excluding capital transfers and contributions)	996 623	1 085 098	1 085 563	79 791	278 119	285 622	(7 503)	-3%	1 085 563
Expenditure By Type									
Employee related costs	291 907	316 394	316 751	23 188	66 723	70 091	(3 368)	-5%	316 751
Remuneration of councillors	11 225	12 081	12 081	1 468	3 343	2 863	480	17%	12 081
Bulk purchases - electricity	289 451	356 097	356 097	33 664	82 436	79 995	2 441	3%	356 097
Inventory consumed	51 767	61 034	64 089	1 971	5 138	4 739	399	8%	64 089
Debt impairment	(5 478)	4 424	4 424	-	-	-	-	-	4 424
Depreciation and amortisation	93 100	112 614	112 614	-	-	10 758	(10 758)	-100%	112 614
Interest	15 655	14 486	14 486	-	-	-	-	-	14 486
Contracted services	90 997	70 092	68 106	4 809	10 600	15 123	(4 523)	-30%	68 106
Transfers and subsidies	4 246	5 060	4 910	988	1 655	2 006	(351)	-17%	4 910
Irrecoverable debts written off	43 096	32 910	32 910	-	-	-	-	-	32 910
Operational costs	39 690	57 831	57 430	6 420	15 093	13 053	2 039	16%	57 430
Losses on Disposal of Assets	8 875	16 413	16 413	-	-	-	-	-	16 413
Other Losses		11 894	11 894	-	-	-	-	-	11 894
Total Expenditure	934 531	1 071 330	1 072 205	72 508	184 988	198 628	(13 640)	-7%	1 072 205
Surplus/(Deficit)	62 092	13 768	13 358	7 283	93 131	86 994	6 137	0	13 358
Transfers and subsidies - capital (monetary)	76 120	107 387	135 980	3 192	3 192	26 847	(23 655)	(0)	135 980
Transfers and subsidies - capital (in-kind)		-					-		-
Surplus/(Deficit) after capital transfers & Income Tax	138 212	121 155	149 338	10 475	96 323	113 841			149 338
Surplus/(Deficit) after income tax	138 212	121 155	149 338	10 475	96 323	113 841			149 338
Share of Surplus/Deficit attributable to Joint Venture									-
Share of Surplus/Deficit attributable to Minorities									-
Surplus/(Deficit) attributable to municipality	138 212	121 155	149 338	10 475	96 323	113 841			149 338
Surplus/ (Deficit) for the year	138 212	121 155	149 338	10 475	96 323	113 841			149 338

4.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q1 First Quarter									
Vote Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Multi-Year expenditure appropriation									
Vote 2 - Civil Services	80 605	53 925	54 578	1 345	2 648	3 844	(1 195)	-31%	54 578
Vote 4 - Electricity Services	30 367	40 500	41 992	871	871	2 236	(1 365)	-61%	41 992
Vote 6 - Development Services	1 678	55 314	55 314	-	-	16 966	(16 966)	-100%	55 314
Total Capital Multi-year expenditure	112 650	149 739	151 884	2 216	3 520	23 046	(19 526)	-85%	151 884
Single Year expenditure appropriation									
Vote 1 - Corporate Services	596	176	176	5	6	-	6	#DIV/0!	176
Vote 2 - Civil Services	26 520	35 808	63 501	2 902	3 518	7 981	(4 463)	-56%	63 501
Vote 3 - Council	664	692	692	-	-	5	(5)	-100%	692
Vote 4 - Electricity Services	18 239	14 758	16 672	341	1 128	1 170	(42)	-4%	16 672
Vote 5 - Financial Services	665	2 192	2 192	-	-	37	(37)	-100%	2 192
Vote 6 - Development Services	5 256	1 776	1 776	-	-	10	(10)	-100%	1 776
Vote 7 - Municipal Manager	12	12	12	-	-	5	(5)	-100%	12
Vote 8 - Protection Services	4 045	3 899	3 899	3	3	668	(666)	-100%	3 899
Total Capital single-year expenditure	55 996	59 313	88 920	3 251	4 656	9 876	(5 220)	-53%	88 920
Total Capital Expenditure	168 647	209 052	240 804	5 467	8 176	32 922	(24 746)	-75%	240 804
Capital Expenditure - Functional Classification									
Governance and administration	4 751	8 444	8 444	29	51	1 005	(954)	-95%	8 444
Executive and council	676	704	704	-	-	10	(10)	-100%	704
Finance and administration	4 075	7 740	7 740	29	51	995	(944)	-95%	7 740
Community and public safety	6 585	32 539	32 582	832	1 359	2 803	(1 444)	-52%	32 582
Community and social services	407	1 250	1 250	5	6	300	(294)	-98%	1 250
Sport and recreation	2 132	27 390	27 432	824	1 350	1 835	(485)	-26%	27 432
Public safety	4 045	3 899	3 899	3	3	668	(666)	-100%	3 899
Economic and environmental services	57 365	81 843	92 258	228	1 531	18 487	(16 956)	-92%	92 258
Planning and development	3 389	14 612	14 612	28	28	10 104	(10 076)	-100%	14 612
Road transport	53 976	67 231	77 647	199	1 503	8 383	(6 880)	-82%	77 647
Trading services	99 946	86 227	107 520	4 379	5 234	10 627	(5 393)	-51%	107 520
Energy sources	45 870	53 741	57 146	1 212	1 977	3 380	(1 403)	-42%	57 146
Water management	30 998	14 564	26 953	62	152	1 210	(1 059)	-87%	26 953
Waste water management	16 648	13 915	19 414	2 726	2 726	5 637	(2 911)	-52%	19 414
Waste management	6 429	4 007	4 007	379	379	400	(21)	-5%	4 007
Other									
Total Capital Expenditure - Functional Classification	168 647	209 052	240 804	5 467	8 176	32 922	(24 746)	-75%	240 804
Funded by:									
National Government	51 410	48 366	48 366	1 459	3 188	4 116	(928)	-23%	48 366
Provincial Government	7 221	57 796	66 389	4	4	16 966	(16 962)	-100%	66 389
District Municipality	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary al	11 210	1 225	21 225	-	-	1 725	(1 725)	-100%	21 225
Transfers recognised - capital	69 841	107 387	135 980	1 463	3 192	22 807	(19 615)	-86%	135 980
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	98 806	101 665	104 824	4 004	4 983	10 115	(5 132)	-51%	104 824
Total Capital Funding	168 647	209 052	240 804	5 467	8 176	32 922	(24 746)	-75%	240 804

4.1.6 Table C6: Monthly Budget Statement - Financial Position

WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Q1 First Quarter					
Description	2022/23	Budget Year 2023/24			
	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands					
ASSETS					
Current assets					
Cash and cash equivalents	722 017	684 449	680 855	799 926	680 855
Trade and other receivables from exchange transactions	87 081	108 621	108 621	95 426	108 621
Receivables from non-exchange transactions	38 451	33 732	33 732	31 162	33 732
Current portion of non-current receivables	–	4	4	4	4
Inventory	23 023	23 136	23 163	27 117	23 163
VAT	9 031	13 043	13 043	(6 185)	13 043
Other current assets	–	180	180	51	180
Total current assets	879 602	863 166	859 598	947 501	859 598
Non current assets					
Investments	–	–	–	–	–
Investment property	20 837	24 927	24 927	22 458	24 927
Property, plant and equipment	2 211 648	2 295 581	2 327 332	2 229 291	2 327 332
Heritage assets	1 345	1 120	1 120	1 345	1 120
Intangible assets	606	464	464	606	464
Total non current assets	2 234 437	2 322 092	2 353 843	2 253 701	2 353 843
TOTAL ASSETS	3 114 039	3 185 258	3 213 441	3 201 202	3 213 441
LIABILITIES					
Current liabilities					
Bank overdraft	–	–	–	–	–
Financial liabilities	8 761	9 325	9 325	8 761	9 325
Consumer deposits	17 846	17 450	17 450	18 182	17 450
Trade and other payables from exchange transactions	103 492	103 302	103 302	52 054	103 302
Trade and other payables from non-exchange transactions	303	216	216	36 847	216
Provision	4 916	10 898	10 898	11 125	10 898
VAT	–	–	–	(1 887)	–
Other current liabilities	9 360	3 527	3 527	–	3 527
Total current liabilities	144 679	144 717	144 717	125 082	144 717
Non current liabilities					
Financial liabilities	82 090	72 637	72 637	82 090	72 637
Provision	58 487	70 963	70 963	70 631	70 963
Long term portion of trade payables	–	–	–	–	–
Other non-current liabilities	82 974	81 388	81 388	70 830	81 388
Total non current liabilities	223 551	224 988	224 988	223 551	224 988
TOTAL LIABILITIES	368 230	369 705	369 705	348 633	369 705
NET ASSETS	2 745 810	2 815 553	2 843 736	2 852 570	2 843 736
COMMUNITY WEALTH/EQUITY					
Accumulated surplus/(deficit)	2 486 549	2 522 094	2 550 277	2 490 090	2 550 277
Reserves and funds	259 260	293 459	293 459	266 157	293 459
Other	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2 745 810	2 815 553	2 843 736	2 756 247	2 843 736

Note: The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

4.1.7 Table C7: Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	152 117	164 473	164 473	29 745	57 776	41 118	16 658	41%	164 473
Service charges	523 091	590 304	590 304	54 105	153 182	166 518	(13 335)	-8%	590 304
Other revenue	54 436	37 148	37 148	10 525	28 078	15 841	12 237	77%	37 148
Transfers and Subsidies - Operational	173 875	168 036	168 178	4 151	75 254	53 945	21 309	40%	168 178
Transfers and Subsidies - Capital	60 836	107 387	135 980	12 410	24 925	26 847	(1 922)	-7%	135 980
Interest	61 933	55 954	55 954	-	-	1 555	(1 555)	-100%	55 954
Dividends	-	-	-	-	-	-	-		-
Payments									
Suppliers and employees	(777 557)	(883 983)	(884 711)	(81 512)	(188 229)	(45 004)	143 225	-318%	(884 711)
Interest	(10 180)	(9 324)	(9 324)	-	-	-	-		(9 324)
Transfers and Subsidies	(4 246)	(5 060)	(4 910)	-	-	(2 050)	(2 050)	100%	(4 910)
NET CASH FROM/(USED) OPERATING ACTIVITIES	234 306	224 935	253 092	29 425	150 986	258 770	107 783	42%	253 092
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	2 186	14 613	14 613	-	61	-	61	#DIV/0!	14 613
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-		-
Payments									
Capital assets	(172 328)	(209 052)	(240 804)	(5 497)	(7 615)	(31 792)	(24 177)	76%	(240 804)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(170 142)	(194 439)	(226 191)	(5 497)	(7 554)	(31 792)	(24 238)	76%	(226 191)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-		-
Borrowing long term/refinancing	-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits	1 396	500	500	122	343	125	218	175%	500
Payments									
Repayment of borrowing	(8 634)	(8 761)	(8 761)	-	-	-	-		(8 761)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(7 238)	(8 261)	(8 261)	122	343	125	(218)	-175%	(8 261)
NET INCREASE/ (DECREASE) IN CASH HELD	56 926	22 234	18 640	24 050	143 775	227 102			18 640
Cash/cash equivalents at beginning:	665 091	662 215	662 215	662 215	662 215	662 215			662 215
Cash/cash equivalents at month/year end:	722 017	684 449	680 855		805 990	889 317			680 855

Cash and cash equivalents as at 30 September 2023 include investments made to the amount of R700 000 000.

PART 2 – SUPPORTING DOCUMENTATION

Section 5 – Debtors' analysis

5.1 Supporting Table SC3

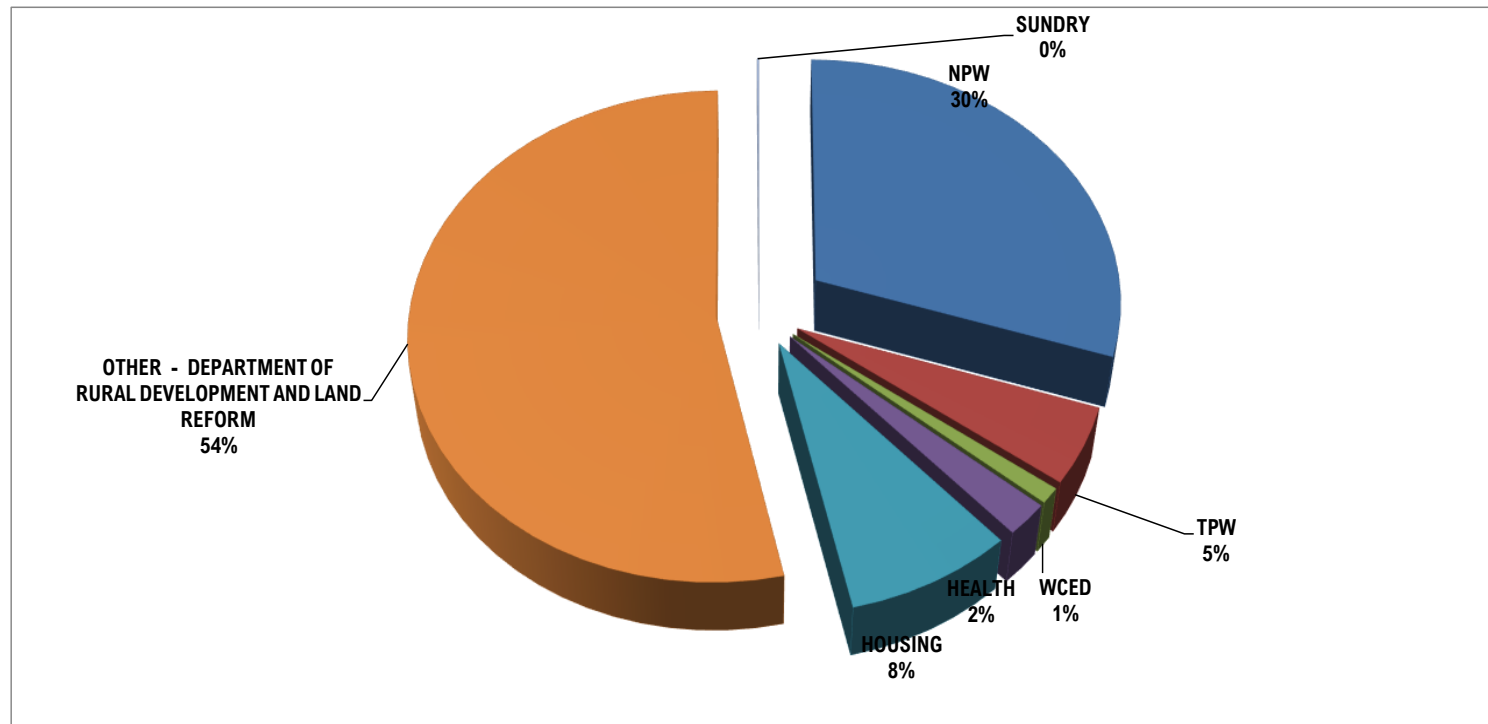
WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q1 First Quarter											
Description	NT Code	Budget Year 2023/24									
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days
R thousands											
Debtors Age Analysis By Income Source											
Trade and Other Receivables from Exchange Transactions - Water	1200	7 068	2 576	1 158	868	457	398	815	7 262	20 601	9 799
Trade and Other Receivables from Exchange Transactions - Electricity	1300	33 761	3 267	200	64	55	44	76	1 577	39 044	1 816
Receivables from Non-exchange Transactions - Property Rates	1400	13 568	2 718	902	242	168	129	181	10 416	28 325	11 137
Receivables from Exchange Transactions - Waste Water Management	1500	3 837	1 523	501	326	287	273	503	4 360	11 611	5 750
Receivables from Exchange Transactions - Waste Management	1600	3 337	1 155	419	262	233	213	388	3 953	9 960	5 049
Receivables from Exchange Transactions - Property Rental Debtors	1700	35	25	5	3	2	2	3	28	103	38
Interest on Arrear Debtor Accounts	1810	–	–	–	–	–	–	–	–	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–
Other	1900	(2 067)	334	188	144	104	80	168	1 239	190	1 736
Total By Income Source	2000	59 539	11 598	3 373	1 909	1 306	1 139	2 135	28 836	109 835	35 325
2022/23 - totals only		55 606	13 564	3 423	1 708	1 264	1 084	2 001	23 142	101 792	29 199
Debtors Age Analysis By Customer Group											
Organs of State	2200	2 897	125	60	29	30	27	43	2 322	5 535	2 453
Commercial	2300	26 313	1 355	118	119	41	38	72	1 292	29 349	1 563
Households	2400	30 329	10 118	3 195	1 761	1 234	1 073	2 019	25 221	74 951	31 309
Other	2500	–	–	–	–	–	–	–	–	–	–
Total By Customer Group	2600	59 539	11 598	3 373	1 909	1 306	1 139	2 135	28 836	109 835	35 325

Total Debtors has increased from R 106 783 078 in August to R 109 834 742 in September 2023.

The collection rate for **September 2023** was **99.67%** compared to **97.69%** in August 2023. (Amounts received in the current month for the previous month's debtors raised).

5.2 Government Debt Schedule

Swartland Municipality for the month ended September 2023	Rates					Services					Total Debt	Grand Total Sec 71	Payment received for the month
Department Responsible for the Debt	0-30 Days	30-60 Days	60-90 Days	> 90 Days	Total	0-30 Days	30-60 Days	60-90 Days	>90 Days	Total			
NPW	517 522	31 140	27 864	507 346	1 083 871	443 990	18 516	1 723	116 853	581 082	1 664 954	1 664 954	-1 689 163
TPW	166 006	9 929	8 403	73 294	257 631	-25 223	47 594	-	-	22 371	280 002	280 002	-3 774 922
WCED	-	-	-	-	-	41 589	771	771	14 375	57 506	57 506	57 506	-39 152
HEALTH	-	-	-	-	-	115 373	1 290	1 173	2 117	119 954	119 954	119 954	-9 517
HOUSING	-	-	-	-	-	452 523	19	15	1 857	454 415	454 415	454 415	-436 169
OTHER - DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM	1 179 535	15 639	20 464	1 736 811	2 952 449	-	-	-	-	-	2 952 449	2 952 449	-1
SUNDRY	5 050	1	1	145	5 197	310	-	-	-	310	5 507	5 507	-75 210
TOTAL OUTSTANDING	1 868 112	56 709	56 733	2 317 595	4 299 149	1 028 562	68 191	3 683	135 202	1 235 638	5 534 787	5 534 787	-6 024 134



Section 6 – Creditors' analysis

6.1 Supporting Table SC4

WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q1 First Quarter											
Description	NT Code	Budget Year 2023/24									Prior year totals for chart (same
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100									-	
Bulk Water	0200									-	
PAYE deductions	0300									-	
VAT (output less input)	0400									-	
Pensions / Retirement deductions	0500									-	
Loan repayments	0600									-	
Trade Creditors	0700	8 677	-	-	0	-	-	-	58	8 735	38 812
Auditor General	0800									-	
Other	0900									-	
Total By Customer Type	1000	8 677	-	-	0	-	-	-	58	8 735	38 812

6.2 Outstanding Creditors: 30 days and older

Outstanding creditors: 30 days and older				
Name of supplier	Outstanding Amount	Invoice(s) date(s)	Dispute/Reason for non-payment	Remedial action
WKDM	57 953.11	30/06/2019	Dispute regarding meter installations by Director: Civil	Query not resolved as of yet.
TIPS TOP FIRST TRADING	120.00	22/06/2023	Supporting evidence.	Lack of responses from WCDM.

