



Verslag ♦ Ingxelo ♦ Report

Kantoor van die Munisipale Bestuurder
19 April 2023

7/1/2/2-2
WYK: ALLE

ITEM 8.3 VAN DIE AGENDA VAN 'N RAADSVERGADERING WAT GEHOU SAL WORD
OP 26 APRIL 2023.

ONDERWERP: KWARTAALVERSLAG (ARTIKEL 52 van MFMA) – JANUARIE – MAART 2023

SUBJECT: QUARTERLY REPORT (SECTION 52 of MFMA) – JANUARY – MARCH 2023

1. AGTERGROND / BACKGROUND

Die doel van hierdie verslag is om te voldoen aan die vereistes van Artikel 52 (d) van die Wet op Munisipale Finansiële Bestuur, No. 56 van 2003, wat die algemene verantwoordelikhede van die Burgermeester voorskryf om aan die raad die finansiële posisie asook die finansiële vordering van die munisipaliteit voor te lê, gemeet teenoor die goedgekeurde begroting vir die 3de kwartaal soos op 31 Maart 2023.

Hierdie verslag bevat ook die nie-finansiële inligting in die vorm van die munisipaliteit se prestasie gemeet teen die teikens soos uiteengesit in die Topvlak Dienslewering en Begroting Implementeringsplan van 2022/2023.

The purpose of this report is to comply with the requirements of Section 52 (d) of the Municipal Finance Management Act, No. 56 of 2003, which prescribes the general responsibilities of the Mayor to table to council the financial position as well as the financial progress of the municipality, measured against the approved budget for the 3rd quarter as at 31 March 2023.

This report also includes the non-financial information in the form of the municipality's performance measured against the targets set out in the Top Level Service Delivery and Budget Implementation Plan 2022/2023.

2. WETGEWING / LEGISLATION

2.1 Local Government: Municipal Systems Act 32 of 2000

2.2 Local Government: Municipal Finance Management Act 56 of 2003

3. KOPPELING AAN DIE GOP / LINK TO THE IDP

The quarterly report links with Chapter 7 of the IDP - Strategic Goal 4 (Caring, Competent and Responsive Institutions, Organisations and Business) and more specifically with the following Strategic Objectives:

- 4.7 (Sound long-term financial planning including making the right investment decisions)
- 4.8 (Sound financial management, budgeting and expenditure control)
- 4.9 (Broaden the tax/ revenue base)

4. FINANSIËLE IMPLIKASIE / FINANCIAL IMPLICATION

Not applicable.

Grants and Subsidies received and recognised for the period January – March 2023

• Equitable Share	: R35 354 000
• WC FMGSG (Student Bursaries & Internal audit)	: R 718 031
• Maintenance Proclaimed Roads	: R 4 470 000
• Municipal Infrastructure Grant (MIG)	: R 491 000
• Housing Project: De Hoop	: R 1 779 042
• Housing Project: Darling	: R 1 615 230
• EPWP	: R 561 000
• Municipal Accreditation Grant (DHS-Salaries)	: R 255 124
• Library Grant	: R 3 874 000
• Water Security Resilience Grant	: R 600 000
• Emergency Load Shedding Relief	: R10 945 000

5. AANBEVELING / RECOMMENDATION

Dat die raad kennis neem van die aangehegte kwartaalverslag, soos voorgeskryf deur Artikel 52 van die Wet op Munisipale Finansiële Bestuur, Wet 56 van 2003 ten opsigte van die implementering van die begroting sowel as die prestasie teenoor die Topvlak Dienslewering en Begroting Implementeringsplan van die munisipaliteit vir die periode 1 Januarie tot 31 Maart 2023.

That Council takes cognisance of the attached quarterly report, as required by Section 52 of the Municipal Finance Management Act, Act 56 of 2003 in respect of the implementation of the budget as well as the performance against the Top Layer Service Delivery and Budget Implementation Plan of the municipality for the period 1 January to 31 March 2023.

(sgd) J S Krieger

ACTING MUNICIPAL MANAGER

WC015 Swartland Municipality

Section 52 Quarterly Report



Quarter 3
January 2023 - March 2023

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PART 1 – IN-YEAR REPORT

Section 1 – Mayor’s Report

1.1 In -Year Report – Quarterly Budget Statement

The quarterly budget statement for the period ended 31 March 2023 has been prepared to meet the legislative requirements of the Municipal Budget and Reporting Regulations and the MFMA.

1.2 Financial problems or potential risks facing the municipality

- That Council note the impact of load shedding on its operations and more specifically the associated additional financial burden impacting the cost of providing services to communities.

Section 2 - Resolutions

RECOMMENDATION:

That Council takes cognisance of the quarterly budget statement and supporting documentation for the quarter ended 31 March 2023.

Section 3 – Executive Summary

3.1 Introduction

It is required by Section 52(d) of the Municipal Finance Management Act that the Mayor of the Municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

3.2 High-level Results

- The following table provides a high-level summary of the municipality’s **YTD performance** on the capital and operational revenue and expenditure measured against the **YTD budget** as at 31 March 2023.

Description	YTD Operating Revenue	YTD Operating Expenditure	YTD Capital Expenditure
Year-to-date Budget 2022/23	R 796 148 987	R 684 654 296	R 127 359 889
Actuals as at 31 March 2023	R 759 670 470	R 612 587 041	R 83 832 076
Variance between YTD Budget and Actuals (over/-under)	R -36 478 517	R -72 067 255	R -43 527 813
Variance %	-5%	-11%	-34%

Note: Operating revenue includes capital transfers compared to the revenue schedule under 3.2.3.

Operational Revenue

The YTD Revenue **(including capital transfers)** at the end of March 2023 was **R 759.670 million**, **5% below** the YTD budgeted projections.

Operational Expenditure

The YTD Expenditure at the end of March 2023 was **R 612.587 million**, **11% below** the YTD budgeted projections.

Capital Expenditure

The YTD Capital expenditure at the end of March 2023 was **R 83.832 million**, **34% below** the YTD budgeted projections which will compound year-end conclusion.

- The following table provides a high-level summary of the municipality's **Annual performance** on the capital and operational revenue and expenditure measured against the **Annual budget** as at 31 March 2023.