Section 7 – Investment portfolio analysis

7.1 Supporting Table SC5

WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q1 First Quarter											
Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Variable or Fixed interest rate	Interest Rate ^a	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months									
Municipality											
ABSA		3 Years	Fixed	Fixed	11,070	28/06/2026	300 000	33 028	-	-	333 028
NEDBANK		12 Months	Fixed	Fixed	10,380	28/06/2024	200 000	20 532	-	-	220 532
STANDARD BANK		12 Months	Fixed	Fixed	10,130	28/06/2024	150 000	15 028	-	-	165 028
STANDARD BANK		10 Months	Fixed	Fixed	10,125	15/05/2024	40 000	3 440	-	-	43 440
ABSA		4 Months	Fixed	Fixed	9,550	10/11/2023	10 000	322	-	-	10 322
											-
Municipality sub-total							700 000		-	-	772 351
TOTAL INVESTMENTS AND INTEREST	2						700 000		-	-	772 351

- As at 30 September 2023 investments made amount to R 700 000 000. No investments matured and no investments were made.

7.2 Commitments against Cash and Cash Equivalents

Commitments against Cash & Cash Equivalents			
	31 August 2023	Transactions / Movement 2023/2024	Current Month
Cash & Cash Equivalents:	R 790 313 001		R 799 908 834
Primary Bank Account	R 86 972 634	R 9 095 164	R 96 067 798
Short Term Investments (Less than 6 months)	R 10 000 000	R -	R 10 000 000
Medium Term Investments (More than 6 months)	R 390 000 000	R -	R 390 000 000
Longterm Investments	R 300 000 000	R -	R 300 000 000
Cash Floats	R 3 340 367	R 500 669	R 3 841 036
Commitments:	R 607 589 885		R 569 904 734
Unspent Borrowings	R -	R -	R -
Unspent Committed Conditional Grants	R 9 360 378	R -	R 9 360 378
Capital funding requirement 2023/24 (Grants & Loans)	R 134 751 237	R -1 463 220	R 133 288 017
Cash Portion of Housing Development Fund	R -		R -
Capital Replacement Reserve Movement	R 103 344 117	R -4 003 836	R 99 340 281
Loan repayment due Dec / June	R 9 323 960	R -	R 9 323 960
Consumer Deposits	R 18 059 037	R 123 168	R 18 182 205
Creditor payments	R 16 777 359	R -8 042 710	R 8 734 648
Salaries	R 283 064 205	R -24 298 552	R 258 765 653
Bad Debt Contributions	R 32 909 592	R -	R 32 909 592
Working Capital			R 230 004 100

7.3 Withdrawals from Municipal Bank Account

In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	SWARTLAND MUNICIPALITY	
MUNICIPAL DEMARCATION CODE:	WC015	
QUARTER ENDED:	Sep-23	
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial official of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality's</i> bank accounts, and may do so only -	Amount	Reason for withdrawal
	R 289 176 311	To pay creditors, service providers, employee related costs, etc
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;		
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including -		
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or	R 11 825 352	Motor Vehicle Registration and Road Traffic Management Corporation.
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 299 160	Service deposits, Community and Town Halls, Sport Club Houses, etc
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 700 000 000	Investments made during quarter 1.
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> -		
(a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and		
(b) submit a copy of the report to the relevant provincial treasury and the Auditor-General .		

Section 8 – Allocation and grant receipts and expenditure

8.1 Supporting Table SC6

WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M03 September									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
RECEIPTS:									
Operating Transfers and Grants									
National Government:	129 651	146 615	146 615	–	61 689	61 689	–		146 615
Local Government Equitable Share	126 228	143 235	143 235	–	59 681	59 681	–		143 235
Finance Management	1 550	1 550	1 550	–	1 550	1 550	–		1 550
EPWP Incentive	1 873	1 830	1 830	–	458	458	–		1 830
									–
Provincial Government:	22 726	21 055	21 055	3 960	13 019	13 019	–		21 055
Community Development Workers	38	38	38	38	38	38	–		38
Municipal Accreditation and Capacity Building Grant	255	245	245	–	245	245	–		245
Libraries	11 573	11 788	11 788	3 922	3 922	3 922	–		11 788
Proclaimed Roads Subsidy	4 470	170	170	–	–	–	–		170
Establishment of a K9 Unit	2 390	3 305	3 305	–	3 305	3 305	–		3 305
Establishment of Law Enforcement Rural Safety Unit	4 000	5 509	5 509	–	5 509	5 509	–		5 509
									–
Total Operating Transfers and Grants	152 377	167 670	167 670	3 960	74 708	74 708	–		167 670
Capital Transfers and Grants									
National Government:	51 410	48 366	48 366	9 600	19 400	19 400	–		48 366
Municipal Infrastructure Grant (MIG)	33 810	24 708	24 708	9 600	12 900	12 900	–		24 708
Integrated National Electrification Programme (municipal)	17 600	23 658	23 658	–	6 500	6 500	–		23 658
									–
Provincial Government:	3 895	57 796	57 796	976	1 016	1 016	–		57 796
Human Settlements	2 615	55 314	55 314	–	–	–	–		55 314
RSEP/VPUU Municipal Projects	1 200	500	500	–	–	–	–		500
Libraries	50	50	50	50	50	50	–		50
Fire Service Capacity Building Grant	–	926	926	926	926	926	–		926
Establishment of a K9 Unit	30	40	40	–	40	40	–		40
Sport Development	–	966	966	–	–	–	–		966
									–
Total Capital Transfers and Grants	55 305	106 162	106 162	10 576	20 416	20 416	–		106 162
TOTAL RECEIPTS OF TRANSFERS & GRANTS	207 682	273 832	273 832	14 536	95 124	95 124	–		273 832

8.2 Supporting Table SC7 (1)

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
EXPENDITURE									
Operating expenditure of Transfers and Grants									
National Government:	129 651	146 615	146 615	7 001	22 602	24 272	(1 670)	-6,9%	146 615
Local Government Equitable Share	126 228	143 235	143 235	6 842	22 212	23 497	(1 285)	-5,5%	143 235
Finance Management	1 550	1 550	1 550	29	109	346	(236)	-68,4%	1 550
EPWP Incentive	1 873	1 830	1 830	129	281	430	(149)	-34,6%	1 830
							-		
Provincial Government:	29 051	21 055	21 055	2 087	5 623	5 788	(165)	-2,9%	21 055
Community Development Workers	35	38	38	-	1	8	(7)	-91,1%	38
Municipal Accreditation and Capacity Building Gr	197	245	245	17	52	58	(6)	-9,8%	245
Libraries	11 573	11 788	11 788	863	2 565	2 692	(127)	-4,7%	11 788
Proclaimed Roads Subsidy	4 470	170	170	-	-	37	(37)	-100,0%	170
Establishment of a K9 Unit	6 037	3 305	3 305	620	1 422	1 457	(35)	-2,4%	3 305
Establishment of Law Enforcement Rural Safety U	6 738	5 509	5 509	587	1 584	1 537	46	3,0%	5 509
Total operating expenditure of Transfers and Gr	158 702	167 670	167 670	9 088	28 225	30 061	(1 836)	-6,1%	167 670
Capital expenditure of Transfers and Grants									
National Government:	50 700	48 366	48 366	1 459	3 188	4 116	(928)	-22,5%	48 366
Municipal Infrastructure Grant (MIG)	33 100	24 708	24 708	588	2 317	2 458	(141)	-5,7%	24 708
Integrated National Electrification Programme (m	17 600	23 658	23 658	871	871	1 658	(787)	-47,5%	23 658
							-		
Provincial Government:	4 870	57 796	66 389	4	4	16 966	(16 962)	-100,0%	66 389
Human Settlements	3 483	55 314	55 314	-	-	16 966	(16 966)	-100,0%	55 314
RSEP/VPUU Municipal Projects	1 200	500	500	-	-	-	-		500
Libraries	50	50	50	4	4	-	4	#DIV/0!	50
Fire Service Capacity Building Grant	-	926	926	-	-	-	-		926
Establishment of a K9 Unit	137	40	40	-	-	-	-		40
Sport Development	-	966	966	-	-	-	-		966
Emergency Municipal Load-Shedding Relief	2 438	-	8 593	-	-	-	-		8 593
							-		
Total capital expenditure of Transfers and Grant	55 570	106 162	114 755	1 463	3 192	21 082	(17 890)	-84,9%	114 755
TOTAL EXPENDITURE OF TRANSFERS AND GRA	214 271	273 832	282 425	10 551	31 417	51 143	(19 726)	-38,6%	282 425

8.3 Supporting Table SC7 (2)

WC015 Swartland - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - Q1 First Quarter					
Description	Budget Year 2023/24				
	Approved Rollover 2022/23	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands					
EXPENDITURE					
Capital expenditure of Approved Roll-overs					
Provincial Government:	8 593	-	-	8 593	100,0%
Emergency Municipal Load-Shedding Relief	8 593	-	-	8 593	100,0%
				-	
Total capital expenditure of Approved Roll-overs	8 593	-	-	8 593	100,0%
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS	8 593	-	-	8 593	100,0%

Section 9 – Expenditure on Councillor, Senior Managers and Other Staff

9.1 Supporting Table SC8

WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q1 First Quarter									
Summary of Employee and Councillor remuneration	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	A	B	C						D
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages	8 365	9 058	9 058	1 110	2 498	2 147	351	16%	9 058
Pension and UIF Contributions	901	976	976	118	268	231	36	16%	976
Medical Aid Contributions	154	156	197	16	49	86	(37)	-43%	197
Cellphone Allowance	994	1 015	1 015	156	326	241	86	36%	1 015
Other benefits and allowances	811	877	835	68	203	158	44	28%	835
Sub Total - Councillors	11 225	12 081	12 081	1 468	3 343	2 863	480	17%	12 081
Senior Managers of the Municipality									
Basic Salaries and Wages	8 934	9 291	9 217	768	2 305	2 533	(228)	-9%	9 217
Pension and UIF Contributions	1 638	1 750	1 750	144	431	434	(3)	-1%	1 750
Medical Aid Contributions	415	429	429	35	106	106	(0)	0%	429
Motor Vehicle Allowance	868	761	761	73	218	179	39	22%	761
Cellphone Allowance	243	251	251	22	62	61	1	2%	251
Other benefits and allowances	291	193	267	25	75	69	6	8%	267
Payments in lieu of leave	–	33	33	–	–	–	–		33
Post-retirement benefit obligations	1 519	1 519	1 519	–	–	–	–		1 519
Sub Total - Senior Managers of Municipality	14 182	14 228	14 228	1 067	3 198	3 383	(185)	-5%	14 228
Other Municipal Staff									
Basic Salaries and Wages	163 400	183 305	183 662	14 375	42 776	45 203	(2 427)	-5%	183 662
Pension and UIF Contributions	29 304	32 503	32 503	2 621	7 836	8 020	(184)	-2%	32 503
Medical Aid Contributions	12 728	14 196	14 196	1 144	3 417	3 473	(56)	-2%	14 196
Overtime	18 820	14 882	14 882	1 631	3 178	2 729	450	16%	14 882
Motor Vehicle Allowance	5 687	6 189	6 189	491	1 460	1 477	(17)	-1%	6 189
Cellphone Allowance	676	684	684	57	171	173	(1)	-1%	684
Housing Allowances	996	1 151	1 151	93	278	272	6	2%	1 151
Other benefits and allowances	32 175	33 872	33 872	1 709	4 409	4 592	(183)	-4%	33 872
Payments in lieu of leave	2 642	2 988	2 988	–	–	–	–		2 988
Long service awards	1 798	2 898	2 898	–	–	681	(681)	-100%	2 898
Post-retirement benefit obligations	9 498	9 498	9 498	–	–	–	–		9 498
Sub Total - Other Municipal Staff	277 725	302 166	302 523	22 120	63 525	66 619	(3 094)	-5%	302 523
Total Parent Municipality	303 132	328 475	328 832	24 656	70 067	72 865	(2 798)	-4%	328 832
Total Municipal Entities	–	–	–	–	–	–	–		–
TOTAL MANAGERS AND STAFF	291 907	316 394	316 751	23 188	66 723	70 002	(3 278)	-5%	316 751

OVERTIME & STANDBY COSTS PER DEPARTMENT: 30 SEPTEMBER 2023

Overtime	Original Budget (B)	Adjusted Budget (B)	Jul-23	Aug-23	Sep-23	YTD Actual (A)	YTD Budget	YTD (R) Variance	% Variance (A / B)
Civil Services	6 670 479	6 670 479	1 406	794 598	717 791	1 513 795	1 212 816	-300 979	22.69%
Corporate Services	137 428	137 428	12 870	12 870	25 643	51 382	24 986	-26 396	37.39%
Electricity Services	890 227	890 227	-	97 874	94 601	192 475	161 860	-30 615	21.62%
Financial Services	506 889	506 889	4 482	18 971	24 463	47 915	92 162	44 247	9.45%
Development Services	152 818	152 818	966	3 058	14 489	18 513	27 786	9 273	12.11%
Protection Services	4 771 401	4 771 401	8 305	413 672	526 134	948 111	867 528	-80 583	19.87%
K9-Dog Unit	928 493	928 493	-	58 869	77 483	136 352	168 816	32 464	14.69%
Reaction Unit	397 014	397 014	-	90 605	126 284	216 889	72 184	-144 705	54.63%
Grand Total	14 454 749	14 454 749	28 029	1 490 516	1 606 887	3 125 433	2 628 138	-497 295	21.62%
Overtime Emergency Services	4 896 168	4 896 168	-	454 654	406 313	860 967	890 212	29 245	17.58%
Civil Services	2 491 044	2 491 044	-	248 427	228 431	476 858	452 918	-23 940	19.14%
Electricity Services	844 218	844 218	-	97 874	87 983	185 856	153 494	-32 362	22.02%
Financial Services	335 238	335 238	-	3 149	3 451	6 600	60 952	54 352	1.97%
Development Services	10 440	10 440	-	-	-	-	1 898	1 898	0.00%
Protection Services	1 215 228	1 215 228	-	105 205	86 448	191 653	220 950	29 297	15.77%
Overtime Fixed Allowance	678 310	678 310	23 976	65 995	91 473	181 443	123 330	-58 113	26.75%
Corporate Services	137 428	137 428	12 870	12 870	25 643	51 382	24 986	-26 396	37.39%
Financial Services	53 730	53 730	2 801	15 822	21 012	39 635	9 770	-29 865	73.77%
Protection Services	487 152	487 152	8 305	37 303	44 818	90 426	88 574	-1 852	18.56%
Overtime Special Projects	8 880 271	8 880 271	4 054	969 867	1 109 102	2 083 022	1 614 596	-468 426	23.46%
Civil Services	4 179 435	4 179 435	1 406	546 171	489 360	1 036 937	759 898	-277 039	24.81%
Electricity Services	46 009	46 009	-	-	6 618	6 618	8 366	1 748	14.39%
Financial Services	117 921	117 921	1 681	-	-	1 681	21 440	19 759	1.43%
Development Services	142 378	142 378	966	3 058	14 489	18 513	25 888	7 375	13.00%
Protection Services	3 069 021	3 069 021	-	271 163	394 867	666 031	558 004	-108 027	21.70%
K9-Dog Unit	928 493	928 493	-	58 869	77 483	136 352	168 816	32 464	14.69%
Reaction Unit	397 014	397 014	-	90 605	126 284	216 889	72 184	-144 705	54.63%
Standby	Original Budget (B)	Adjusted Budget (B)	Jul-23	Aug-23	Sep-23	YTD Actual (A)	YTD Budget	YTD (R) Variance	% Variance (A / B)
Civil Services	2 519 889	2 519 889	-	254 354	241 524	495 878	592 174	96 296	19.68%
Electricity Services	1 754 285	1 754 285	-	141 759	159 162	300 921	412 257	111 336	17.15%
Financial Services	379 897	379 897	-	22 574	22 365	44 939	89 276	44 337	11.83%
Development Services	97 411	97 411	-	11 172	10 349	21 521	22 891	1 370	22.09%
Protection Services	2 525 759	2 525 759	-	242 923	238 977	481 900	593 553	111 653	19.08%
K9-Dog Unit	221 328	221 328	-	9 900	14 251	24 151	52 013	27 862	10.91%
Total Budget for Standby	7 498 569	7 498 569	-	682 682	686 628	1 369 311	1 762 164	392 853	18.26%
Total Budget for Overtime	14 454 749	14 454 749	28 029	1 490 516	1 606 887	3 125 433	2 628 138	-497 295	21.62%
Grand Total for Standby & Overtime	21 953 318	21 953 318	28 029	2 173 199	2 293 516	4 494 743	4 390 302	-104 441	20.47%

Note: That Council note the impact of unsustainable spending on overtime, but moreover the impact on future tariffs.

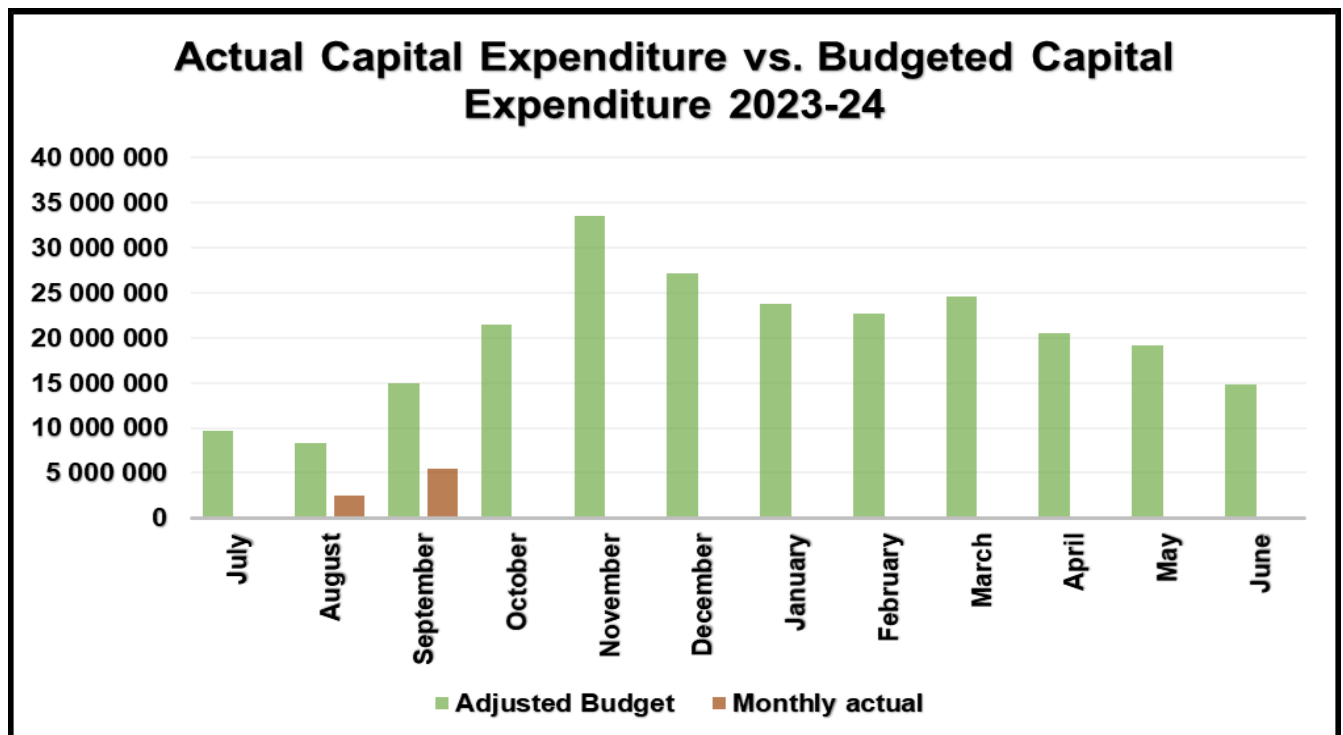
Section 10 – Material variances to the SDBIP

No material variances to the SDBIP.