Description	Annual Operating Revenue	Annual Operating Expenditure	Annual Capital Expenditure
Annual Budget 2022/23	R 1 098 017 584	R 1 025 575 991	R 178 839 804
Actuals as at 31 March 2023	R 759 670 470	R 612 587 041	R 83 832 076
Actuals as % of Total Annual Budget	69%	60%	47%

➤ **Debtors**

The collection rate for March 2023 was **109.36%** compared to 91.23% in February 2023. (Amounts received in the current month for the previous month's debtors raised).

➤ **Cash flow**

The municipality started the year with a positive audited cash balance of R 665.091 million. The closing balance as at 31 March 2023 was **R 788.991 million** which include investments made to the amount of R 680 million.

3.2.1 Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2022/23)

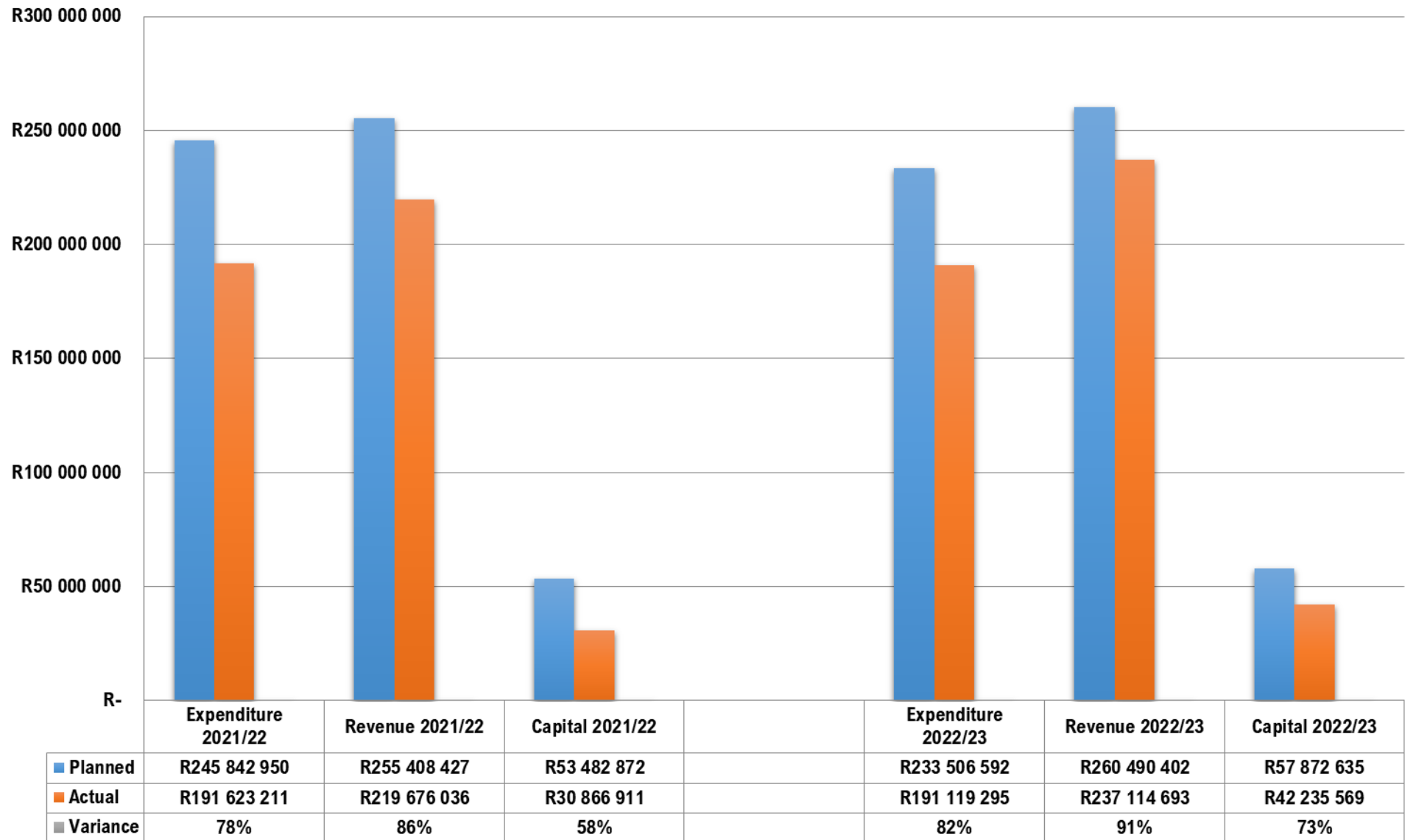
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		JANUARY			FEBRUARY			MARCH			QUARTER 3		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
2022/23													
CIVIL SERVICES	Expenditure	22 853 571	20 327 882	89%	30 010 273	24 129 017	80%	28 269 002	21 776 679	77%	81 132 846	66 233 578	82%
	Revenue	15 899 098	16 508 169	104%	13 412 072	15 642 104	117%	43 057 887	44 264 523	103%	72 369 057	76 414 796	106%
	Capital	7 690 800	9 146 147	119%	18 194 213	9 138 347	50%	11 975 000	13 728 370	115%	37 860 013	32 012 865	85%
CORPORATE SERVICES	Expenditure	3 378 053	2 805 338	83%	3 291 377	2 634 432	80%	3 622 554	2 825 191	78%	10 291 984	8 264 961	80%
	Revenue	34 069	104 832	308%	53 609	56 350	105%	3 057 037	2 890 990	95%	3 144 715	3 052 171	97%
	Capital	-	26 061	#DIV/0!	60 000	10 239	17%	106 000	32 521	31%	166 000	68 821	41%
COUNCIL SERVICES	Expenditure	1 616 935	1 156 844	72%	1 637 300	1 064 835	65%	1 644 611	2 095 001	127%	4 898 846	4 316 681	88%
	Revenue	31 795	7 043	22%	22 597	3 827	17%	38 738	2 261	6%	93 130	13 131	14%
	Capital	2 000	-	0%	2 000	-	0%	-	-	#DIV/0!	4 000	-	0%
ELECTRICITY SERVICES	Expenditure	25 884 204	21 641 242	84%	28 973 488	23 634 385	82%	28 373 865	27 191 114	96%	83 231 557	72 466 742	87%
	Revenue	38 101 171	29 589 598	78%	28 637 174	27 238 798	95%	34 633 254	36 183 028	104%	101 371 599	93 011 424	92%
	Capital	2 630 833	1 053 267	40%	8 035 833	3 409 651	42%	5 353 833	3 594 347	67%	16 020 499	8 057 266	50%
FINANCIAL SERVICES	Expenditure	4 479 351	4 360 739	97%	5 873 045	4 581 297	78%	5 078 900	4 437 175	87%	15 431 296	13 379 210	87%
	Revenue	13 310 153	13 673 677	103%	16 172 633	13 901 431	86%	35 555 591	30 660 776	86%	65 038 377	58 235 884	90%
	Capital	-	1 986	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	1 986	#DIV/0!
DEVELOPMENT SERVICES	Expenditure	5 430 352	4 620 231	85%	6 638 903	2 045 327	31%	6 037 064	4 611 621	76%	18 106 319	11 277 179	62%
	Revenue	870 321	752 422	86%	691 108	648 179	94%	11 560 196	608 822	5%	13 121 625	2 009 422	15%
	Capital	879 488	156 860	18%	1 324 792	267 193	20%	1 470 843	526 356	36%	3 675 123	950 409	26%
MUNICIPAL MANAGER	Expenditure	765 617	508 334	66%	800 603	513 093	64%	782 830	531 234	68%	2 349 050	1 552 661	66%
	Revenue	-	-	0%	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!
	Capital	2 000	-	0%	-	9 083	#DIV/0!	-	-	#DIV/0!	2 000	9 083	454%
PROTECTION SERVICES	Expenditure	5 390 734	1 811 082	34%	6 410 545	6 318 383	99%	6 263 415	5 498 818	88%	18 064 694	13 628 283	75%
	Revenue	1 059 452	928 413	88%	970 791	886 990	91%	3 321 656	2 562 461	77%	5 351 899	4 377 864	82%
	Capital	-	157 762	#DIV/0!	25 000	733 658	2935%	120 000	243 720	203%	145 000	1 135 140	783%
TOTAL	Expenditure	69 798 817	57 231 693	82%	83 635 534	64 920 769	78%	80 072 241	68 966 834	86%	233 506 592	191 119 295	82%
	Revenue	69 306 059	61 564 154	89%	59 959 984	58 377 679	97%	131 224 359	117 172 860	89%	260 490 402	237 114 693	91%
	Capital	11 205 121	10 542 083	94%	27 641 838	13 568 170	49%	19 025 676	18 125 315	95%	57 872 635	42 235 569	73%