Section 11 – Capital programme performance

11.1 Supporting Table SC12

WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q1 First Quarter									
Month	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	2 071	9 731	9 730	228	228	9 730	9 503	97,7%	0,1%
August	807	8 115	8 265	2 481	2 708	17 996	15 287	84,9%	1%
September	2 496	13 946	14 926	5 467	8 176	32 922	24 746	75,2%	4%
October	11 687	17 373	21 448			54 370	-		
November	9 644	25 784	33 576			87 946	-		
December	14 890	19 453	27 148			115 094	-		
January	10 542	18 184	23 807			138 901	-		
February	13 568	18 105	22 738			161 639	-		
March	18 125	23 948	24 653			186 292	-		
April	14 470	20 389	20 489			206 781	-		
May	28 869	19 164	19 164			225 945	-		
June	41 476	14 858	14 858			240 804	-		
Total Capital expenditure	168 647	209 052	240 804	8 176					



Section 12 – Other Supporting Documentation

12.1 Supporting Table SC13a, b and e

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	72 662	125 032	129 141	1 740	3 342	14 806	11 463	77,4%	129 141
Roads Infrastructure	30 598	55 914	55 914	199	1 503	9 133	7 630	83,5%	55 914
Roads	30 598	55 914	55 914	199	1 503	9 133	7 630	83,5%	55 914
Road Structures	–	–	–	–	–	–	–	–	–
Storm water Infrastructure	–	–	1 509	–	–	–	–	–	1 509
Storm water Conveyance	–	–	1 509	–	–	–	–	–	1 509
Electrical Infrastructure	37 171	46 400	46 400	1 141	1 353	1 930	577	29,9%	46 400
MV Substations	13 107	16 542	16 542	27	27	98	71	72,4%	16 542
MV Switching Stations	5 129	5 350	5 350	146	146	–	(146)	#DIV/0!	5 350
MV Networks	17 600	23 658	23 658	871	871	1 658	787	47,5%	23 658
LV Networks	1 336	850	850	97	309	174	(135)	-77,4%	850
Capital Spares	–	–	–	–	–	–	–	–	–
Water Supply Infrastructure	2 965	9 797	11 880	44	131	2 747	2 616	95,2%	11 880
Boreholes	658	500	500	–	–	400	400	100,0%	500
Distribution	2 307	9 297	11 380	44	131	2 347	2 216	94,4%	11 380
Sanitation Infrastructure	1 928	10 420	10 937	–	–	996	996	100,0%	10 937
Pump Station	536	1 100	1 100	–	–	216	216	100,0%	1 100
Reticulation	1 392	9 320	9 837	–	–	780	780	100,0%	9 837
Solid Waste Infrastructure	–	2 500	2 500	356	356	–	(356)	#DIV/0!	2 500
Landfill Sites	–	2 000	2 000	356	356	–	(356)	#DIV/0!	2 000
Waste Drop-off Points	–	500	500	–	–	–	–	–	500
Community Assets	3 044	15 700	15 700	–	–	300	300	100,0%	15 700
Community Facilities	343	3 000	3 000	–	–	300	300	100,0%	3 000
Cemeteries/Crematoria	–	900	900	–	–	300	300	100,0%	900
Parks	343	1 100	1 100	–	–	–	–	–	1 100
Markets	–	1 000	1 000	–	–	–	–	–	1 000
Sport and Recreation Facilities	2 701	12 700	12 700	–	–	–	–	–	12 700
Outdoor Facilities	2 701	12 700	12 700	–	–	–	–	–	12 700
Investment properties	345	–	–	–	–	–	–	–	–
Revenue Generating	345	–	–	–	–	–	–	–	–
Unimproved Property	345	–	–	–	–	–	–	–	–
Other assets	1 069	16 514	16 514	–	–	11 086	11 086	100,0%	16 514
Operational Buildings	103	3 000	3 000	–	–	1 000	1 000	100,0%	3 000
Municipal Offices	103	2 900	2 900	–	–	1 000	1 000	100,0%	2 900
Stores	–	100	100	–	–	–	–	–	100
Housing	966	13 514	13 514	–	–	10 086	10 086	100,0%	13 514
Social Housing	966	13 514	13 514	–	–	10 086	10 086	100,0%	13 514
Intangible Assets	30	–	–	–	–	–	–	–	–
Licences and Rights	30	–	–	–	–	–	–	–	–
Computer Software and Applications	30	–	–	–	–	–	–	–	–
Computer Equipment	3 485	2 052	2 566	–	574	581	7	1,2%	2 566
Computer Equipment	3 485	2 052	2 566	–	574	581	7	1,2%	2 566
Furniture and Office Equipment	473	586	586	5	6	57	50	89,0%	586
Furniture and Office Equipment	473	586	586	5	6	57	50	89,0%	586
Machinery and Equipment	5 571	3 431	12 523	202	230	796	565	71,1%	12 523
Machinery and Equipment	5 571	3 431	12 523	202	230	796	565	71,1%	12 523
Transport Assets	14 250	11 962	11 962	435	435	496	61	12,3%	11 962
Transport Assets	14 250	11 962	11 962	435	435	496	61	12,3%	11 962
Land	533	–	–	–	–	–	–	–	–
Land	533	–	–	–	–	–	–	–	–
Total Capital Expenditure on new asset	101 461	175 276	188 991	2 383	4 588	28 121	23 533	83,7%	188 991

WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q1 First Quarter

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	22 862	11 500	11 500	1 769	1 769	2 750	981	35,7%	11 500
Roads Infrastructure	21 500	10 000	10 000	–	–	(750)	(750)	100,0%	10 000
Roads	21 500	10 000	10 000	–	–	(750)	(750)	100,0%	10 000
Road Structures							–		
Sanitation Infrastructure	1 362	1 500	1 500	1 769	1 769	3 500	1 731	49,5%	1 500
Pump Station							–		–
Reticulation	1 362	1 500	1 500	1 769	1 769	3 500	1 731	49,5%	1 500
Waste Water Treatment Works							–		–
Total Capital Expenditure on renewal of existing assets	22 862	11 500	11 500	1 769	1 769	2 750	981	35,7%	11 500

WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Q1 First Quarter

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure	44 324	9 811	27 846	927	1 004	301	(704)	-234,0%	27 846
Roads Infrastructure	–	–	10 416	–	–	–	–		10 416
Roads	–	–	10 416	–	–	–	–		10 416
Storm water Infrastructure	225	250	250	67	67	–	(67)	#DIV/0!	250
Storm water Conveyance	225	250	250	67	67	–	(67)	#DIV/0!	250
Attenuation	–	–	–	–	–	–	–		–
Electrical Infrastructure	7 430	3 650	6 542	71	148	890	742	83,4%	6 542
MV Networks	555	1 100	2 500	49	49	120	71	59,3%	2 500
LV Networks	6 874	2 550	4 042	22	99	770	671	87,1%	4 042
Capital Spares	–	–	–	–	–	–	–		–
Water Supply Infrastructure	28 513	4 300	9 028	–	–	(1 700)	(1 700)	100,0%	9 028
Bulk Mains	–	500	500	–	–	–	–		500
Distribution	28 517	3 700	8 428	–	–	(1 700)	(1 700)	100,0%	8 428
Distribution Points	–	–	–	–	–	–	–		–
PRV Stations	(4)	100	100	–	–	–	–		100
Capital Spares	–	–	–	–	–	–	–		–
Sanitation Infrastructure	8 157	1 611	1 611	790	790	1 111	321	28,9%	1 611
Waste Water Treatment Works	8 157	1 611	1 611	790	790	1 111	321	28,9%	1 611
Outfall Sewers	–	–	–	–	–	–	–		–
Community Assets	–	12 466	12 466	388	814	1 750	936	53,5%	12 466
Community Facilities	–	200	200	–	–	–	–		200
Cemeteries/Crematoria	–	200	200	–	–	–	–		200
Capital Spares	–	–	–	–	–	–	–		–
Sport and Recreation Facilities	–	12 266	12 266	388	814	1 750	936	53,5%	12 266
Outdoor Facilities	–	12 266	12 266	388	814	1 750	936	53,5%	12 266
Total Capital Expenditure on upgrading of existing assets	44 324	22 277	40 312	1 315	1 818	2 051	232	11,3%	40 312

12.2 Supporting Table SC13c and d

WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	47 985	46 052	46 056	3 972	9 686	10 133	447	4,4%	46 056
Roads Infrastructure	9 657	5 789	5 793	678	1 510	1 299	(211)	-16,2%	5 793
Roads	9 564	5 717	5 722	554	1 386	1 231	(155)	-12,6%	5 722
Road Structures		-	-	-	-	-	-		-
Road Furniture	93	71	71	124	124	68	(56)	-81,7%	71
Storm water Infrastructure	18 616	20 911	20 911	1 600	4 307	4 689	382	8,2%	20 911
Storm water Conveyance	18 616	20 911	20 911	1 600	4 307	4 689	382	8,2%	20 911
Electrical Infrastructure	3 693	3 267	3 267	530	887	689	(197)	-28,7%	3 267
MV Substations	240	178	178	16	136	35	(100)	-285,1%	178
LV Networks	3 454	3 089	3 089	514	751	654	(97)	-14,9%	3 089
Water Supply Infrastructure	1 590	1 862	1 862	65	325	400	75	18,8%	1 862
Reservoirs	1 195	1 219	1 219	65	276	262	(14)	-5,2%	1 219
Pump Stations	142	153	153	-	1	33	32	96,8%	153
Distribution	253	490	490	-	48	105	57	54,2%	490
Sanitation Infrastructure	4 412	5 874	5 874	327	623	1 263	639	50,6%	5 874
Pump Station	1 040	1 001	1 001	8	148	215	67	31,1%	1 001
Waste Water Treatment Works	3 372	4 873	4 873	320	475	1 048	573	54,6%	4 873
Solid Waste Infrastructure	10 017	8 349	8 349	772	2 034	1 792	(242)	-13,5%	8 349
Landfill Sites	10 017	8 349	8 349	772	2 034	1 792	(242)	-13,5%	8 349
Community Assets	3 418	3 224	3 224	252	387	678	291	43,0%	3 224
Community Facilities	1 892	2 307	2 307	192	310	486	176	36,3%	2 307
Halls	406	423	423	32	72	81	9	11,5%	423
Centres	1 267	1 621	1 621	135	171	348	178	51,0%	1 621
Libraries	47	50	50	-	5	11	6	53,5%	50
Cemeteries/Crematoria	113	114	114	12	42	24	(18)	-73,0%	114
Parks	59	100	100	13	20	22	1	6,0%	100
Sport and Recreation Facilities	1 526	917	917	60	77	192	115	60,0%	917
Indoor Facilities	90	100	100	-	3	17	14	82,4%	100
Outdoor Facilities	1 437	817	817	60	74	176	102	57,9%	817
Other assets	2 127	2 948	2 948	260	384	675	290	43,0%	2 948
Operational Buildings	1 290	2 291	2 291	85	133	383	251	65,4%	2 291
Municipal Offices	1 290	2 291	2 291	85	133	383	251	65,4%	2 291
Housing	836	657	657	175	252	291	39	13,5%	657
Staff Housing	160	217	217	147	156	197	41	20,6%	217
Social Housing	677	440	440	29	96	95	(1)	-1,3%	440
Intangible Assets	3 750	5 092	5 092	1 650	2 775	1 069	(1 706)	-159,5%	5 092
Servitudes							-		-
Licences and Rights	3 750	5 092	5 092	1 650	2 775	1 069	(1 706)	-159,5%	5 092
Computer Software and Applications	3 750	5 092	5 092	1 650	2 775	1 069	(1 706)	-159,5%	5 092
Computer Equipment	223	428	428	3	3	92	88	96,6%	428
Computer Equipment	223	428	428	3	3	92	88	96,6%	428
Furniture and Office Equipment	21	58	58	2	2	12	11	86,2%	58
Furniture and Office Equipment	21	58	58	2	2	12	11	86,2%	58
Machinery and Equipment	992	1 361	1 361	124	181	289	109	37,5%	1 361
Machinery and Equipment	992	1 361	1 361	124	181	289	109	37,5%	1 361
Transport Assets	6 624	7 228	7 224	375	819	1 563	745	47,6%	7 224
Transport Assets	6 624	7 228	7 224	375	819	1 563	745	47,6%	7 224
Land	-	-	-	-	-	-	-		-
Total Repairs and Maintenance Expenditure	65 140	66 391	66 391	6 637	14 236	14 512	276	1,9%	66 391

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Depreciation by Asset Class/Sub-class									
Infrastructure	78 745	89 428	89 428	–	–	8 595	8 595	100,0%	89 428
Roads Infrastructure	24 500	28 632	28 632	–	–	2 791	2 791	100,0%	28 632
Roads	23 187	26 564	26 564	–	–	2 656	2 656	100,0%	26 564
Road Structures	870	1 606	1 606	–	–	89	89	100,0%	1 606
Road Furniture	443	461	461	–	–	46	46	100,0%	461
Storm water Infrastructure	4 629	4 824	4 824	–	–	482	482	100,0%	4 824
Drainage Collection	906	941	941	–	–	94	94	100,0%	941
Storm water Conveyance	3 723	3 883	3 883	–	–	388	388	100,0%	3 883
Electrical Infrastructure	13 496	14 589	14 589	–	–	1 403	1 403	100,0%	14 589
Power Plants	3	3	3	–	–	0	0	100,0%	3
HV Transmission Conductors	29	30	30	–	–	3	3	100,0%	30
MV Substations	2 058	2 033	2 033	–	–	203	203	100,0%	2 033
MV Switching Stations	1 247	1 292	1 292	–	–	129	129	100,0%	1 292
MV Networks	6 962	8 242	8 242	–	–	768	768	100,0%	8 242
LV Networks	2 986	2 769	2 769	–	–	277	277	100,0%	2 769
Capital Spares	212	220	220	–	–	22	22	100,0%	220
Water Supply Infrastructure	16 071	17 453	17 453	–	–	1 727	1 727	100,0%	17 453
Dams and Weirs	253	263	263	–	–	26	26	100,0%	263
Boreholes	183	181	181	–	–	21	21	100,0%	181
Reservoirs	2 661	2 791	2 791	–	–	277	277	100,0%	2 791
Pump Stations	647	631	631	–	–	63	63	100,0%	631
Water Treatment Works	156	135	135	–	–	13	13	100,0%	135
Bulk Mains	1 541	1 526	1 526	–	–	153	153	100,0%	1 526
Distribution	10 630	11 926	11 926	–	–	1 175	1 175	100,0%	11 926
Sanitation Infrastructure	16 050	19 426	19 426	–	–	1 741	1 741	100,0%	19 426
Pump Station	14 999	15 565	15 565	–	–	1 557	1 557	100,0%	15 565
Reticulation	1 051	3 860	3 860	–	–	184	184	100,0%	3 860
Solid Waste Infrastructure	3 999	4 505	4 505	–	–	450	450	100,0%	4 505
Landfill Sites	3 849	4 371	4 371	–	–	437	437	100,0%	4 371
Waste Drop-off Points	150	133	133	–	–	13	13	100,0%	133
Community Assets	5 588	8 078	8 078	–	–	657	657	100,0%	8 078
Community Facilities	2 654	4 602	4 602	–	–	309	309	100,0%	4 602
Halls	926	1 813	1 813	–	–	94	94	100,0%	1 813
Centres	314	423	423	–	–	42	42	100,0%	423
Clinics/Care Centres	51	410	410	–	–	41	41	100,0%	410
Museums	15	16	16	–	–	2	2	100,0%	16
Libraries	454	472	472	–	–	47	47	100,0%	472
Cemeteries/Crematoria	211	219	219	–	–	22	22	100,0%	219
Parks	33	664	664	–	–	3	3	100,0%	664
Public Open Space	367	383	383	–	–	38	38	100,0%	383
Public Ablution Facilities	182	185	185	–	–	19	19	100,0%	185
Taxi Ranks/Bus Terminals	100	17	17	–	–	2	2	100,0%	17
Sport and Recreation Facilities	2 934	3 476	3 476	–	–	348	348	100,0%	3 476
Indoor Facilities	1 400	1 641	1 641	–	–	164	164	100,0%	1 641
Outdoor Facilities	1 534	1 836	1 836	–	–	184	184	100,0%	1 836
Investment properties	32	61	61	–	–	4	4	100,0%	61
Revenue Generating	32	61	61	–	–	4	4	100,0%	61
Improved Property	32	61	61	–	–	4	4	100,0%	61
Other assets	2 102	2 781	2 781	–	–	277	277	100,0%	2 781
Operational Buildings	1 916	2 542	2 542	–	–	253	253	100,0%	2 542
Municipal Offices	1 644	1 999	1 999	–	–	199	199	100,0%	1 999
Workshops	2	2	2	–	–	0	0	100,0%	2
Yards	5	5	5	–	–	0	0	100,0%	5
Stores	266	537	537	–	–	54	54	100,0%	537
Housing	185	239	239	–	–	23	23	100,0%	239
Staff Housing	172	210	210	–	–	21	21	100,0%	210
Social Housing	13	28	28	–	–	2	2	100,0%	28

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q1 First Quarter									
Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<u>Intangible Assets</u>	69	197	197	–	–	20	20	100,0%	197
Servitudes				–	–	–	–		–
Licences and Rights	69	197	197	–	–	20	20	100,0%	197
Computer Software and Applications	69	197	197	–	–	20	20	100,0%	197
<u>Computer Equipment</u>	1 518	2 725	2 725	–	–	271	271	100,0%	2 725
Computer Equipment	1 518	2 725	2 725	–	–	271	271	100,0%	2 725
<u>Furniture and Office Equipment</u>	543	807	807	–	–	81	81	100,0%	807
Furniture and Office Equipment	543	807	807	–	–	81	81	100,0%	807
<u>Machinery and Equipment</u>	2 264	2 734	2 734	–	–	273	273	100,0%	2 734
Machinery and Equipment	2 264	2 734	2 734	–	–	273	273	100,0%	2 734
<u>Transport Assets</u>	3 320	5 802	5 802	–	–	580	580	100,0%	5 802
Transport Assets	3 320	5 802	5 802	–	–	580	580	100,0%	5 802
Total Depreciation	94 181	112 614	112 614	–	–	10 758	10 758	100,0%	112 614

12.3 Cost Containment

The cost containment regulations came into effect on 1 July 2019. The regulations require the municipality to monitor certain categories of expenditure with the objective to contain costs. The municipality is also required to report on the budget and actual expenditure relating to the regulated costs on a regular basis as outlined below:

Cost Containment In-Year Report Measures	2023/2024 Total Budget	2023/2024 YTD Budget	Actual Expenditure Q1	2023/2024 Total Expenditure	Savings
Use of professional services	R 14 304 521	R 3 184 875	R 1 082 965	R 1 082 965	n/a
Consultants and Professional Services:Business and Advisory:Actuaries	R 13 401	R 2 881	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Occupational Health and Safety	R 1 478	R 317	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Business and Financial Management	R 2 598 787	R 676 563	R 384 055	R 384 055	n/a
Consultants and Professional Services:Business and Advisory:Research and Advisory	R 3 809 998	R 841 527	R 327 233	R 327 233	n/a
Consultants and Professional Services:Business and Advisory:Human Resources	R 40 500	R 8 708	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Qualification Verification	R 11 000	R 2 365	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Audit Committee	R 107 654	R 23 146	R 20 580	R 20 580	n/a
Consultants and Professional Services:Business and Advisory:Forensic Investigators	R 50 000	R 10 750	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Accounting and Auditing	R 12 000	R 2 580	R -	R -	n/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Electrical	R 50 000	R 10 750	R -	R -	n/a
Consultants and Professional Services:Infrastructure and Planning:Town Planner	R 1 378 080	R 345 982	R 48 000	R 48 000	n/a
Consultants and Professional Services:Business and Advisory:Valuer and Assessors	R 1 540 000	R 331 100	R -	R -	n/a
Consultants and Professional Services:Legal Cost:Collection	R 20 000	R 4 300	R -	R -	n/a
Consultants and Professional Services:Legal Cost:Legal Advice and Litigation	R 727 163	R -214 837	R 65 800	R 65 800	n/a
Consultants and Professional Services:Laboratory Services:Water	R 427 263	R 91 862	R 27 495	R 27 495	n/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical	R 400 000	R 86 000	R 1 449	R 1 449	n/a
Consultants and Professional Services:Business and Advisory:Quality Control	R 777 652	R 97 293	R 120 630	R 120 630	n/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil	R 1 299 822	R 640 047	R 74 044	R 74 044	n/a
Consultants and Professional Services:Legal Cost:Issue of Summons	R 1 000	R 215	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Board Member	R 50 000	R 10 750	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Commissions and Committees	R 38 723	R 8 326	R 13 680	R 13 680	n/a
Consultants and Professional Services:Business and Advisory:Project Management	R 950 000	R 204 250	R -	R -	n/a
Travel and Subsistence	R 633 799	R 135 398	R 84 681	R 84 681	n/a
Domestic accommodation	R 160 858	R 33 152	R 31 625	R 31 625	n/a
Sponsorships, events and catering	R 2 225 500	R 493 049	R 148 968	R 148 968	n/a
Overtime Pay	R 14 454 749	R 2 628 138	R 3 125 433	R 3 125 433	n/a
Communication	R 4 653 533	R 978 166	R 738 792	R 738 792	n/a
Telephone cost	R 831 479	R 174 610	R 110 099	R 110 099	n/a
Vehicles used for political office -bearers	R -	R -	R -	R -	n/a
Number of Credit Cards	None	None	None	None	n/a
Grand Total	R 37 264 439	R 7 627 388	R 5 322 561	R 5 322 561	
Note: Savings can only be reported on at year-end.					
The negative YTD Budget of -R214 837 is due to a virement and is there sufficient budget available for the current financial year.					

Section 13 – Quality certification

QUALITY CERTIFICATE

I, Joggie Scholtz, the municipal manager of Swartland Municipality, hereby certify that -

(mark as appropriate)

- ☒ the monthly budget statement
- ☒ quarterly report on the implementation of the budget and financial state of affairs of the municipality
- ☐ mid-year budget and performance assessment

for the month of **September 2023** has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Mark Bolton

Chief Financial Officer of Swartland Municipality (WC015)

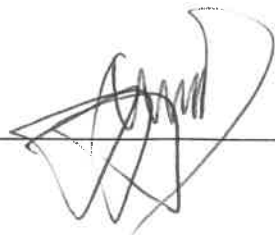
Signature



Print Name: Joggie Scholtz

Municipal Manager of Swartland Municipality (WC015)

Signature



Date: 12 October 2023

The Executive Mayor

I have considered the report in terms of S54 of the MFMA and is satisfied that our performance to date is in accordance with the commitments given as contained in the Service Delivery and Budget Implementation Plan, unless specifically stated otherwise.

Print Name: Mr H Cleophas

Executive Mayor of Swartland Municipality (WC015)

Signature

A handwritten signature in black ink, appearing to be 'H. Cleophas', written over a horizontal line.

Date: 12 October 2023



Western Cape Government

2023/24 WESTERN CAPE FINANCIAL MANAGEMENT CAPABILITY GRANT (WC FMCG)

NON-FINANCIAL QUARTERLY RETURN FORM

(01 JULY 2023 TO 30 SEPTEMBER 2023)

PROGRESS ON PROJECT FUNDING ROLLED OVER

Project Name		PROCUREMENT OF INTERNAL AUDIT SOFTWARE	
Project Development Objective		Effective Local Government: Improved internal audit and risk functioning.	
Project Performance Indicator(s) and Target(s) for quarter under review		Appointment of an Internal Audit software service provider before 30 June 2023 <u>Note: Date amended to 30 June 2024.</u>	
Allocation (2022/23)	Allocation for (2023/24)	Amount spent for quarter ending 30 September 2023	% YTD
R418 031			
A roll-over application was submitted for the unspent R418 031.	RO	RO	0%
Progress to date			
Reflect on progress, challenges experienced, actions taken, potential risks etc. Refer to the report below			

**2023/24 WESTERN CAPE FINANCIAL MANAGEMENT CAPABILITY GRANT
(WC FMCG)**

NON-FINANCIAL QUARTERLY RETURN FORM

(01 JULY 2023 TO 30 SEPTEMBER 2023)

FINANCIAL MANAGEMENT PROJECT

Project name: PROCUREMENT OF INTERNAL AUDIT SOFTWARE

Brief project description as per implementation plan:

To procure and implement Internal Audit Software that will improve the operations and maturity level of the Internal Audit department and eventually assist with the effective implementation of combined assurance within the municipality.

Impact Statement:

The implementation of Internal Audit software could assist the Internal Audit department with improving its operations as we are currently making use of Microsoft Word and Excel when performing our audits. Furthermore, Swartland Municipality already implemented Risk Management software and with the addition of Internal Audit software, it could improve the effective implementation of the municipality's combined assurance model. Other benefits of using internal audit software include:

- Creating a central and secure repository for all audit documentation
- Giving access to audit information and documentation regardless of location, or stage of audit process
- Providing a highly structured format to support the audit process of planning, execution, reporting, follow-up and document management
- Increasing coordination and integration with the municipality's risk management activities
- Improving the reporting to management and the audit committee
- Providing 'live' updating and monitoring of action plans as well as follow-up audits
- Improving the skills of Internal Audit staff

Planned activities and outputs to date

Inputs/Activities	Outputs	Performance Indicators	Delivery Date	Achieved (Y/N)
Acquisition and installation of Internal Audit Software via a SCM process.	Successful Appointment of Service Provider	Appointment of an Internal Audit software service provider before 30 June 2023. <u>Note:</u> Date amended to 30 June 2024.	Year 1 (2022/ 2023 Financial year) <u>Note:</u> Date amended to 2023/2024 financial year.	N

The above table must show the planned quarterly activities and outputs as captured in the implementation plan and whether they have been achieved.

Challenges

We started with the procurement process during January 2023. Tender specifications were drafted and the tender, T36.22.23 Procurement of Internal Audit Software, was advertised on 17 February 2023. The tender closing date was 24 March 2023 however due to technical issues and concerns raised by the CFO we had to cancel the tender.

Measures to address the challenges

Due to the challenges we experienced during the procurement process, we requested a further R1 000 000 in funding from the 2023/2024 municipal budget which was approved on 25 May 2023. Together with the FMCG funding we will be able go out on tender for both Internal Audit **and** Risk Management software in the 2023/2024 financial year. A roll over application was submitted in order to spend the grant during the 2023/2024 financial year and we are still awaiting the final outcome of the roll-over application.

Projected expenditure at year end

The projected expenditure at year end will be 100%.

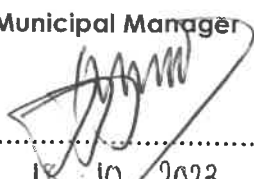

Potential risk(s) and mitigation efforts

Roll over application not approved by Provincial Treasury.

Results

In addition to above stated progress against the project indicators, is the project on track to achieve the overall impact as defined within the implementation plan? Please provide evidence in support of any claims.

Yes, the project will still achieve its overall impact although we experienced some challenges during the procurement process. If the roll-over process is successful we can advertise the tender again for the appointment of a service provider.

Signed by:	Signed by:
Name in block letter: Joachim Jacobus Scholtz	Name in block letter: Mark Anthony Clive Bolton
Designation: Municipal Manager	Designation: Chief Financial Officer
Signature: 	Signature: 
Date: 18.10.2023	Date: 18.10.2023



Western Cape Government

2023/24 WESTERN CAPE FINANCIAL MANAGEMENT CAPABILITY GRANT (WC FMCG)

NON-FINANCIAL QUARTERLY RETURN FORM

(01 JULY 2023 TO 30 SEPTEMBER 2023)

PROGRESS ON PROJECT FUNDING ROLLED OVER

Project Name		2023/24 EXTERNAL BURSARY PROGRAMME	
Project Development Objective		To develop its human capacity within municipal areas, through an external bursary programme, to enable a sustainable local financial skills pipeline that is responsive to the Municipality's requirements.	
Project Performance Indicator(s) and Target(s) for quarter under review		To allocate bursaries to at least four (4) additional students during the 2023/24 financial year.	
Allocation (2022/23)	Allocation for (2023/24)	Amount spent for quarter ending 30 September 2023	% YTD
R300 000			
A roll-over application was submitted for the unspent R161 420.	R0	R 0	0%
Progress to date			
No funding allocation for 2023/24, awaiting the Adjusted Gazette.			
<i>Refer to the report below:</i>			

**WESTERN CAPE FINANCIAL MANAGEMENT CAPABILITY GRANT
(WC FMCG)**

NON-FINANCIAL QUARTERLY RETURN FORM

(01 JULY 2023 TO 30 SEPTEMBER 2023)

2023/24 EXTERNAL BURSARY PROGRAMME

No.	Candidate Name & Surname	ID Number	Gender	Race	Field of Study	Current Academic Year of Study (1 st , 2 nd , 3 rd , 4 th)	Learning Institution	Previous years' academic performance (Below 50%, 51-60%, 61-70%, 71-80%, 81-90%, 90%+)	Amount Allocated From Grant (R)	Co-Funding Provided By Municipality (R)	Total Course Fees
STUDENTS CURRENT BEING SUPPORTED THROUGH THE EXTERNAL BURSARY PROGRAMME											
1.	Enrique Marais		Male	Coloured	Bachelor of Commerce: Management Accounting	3 rd	University of Stellenbosch	51-60%	40 000.00	20 000.00	60 000.00
2.	Andre Pienaar		Male	White	Bachelor of Commerce: Accounting	2 nd	University of Stellenbosch	71-80%	40 000.00	20 000.00	60 000.00
3.	Beyoncé Welkom		Female	Coloured	Bachelor of Commerce: Management Science	2 nd	University of Stellenbosch	71-80%	40 000.00	20 000.00	60 000.00
4.	Ro'Ees van der Speck		Male	Coloured	Bachelor of Commerce: Accounting	2 nd	Boston City Campus & Business College	71-80%	40 000.00	20 000.00	60 000.00
PROGRESS TO DATE											
<p>Enrique Marais is currently a final year student with a good academic performance of a 55% overall. He passed all his subjects of the 1st semester. He will be offered an internship with a 24 month period. If vacancies become available within the 24 months period and he does met all the requirements, he will have to follow the internal recruitment and selection process.</p> <p>Andre Pienaar is currently a second year student with a good academic performance of a 72% overall. He passed all his subjects of the 1st semester. He will be offered an internship with a 24 month period. If vacancies become available within the 24 months period and he does met all the requirements, he will have to follow the internal recruitment and selection process to.</p>											

No.	Candidate Name & Surname	ID Number	Gender	Race	Field of Study	Current Academic Year of Study (1 st , 2 nd , 3 rd , 4 th)	Learning Institution	Previous years' academic performance (Below 50%, 51 – 60%, 61-70%, 71 – 80%, 81 – 90%, 90%+)	Study Fees		
									Amount Allocated From Grant (R)	Co-Funding Provided By Municipality (R)	Total Course Fees

Beyonce Welkom is currently a second year student with a good academic performance of a 75% overall. She passed all her subjects of the 1st semester. She will be offered an internship with a 24 month period. If vacancies become available within the 24 months period and she does met all the requirements, she will have to follow the internal recruitment and selection process.

Ro'Ees van der Speck is currently a 2nd year student with a good 1st year academic performance of a 77% overall. He passed all his subjects of the 1st semester. He will be offered an internship with a 24 month period. If vacancies become available within the 24 months period and he does met all the requirements, he will have to follow the internal recruitment and selection process.



**WESTERN CAPE FINANCIAL MANAGEMENT CAPABILITIES GRANT
(WC FMCG)**

NON-FINANCIAL QUARTERLY RETURN FORM

(01 JULY 2023 TO 30 SEPTEMBER 2023)

2023/24 EXTERNAL BURSARY PROGRAMME

No.	Candidate Name & Surname	ID Number	Gender	Race	Field of Study	Current Academic Year of Study (1 st , 2 nd , 3 rd , 4 th)	Learning Institution	Learner Contract Signed (Y/N)	Study Fees		
									Amount Allocated From Grant (R)	Co-Funding Provided By Municipality (R)	Total Course Fees
NEW STUDENTS SUPPORTED THROUGH THE EXTERNAL BURSARY PROGRAMME FOR 2023/24											
1.	N/a										
PROGRESS TO DATE											

Signed by: Name in block letter: Joachim Jacobus Scholtz Designation: Municipal Manager Signature:  Date: 18.10.2023	Signed by: Name in block letter: Mark Anthony Clive Bolton Designation: Chief Financial Officer Signature:  Date: 18.10.2023
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Swartland Municipality
2023-2024: Departmental KPI Report

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Performance Comment	Aug-23				Performance Comment	Sep-23				Performance Comment	Overall Performance for			
					Target	Actual	R			Target	Actual	R			Target	Actual	R			Target	Actual	R	
D677	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% of capital budget spent	Louis Zikmann	95%	0%	0%	N/A	0.14% OrigBudg: R89 733 329 Actual: 128 732 Commitments: R3 686 412	0%	0%	N/A	1.63% OrigBudg: R118 079 727 YTD Actual: R1 919 662 Commitments: R7 643 113	0%	0%	N/A	5.22% OrigBudg: R118 079 727 YTD Actual: R6 166 964 Commitments: R7 778 194	0%	0%	N/A	0%	0%	N/A	
D678	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Average % completion of capital projects	Louis Zikmann	95%	0%	0%	N/A	7% Average completion	0%	7%	B	7% On schedule	0%	0%	N/A	20% No comment	0%	7%	B				
D679	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% of operating budget spent	Louis Zikmann	90%	0%	0%	N/A	3.33% OrigBudget: R369 407 045 Actual: R12 298 539	0%	0%	N/A	7.01% Budget = R370 008 474, YTD Actual = R25 924 506	0%	0%	N/A	10.9% Budget = R370 008 474, YTD Actual = R40 324 181	0%	0%	N/A				
D680	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% of planned training sessions according to the Workplace Skills Plan realised	Louis Zikmann	100%	0%	0%	N/A	AET (27), Nat Cert: Construction Roadworks NQF2 (5), Nat Diploma: Man of Civil Eng Construction NQF 5 (5) - Planned training - 100%	0%	0%	N/A	AET (27), Nat Cert: Construction Roadworks NQF2 (5), Nat Diploma: Man of Civil Eng Construction NQF 5 (5), Environmental Practices NQF2 (4), Environmental Practices NQF3 (3), Environmental Practices NQF4 (9), Aboriculture & Tree Preservation NQF3 (10), Gardening and Horticulture NQF4 Assessments (10), Load General Freight (6) - Planned training - 100%	100%	100%	G	AET (19), Nat Cert: Construction Roadworks NQF2 (5), Nat Diploma: Man of Civil Eng Construction NQF 5 (5), Environmental Practices NQF2 (4), Environmental Practices NQF3 (3), Environmental Practices NQF4 (9), Aboriculture & Tree Preservation NQF3 (10), Gardening and Horticulture NQF4 Assessments (10), Front End Loader Refresher (4), Convey of Dangerous Goods by Road New & Refresher (14) - Planned training	100%	100%	G				
D681	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% of due council decisions initiated	Louis Zikmann	100%	100%	100%	G	Target achieved: 15/15 resolutions initiated/implemented	100%	100%	G	20/20 resolutions initiated/implemented	100%	100%	G	11/11 resolutions initiated/implemented	100%	100%	G				
D682	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done	Louis Zikmann	11	1	1	G	Performance meeting was held on 10 July 2023	1	1	G	28-Aug-23	1	1	G	26-Sep-23	3	3	G				
D683	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Departmental input to the annual report submitted by due date	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A				
D684	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Budget requests provided to financial department in accordance with the budget time schedule	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A				
D685	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Number of written warnings received from municipal manager	Louis Zikmann	0	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A				
D686	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% of employment opportunities applied for appropriate equity appointments	Louis Zikmann	100%	0%	0%	N/A		0%	0%	N/A	0/2 employees appointed in terms of the EE Plan - Two Coloured Males appointed in Semi-Skilled Level where Coloured Males are over represented. Internal appointments made in terms of par 5.2.3(f) of the Recruitment and Selection Policy.	0%	0%	N/A	83.3% 5/6 employees appointed in terms of the EE Plan	0%	0%	N/A				
D687	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% compliance with SCM policy with the exception of approved deviations	Louis Zikmann	100%	100%	100%	G	Total requisitions= 302	100%	100%	G	Total requisitions = 402	100%	100%	G	Total requisitions = 354	100%	100%	G				
D688	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% internal audit queries for which an action plan was submitted within 10 working days	Louis Zikmann	100%	0%	0%	N/A		0%	0%	N/A		100%	100%	G	Not applicable for this quarter.	100%	100%	G				
D689	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% internal actions implemented within agreed time frame	Louis Zikmann	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A				
D690	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days	Louis Zikmann	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A	No Comaf's were issued as at 30 September 2023	0%	0%	N/A				
D691	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% of Auditor General's findings implemented within agreed time frame	Louis Zikmann	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A				
D692	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Confirmations of risk assessment done	Louis Zikmann	2	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A				
D693	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% of Risk Action Plans implemented in accordance with the agreed time frame	Louis Zikmann	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A				
D694	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Chief Risk Officer / Internal Audit informed of any newly identified risks	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A				