- Variances are explained under point 3.2.3 up until point 3.2.5.

Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2021/22)

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		JANUARY			FEBRUARY			MARCH			QUARTER 3		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
2021/22													
CIVIL SERVICES	Expenditure	55 472 478	19 451 557	35%	18 978 937	23 746 285	125%	18 351 306	19 225 032	105%	92 802 721	62 422 874	67%
	Revenue	33 981 463	15 215 499	45%	14 086 544	16 116 765	114%	24 930 526	31 744 766	127%	72 998 533	63 077 029	86%
	Capital	8 718 250	3 393 621	39%	15 136 921	6 709 996	44%	12 645 433	12 505 002	99%	36 500 604	22 608 619	62%
CORPORATE SERVICES	Expenditure	3 659 014	3 059 301	84%	2 775 573	2 944 288	106%	2 803 728	2 668 831	95%	9 238 315	8 672 419	94%
	Revenue	5 931 895	52 712	1%	47 475	41 905	88%	3 093 697	2 993 588	97%	9 073 067	3 088 204	34%
	Capital	10 000	3 958	40%	10 000	11 139	111%	12 000	368 593	3072%	32 000	383 690	1199%
COUNCIL SERVICES	Expenditure	1 428 149	1 041 852	73%	1 164 874	1 020 270	88%	1 460 993	1 066 854	73%	4 054 016	3 128 975	77%
	Revenue	23 299	8 026	34%	24 244	8 059	33%	21 409	1 104	5%	68 952	17 189	25%
	Capital	2 000	-	0%	2 000	-	0%	2 000	-	0%	6 000	-	0%
ELECTRICITY SERVICES	Expenditure	35 272 499	20 101 780	57%	28 480 332	26 620 047	93%	29 584 937	27 466 527	93%	93 337 768	74 188 354	79%
	Revenue	33 371 739	30 597 717	92%	29 271 848	30 254 950	103%	34 464 715	32 140 829	93%	97 108 302	92 993 496	96%
	Capital	1 626 608	879 817	54%	2 360 730	2 075 904	88%	6 295 250	1 152 263	18%	10 282 588	4 107 983	40%
FINANCIAL SERVICES	Expenditure	3 372 346	3 839 583	114%	3 075 259	2 566 401	83%	3 082 177	3 928 839	127%	9 529 782	10 334 822	108%
	Revenue	16 107 601	12 122 426	75%	12 304 309	12 050 568	98%	18 972 757	24 016 205	127%	47 384 667	48 189 200	102%
	Capital	8 481	239 864	2828%	(3 122)	4 380	-140%	-	3 643	#DIV/0!	5 359	247 887	4626%
DEVELOPMENT SERVICES	Expenditure	8 581 522	6 079 738	71%	6 120 283	2 382 815	39%	6 048 671	8 578 000	142%	20 750 476	17 040 554	82%
	Revenue	1 791 048	5 988 334	334%	388 057	761 838	196%	19 465 100	1 300 199	7%	21 644 205	8 050 372	37%
	Capital	185 366	18 887	10%	1 001 365	863 397	86%	5 416 040	1 755 311	32%	6 602 771	2 637 594	40%
MUNICIPAL MANAGER	Expenditure	565 160	497 347	88%	571 698	510 907	89%	568 711	477 434	84%	1 705 569	1 485 689	87%
	Revenue	-	-	0%	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!
	Capital	2 000	-	0%	2 000	-	0%	2 000	-	0%	6 000	-	0%
PROTECTION SERVICES	Expenditure	5 178 289	4 585 004	89%	4 731 531	4 797 498	101%	4 514 483	4 967 022	110%	14 424 303	14 349 525	99%
	Revenue	3 564 898	851 109	24%	907 419	848 279	93%	2 658 384	2 527 624	95%	7 130 701	4 227 012	59%
	Capital	1 350	357 774	26502%	1 350	1 035	77%	44 850	522 328	1165%	47 550	881 137	1853%
TOTAL	Expenditure	113 529 457	58 656 163	52%	65 898 487	64 588 510	98%	66 415 006	68 378 538	103%	245 842 950	191 623 211	78%
	Revenue	94 771 943	64 835 823	68%	57 029 896	60 082 364	105%	103 606 588	94 724 315	91%	255 408 427	219 642 502	86%
	Capital	10 554 055	4 893 920	46%	18 511 244	9 665 850	52%	24 417 573	16 307 140	67%	53 482 872	30 866 911	58%