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					Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R
D695	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Chief Risk Officer / Internal Audit informed of any changes in work procedures	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D696	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update)	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D697	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Number of invocos held	Louis Zikmann	11	1	1	G	invocom	1	1	G	on schdule	1	1	G	Invocom 19/9/2023	3	3	G
D698	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Average duration of vacancies after decision was taken by management to fill the post	Louis Zikmann	3	0	0	N/A	2.3 months - 9 vacancies	0	0	N/A	0.5 months - 10 vacancies	3	0	B	1.2 months - 5 vacancies	3	0	B
D699	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% of person days lost per month due to sick leave	Louis Zikmann	4%	4%	2.90%	B	182/6174	4%	3.10%	B	198/6446	4%	2.10%	B	127/5960	4%	2.70%	B
D700	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Number of Full Time Equivalents (FTE's) for the financial year	Louis Zikmann	131	0	0	N/A	7.27 FTE's for July 2023.	0	0	N/A	7.57 FTE's for Aug 2023.	0	0	N/A	9.03 FTE's for Sept 2023	0	0	N/A
D701	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Number of work opportunities created during the financial year	Louis Zikmann	296	0	0	N/A	50 WO's for July 2023	0	0	N/A	29 WO's for Aug 2023.	0	0	N/A	46 WO's for Sept 2023	0	0	N/A
D702	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D703	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management	Louis Zikmann	1	0	0	N/A	Nothing to report	0	0	N/A		0	0	N/A		0	0	N/A
D704	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services	Louis Zikmann	1	0	0	N/A	No report required	0	0	N/A		0	0	N/A		0	0	N/A
D705	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Number of quarterly reports on all communication activities undertaken by the department submitted to the Director Corporate Services	Louis Zikmann	4	0	0	N/A	No report required	0	0	N/A		1	1	G	Q1 report submitted	1	1	G
D706	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	All safety clothing issued	Louis Zikmann	100	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D707	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% spending of grants	Louis Zikmann	100%	0%	0%	N/A	Proclaimed Roads Subsidy OrigBudget: R170 000 Actual: R0 Municipal Infrastructure Grant (MIG) OrigBudget: R24 708 000 Actual: R0 Sport Development OrigBudget: R966 000 Actual: R0 Emergency Municipal Load-Shedding Relief Budget: R8 593 277 Actual: R0 Total Budget: RR35 301 277 Total Actual: R0	0%	0%	N/A	5.3% MIG: Budget = R24 708 000, YTD = R1 728 983(6.9%) Proclaimed Roads Subsidy (operating): Budget = R170 000, YTD = R0 (0%) EPWP: Budget = R1 830 000, YTD = R151 920(8.3%) Emergency Municipal Load-Shedding Relief: Budget = R8 593 277, YTD = R0 (0%) TOTAL: Budget = R35 301 277, YTD = R1 880 903	0%	0%	N/A	7.36% MIG: Budget = R24 708 000, YTD = R2 316 820(9.4%) Proclaimed Roads Subsidy (operating): Budget = R170 000, YTD = R0 (0%) EPWP: Budget = R1 830 000, YTD = R281 175(15.4%) Emergency Municipal Load-Shedding Relief: Budget = R8 593 277, YTD = R0 (0%) TOTAL: Budget = R35 301 277, YTD = R2 597 995	0%	0%	N/A
D708	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Projected tariff increases determined for the budget of the new financial year	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D709	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department	Louis Zikmann	1	1	1	G	All invoices was submitted	0	0	N/A		0	0	N/A		1	1	G

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					Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R
D710	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Training needs for staff identified and provided to HR at meetings held with all departments during November annually	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D711	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	% Total water losses	Louis Zikmann	0%	21%	0%	B	16.05%	21%	16.13%	B	Water losses	21%	0%	B		21%	5.38%	B
D712	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Number of formal residential properties with piped water connections	Louis Zikmann	22 602	22 602	23 417	G2	Access to water	22 602	23 234	G2	Number of formal residential properties with piped water connections	22 602	23 259	G2	Number of formal residential properties with piped water connections	22 602	23 303.33	G2
D713	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Number of formal residential properties with access to sewerage services	Louis Zikmann	20 409	20 409	26 130	G2	Access to sanitation	20 409	26 130	G2	Number of formal residential properties with access to sewerage services	20 409	26 130	G2	Number of formal residential properties with access to sewerage services	20 409	26 130	G2
D714	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Number of formal residential properties receiving refuse removal service at least once a week	Louis Zikmann	22 112	22 112	23 520	G2	Access to refuse removal	22 112	23 520	G2	Number of formal residential properties receiving refuse removal service at least once a week	22 112	23 520	G2	Number of formal residential properties receiving refuse removal service at least once a week	22 112	23 520	G2
D715	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Berg River Voëlvlei Augmentation Scheme (BRVAS) - conclusion of section 33 process by July 2023	Louis Zikmann	1	1	1	G	Water Supply Agreement signed by the Municipal Manager on the 4th of September 2023.	0	0	N/A		0	0	N/A		1	1	G
D716	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Submit report to Council by November 2023 to consider a water supply agreement with the DWS to partake in the BRVAS	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D717	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Develop a 15 year priority project list by December 2025	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D718	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Submit report to Council by March 2025 to consider direct purchase of water for Chatsworth from City of Cape Town	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D719	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Development of cell 2 by March 2027	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D720	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Identify measures and report to Council on organic waste diversion by June 2027	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D721	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Master plans reviewed and updated if required annually by June	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D722	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Investigate and report to the Portfolio Committee annually by June on the status quo condition of surfaced roads	Louis Zikmann	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D723	Office of the MM - Municipal Manager	Annual event with local business held	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D724	Office of the MM - Municipal Manager	% of the LED funds actually spent	Joggie Scholtz	90%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D725	Office of the MM - Municipal Manager	Number of monthly management meetings held	Joggie Scholtz	10	1	1	G	28-Jul-23	1	1	G	Management meeting was held on 25 August 2023	1	1	G	Management meeting was held on 29 September 2023	3	3	G
D726	Office of the MM - Municipal Manager	Number of appeals against the municipality regarding the awarding of tenders that were upheld	Joggie Scholtz	0	0	0	G	There were no successful appeals	0	0	G	There were no success appeals	0	0	G		0	0	G
D727	Office of the MM - Municipal Manager	Number of monthly performance and financial assessments done	Joggie Scholtz	11	1	1	G	Meeting was held on 11 July 2023	1	1	G	Performance meeting was held on 30 August 2023	1	1	G	27-Sep-23	3	3	G
D728	Office of the MM - Municipal Manager	Annual Report as required by MFMA (121) tabled annually	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D729	Office of the MM - Municipal Manager	Annual Report as required by MFMA (121) approved annually	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D730	Office of the MM - Municipal Manager	% of due council decisions initiated	Joggie Scholtz	100%	100%	100%	G	Target achieved: 19/19 resolutions initiated/implemented	100%	100%	G	13/13 resolutions initiated/implemented	100%	100%	G	19/19 resolutions initiated/implemented	100%	100%	G
D731	Office of the MM - Municipal Manager	Number of months that the IDP / Budget process schedule were checked	Joggie Scholtz	10	1	1	G	IDP/Budget schedule has been checked at the Management meeting on 11 June 2023	1	1	G	IDP/Budget process has been monitored at Management meeting which took place on 25 August 2023	1	1	G	IDP/Budget process has been monitored at Management meeting which took place on 29 September 2023	3	3	G
D732	Office of the MM - Municipal Manager	Annual review of the macro structure completed	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A

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					Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R
D733	Office of the MM - Municipal Manager	% of issues raised by the Auditor-General in an audit report addressed	Joggie Scholtz	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D734	Office of the MM - Municipal Manager	Training needs of staff identified and provided to HR at meetings held with all departments during November annually	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D735	Office of the MM - Municipal Manager	% of capital budget spent	Joggie Scholtz	95%	0%	0.11%	B	OrigBudget: R209 052 395 Actual: R227 881 Commitments: R3 898 148	0%	1.12%	B	OrigBudget: R240 803 827 Actual: R2 708 473 Commitments: R9 912 938	0%	3.40%	B	OrigBudget: R240 803 827 Actual: R8 175 529 Commitments: R30 947 373	0%	4.63%	B
D736	Office of the MM - Municipal Manager	Number of jobs created through Municipality's capital projects (contracts > R200 000)	Joggie Scholtz	150	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D737	Office of the MM - Municipal Manager	Investigate the establishment of a skills development centre by June 2025	Joggie Scholtz	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D738	Office of the MM - Municipal Manager	Investigate global partnerships and submit a proposal to the Mayoral Committee by June 2025	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D739	Office of the MM - Municipal Manager	(1) Collaborate with other levels of government and other organisations to promote Swartland as a preferred destination for business and investment and report bi-annually to the management team.	Joggie Scholtz	2	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D740	Office of the MM - Municipal Manager	(2) Improve investment by creating an online platform by June 2026 to share information with investors	Joggie Scholtz	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D741	Office of the MM - Municipal Manager	(1) Ensure the development of an SMME Policy and submit to Council by June 2024	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D742	Office of the MM - Municipal Manager	(2) Ensure the organisation of an annual SMME summit or indaba	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D743	Office of the MM - Municipal Manager	(3) Ensure the investigation of SMME hubs in the Swartland area and submit report to Mayoral committee by June 2025	Joggie Scholtz	1	0	0	N/A		0	0	N/A	Currently busy with the Riebeeck Valley hubs which will be hand over in November 2023.	0	0	N/A		0	0	N/A
D744	Office of the MM - Municipal Manager	Create a one stop shop for all business enquiries by June 2025	Joggie Scholtz	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D745	Office of the MM - Municipal Manager	Ensure the development of an innovation policy and submit to the Mayoral Committee by June 2026	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D746	Office of the MM - Municipal Manager	Ensure the development of an ICT masterplan for connectivity and submit to the Mayoral Committee by June 2025	Joggie Scholtz	2	0	0	N/A		0	0	N/A		0	0	N/A	The ICT Masterplan is in early stages of development as we are discussing concepts and possible strategy to follow	0	0	N/A
D747	Office of the MM - Municipal Manager	Ensure the development of a proposal for implementing the "Smart City" concept in the Swartland and submit to the Mayoral Committee by June 2025	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A	A resolution was taken at the WCDM DCF that all the municipalities will work with the District Municipality to Develop a District plan that can then be rolled down to Local Municipal Level. Swartland will participate in this process and provide input and ideas based on our unique circumstances and requirements	0	0	N/A
D748	Office of the MM - Municipal Manager	Ensure the development of a proposal for the increased use of digital technology to support business and the economy and submit to the Mayoral Committee by June 2026	Joggie Scholtz	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D749	Electrical Engineering Services Director: Electrical Engineering Services	% of capital budget spent	Thys Möller	95%	0%	0%	N/A	1.18% OrigBudget: R55 258 300 Actual: R99 149 Commitment: R190 683	0%	0%	N/A	1.34% OrigBudget: R58 663 334 YTD Actual: R787 769 Commitment: R2 176 412	0%	0%	N/A	3.41% OrigBudget: R58 663 334 YTD Actual: R1 999 671 Commitment: R23 058 454	0%	0%	N/A
D750	Electrical Engineering Services Director: Electrical Engineering Services	Average % completion of capital projects	Thys Möller	95%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A

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D751	Electrical Engineering Services Director: Electrical Engineering Services	% of operating budget spent	Thys Möller	90%	0%	0%	N/A	1.58% OrigBudget: R419 093 674 Actual: R6 617 271	0%	0%	N/A	13.04% Budget = R418 968 454, YTD Actual = R54 615 786	0%	0%	N/A	22% Budget = R418 968 454, YTD Actual = R92 179 636	0%	0%	N/A
D752	Electrical Engineering Services Director: Electrical Engineering Services	% of planned training sessions according to the Workplace Skills Plan realised	Thys Möller	100%	0%	0%	N/A	AET (3), Street Lighting - Installation & Maintenance Basics (1) - planned training - 100%	0%	0%	N/A	AET (3) - planned training - 100%	100%	100%	G	AET (1) - planned training	100%	100%	G
D753	Electrical Engineering Services Director: Electrical Engineering Services	% of due council decisions initiated	Thys Möller	100%	100%	100%	G	15/15 resolutions initiated/implemented	100%	100%	G	12/12 resolutions initiated/implemented	100%	100%	G	6/6 resolutions initiated/implemented	100%	100%	G
D754	Electrical Engineering Services Director: Electrical Engineering Services	Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done	Thys Möller	11	1	1	G	10-Jul-23	1	1	G	28-Aug-23	1	1	G	26-Sep-23	3	3	G
D755	Electrical Engineering Services Director: Electrical Engineering Services	Departmental input to the annual report submitted by due date	Thys Möller	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D756	Electrical Engineering Services Director: Electrical Engineering Services	Budget requests provided to financial department in accordance with the budget time schedule	Thys Möller	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D757	Electrical Engineering Services Director: Electrical Engineering Services	Number of written warnings received from municipal manager	Thys Möller	0	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D758	Electrical Engineering Services Director: Electrical Engineering Services	% of employment opportunities applied for appropriate equity appointments	Thys Möller	100%	0%	0%	N/A	100% 1/1 employee appointed in terms of EE Plan	0%	0%	N/A	No employment equity opportunities	0%	0%	N/A	No employment equity opportunities	0%	0%	N/A
D759	Electrical Engineering Services Director: Electrical Engineering Services	% compliance with SCM policy with the exception of approved deviations	Thys Möller	100%	100%	100%	G	Total requisitions= 64	100%	100%	G	Total requisitions = 72	100%	100%	G	Total requisitions = 59	100%	100%	G
D760	Electrical Engineering Services Director: Electrical Engineering Services	% internal audit queries for which an action plan was submitted within 10 working days	Thys Möller	100%	0%	0%	N/A		0%	0%	N/A		100%	100%	G	Not applicable for this quarter.	100%	100%	G
D761	Electrical Engineering Services Director: Electrical Engineering Services	% internal actions implemented within agreed time frame	Thys Möller	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D762	Electrical Engineering Services Director: Electrical Engineering Services	% of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days	Thys Möller	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A	N/a - No COMAF's were issued as at 30 September 2023	0%	0%	N/A
D763	Electrical Engineering Services Director: Electrical Engineering Services	% of Auditor General's findings implemented within agreed time frame	Thys Möller	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D764	Electrical Engineering Services Director: Electrical Engineering Services	Confirmations of risk assessment done	Thys Möller	2	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D765	Electrical Engineering Services Director: Electrical Engineering Services	% of Risk Action Plans implemented in accordance with the agreed time frame	Thys Möller	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D766	Electrical Engineering Services Director: Electrical Engineering Services	Chief Risk Officer / Internal Audit informed of any newly identified risks	Thys Möller	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D767	Electrical Engineering Services Director: Electrical Engineering Services	Chief Risk Officer / Internal Audit informed of any changes in work procedures	Thys Möller	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D768	Electrical Engineering Services Director: Electrical Engineering Services	Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update)	Thys Möller	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D769	Electrical Engineering Services Director: Electrical Engineering Services	Number of invocoms held	Thys Möller	11	1	1	G	Session Held	1	1	G	28-Aug-23	1	1	G	Held on 26 Sept 2023	3	3	G
D770	Electrical Engineering Services Director: Electrical Engineering Services	Average duration of vacancies after decision was taken by management to fill the post	Thys Möller	3	0	0	N/A	1 vacancy - 1 month	0	0	N/A	1 vacancy - 2 months	3	0	B	1 vacancy - 0 months	3	0	B
D771	Electrical Engineering Services Director: Electrical Engineering Services	% of person days lost per month due to sick leave	Thys Möller	4%	4%	3%	B	28/945	4%	2.10%	B	21/990 person days lost	4%	0.90%	B	8/900	4%	2%	B
D772	Electrical Engineering Services Director: Electrical Engineering Services	Number of Full Time Equivalents (FTE's) for the financial year	Thys Möller	131	0	0	N/A	0.43 FTE's for July 2023	0	0	N/A	0.08 FTE's for Aug 2023	0	0	N/A	0.3 FTE's for Sept 2023	0	0	N/A
D773	Electrical Engineering Services Director: Electrical Engineering Services	Number of work opportunities created during the financial year	Thys Möller	296	0	0	N/A	0 WO's for July 2023	0	0	N/A	0 WO's for Aug 2023.	0	0	N/A	0 WO's for Sept 2023	0	0	N/A

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Performance Comment	Aug-23				Performance Comment	Sep-23				Performance Comment	Overall Performance for		
					Target	Actual	R			Target	Actual	R			Target	Actual	R			Target	Actual	R
D774	Electrical Engineering Services Director: Electrical Engineering Services	A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management	Thys Möller	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D775	Electrical Engineering Services Director: Electrical Engineering Services	All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management	Thys Möller	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D776	Electrical Engineering Services Director: Electrical Engineering Services	All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services	Thys Möller	1	0	0	N/A	Action Plan so be submitted by June 2024		0	0	N/A			0	0	N/A			0	0	N/A
D777	Electrical Engineering Services Director: Electrical Engineering Services	Number of quarterly reports on all communication activities undertaken by the department submitted to the Director Corporate Services	Thys Möller	4	0	0	N/A	No report required		0	0	N/A			1	1	G	Report for Q1 submitted		1	1	G
D778	Electrical Engineering Services Director: Electrical Engineering Services	All safety clothing issued	Thys Möller	100	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D779	Electrical Engineering Services Director: Electrical Engineering Services	% spending of grants	Thys Möller	100%	0%	0%	N/A	INEP OrigBudget: R23 658 000 Actual: R0		0%	0%	N/A	INEP grant: Budget = R23 658 000, YTD = R0 (0%)		0%	4%	B	INEP grant: Budget = R23 658 000, YTD = R871 279		0%	4%	B
D780	Electrical Engineering Services Director: Electrical Engineering Services	Projected tariff increases determined for the budget of the new financial year	Thys Möller	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D781	Electrical Engineering Services Director: Electrical Engineering Services	Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department	Thys Möller	1	1	1	G	Final Capital Payment sheet		0	0	N/A			0	0	N/A			1	1	G
D782	Electrical Engineering Services Director: Electrical Engineering Services	Training needs for staff identified and provided to HR at meetings held with all departments during November annually	Thys Möller	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D783	Electrical Engineering Services Director: Electrical Engineering Services	Maximum % total electricity losses	Thys Möller	8%	8%	3.58%	B	Electricity losses		8%	0%	B			8%	0%	B			8%	1.19%	B
D784	Electrical Engineering Services Director: Electrical Engineering Services	Minimum competencies attained to avoid non-compliance	Thys Möller	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D785	Electrical Engineering Services Director: Electrical Engineering Services	Number of formal residential properties that has access to electricity (excluding Eskom areas)	Thys Möller	19 127	19 127	21 225	G2	21225 HH in July		19 127	22 009	G2	August statistics		19 127	22 112	G2	Formal residential properties that has access to electricity (excluding Eskom areas)		19 127	21 782	G2
D786	Electrical Engineering Services Director: Electrical Engineering Services	(1) Develop a draft Wheeling Framework by June 2024	Thys Möller	1	0	0	N/A			0	1	B	Draft Wheeling Framework developed and circulated		0	0	N/A			0	1	B
D787	Electrical Engineering Services Director: Electrical Engineering Services	(2) Submit Wheeling Framework to Council for approval by June 2025	Thys Möller	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D788	Electrical Engineering Services Director: Electrical Engineering Services	Master plans reviewed and updated if required annually by June	Thys Möller	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D789	Electrical Engineering Services Director: Electrical Engineering Services	Submit motivated budget to the Budget Office annually by November (minimum 6% of annual electricity revenue allocation is a Nersa license condition)	Thys Möller	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D790	Electrical Engineering Services Director: Electrical Engineering Services	Submit application to Nersa for approval annually by June	Thys Möller	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D791	Electrical Engineering Services Director: Electrical Engineering Services	Develop a bylaw for small-scale embedded generation (SSEG) by June 2024	Thys Möller	1	0	0	N/A			0	1	B	Instead of developing a new By-Law the Electricity By-Law was amended to include wheeling and SSEG. Provincial Gazette published on 11 August 2023		0	0	N/A			0	1	B
D792	Corporate Services - Director: Corporate Services	% of capital budget spent	Madelaine Terblanche	95%	0%	0%	N/A	OrigBudget: R176 000 Actual: R0 Committed: R1 400		0%	0%	N/A	0.59% OrigBudget: R176 000 Actual: R1 043 Committed: R19 090		0%	0%	N/A	3.52% OrigBudget: R176 000 Actual: R6 191 Committed: R12 235		0%	0%	N/A
D793	Corporate Services - Director: Corporate Services	Average % completion of capital projects	Madelaine Terblanche	95%	0%	0%	N/A	Not applicable; no capital expenditure to date		0%	0%	N/A			0%	0%	N/A			0%	0%	N/A

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Performance Comment	Aug-23				Performance Comment	Sep-23				Performance Comment	Overall Performance for		
					Target	Actual	R			Target	Actual	R			Target	Actual	R			Target	Actual	R
D794	Corporate Services - Director: Corporate Services	% of operating budget spent	Madelaine Terblanche	90%	0%	0%	N/A	5.51% OrigBudget: R42 201 585 Actual: R2 324 848		0%	0%	N/A	11.44% Budget = R42 666 585, YTD Actual = R4 879 739		0%	0%	N/A	18.56% Budget = R42 666 585, YTD Actual = R7 919 400		0%	0%	N/A
D795	Corporate Services - Director: Corporate Services	% of planned training sessions according to the Workplace Skills Plan realised	Madelaine Terblanche	100%	0%	0%	N/A	Bachelor of Information Science (1), AET (3) - planned training - 100%		0%	0%	N/A	Bachelor of Information Science (1), AET (3), Change Management (3), Disciplinary Hearing: Presiding Officer and Initiator Training (2) - planned training - 100%		100%	100%	G	Bachelor of Information Science (1), AET (3), 2023 Payroll Seminar & IRP5 Biannual Preparation (2), Talent Management Seminar (2) - planned training		100%	100%	G
D796	Corporate Services - Director: Corporate Services	% of due council decisions initiated	Madelaine Terblanche	100%	100%	100%	G	Target achieved: 43/43 resolutions initiated/implemented		100%	100%	G	38/39 resolutions initiated/implemented		100%	100%	G	19/19 resolutions initiated/implemented		100%	100%	G
D797	Corporate Services - Director: Corporate Services	Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done	Madelaine Terblanche	11	1	1	G	11-Jul-23		1	1	G	30-Aug-23		1	1	G	27-Sep-23		3	3	G
D798	Corporate Services - Director: Corporate Services	Departmental input to the annual report submitted by due date	Madelaine Terblanche	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D799	Corporate Services - Director: Corporate Services	Budget requests provided to financial department in accordance with the budget time schedule	Madelaine Terblanche	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D800	Corporate Services - Director: Corporate Services	Number of written warnings received from municipal manager	Madelaine Terblanche	0	0	0	N/A	No written warnings received		0	0	N/A			0	0	N/A			0	0	N/A
D801	Corporate Services - Director: Corporate Services	% of employment opportunities applied for appropriate equity appointments	Madelaine Terblanche	100%	0%	0%	N/A	0/1 employees appointed in terms of the EE Plan - Internal appointment made in terms of par 5.2.3(f) of the Recruitment and Selection Policy		0%	0%	N/A	0/1 appointment made in terms of the EE Plan - One Coloured Female appointed in Semi-Skilled Level where Coloured Females are over represented. Internal appointment made in terms of par 5.2.3(f) of the Recruitment and Selection Policy		0%	0%	N/A	100% 1/1 appointment made in terms of the EE Plan		0%	0%	N/A
D802	Corporate Services - Director: Corporate Services	% compliance with SCM policy with the exception of approved deviations	Madelaine Terblanche	100%	100%	100%	G	Total requisitions= 62		100%	100%	G	Total requisitions = 64		100%	100%	G	Total requisitions = 59		100%	100%	G
D803	Corporate Services - Director: Corporate Services	% internal audit queries for which an action plan was submitted within 10 working days	Madelaine Terblanche	100%	0%	0%	N/A			0%	0%	N/A			100%	100%	G	action plan was submitted within 10 working day		100%	100%	G
D804	Corporate Services - Director: Corporate Services	% internal actions implemented within agreed time frame	Madelaine Terblanche	100%	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A			0%	0%	N/A
D805	Corporate Services - Director: Corporate Services	% of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days	Madelaine Terblanche	100%	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A	N/a - No COMAF's were issued as at 30 September 2023		0%	0%	N/A
D806	Corporate Services - Director: Corporate Services	% of Auditor General's findings implemented within agreed time frame	Madelaine Terblanche	100%	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A			0%	0%	N/A
D807	Corporate Services - Director: Corporate Services	Confirmations of risk assessment done	Madelaine Terblanche	2	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D808	Corporate Services - Director: Corporate Services	% of Risk Action Plans implemented in accordance with the agreed time frame	Madelaine Terblanche	100%	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A			0%	0%	N/A
D809	Corporate Services - Director: Corporate Services	Chief Risk Officer / Internal Audit informed of any newly identified risks	Madelaine Terblanche	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D810	Corporate Services - Director: Corporate Services	Chief Risk Officer / Internal Audit informed of any changes in work procedures	Madelaine Terblanche	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D811	Corporate Services - Director: Corporate Services	Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update)	Madelaine Terblanche	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D812	Corporate Services - Director: Corporate Services	Number of invocoms held	Madelaine Terblanche	11	1	1	G	Invocom held 31 July 2023		1	1	G	Invocom held 30 August 2023		1	1	G	Target achieved. Invocom held 28 September 2023		3	3	G
D813	Corporate Services - Director: Corporate Services	Average duration of vacancies after decision was taken by management to fill the post	Madelaine Terblanche	3	0	0	N/A	2 vacancies - 0 months vacant		0	0	N/A	1 vacancy - 1 month vacant		3	0	B	2 vacancies - 0 months vacant		3	0	B
D814	Corporate Services - Director: Corporate Services	% of person days lost per month due to sick leave	Madelaine Terblanche	4%	4%	2%	B	Actual below the maximum as required (30/1512)		4%	4%	G	64/1606 person days lost		4%	5.30%	R	77/1440		4%	3.77%	B
D815	Corporate Services - Director: Corporate Services	Number of Full Time Equivalents (FTE's) for the financial year	Madelaine Terblanche	131	0	0	N/A	0.25 FTE's for July 2023.		0	0	N/A	0.23 FTE's for Aug 2023.		0	0	N/A	0.23 FTE's for Sept 2023		0	0	N/A
D816	Corporate Services - Director: Corporate Services	Number of work opportunities created during the financial year	Madelaine Terblanche	296	0	0	N/A	0 WO's for July 2023.		0	0	N/A	0 WO's for Aug 2023.		0	0	N/A	1 WO's for Sept 2023		0	0	N/A

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Aug-23				Sep-23				Overall Performance for		
					Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R
D817	Corporate Services - Director: Corporate Services	A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management	Madelaine Terblanche	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D818	Corporate Services - Director: Corporate Services	All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management	Madelaine Terblanche	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D819	Corporate Services - Director: Corporate Services	All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services	Madelaine Terblanche	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D820	Corporate Services - Director: Corporate Services	Number of quarterly reports on all communication activities undertaken by the department submitted to the Director Corporate Services	Madelaine Terblanche	4	0	0	N/A		0	0	N/A		1	1	G	Report submitted for Q1	1	1	G
D821	Corporate Services - Director: Corporate Services	All safety clothing issued	Madelaine Terblanche	100	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D822	Corporate Services - Director: Corporate Services	% spending of grants	Madelaine Terblanche	100%	0%	0%	N/A	7.07% Libraries: Budget (Operating) = R11 838 000 OrgBudget: R11 838 000 Actual: R837 027	0%	0%	N/A	14.4% Libraries: Budget (Operating) = R11 788 000, YTD = R1 701 283 Libraries: Budget (Capital) = R50 000, YTD = 0 Total: Budget = R11 838 000, YTD = R1 701 283	0%	0%	N/A	21.69% Libraries: Budget (Operating) = R11 788 000, YTD = R2 564 592 Libraries: Budget (Capital) = R50 000, YTD = 4 104 Total: Budget = R11 838 000, YTD = R2 568 696	0%	0%	N/A
D823	Corporate Services - Director: Corporate Services	Projected tariff increases determined for the budget of the new financial year	Madelaine Terblanche	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D824	Corporate Services - Director: Corporate Services	Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department	Madelaine Terblanche	1	1	1	G	Target achieved	0	0	N/A		0	0	N/A		1	1	G
D825	Corporate Services - Director: Corporate Services	Training needs for staff identified and provided to HR at meetings held with all departments during November annually	Madelaine Terblanche	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D826	Corporate Services - Director: Corporate Services	Review of employment equity plan as a result of any major event or restructuring that occurred during the financial year	Madelaine Terblanche	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D827	Corporate Services - Director: Corporate Services	% of people from employment equity target groups appointed for the quarter in terms of the Municipality's approved Employment Equity plan annually by end of June	Madelaine Terblanche	100%	0%	0%	N/A	66% 2/3 employees appointed in terms of the EE Plan	0%	0%	N/A	25% 1/4 employees appointed in terms of the EE Plan	0%	0%	N/A	75% 6/8 employees appointed in terms of the EE Plan	0%	0%	N/A
D828	Corporate Services - Director: Corporate Services	Minimum % of the Municipality's training budget actually spent on implementing its workplace skills plan	Madelaine Terblanche	90%	0%	0%	N/A	0.1% R1915.00/R1 898 364 of training budget spent	0%	0%	N/A	1.45% R25 560.00/R1 898 364 of training budget spent	0%	0%	N/A	3% R62707.00/R1 898 364 of training budget spent	0%	0%	N/A
D829	Corporate Services - Director: Corporate Services	(1) Develop a proposal for innovative ways to use existing and new platforms to engage with residents and businesses and submit to the Mayoral Committee by June 2025	Madelaine Terblanche	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D830	Corporate Services - Director: Corporate Services	(2) Investigate and submit a report to the Mayoral Committee by June 2026 on a digital people-centred application	Madelaine Terblanche	2	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D831	Corporate Services - Director: Corporate Services	(3) Investigate the feasibility of a 24/7 customer care centre and submit a report to the Mayoral Committee by June 2025	Madelaine Terblanche	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Aug-23				Sep-23				Overall Performance for		
					Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R
D832	Corporate Services - Director: Corporate Services	(4) Finalise and establish a corporate identity manual and submit to Mayoral Committee by June 2024	Madeline Terblanche	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D833	Development Services - Director: Development Services	% of capital budget spent	Jo-Ann Krieger	95%	0%	0%	N/A	OrigBudget: R57 090 000 Actual: R0 Commitment: R11 391	0%	0%	N/A	OrigBudget: R57 090 000 Actual: R0 Commitment: R9 380	0%	0%	N/A	OrigBudget: R57 090 000 Actual: R0 Commitment: R42 191	0%	0%	N/A
D834	Development Services - Director: Development Services	Average % completion of capital projects	Jo-Ann Krieger	95%	0%	0%	N/A	Tender not yet awarded. Will commence in September	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D835	Development Services - Director: Development Services	% of operating budget spent	Jo-Ann Krieger	90%	0%	0%	N/A	5.77% OrigBudget: R32 211 620 Actual: R1 860 036	0%	0%	N/A	11.57% Budget = R32 621 620, YTD Actual = R3 775 448	0%	0%	N/A	17.94% Budget = R32 621 620, YTD Actual = R5 851 182	0%	0%	N/A
D836	Development Services - Director: Development Services	% of planned training sessions according to the Workplace Skills Plan realised	Jo-Ann Krieger	100%	0%	0%	N/A	AET (1) - planned training - 100%	0%	0%	N/A	AET (1) - planned training - 100%	100%	100%	G	Not applicable	100%	100%	G
D837	Development Services - Director: Development Services	% of due council decisions initiated	Jo-Ann Krieger	100%	100%	96.55%	O	1/29 resolutions not initiated/implemented: Object id 4952559 - see report	100%	100%	G	13/13 resolutions initiated/implemented	100%	100%	G	8/8 resolutions initiated/implemented	100%	98.85%	O
D838	Development Services - Director: Development Services	Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done	Jo-Ann Krieger	11	1	1	G	11-Jul-23	1	1	G	30-Aug-23	1	1	G	27-Sep-23	3	3	G
D839	Development Services - Director: Development Services	Departmental input to the annual report submitted by due date	Jo-Ann Krieger	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D840	Development Services - Director: Development Services	Budget requests provided to financial department in accordance with the budget time schedule	Jo-Ann Krieger	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D841	Development Services - Director: Development Services	Number of written warnings received from municipal manager	Jo-Ann Krieger	0	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D842	Development Services - Director: Development Services	% of employment opportunities applied for appropriate equity appointments	Jo-Ann Krieger	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D843	Development Services - Director: Development Services	% compliance with SCM policy with the exception of approved deviations	Jo-Ann Krieger	100%	100%	100%	G	Total requisitions = 47	100%	100%	G	Total requisitions = 68	100%	100%	G	Total requisitions = 72	100%	100%	G
D844	Development Services - Director: Development Services	% internal audit queries for which an action plan was submitted within 10 working days	Jo-Ann Krieger	100%	0%	0%	N/A		0%	0%	N/A		100%	100%	G	Not applicable for this quarter.	100%	100%	G
D845	Development Services - Director: Development Services	% internal actions implemented within agreed time frame	Jo-Ann Krieger	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D846	Development Services - Director: Development Services	% of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days	Jo-Ann Krieger	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A	No Comaf's were issued as at 30 September 2023.	0%	0%	N/A
D847	Development Services - Director: Development Services	% of Auditor General's findings implemented within agreed time frame	Jo-Ann Krieger	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D848	Development Services - Director: Development Services	Confirmations of risk assessment done	Jo-Ann Krieger	2	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D849	Development Services - Director: Development Services	% of Risk Action Plans implemented in accordance with the agreed time frame	Jo-Ann Krieger	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D850	Development Services - Director: Development Services	Chief Risk Officer / Internal Audit informed of any newly identified risks	Jo-Ann Krieger	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D851	Development Services - Director: Development Services	Chief Risk Officer / Internal Audit informed of any changes in work procedures	Jo-Ann Krieger	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D852	Development Services - Director: Development Services	Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update)	Jo-Ann Krieger	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D853	Development Services - Director: Development Services	Number of invocoms held	Jo-Ann Krieger	11	1	1	G	Invocom held on 21 July 2023.	1	1	G	Invocom held on 23 August 2023.	1	1	G	Meeting held on 27 September 2023	3	3	G
D854	Development Services - Director: Development Services	Average duration of vacancies after decision was taken by management to fill the post	Jo-Ann Krieger	3	0	0	N/A	1 vacancy - 3 months	0	0	N/A	No vacancies	3	0	B	No vacancies	3	0	B