SDBIP QUARTER 3 COMPARISON

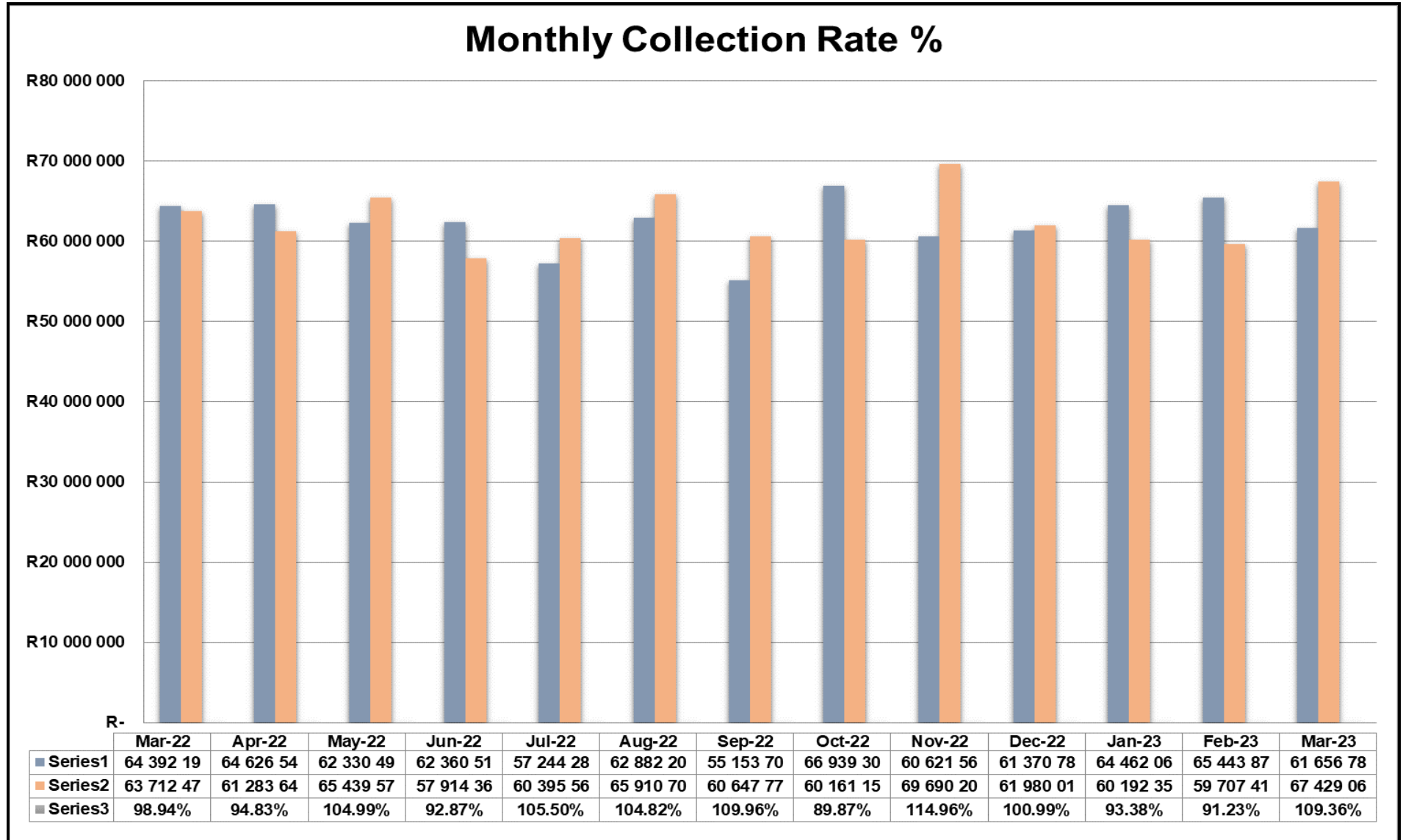


3.2.2 OPERATING REVENUE – ACTUAL RECEIPTS VERSUS BILLING PER SERVICE

2022/23	Jan-23		Feb-23		Mar-23		Quarter 3		%
	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	33 543 263	32 194 264	33 564 410	31 264 698	30 821 784	35 391 125	97 929 457	98 850 088	101%
RATES	12 571 604	11 786 389	12 555 555	12 025 748	12 604 945	12 802 289	37 732 104	36 614 425	97%
SEWERAGE	3 799 757	3 442 084	3 789 744	3 473 280	3 775 982	3 910 688	11 365 483	10 826 052	95%
AVAILABILITY	1 071 471	901 295	1 070 524	1 005 618	1 065 453	1 054 221	3 207 448	2 961 134	92%
HOUSING	34 142	28 279	35 304	27 849	34 998	30 457	104 444	86 585	83%
WATER	8 716 243	7 865 425	10 217 652	7 886 931	8 722 111	9 418 851	27 656 006	25 171 206	91%
REFUSE	2 788 940	2 559 322	2 769 874	2 603 330	2 803 057	2 886 037	8 361 870	8 048 690	96%
OTHER	1 936 645	1 415 301	1 440 814	1 419 964	1 828 456	1 935 398	5 205 915	4 770 663	92%
	R 64 462 065	R 60 192 358	R 65 443 877	R 59 707 418	R 61 656 787	R 67 429 065	R 191 562 728	R 187 328 842	97.79%
2021/22	Jan-22		Feb-22		Mar-22		Quarter 3		%
	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	34 185 188	33 476 417	34 833 183	34 248 067	34 297 087	35 032 833	103 315 458	102 757 317	99%
RATES	11 529 139	10 972 786	11 510 040	11 068 624	11 514 575	11 774 718	34 553 755	33 816 128	98%
SEWERAGE	3 632 698	3 264 403	3 603 507	3 371 171	3 596 510	3 554 728	10 832 716	10 190 302	94%
AVAILABILITY	1 097 793	1 026 300	1 091 451	975 241	1 072 182	1 109 048	3 261 426	3 110 588	95%
HOUSING	34 271	32 984	34 134	30 933	34 150	29 521	102 554	93 438	91%
WATER	6 848 574	6 047 205	8 894 245	7 661 653	10 062 655	8 162 947	25 805 474	21 871 805	85%
REFUSE	2 491 850	2 339 254	2 492 747	2 343 264	2 493 047	2 540 762	7 477 643	7 223 280	97%
OTHER	1 384 305	1 280 631	1 468 598	1 680 037	1 321 989	1 507 915	4 174 892	4 468 583	107%
	R 61 203 819	R 58 439 979	R 63 927 904	R 61 378 989	R 64 392 195	R 63 712 472	R 189 523 917	R 183 531 440	96.84%

The combined monthly services collection rate of **97.79%** for the Third quarter of the 2022/23 financial year increased when compared to the previous financial year's rate of **96.84%**. The actual payments refer to amounts received for the previous month's debtors raised

AMOUNTS RECEIVED IN CURRENT MONTH FOR THE PREVIOUS MONTH'S DEBTORS RAISED



3.2.3 Revenue by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter									
Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue By Source									
Property rates	141 486	148 224	148 224	12 484	114 608	110 968	3 639	3%	148 224
Service charges - electricity revenue	369 387	400 667	385 970	28 925	272 777	300 177	(27 400)	-9%	385 970
Service charges - water revenue	79 785	80 786	80 786	7 024	64 644	63 853	791	1%	80 786
Service charges - sanitation revenue	48 956	51 390	51 797	4 585	39 243	38 477	766	2%	51 797
Service charges - refuse revenue	29 734	31 991	32 591	2 729	24 517	23 170	1 347	6%	32 591
Rental of facilities and equipment	1 422	1 627	1 807	173	1 308	1 292	16	1%	1 807
Interest earned - external investments	35 489	35 667	55 754	686	6 292	4 244	2 047	48%	55 754
Interest earned - outstanding debtors	2 646	3 458	3 161	341	2 851	2 019	832	41%	3 161
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	27 864	34 607	30 263	15	238	197	41	21%	30 263
Licences and permits	4 686	4 778	4 902	464	3 890	3 581	310	9%	4 902
Agency services	5 264	6 040	6 040	453	4 597	4 464	133	3%	6 040
Transfers and subsidies	172 790	186 257	189 755	39 521	167 038	172 619	(5 581)	-3%	189 755
Other revenue	15 678	15 508	16 412	1 601	12 964	12 329	635	5%	16 412
Gains	8 068	15 877	11 666	-	9 212	5 744	3 468	60%	11 666
Total Revenue (excluding capital transfers and contributions)	943 256	1 016 875	1 019 127	99 001	724 179	743 135	(18 956)	-3%	1 019 127

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 31 March 2023.

- **Service charges - electricity revenue** stands at 9% below the YTD budgeted projections mainly due to the effect of load shedding.
- **Interest earned – external investments** stands 48% above the YTD budgeted projections due to the interest rates that improved.
- **Transfers and subsidies** stands at 3% below YTD budgeted projections due to the revenue being recognised each quarter based on the expenditure of the grants for that quarter.
- Revenue for the month of **March 2023** was **R99.001 million** whilst the overall YTD performance **excluding capital transfers** stands at **3% below** the budgeted projections.

3.2.4 Expenditure by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter									
Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Expenditure By Type									
Employee related costs	265 587	294 029	298 366	21 724	206 717	213 646	(6 929)	-3%	298 366
Remuneration of councillors	10 929	11 251	11 560	938	8 414	8 483	(69)	-1%	11 560
Debt impairment	39 382	37 654	31 448	(4)	2 407	6 050	(3 643)	-60%	31 448
Depreciation & asset impairment	97 550	106 565	106 565	7 696	68 107	74 353	(6 246)	-8%	106 565
Finance charges	15 738	12 361	15 565	-	5 218	5 090	127	3%	15 565
Bulk purchases - electricity	292 405	332 200	312 398	22 101	198 337	241 301	(42 964)	-18%	312 398
Inventory consumed	39 915	47 513	52 621	1 634	17 349	15 699	1 650	11%	52 621
Contracted services	94 571	105 260	109 982	7 901	69 610	81 250	(11 640)	-14%	109 982
Transfers and subsidies	3 774	4 368	4 607	92	3 697	3 787	(89)	-2%	4 607
Other expenditure	35 846	51 359	52 718	6 886	30 293	32 689	(2 396)	-7%	52 718
Losses	16 586	26 772	29 745	-	2 438	2 306	132	6%	29 745
Total Expenditure	912 284	1 029 332	1 025 576	68 967	612 587	684 654	(72 067)	-11%	1 025 576

- The variance on **Bulk purchases - electricity** is mainly due to the effect of load shedding.
- The variance on **Depreciation** is due to the practical planned completion date of the Moorreesburg and Darling WWTW's that changed to the new 2023/24 financial year.
- **Contracted services** stands at 14% below the YTD budgeted projections mainly due to mainly due to underspending on various line items.
- **Other expenditure** stands at 7% below the YTD budgeted projections mainly due to underspending on various line items.
- Expenditure for the month of **March 2023** was **R68.967 million** whilst the overall YTD performance stands at **11% below** the budgeted projections.