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Performance Comment	Aug-23				Performance Comment	Sep-23				Performance Comment	Overall Performance for		
					Target	Actual	R			Target	Actual	R			Target	Actual	R			Target	Actual	R
D855	Development Services - Director: Development Services	% of person days lost per month due to sick leave	Jo-Ann Krieger	4%	4%	0.90%	B		6/672	4%	1.50%	B		11/726 person days lost	4%	1.80%	B		12/660	4%	1.40%	B
D856	Development Services - Director: Development Services	Number of Full Time Equivalents (FTE's) for the financial year	Jo-Ann Krieger	131	0	0	N/A		0.48 FTE's for July 2023.	0	0	N/A		0.49 FTE's for Aug 2023.	0	0	N/A		0.47 FTE's for Sept 2023	0	0	N/A
D857	Development Services - Director: Development Services	Number of work opportunities created during the financial year	Jo-Ann Krieger	296	0	0	N/A		1 WO for July 2023	0	0	N/A		1 WO's for Aug 2023.	0	0	N/A		0 WO's for Sept 2023	0	0	N/A
D858	Development Services - Director: Development Services	A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management	Jo-Ann Krieger	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D859	Development Services - Director: Development Services	All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management	Jo-Ann Krieger	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D860	Development Services - Director: Development Services	All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services	Jo-Ann Krieger	1	0	0	N/A		Plan to be submitted during June 2024	0	0	N/A			0	0	N/A			0	0	N/A
D861	Development Services - Director: Development Services	Number of quarterly reports on all communication activities undertaken by the department submitted to the Director Corporate Services	Jo-Ann Krieger	4	0	0	N/A		No report required	0	0	N/A			1	1	G		Communication report for the first quarter finalised	1	1	G
D862	Development Services - Director: Development Services	All safety clothing issued	Jo-Ann Krieger	100	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D863	Development Services - Director: Development Services	% spending of grants	Jo-Ann Krieger	100%	0%	0%	N/A		0.03% Community Development: Workers OrgBudget: R38 000 Actual: R689.68 Municipal Accreditation and Capacity Building Grant OrgBudget: R24 500 Actual: R17 317.91 Human Settlements OrgBudget: R55 314 000 Actual: R0 RSEP/VPUU Municipal Projects OrgBudget: R500 000 Actual: R0 TotalBudget: R56 097 000 Actual: R18 008	0%	0%	N/A		0.06% HS grant: Budget (capital) = R55 314 000 YTD = R0 (0%) Mun Accreditation and Capacity Building: Budget = R245 000, YTD = R34 636 (14%) Community Development Workers: Budget = R38 000, YTD = R690(1.8%) RSEP: Budget = R500 000, YTD = R0 (0%) Total: Budget = R56 097 000 , YTD = R35 326	0%	0%	N/A		0.09% HS grant: Budget (capital) = R55 314 000 YTD = R0 (0%) Mun Accreditation and Capacity Building: Budget = R245 000 YTD = R51 954 (21%) Community Development Workers: Budget = R38 000, YTD = R690(1.8%) RSEP: Budget = R500 000, YTD = R0 (0%) Total: Budget = R56 097 000 , YTD = R35 326	0%	0%	N/A
D864	Development Services - Director: Development Services	Projected tariff increases determined for the budget of the new financial year	Jo-Ann Krieger	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D865	Development Services - Director: Development Services	Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department	Jo-Ann Krieger	1	1	1	G		Not applicable	0	0	N/A			0	0	N/A			1	1	G
D866	Development Services - Director: Development Services	Training needs for staff identified and provided to HR at meetings held with all departments during November annually	Jo-Ann Krieger	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D867	Development Services - Director: Development Services	SMME's Policy developed and approved by Council by June 2024	Jo-Ann Krieger	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D868	Development Services - Director: Development Services	Social Regeneration Strategy developed and approved by Council by June 2025	Jo-Ann Krieger	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D869	Development Services - Director: Development Services	GBVF Strategy developed and approved by Council by June 2026	Jo-Ann Krieger	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D870	Development Services - Director: Development Services	Youth Policy developed and approved by Council by June 2027	Jo-Ann Krieger	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Aug-23				Sep-23				Overall Performance for		
					Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R
D871	Development Services - Director: Development Services	(1) Investigate and report to council the advantages of Municipal housing accreditation by June 2025	Jo-Ann Krieger	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D872	Development Services - Director: Development Services	(2) Develop a housing pipeline annually by May	Jo-Ann Krieger	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D873	Development Services - Director: Development Services	(3) Obtain land use rights and secure funding for mixed housing developments annually	Jo-Ann Krieger	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D874	Development Services - Director: Development Services	(4) Appoint credible social housing institution to build and manage social housing by June 2025	Jo-Ann Krieger	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D875	Development Services - Director: Development Services	Develop a capital expenditure framework in collaboration with DEADP and the Development Bank of SA and submit a report to Council by June 2025	Jo-Ann Krieger	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D876	Development Services - Director: Development Services	Do a study of climate change mitigation and adaptation and report to council by June 2025	Jo-Ann Krieger	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D877	Protection Services - Director: Protection Services	% of capital budget spent	Philip Humphreys	95%	0%	0%	N/A	OrigBudg: R3 899 246 Actual: R0 Commitments: R0	0%	0%	N/A	OrigBudg: R3 899 246 Actual: R0 Commitments: R31 358	0%	0%	N/A	0.07% OrigBudg: R3 899 246 Actual: R2 703.40 Commitments: R22 067.75	0%	0%	N/A
D878	Protection Services - Director: Protection Services	Average % completion of capital projects	Philip Humphreys	95%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D879	Protection Services - Director: Protection Services	% of operating budget spent	Philip Humphreys	90%	0%	0%	N/A	4.49% OrigBudg:R102 692 840 Actual: R4 614 361	0%	0%	N/A	3.54% Budget = R102 776 998, YTD Actual = R1 907 964	0%	0%	N/A	15.41% Budget = R102 776 998, YTD Actual = R15 841 574	0%	0%	N/A
D880	Protection Services - Director: Protection Services	% of planned training sessions according to the Workplace Skills Plan realised	Philip Humphreys	100%	0%	0%	N/A	Examiner of Driving Licenses (4), Examiner of Vehicles (2) - planned training -100%	0%	0%	N/A	Examiner of Driving Licenses (4), Examiner of Vehicles (2), Disciplinary Hearing: Presiding Officer and Initiator Training (1) - planned training - 100%	100%	100%	G	Examiner of Driving Licenses (4), Examiner of Vehicles (2) - planned training	100%	100%	G
D881	Protection Services - Director: Protection Services	% of due council decisions initiated	Philip Humphreys	100%	100%	100%	G	Target achieved: 19/19 resolutions initiated/implemented	100%	100%	G	15/15 resolutions initiated/implemented	100%	100%	G	5/5 resolutions initiated/implemented	100%	100%	G
D882	Protection Services - Director: Protection Services	Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done	Philip Humphreys	11	1	1	G	10-Jul-23	1	1	G	28-Aug-23	1	1	G	Performance assessment done on 27 September 2023	3	3	G
D883	Protection Services - Director: Protection Services	Departmental input to the annual report submitted by due date	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D884	Protection Services - Director: Protection Services	Budget requests provided to financial department in accordance with the budget time schedule	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D885	Protection Services - Director: Protection Services	Number of written warnings received from municipal manager	Philip Humphreys	0	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D886	Protection Services - Director: Protection Services	% of employment opportunities applied for appropriate equity appointments	Philip Humphreys	100%	0%	0%	N/A		0%	0%	N/A	No employment equity opportunities	0%	0%	N/A	No employment equity opportunities	0%	0%	N/A
D887	Protection Services - Director: Protection Services	% compliance with SCM policy with the exception of approved deviations	Philip Humphreys	100%	100%	100%	G	Total requisitions= 29	100%	100%	G	Total requisitions = 27	100%	100%	G	Total requisitions = 38	100%	100%	G
D888	Protection Services - Director: Protection Services	% internal audit queries for which an action plan was submitted within 10 working days	Philip Humphreys	100%	0%	0%	N/A		0%	0%	N/A		100%	100%	G	action plan was submitted within 10 working days	100%	100%	G
D889	Protection Services - Director: Protection Services	% internal actions implemented within agreed time frame	Philip Humphreys	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D890	Protection Services - Director: Protection Services	% of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days	Philip Humphreys	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A	No comaf's were issued as at 30 September 2023.	0%	0%	N/A
D891	Protection Services - Director: Protection Services	% of Auditor General's findings implemented within agreed time frame	Philip Humphreys	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D892	Protection Services - Director: Protection Services	Confirmations of risk assessment done	Philip Humphreys	2	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Aug-23				Sep-23				Overall Performance for		
					Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R
D893	Protection Services - Director: Protection Services	% of Risk Action Plans implemented in accordance with the agreed time frame	Philip Humphreys	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D894	Protection Services - Director: Protection Services	Chief Risk Officer / Internal Audit informed of any newly identified risks	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D895	Protection Services - Director: Protection Services	Chief Risk Officer / Internal Audit informed of any changes in work procedures	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D896	Protection Services - Director: Protection Services	Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update)	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D897	Protection Services - Director: Protection Services	Number of invocoms held	Philip Humphreys	11	1	1	G	Invocom held 26 July 2023	1	1	G	Complete	1	1	G	Invocom held wit Management on 18 September 2023.	3	3	G
D898	Protection Services - Director: Protection Services	Average duration of vacancies after decision was taken by management to fill the post	Philip Humphreys	3	0	0	N/A	2 vacancies	0	0	N/A	0.5 months - 2 vacancies	3	1	B	1 month - 3 vacancies	3	1	B
D899	Protection Services - Director: Protection Services	% of person days lost per month due to sick leave	Philip Humphreys	4%	4%	3.70%	B	85/2310	4%	4.80%	R	117/2420 person days lost Due to valid sick leave	4%	3.80%	B	83/2180	4%	4.10%	R
D900	Protection Services - Director: Protection Services	Number of Full Time Equivalents (FTE's) for the financial year	Philip Humphreys	131	0	0	N/A	0.58 FTE's for July 2023.	0	0	N/A	0.66 FTE's for Aug 2023.	0	0	N/A	0.59 FTE's for Sept 2023	0	0	N/A
D901	Protection Services - Director: Protection Services	Number of work opportunities created during the financial year	Philip Humphreys	296	0	0	N/A	2 WO's for July 2023.	0	0	N/A	0 WO's for Aug 2023.	0	0	N/A	0 WO's for Sept 2023	0	0	N/A
D902	Protection Services - Director: Protection Services	A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D903	Protection Services - Director: Protection Services	All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D904	Protection Services - Director: Protection Services	All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services	Philip Humphreys	1	0	0	N/A	No report required	0	0	N/A		0	0	N/A		0	0	N/A
D905	Protection Services - Director: Protection Services	Number of quarterly reports on all communication activities undertaken by the department submitted to the Director Corporate Services	Philip Humphreys	4	0	0	N/A	No report required	0	0	N/A		1	1	G	Q1 report submitted	1	1	G
D906	Protection Services - Director: Protection Services	All safety clothing issued	Philip Humphreys	100	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D907	Protection Services - Director: Protection Services	% spending of grants	Philip Humphreys	100%	0%	0%	N/A	8.27% Establishment of a K9 Unit OrigBudget: R3 345 000 Actual: R363 214 Establishment of a Law Enforcement Reaction Unit OrigBudget: R5 509 000 Actual: R445 737 Fire Service Capacity Building Grant OrigBudget: R926 000 Actual: R0 Total Budget: R9 780 000 Total Actual: R908 951	0%	0%	N/A	18.39% Establishment of a K9 Unit grant (operating): Budget = R3 305 000, YTD = R802 082 (24.26%) Establishment of a K9 Unit grant (capital): Budget = R40 000 , YTD = R0 (0%) Establishment of Law Enforcement Rural Safety Unit: Budget = R5 509 000, YTD = R996 858 (18.09%) Fire Service Capacity Building Grant: Budget = R926000, YTD = R0 (0%) Total Budget: R9 780 000, YTD = R1 798 940	0%	0%	N/A	30.73% Establishment of a K9 Unit grant (operating): Budget = R3 305 000, YTD = R1 422 042 (43.03%) Establishment of a K9 Unit grant (capital): Budget = R40 000 , YTD = R0 (0%) Establishment of Law Enforcement Rural Safety Unit: Budget = R5 509 000, YTD = R1 583 596 (28.75%) Fire Service Capacity Building Grant: Budget = R926000, YTD = R0 (0%) Total Budget: R9 780 000, YTD = R3 005 638	0%	0%	N/A
D908	Protection Services - Director: Protection Services	Projected tariff increases determined for the budget of the new financial year	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D909	Protection Services - Director: Protection Services	Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department	Philip Humphreys	1	1	1	G	Not applicable	0	0	N/A		0	0	N/A		1	1	G

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Aug-23				Sep-23				Overall Performance for		
					Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R
D910	Protection Services - Director: Protection Services	Training needs for staff identified and provided to HR at meetings held with all departments during November annually	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D911	Protection Services - Director: Protection Services	Report to Portfolio Committee on any new informal dwellings / structures erected	Philip Humphreys	12	1	1	G	Monthly report submitted to PF Committee	1	1	G	Complete Report to Portfolio Committee through the monthly report	1	1	G	Report submitted to Portfolio Committee.	1	1	G
D912	Protection Services - Director: Protection Services	Establishment and financial viability of a municipal court investigated and reported to Council by June 2025	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D913	Protection Services - Director: Protection Services	(1) Animal bylaw developed and approved by Council by June 2025	Philip Humphreys	2	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D914	Protection Services - Director: Protection Services	(2) Available land identified and the possibility of a pound investigated by June 2026	Philip Humphreys	100	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D915	Protection Services - Director: Protection Services	(1) Viability and feasibility study in collaboration with all role-players conducted by June 2026	Philip Humphreys	100	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D916	Protection Services - Director: Protection Services	(2) CCTV camera bylaw developed by June 2025	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D917	Protection Services - Director: Protection Services	Establishment of law enforcement offices in all Swartland towns investigated and reported to Council by June 2028	Philip Humphreys	100	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D918	Protection Services - Director: Protection Services	Document storage facility / space secured by June 2024	Philip Humphreys	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D919	Protection Services - Director: Protection Services	Study on the issue of structural fires and veld fires finalised and reported to Council by June 2024	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D920	Protection Services - Director: Protection Services	Establishment of a learners licence centre for Riebeeek Valley by June 2026	Philip Humphreys	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D921	Protection Services - Director: Protection Services	Do a feasibility study in respect of new offices for Protection Services in Malmesbury and report to Council by June 2027	Philip Humphreys	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D922	Financial Services - Director: Financial Services	% of capital budget spent	Mark Bolton	95%	0%	0%	N/A	OrigBudget: R2 191 520 Actual: R0 Commitments: R0	0%	0%	N/A	OrigBudget: R2 191 520 Actual: R0 Commitments: R25 324	0%	0%	N/A	OrigBudget: R2 191 520 Actual: R0 Commitments: R25 971	0%	0%	N/A
D923	Financial Services - Director: Financial Services	Average % completion of capital projects	Mark Bolton	95%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D924	Financial Services - Director: Financial Services	% of operating budget spent	Mark Bolton	90%	0%	0%	N/A	5.4% OrigBudget: R73 728 247 Actual: R3 978 667	0%	0%	N/A	11.21% Budget = R73 177 880, YTD Actual = R8 203 706	0%	0%	N/A	17.17% Budget = R73 177 880, YTD Actual = R12 562 315	0%	0%	N/A
D925	Financial Services - Director: Financial Services	% of planned training sessions according to the Workplace Skills Plan realised	Mark Bolton	100%	0%	0%	N/A	AET (3), Asset Management (4) - planned training 100%	0%	0%	N/A	AET (3), Public Procurement: Fundamentals (2), Disciplinary Hearing: Presiding Officer and Initiator Training (1), Drafting of Specifications: Terms of Reference and Evaluation Criteria (2) - planned training 100%	100%	100%	G	AET (3), 2023 Payroll Seminar & IRPS Biannual Preparation (2) - planned training	100%	100%	G
D926	Financial Services - Director: Financial Services	% of due council decisions initiated	Mark Bolton	100%	100%	100%	G	Target achieved: 67/67 resolutions initiated/implemented	100%	100%	G	136/136 resolutions initiated/implemented	100%	100%	G	60/60 resolutions initiated/implemented	100%	100%	G
D927	Financial Services - Director: Financial Services	Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done	Mark Bolton	11	1	1	G	Performance meeting was held on 10 July 2023	1	1	G	28-Aug-23	1	1	G	28-Sep-23	3	3	G
D928	Financial Services - Director: Financial Services	Departmental input to the annual report submitted by due date	Mark Bolton	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D929	Financial Services - Director: Financial Services	Budget requests provided to financial department in accordance with the budget time schedule	Mark Bolton	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D930	Financial Services - Director: Financial Services	Number of written warnings received from municipal manager	Mark Bolton	0	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D931	Financial Services - Director: Financial Services	% of employment opportunities applied for appropriate equity appointments	Mark Bolton	100%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A	0/1 employees appointed in terms of the EE Plan	0%	0%	N/A

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Performance Comment	Aug-23				Performance Comment	Sep-23				Performance Comment	Overall Performance for		
					Target	Actual	R			Target	Actual	R			Target	Actual	R			Target	Actual	R
D932	Financial Services - Director: Financial Services	% compliance with SCM policy with the exception of approved deviations	Mark Bolton	100%	100%	100%	G		Total requisitions= 83	100%	100%	G		Total requisitions = 105	100%	100%	G		Total requisitions = 104	100%	100%	G
D933	Financial Services - Director: Financial Services	% internal audit queries for which an action plan was submitted within 10 working days	Mark Bolton	100%	0%	0%	N/A			0%	0%	N/A			100%	100%	G		action plan was submitted within 10 working days	100%	100%	G
D934	Financial Services - Director: Financial Services	% internal actions implemented within agreed time frame	Mark Bolton	100%	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A			0%	0%	N/A
D935	Financial Services - Director: Financial Services	% of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days	Mark Bolton	100%	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A		No Comaf's were issued as at 30 September 2023	0%	0%	N/A
D936	Financial Services - Director: Financial Services	% of Auditor General's findings implemented within agreed time frame	Mark Bolton	100%	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A			0%	0%	N/A
D937	Financial Services - Director: Financial Services	Confirmations of risk assessment done	Mark Bolton	2	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D938	Financial Services - Director: Financial Services	% of Risk Action Plans implemented in accordance with the agreed time frame	Mark Bolton	100%	0%	0%	N/A			0%	0%	N/A			0%	0%	N/A			0%	0%	N/A
D939	Financial Services - Director: Financial Services	Chief Risk Officer / Internal Audit informed of any newly identified risks	Mark Bolton	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D940	Financial Services - Director: Financial Services	Chief Risk Officer / Internal Audit informed of any changes in work procedures	Mark Bolton	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D941	Financial Services - Director: Financial Services	Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update)	Mark Bolton	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D942	Financial Services - Director: Financial Services	Number of invocombs held	Mark Bolton	11	1	1	G		Held on 31 July 2023.	1	1	G		Held on 31 August 2023.	1	1	G		28-Sep-23	3	3	G
D943	Financial Services - Director: Financial Services	Average duration of vacancies after decision was taken by management to fill the post	Mark Bolton	3	0	0	N/A		9.5 months - Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process was included in the organisational structure review process to be completed on 30 September 2022. Project was behind schedule. New organisational structure approved by Council on 27 October 2022 for implementation w.e.f. 1 January 2023. Job Description submitted for evaluation during March 2023. Provisional Results received during June 2023 and objection was submitted during July 2023. Awaiting evaluation results.	0	0	N/A		8.4 months - Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process was included in the organisational structure review process to be completed on 30 September 2022. Project was behind schedule. New organisational structure approved by Council on 27 October 2022 for implementation w.e.f. 1 January 2023. Job Description submitted for evaluation during March 2023. Provisional Results received during June 2023 and objection was submitted during July 2023. Awaiting evaluation results.	3	9.2	R		9.2 months - Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. Post was revised as part of the Finance re-organisation process and the organogram only approved by Council on 27 October 2022 as part of the new COGTA Regs for implementation w.e.f. 1 January 2023. Job Description submitted for evaluation during March 2023. Provisional Results received during June 2023 and objection was submitted during July 2023. PAC only made results available in October 2023, resulting in the MM signing-off on the task results. The CFO could therefore only action the instruction to fill the post on 16 October 2023. Post changed to Senior Manager: Treasury	3	9.2	R
D944	Financial Services - Director: Financial Services	% of person days lost per month due to sick leave	Mark Bolton	4%	4%	3%	B		53/1764	4%	4.30%	R		79/1826 person days lost (Due to valid sick leave)	4%	3.50%	B		58/1660	4%	3.60%	B
D945	Financial Services - Director: Financial Services	A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management	Mark Bolton	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D946	Financial Services - Director: Financial Services	All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management	Mark Bolton	1	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A
D947	Financial Services - Director: Financial Services	All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services	Mark Bolton	1	0	0	N/A		No report required	0	0	N/A			0	0	N/A			0	0	N/A
D948	Financial Services - Director: Financial Services	Number of quarterly reports on all communication activities undertaken by the department submitted to the Director Corporate Services	Mark Bolton	4	0	0	N/A		No report required	0	0	N/A			1	1	G		Q1 report submitted	1	1	G
D949	Financial Services - Director: Financial Services	All safety clothing issued	Mark Bolton	100	0	0	N/A			0	0	N/A			0	0	N/A			0	0	N/A

Ref	Responsible Department	KPI Name	Responsible Owner	Baseline	Jul-23				Aug-23				Sep-23				Overall Performance for		
					Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R	Performance Comment	Target	Actual	R
D950	Financial Services - Director: Financial Services	% spending of grants	Mark Bolton	100%	0%	0%	N/A	6.25% Local Government Equitable Share OrigBud: R143 235 000 Actual: R8 992 588 Finance Management OrigBud: R1 550 000 Actual: R50 283 Total Budget: R144 785 000 Total Actual: R9 042 871	0%	0%	N/A	9.7% Local Government Equitable Share: Budget = R143 235 000, YTD = R15 369 375 (10.7%) Finance Management: Budget = R1 550 000, YTD Actual = R80 045 (5.2%) Total: Budget = R158 604 375, YTD = R15 449 410	0%	0%	N/A	14.07% Local Government Equitable Share: Budget = R143 235 000, YTD = R22 211 690 (15.5%) Finance Management: Budget = R1 550 000, YTD Actual = R109 201 (7.05%) Total: Budget = R158 604 375, YTD = R22 320 891	0%	0%	N/A
D951	Financial Services - Director: Financial Services	Projected tariff increases determined for the budget of the new financial year	Mark Bolton	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D952	Financial Services - Director: Financial Services	Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department	Mark Bolton	1	1	1	G	Last capital payments was finalised in June 2023.	0	0	N/A		0	0	N/A		1	1	G
D953	Financial Services - Director: Financial Services	Training needs for staff identified and provided to HR at meetings held with all departments during November annually	Mark Bolton	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D954	Financial Services - Director: Financial Services	Projected tariff increases determined for the budget of the new financial year annually by end of February	Mark Bolton	1	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D955	Financial Services - Director: Financial Services	Maximum % outstanding service debtors to revenue = B/C Where - B - represents total outstanding service debtors C - represents annual revenue actually received for services	Mark Bolton	20%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D956	Financial Services - Director: Financial Services	Minimum Cost coverage = (B+C) / D Where - B - represents all available cash at a particular time C - represents investments D - represents monthly fixed operating expenditure	Mark Bolton	3	0	0	N/A		0	0	N/A		0	0	N/A		0	0	N/A
D957	Financial Services - Director: Financial Services	Maximum % debt coverage = D/ (B-C) Where - B - represents total operating revenue received C - represents operating grants D represents debt service payments (i.e. interest + redemption) due within financial year	Mark Bolton	45%	0%	0%	N/A		0%	0%	N/A		0%	0%	N/A		0%	0%	N/A
D958	Financial Services - Director: Financial Services	% of indigent households with access to free basic services where those services are available	Mark Bolton	100%	100%	100%	G	8931 Indigent households	100%	100%	G	8 971 Indigent households.	100%	100%	G	9 017 Indigent Households.	100%	100%	G