3.2.5 Capital expenditure and graphs against Annual Budget

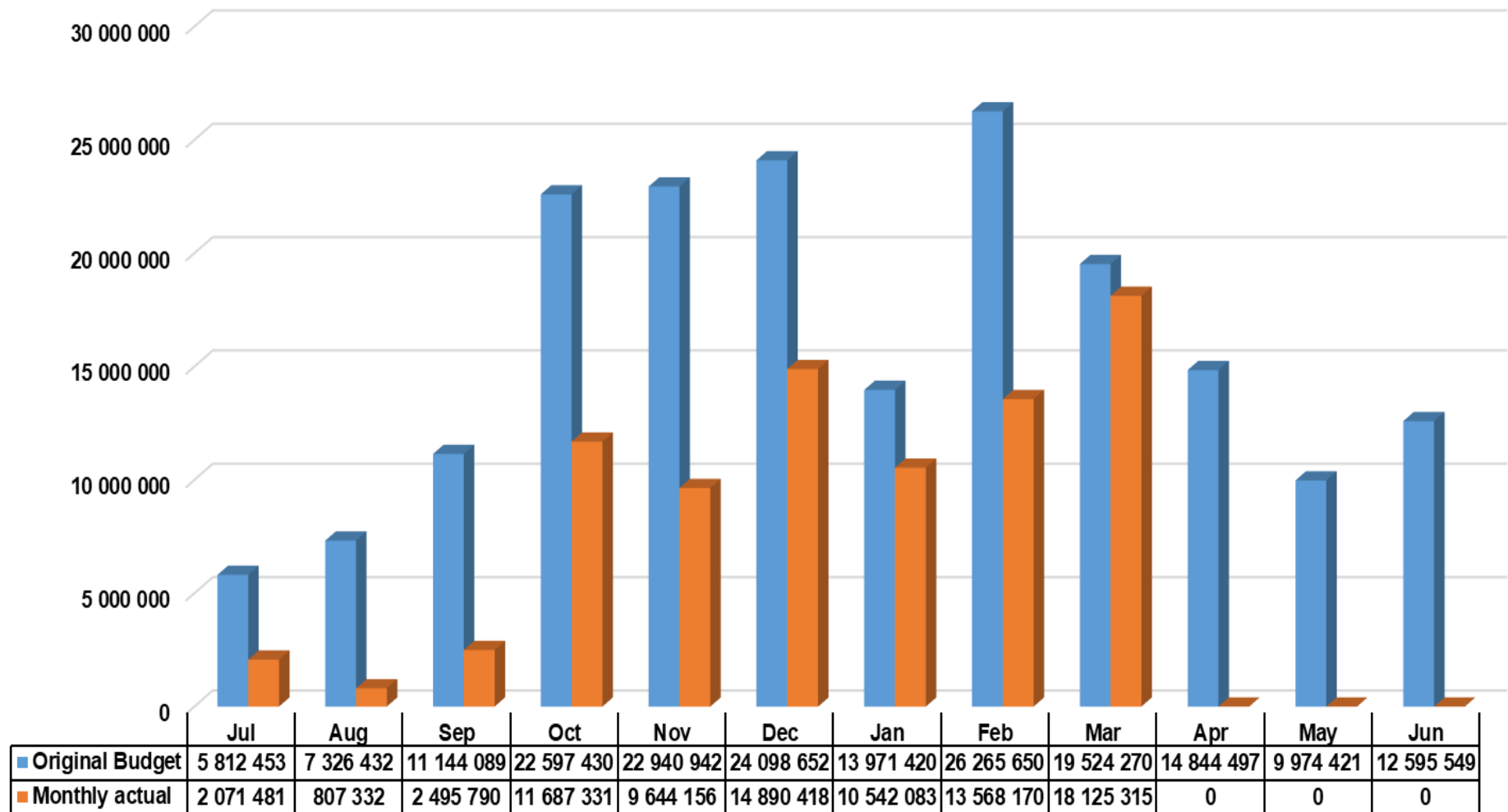
WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q3 Third Quarter									
Vote Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Capital Expenditure - Functional Classification									
<i>Governance and administration</i>	16 508	10 660	5 092	(17)	2 706	4 448	(1 742)	-39%	5 092
Executive and council	17	664	651	-	18	651	(633)	-97%	651
Finance and administration	16 491	9 995	4 441	(17)	2 688	3 797	(1 109)	-29%	4 441
Internal audit	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	7 441	7 366	7 273	372	3 827	5 741	(1 913)	-33%	7 273
Community and social services	124	413	408	33	335	388	(53)	-14%	408
Sport and recreation	4 421	3 038	2 817	95	1 298	2 517	(1 220)	-48%	2 817
Public safety	2 896	3 915	4 047	244	2 195	2 835	(640)	-23%	4 047
Housing	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	53 418	71 549	60 647	6 863	30 762	45 945	(15 183)	-33%	60 647
Planning and development	9 100	9 030	4 114	513	917	2 574	(1 657)	-64%	4 114
Road transport	44 318	62 519	56 533	6 351	29 845	43 371	(13 526)	-31%	56 533
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	97 535	101 521	105 828	10 907	46 537	71 226	(24 690)	-35%	105 828
Energy sources	23 596	43 000	44 253	3 611	16 955	32 778	(15 824)	-48%	44 253
Water management	9 324	29 372	38 109	2 857	22 369	23 348	(979)	-4%	38 109
Waste water management	63 368	24 364	19 204	1 667	3 758	10 838	(7 080)	-65%	19 204
Waste management	1 247	4 786	4 262	2 772	3 455	4 262	(806)	-19%	4 262
Total Capital Expenditure - Functional Classification	174 902	191 096	178 840	18 125	83 832	127 360	(43 528)	-34%	178 840
Funded by:									
National Government	34 655	41 410	51 410	6 444	30 239	38 649	(8 410)	-22%	51 410
Provincial Government	11 275	21 339	16 277	351	783	3 687	(2 904)	-79%	16 277
Transfers and subsidies - capital (monetary)	976	12 534	11 203	1 789	3 710	8 815	(5 105)	-58%	11 203
Transfers recognised - capital	46 906	75 283	78 891	8 583	34 731	51 151	(16 420)	-32%	78 891
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	127 996	115 813	99 949	9 542	49 101	76 208	(27 108)	-36%	99 949
Total Capital Funding	174 902	191 096	178 840	18 125	83 832	127 360	(43 528)	-34%	178 840

- Capital expenditure for the month of **March 2023** amounts to **R 18 125 315.19** and stands at **34%** below the projected YTD budget which is not aligned to the SDBIP and budget plan as provided by the respective directors.
- The YTD actual is at its lowest level of only **R 82 832 076 (46.32%)** compared to the total budget of **R 178 839 804** and previous years. This will result in bottlenecks in the last quarter prior to year-end and has the very real potential of material under-performance and a challenging year-end closure.
- Commitments are **R28 037 787**.

2022-2023 Top 10 Capital Projects

No	PROJECT DESCRIPTION	Adjustments Budget_2	Month Actual	YTD Expenditure	YTD Budget	Variance R'000	% Variance	Status of the project	Project Location	At what stage is each project currently (%)	Any challenges identified that is resulting in delays?
ROADS											
1	Roads Swartland: Resealing of Roads	21 500 788	2 466 764	21 348 234	19 250 788	152 554	1%	Planning	Swartland	70%	
2	Construction: Side walks and Recreational nodes (Ilinge Lethu Wesbank)	10 843 025	1 788 970	3 709 555	8 500 000	7 133 470	66%	site establishment	Malmesbury	70%	
3	Roads Swartland: Construction of New Roads	11 500 000	923 125	1 675 564	11 010 000	9 824 436	85%	Planning	Swartland	70%	
4	Upgrading of N7/Voortrekker Northern Interchange	8 000 000	-	-	-	8 000 000	100%	Planning	Malmesbury	70%	
SEWERAGE											
5	Sewerage: Moorreesburg	7 835 203	4 032	816 138	5 000 000	7 019 065	90%	Construction	Moorreesburg	92%	
WATER											
6	Swartland Bulk Water System S3.3 S3.4 Panorama to Wesbank I1/4	19 641 500	2 438 676	14 883 944	11 500 000	4 757 556	24%	Construction	Swartland	85%	
7	Generator Installation	10 659 775	-	-	-	10 659 775	100%	Tender	Swartland	5%	
ELECTRICAL SERVICES											
8	Saamstaan/De Hoop: housing development: Elec Bulk supply, Infrastructure Connections	18 600 000	2 978 884	8 710 770	13 500 000	9 889 230	53%	Construction	Malmesbury	60%	Contractor on site and progressing according to plan. Expenditure will be paid from INEP Funds first and then CRR
9	132/11kV Eskom Schoonspruit substation, 132kV transmission line and servitudes	10 000 000	173 059	250 445	7 500 000	9 749 555	97%	Construction	Malmesbury	20%	
10	Replace oil insulated switchgear and equipment	4 750 000	11 951	4 652 932	4 600 000	97 068	2%	Construction	Swartland	85%	100% procurement, 60% departmental installation
TOTAL		123 330 291	11 125 153	60 040 465	86 205 000	57 974 263	49%				

2022/23 Capital Expenditure Monthly Trend: actual vs budget



3.2.6 PERFORMANCE INDICATORS

WC015 Swartland - Supporting Table SC2 Monthly Budget Statement - performance indicators - Q3 Third Quarter						
Description of financial indicator	Basis of calculation	Ref	Budget Year 2022/23			
			Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>						
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		11.6%	11.9%	12.0%	11.9%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure ex cl. transfers and grants		0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>						
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		7.0%	7.0%	7.3%	7.0%
Gearing	Long Term Borrowing/ Funds & Reserves		32.8%	32.8%	32.4%	32.8%
<u>Liquidity</u>						
Current Ratio	Current assets/current liabilities	1	6:1	6:1	7:1	6:1
Liquidity Ratio	Monetary Assets/Current Liabilities		5:1	5:1	6:1	5:1
<u>Revenue Management</u>						
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing		97.0%	97.0%	100.76%	97.0%
<u>Creditors Management</u>						
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100.0%	100.0%	98.64%	100.0%
<u>Other Indicators</u>						
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	6.0%	6.0%	4.81%	6.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	21.0%	21.0%	19.21%	21.0%
Employee costs	Employee costs/Total Revenue - capital revenue		28.9%	29.3%	28.5%	29.3%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		6.3%	6.5%	6.7%	6.5%
Interest & Depreciation	I&D/Total Revenue - capital revenue		11.7%	12.0%	10.1%	12.0%
<u>IDP regulation financial viability indicators</u>						
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year		18.2	18.1	10.68	18.1
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		20.2%	11.1%	9.7%	11.1%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		8.9	9.7	8.43	9.7

Note: Ratios in the main will improve more positively over the reporting period as some YTD actuals only takes into account the month-to-month movements. It's envisaged that most ratios will be more in line with the budget nearing the end of the reporting period, but with the creditor payment period potentially worsening due to the current much lower capital spending.

Section 4 – In-year budget statement tables

4.1 Monthly budget statements

4.1.1 Table C1: s71 Monthly Budget Statement Summary

WC015 Swartland - Table C1 Monthly Budget Statement Summary - Q3 Third Quarter									
Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	141 486	148 224	148 224	12 484	114 608	110 968	3 639	3%	148 224
Service charges	527 861	564 834	551 144	43 264	401 181	425 678	(24 497)	-6%	551 144
Investment revenue	35 489	35 667	55 754	686	6 292	4 244	2 047	48%	55 754
Transfers and subsidies	172 790	186 257	189 755	39 521	167 038	172 619	(5 581)	-3%	189 755
Other own revenue	65 629	81 894	74 250	3 047	35 061	29 626	5 435	18%	74 250
Total Revenue (excluding capital transfers and contributions)	943 256	1 016 875	1 019 127	99 001	724 179	743 135	(18 956)	-3%	1 019 127
Employee costs	265 587	294 029	298 366	21 724	206 717	213 646	(6 929)	-3%	298 366
Remuneration of Councillors	10 929	11 251	11 560	938	8 414	8 483	(69)	-1%	11 560
Depreciation & asset impairment	97 550	106 565	106 565	7 696	68 107	74 353	(6 246)	-8%	106 565
Finance charges	15 738	12 361	15 565	–	5 218	5 090	127	3%	15 565
Inventory consumed and bulk purchases	332 320	379 713	365 020	23 735	215 686	257 000	(41 314)	-16%	365 020
Transfers and subsidies	3 774	4 368	4 607	92	3 697	3 787	(89)	-2%	4 607
Other expenditure	186 385	221 044	223 893	14 782	104 747	122 294	(17 547)	-14%	223 893
Total Expenditure	912 284	1 029 332	1 025 576	68 967	612 587	684 654	(72 067)	-11%	1 025 576
Surplus/(Deficit)	30 972	(12 457)	(6 449)	30 034	111 592	58 481	53 111	91%	(6 449)
Transfers and subsidies - capital	46 181	62 749	67 687	18 172	35 492	43 823	(8 331)	-19%	67 687
Transfers and subsidies - capital	5 170	14 360	11 203	–	–	9 192	(9 192)	-100%	11 203
Surplus/(Deficit) after capital transfers & contributions	82 323	64 652	72 442	48 206	147 083	111 495	35 589	32%	72 442
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	82 323	64 652	72 442	48 206	147 083	111 495	35 589	32%	72 442
Capital expenditure & funds sources									
Capital expenditure	174 902	191 096	178 840	18 125	83 832	127 360	(43 528)	-34%	178 840
Capital transfers recognised	46 906	75 283	78 891	8 583	34 731	51 151	(16 420)	-32%	78 891
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	127 996	115 813	99 949	9 542	49 101	76 208	(27 108)	-36%	99 949
Total sources of capital funds	174 902	191 096	178 840	18 125	83 832	127 360	(43 528)	-34%	178 840
Financial position									
Total current assets	794 751	817 340	817 340		922 924				817 340
Total non current assets	2 184 164	2 242 407	2 231 792		2 190 101				2 231 792
Total current liabilities	132 067	137 413	137 413		130 664				137 413
Total non current liabilities	224 232	227 607	227 607		219 730				227 607
Community wealth/Equity	2 622 616	2 694 728	2 684 113		2 615 549				2 684 113
Cash flows									
Net cash from (used) operating	189 054	157 405	172 560	39 865	199 138	118 054	(81 084)	-69%	172 560
Net cash from (used) investing	(155 705)	(175 219)	(167 174)	(18 285)	(74 611)	(137 578)	(62 967)	46%	(167 174)
Net cash from (used) financing	(8 462)	(11 500)	(8 261)	(82)	(627)	(375)	252	-67%	(8 261)
Cash/cash equivalents at the month/year end	665 091	612 926	662 215	–	788 991	645 192	(143 799)	-22%	662 215
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	46 679	10 735	2 937	2 399	1 965	1 562	2 937	22 688	91 902
Creditors Age Analysis									
Total Creditors	9 955	9	–	3	–	–	–	56	10 022