Overall Summary of Results

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	203
R	KPI Not Met	0% <= Actual/Target <= 74.999%	2
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	1
G	KPI Met	Actual meets Target (Actual/Target = 100%)	55
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	4
B	KPI Extremely Well Met	150.000% <= Actual/Target	17
	Total KPIs:		282

Swartland Municipality
2023-2024: Project Report

Ref	Responsible Department	Responsible Owner	Name	Revised Total Budget	Jul-23	Aug-23	Sep-23	
					Actual Expenditure	Actual Expenditure	Actual Expenditure	Performance Comment
P1	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Equipment : Civil	51 782.00	0	0	28 293.00	on schedule
P2	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Sewerage Works: Moorreesburg (CRR)	1 008 681.00	0	0	789 760.00	on schedule
P3	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Sewerage Works: Darling (CRR)	102 000.00	0	0	0	on schedule
P4	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Sewerage Works Chatsworth: Fencing	1 316 000.00	0	0	0	Tender awarded.
P5	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Upgrading of bulk collectors: Darling	300 000.00	0	0	0	Busy with detail design
P6	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Replace: Darling Drum Screens	1 520 000.00	0	0	0	Tenders invited
P7	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Upgrading of bulk collectors: Moorreesburg	200 000.00	0	0	0	Busy with detail design
P8	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Equipment : Sewerage Telemetry	38 000.00	0	0	38 000.00	complete
P9	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Equipment : Sewerage	32 000.00	0	0	25 037.00	on schedule
P10	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Schoonspruit: Pipe Replacement	3 500 000.00	0	0	1 768 899.00	Completion 60%
P11	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Equipment : Buildings & Maintenance	28 500.00	0	0	28 500.00	On schedule
P12	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Buildings: CK23064 Nissan NP300 H	903 554.00	0	0	0	Tender awarded, awaiting delivery
P13	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Fitting of Council Chambers (Std Bank Building)	2 900 000.00	0	0	0	First round of tenders could not be awarded. Tender re-advertised on 06 Oct 2023.
P14	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Moorreesburg Stores Ablution Facilities	100 000.00	0	0	0	on schedule

Ref	Responsible Department	Responsible Owner	Name	Revised Total Budget	Jul-23	Aug-23	Sep-23	
					Actual Expenditure	Actual Expenditure	Actual Expenditure	Performance Comment
P15	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Wesbank Cemetery: Extension	200 000.00	0	0	0	on schedule
P16	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	New Cemetery Fencing: Moorreesburg	900 000.00	0	0	0	Tender awarded
P17	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Ward Committee Projects: Parks	1 000 000.00	0	0	0	busy with project identification
P18	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Ward Committee Projects	100 000.00	0	0	0	busy with project identification
P19	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Equipment: Parks	64 000.00	0	25 350.00	0	on schedule
P20	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Parks: CK16683 Nissan NP300	438 375.00	0	0	435 304.00	Delivered
P21	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Parks: CK43400 Trailer with Roller	136 500.00	0	0	0	awaiting delivery
P22	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Parks: CK28881 John Deere Tractor	620 000.00	0	0	0	awaiting delivery
P23	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Roads Swartland: Resealing of Roads (CRR)	9 250 000.00	0	0	0	completion 15%
P24	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Roads Swartland: Construction of New Roads (CRR)	9 750 000.00	0	0	0	completion 15%
P25	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Roads Swartland: Construction of New Roads (MIG)	14 708 000.00	0	1 303 451.00	199 356.00	completion 15%
P26	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Upgrading of N7/Voortrekker Northern Interchange	2 381 500.00	0	0	0	on schedule
P27	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Construction of side walks and recreational nodes in Ilinge Lethu and Wesbank	1 224 943.00	0	0	0	completion 95%
P28	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Ward Committee Projects: Roads	1 000 000.00	0	0	0	
P29	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Ward Committee Projects: Roads	100 000.00	0	0	0	busy with project identification

Ref	Responsible Department	Responsible Owner	Name	Revised Total Budget	Jul-23	Aug-23	Sep-23	
					Actual Expenditure	Actual Expenditure	Actual Expenditure	Performance Comment
P30	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Roads: CK18925 UD85	1 316 175.00	0	0	0	awaiting delivery
P31	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Swimming Pool: Wesbank	12 000 000.00	0	0	0	tender closed busy with evaluation
P32	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Upgrading of Ilinge Lethu Sports Fields	10 000 000.00	0	425 532.00	388 481.00	construction completion 5%
P33	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Upgrading of Ilinge Lethu Sports Fields	1 300 000.00	0	0	0	
P34	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Upgrading of Netball Courts: Moorreesburg	966 000.00	0	0	0	tender evaluation
P35	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Viewing Centres: Broadcasting equipment & related infrastructure	75 495.00	0	0	0	complete
P36	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Stormwater Network	200 000.00	0	0	66 680.00	
P37	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Stormwater Network	20 000.00	0	0	0	
P38	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Stormwater Network	30 000.00	0	0	0	
P39	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Equipment: Streets and Stormwater	64 000.00	0	0	37 546.00	
P40	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Water networks: Upgrades and Replacement (CRR)	0	0	0	0	
P41	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Water: Upgrading water reticulation network: PRV's, flow control, zone metering and water augmentation	100 000.00	0	0	0	
P42	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Bulk water infrastructure (emergency spending)	2 500 000.00	0	0	0	
P43	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Connections: Water Meters (New/Replacements)	10 000.00	0	0	0	
P44	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Connections: Water Meters (New/Replacements)	787 216.00	53 237.00	33 751.00	43 567.00	

Ref	Responsible Department	Responsible Owner	Name	Revised Total Budget	Jul-23	Aug-23	Sep-23	
					Actual Expenditure	Actual Expenditure	Actual Expenditure	Performance Comment
P45	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Equipment : Water	52 723.00	0	2 845.00	18 450.00	
P46	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Swartland System System S3.3 & S3.4 Panorama to Wesbank I1/4 - CRR	453 121.00	0	0	0	
P47	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Darling SDW2.4 & SDW2.5, SDW1.2 & SDW2.1 water network upgrades (for housing project)	700 000.00	0	0	0	
P48	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Water: CK15380 Isuzu 250 Crew Cab	730 435.00	0	0	0	
P49	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Chatsworth/Riverlands upgrade bulk water supply - CRR	500 000.00	0	0	0	
P50	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Boreholes for Landfill sites	500 000.00	0	0	0	
P51	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Highlands: Development of new cell (CRR)	2 000 000.00	0	0	355 920.00	
P52	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Koringberg: New Transfer Station	500 000.00	0	0	0	
P53	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Equipment : Refuse bins, traps, skips (Swartland)	150 000.00	0	0	0	
P54	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Equipment : Refuse Removal	26 000.00	0	0	23 509.00	
P55	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Equipping Donated Vehicle with Equipment	150 000.00	0	0	0	
P56	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Refuse: CK43134 Nissan UD35A	681 450.00	0	0	0	
P57	Development Services - Director: Development Services	Jo-Ann Krieger	Equipment : Development Services	44 000.00	0	0	0	Commitment: R 9380.00
P58	Development Services - Director: Development Services	Jo-Ann Krieger	LED Units/Trading Stalls:Darling	500 000.00	0	0	0	Busy preparing Tender document after consultation with councillors. Tender advertisement will be place on 6 October 2023

Ref	Responsible Department	Responsible Owner	Name	Revised Total Budget	Jul-23	Aug-23	Sep-23	
					Actual Expenditure	Actual Expenditure	Actual Expenditure	Performance Comment
P59	Development Services - Director: Development Services	Jo-Ann Krieger	LED Units/Trading Stalls:Darling	500 000.00	0	0	0	Busy preparing Tender document after consultation with councillors. Tender advertisement will be place on 6 October 2023
P60	Development Services - Director: Development Services	Jo-Ann Krieger	YZF Caravan Park: Expansion	700 000.00	0	0	0	Commitment: R 163949.23 In process
P61	Development Services - Director: Development Services	Jo-Ann Krieger	Equipment: YZF Caravan Park	32 000.00	0	0	0	Commitment: R 3560.00
P62	Development Services - Director: Development Services	Jo-Ann Krieger	Malmesbury De Hoop (Professional Fees)	2 300 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P63	Development Services - Director: Development Services	Jo-Ann Krieger	Malmesbury De Hoop Serviced Sites (Prof Fees)	3 200 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P64	Development Services - Director: Development Services	Jo-Ann Krieger	Malmesbury De Hoop Serviced Sites (Sewerage)	7 800 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P65	Development Services - Director: Development Services	Jo-Ann Krieger	Malmesbury De Hoop Serviced Sites Phase 1 (Water)	6 500 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P66	Development Services - Director: Development Services	Jo-Ann Krieger	Malmesbury De Hoop Serviced Sites Phase 1 (Streets & Stormwater)	27 500 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P67	Development Services - Director: Development Services	Jo-Ann Krieger	Malmesbury De Hoop Serviced Sites (Phola Park) (Prof Fees)	124 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P68	Development Services - Director: Development Services	Jo-Ann Krieger	Malmesbury De Hoop Serviced Sites (Phola Park)	1 736 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P69	Development Services - Director: Development Services	Jo-Ann Krieger	Malmesbury De Hoop Serviced Sites (Bulk)	500 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P70	Development Services - Director: Development Services	Jo-Ann Krieger	Darling 186 (Professional Fees)	1 000 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P71	Development Services - Director: Development Services	Jo-Ann Krieger	Darling Serviced Sites (186) Phase 1	2 000 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P72	Development Services - Director: Development Services	Jo-Ann Krieger	Darling Serviced Sites (327) Prof Fees Phase 2	454 000.00	0	0	0	The tender has been awarded. Waiting for appeal period
P73	Development Services - Director: Development Services	Jo-Ann Krieger	Moorreesburg (Professional Fees)	2 200 000.00	0	0	0	Waiting for funding approval
P74	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Malmesbury: Saamstaan/De Hoop area: Upgrading of bulk electricity supply: Phase 1	23 658 000.00	0	0	871 279.00	
P75	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Outdoor Skid mounted Generator for Malmesbury Head Office building including automatic transfer and connections	1 100 000.00	0	0	0	
P76	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Outdoor Skid mounted Generator for Malmesbury Head Office building including automatic transfer and connections	100 000.00	0	0	0	
P77	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Replace oil insulated switchgear and equipment	4 500 000.00	0	0	0	

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					Actual Expenditure	Actual Expenditure	Actual Expenditure	Performance Comment
P78	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Replace oil insulated switchgear and equipment	500 000.00	0	0	0	
P79	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	LV Upgrading: Swartland	100 000.00	0	0	7 027.00	
P80	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	LV Upgrading: Swartland	1 100 000.00	0	77 414.00	0	
P81	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	MV Upgrading: Swartland	100 000.00	0	0	4 400.00	
P82	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	MV Upgrading: Swartland	1 000 000.00	0	0	44 457.00	
P83	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Substation Fencing: Swartland	180 000.00	0	0	27 000.00	
P84	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Substation Fencing: Swartland	20 000.00	0	0	0	
P85	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Connections: Electricity Meters (New/Replacements)	20 000.00	0	0	0	
P86	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Connections: Electricity Meters (New/Replacements)	830 000.00	99 149.00	112 464.00	97 147.00	
P87	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Darling 184 IRDP erven. Electrical bulk supply, infrastructure and connections	200 000.00	0	0	0	
P88	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Malmesbury Illinge Lethu. Formalisation of ~220 erven for Blocks A & B Informal areas. Electrical bulk supply, infrastructure and connections	1 991 662.00	0	0	0	
P89	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Malmesbury De Hoop 132/11kV Substation, 132kV transmission line and servitudes	16 042 000.00	0	0	0	
P90	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Malmesbury De Hoop 132/11kV Substation, 132kV transmission line and servitudes	300 000.00	0	0	0	
P91	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Streetlight, kiosk and polebox replacement: Swartland	650 000.00	0	0	14 629.00	
P92	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Protection and Scada Upgrading: Swartland	350 000.00	0	0	145 963.00	

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P93	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Malmesbury Security Operational Centre: Communication, Monitoring and Other infrastructure equipment	713 372.00	0	476 352.00	0	
P94	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Replacement of obsolete air conditioners	200 000.00	0	0	0	
P95	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Equipment: Electric	306 000.00	0	0	0	
P96	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Emergency Power Supply	150 000.00	0	0	0	
P97	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Elec: CK29443 Isuzu N Series & Crane	1 635 300.00	0	0	0	
P98	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Backup Solution	560 000.00	0	0	0	
P99	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Terminals	40 000.00	0	0	0	
P100	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Scanner Replacements	80 000.00	0	0	0	
P101	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Equipment: Information Technology	75 000.00	0	0	0	
P102	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Printers	68 000.00	0	22 390.00	0	
P103	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	DeskTops	264 000.00	0	0	0	
P104	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Notebooks	375 000.00	0	0	0	
P105	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Equipping Law Enf Office: Moorreesburg	55 000.00	0	0	0	
P106	Financial Services - Director: Financial Services	Mark Bolton	Equipment : Financial	45 000.00	0	0	0	R24 507.61 Committed on order.
P107	Financial Services - Director: Financial Services	Mark Bolton	Finance: CK40700 Citi Golf 310	282 765.00	0	0	0	
P108	Financial Services - Director: Financial Services	Mark Bolton	Meterreading Handhelds	80 000.00	0	0	0	

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P109	Financial Services - Director: Financial Services	Mark Bolton	Finance: CK22572 Nissan NP300 Hardbody	459 480.00	0	0	0	
P110	Financial Services - Director: Financial Services	Mark Bolton	Finance: CK14227 Chevrolet Aveo	282 765.00	0	0	0	
P111	Financial Services - Director: Financial Services	Mark Bolton	Finance: CK18439 Chevrolet Aveo	282 765.00	0	0	0	
P112	Financial Services - Director: Financial Services	Mark Bolton	Finance: CK42165 Chevrolet Aveo (Replace with Bakkie)	459 480.00	0	0	0	
P113	Financial Services - Director: Financial Services	Mark Bolton	Finance: CK41089 Chevrolet Aveo	282 765.00	0	0	0	
P114	Financial Services - Director: Financial Services	Mark Bolton	Asset Recording Handhelds	16 500.00	0	0	0	
P115	Protection Services - Director: Protection Services	Philip Humphreys	Replacement: Drones	110 000.00	0	0	0	
P116	Protection Services - Director: Protection Services	Philip Humphreys	Equipment: Protection	55 000.00	0	0	2 703.00	
P117	Protection Services - Director: Protection Services	Philip Humphreys	Traffic: CK39217 Chevrolet Aveo 1.6	329 123.00	0	0	0	
P118	Protection Services - Director: Protection Services	Philip Humphreys	Traffic: CK43672 Chevrolet Aveo	329 123.00	0	0	0	
P119	Protection Services - Director: Protection Services	Philip Humphreys	Equipment : Fire Fighting	160 000.00	0	0	0	
P120	Protection Services - Director: Protection Services	Philip Humphreys	Equipment : K9 Unit	40 000.00	0	0	0	
P121	Protection Services - Director: Protection Services	Philip Humphreys	Fire Fighting Equipment	926 000.00	0	0	0	
P122	Protection Services - Director: Protection Services	Philip Humphreys	Fire: CK38172 Nissan Cabstar *Replace with Light Pumper	1 950 000.00	0	0	0	
P123	Office of the MM - Municipal Manager	Joggie Scholtz	Equipment : MM	12 000.00	0	0	0	
P124	Office of the MM - Municipal Manager	Joggie Scholtz	Equipment : Council	12 000.00	0	0	0	Commitment: R 8260.87
P125	Office of the MM - Municipal Manager	Joggie Scholtz	Council: CK15265 Caravelle Kombi 2.5 TDI	680 000.00	0	0	0	
P126	Corporate Services - Director: Corporate Services	Madelaine Terblanche	Equipment : Corporate	26 000.00	0	0	0	Finalizing quotations for blinds in the committee room and other items
P127	Corporate Services - Director: Corporate Services	Madelaine Terblanche	Equipment: Libraries	50 000.00	0	0	4 104.00	Finalizing quotation. Commitment: R3522.13
P128	Corporate Services - Director: Corporate Services	Madelaine Terblanche	Equipment Corporate: Buildings & Swartland Halls	100 000.00	0	1 043.00	1 043.00	Tender out for blinds in Yzerfontein community hall. Commitment: R 8344.51
P129	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Relocation of section of 11 kV Cable between Darlingweg S/S to Holomisa S/S	50 000.00	0	0	0	

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P130	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Relocation of section of 11 kV Cable between Darlingweg S/S to Holomisa S/S (Materials and Supplies)	250 000.00	0	0	0	
P131	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Illinge Lethu School Electrical Service Connection	700 000.00	0	0	0	
P132	Electrical Engineering Services - Director: Electrical Engineering Services	Thys Möller	Illinge Lethu School Electrical Service Connection (Materials and Supplies)	400 000.00	0	0	0	
P133	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Generator Installation: Abbotsdale Sewer Pumpstation	1 207 596.00	0	0	0	
P134	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Generator Installation: Moorreesburg WWTW	61 621.00	0	0	0	
P135	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Generator Installation: Darling WWTW & Pumpstation	2 204 138.00	0	0	0	
P136	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Sewer Reticulation and Connection: Illinge Lethu	517 214.00	0	0	0	
P137	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Access road and Intersection Upgrading: Illinge Lethu	10 416 105.00	0	0	0	
P138	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Access road and Intersection Storm water: Illinge Lethu	1 508 539.00	0	0	0	
P139	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Generator Installation: Riverlands Water Pumpstation	1 338 488.00	0	0	0	
P140	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Generator Installation: Kalbaskraal Water Pumpstation	1 468 956.00	0	0	0	
P141	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Generator Installation: Wesbank Water Tower & Boosters	1 085 749.00	0	0	0	
P142	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Generator Installation: Rustfontein Water Pumpstation	1 226 729.00	0	0	0	
P143	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Generator for Wesbank Water Tower and Boosters	500 000.00	0	0	0	
P144	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Water Reticulation and Connection: Illinge Lethu	2 083 221.00	0	0	0	

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P145	Infrastructure and Civil Engineering Services - Director: Infrastructure and Civil Engineering Services	Louis Zikmann	Replace Existing Water pipe: Illinge Lethu	4 074 921.00	0	0	0	