4.1.2 Table C2: Monthly Budget Statement - Financial Performance (standard classification)

WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q3 Third Quarter										
Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		239 519	267 475	283 946	30 940	196 324	186 219	10 105	5%	283 946
Executive and council		266	299	299	2	47	225	(177)	-79%	299
Finance and administration		239 253	267 175	283 229	30 938	196 277	185 994	10 282	6%	283 229
Internal audit		–	–	418	–	–	–	–		418
Community and public safety		104 273	114 566	96 077	5 244	40 287	48 701	(8 415)	-17%	96 077
Community and social services		12 768	14 550	14 640	3 244	9 957	11 137	(1 180)	-11%	14 640
Sport and recreation		6 216	4 716	5 123	1 171	4 985	4 004	981	25%	5 123
Public safety		35 475	41 252	38 405	1 623	7 586	6 119	1 467	24%	38 405
Housing		49 814	54 049	37 909	(793)	17 759	27 442	(9 683)	-35%	37 909
Health		–	–	–	–	–	–	–		–
Economic and environmental services		25 138	42 647	43 561	4 381	20 293	32 915	(12 622)	-38%	43 561
Planning and development		5 360	4 266	4 571	447	3 911	3 296	615	19%	4 571
Road transport		19 778	38 381	38 990	3 934	16 381	29 619	(13 238)	-45%	38 990
Environmental protection		–	–	–	–	–	–	–		–
Trading services		625 653	669 263	674 401	76 607	502 748	528 289	(25 541)	-5%	674 401
Energy sources		384 053	424 953	410 289	36 183	288 675	322 593	(33 918)	-11%	410 289
Water management		98 419	113 350	126 281	20 556	103 326	96 559	6 767	7%	126 281
Waste water management		94 784	79 832	85 247	12 726	67 620	66 973	647	1%	85 247
Waste management		48 397	51 128	52 583	7 142	43 128	42 164	963	2%	52 583
Other	4	23	32	32	–	19	24	(5)	-22%	32
Total Revenue - Functional	2	994 607	1 093 984	1 098 018	117 173	759 670	796 149	(36 479)	-5%	1 098 018
Expenditure - Functional										
Governance and administration		132 858	163 385	161 656	12 498	101 199	110 289	(9 090)	-8%	161 656
Executive and council		21 809	24 245	24 851	2 321	16 983	18 196	(1 213)	-7%	24 851
Finance and administration		109 291	136 996	134 247	10 033	82 883	90 545	(7 662)	-8%	134 247
Internal audit		1 758	2 144	2 558	144	1 333	1 548	(214)	-14%	2 558
Community and public safety		167 290	177 068	174 942	11 393	103 115	111 672	(8 558)	-8%	174 942
Community and social services		22 749	24 900	24 488	1 729	15 779	17 472	(1 693)	-10%	24 488
Sport and recreation		31 043	31 657	32 420	2 458	22 607	22 811	(204)	-1%	32 420
Public safety		74 076	82 053	79 591	4 502	38 691	41 998	(3 307)	-8%	79 591
Housing		39 422	38 458	38 444	2 704	26 038	29 391	(3 354)	-11%	38 444
Health		–	–	–	–	–	–	–		–
Economic and environmental services		73 145	81 908	85 817	5 928	52 882	56 888	(4 006)	-7%	85 817
Planning and development		13 091	16 545	16 483	1 104	9 579	12 094	(2 516)	-21%	16 483
Road transport		60 053	65 362	69 334	4 824	43 303	44 793	(1 490)	-3%	69 334
Environmental protection		–	–	–	–	–	–	–		–
Trading services		537 262	604 693	600 880	39 068	353 752	403 806	(50 055)	-12%	600 880
Energy sources		328 076	386 254	367 214	25 886	231 918	275 599	(43 681)	-16%	367 214
Water management		79 122	91 450	96 426	3 853	35 208	35 580	(372)	-1%	96 426
Waste water management		74 551	74 589	73 962	5 262	48 507	49 899	(1 392)	-3%	73 962
Waste management		55 513	52 399	63 279	4 068	38 119	42 729	(4 609)	-11%	63 279
Other		1 729	2 279	2 280	79	1 640	1 999	(360)	-18%	2 280
Total Expenditure - Functional	3	912 284	1 029 332	1 025 576	68 967	612 587	684 654	(72 067)	-11%	1 025 576
Surplus/ (Deficit) for the year		82 323	64 652	72 442	48 206	147 083	111 495	35 589	32%	72 442

4.1.3 Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q3 Third Quarter									
Vote Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue by Vote									
Vote 1 - Corporate Services	12 492	12 358	12 799	2 891	9 400	9 324	76	0.8%	12 799
Vote 2 - Civil Services	256 272	287 762	298 254	44 265	224 719	230 002	(5 283)	-2.3%	298 254
Vote 3 - Council	266	299	299	2	47	225	(177)	-78.9%	299
Vote 4 - Electricity Services	384 053	424 953	410 289	36 183	288 675	322 593	(33 918)	-10.5%	410 289
Vote 5 - Financial Services	237 101	253 248	278 835	30 661	194 849	184 825	10 024	5.4%	278 835
Vote 6 - Development Services	58 806	63 075	47 587	609	25 862	34 865	(9 003)	-25.8%	47 587
Vote 7 - Municipal Manager	-	-	418	-	-	-	-		418
Vote 8 - Protection Services	45 617	52 289	49 537	2 562	16 118	14 315	1 804	12.6%	49 537
Total Revenue by Vote	994 607	1 093 984	1 098 018	117 173	759 670	796 149	(36 479)	-4.6%	1 098 018
Expenditure by Vote									
Vote 1 - Corporate Services	35 621	41 327	41 627	2 825	26 914	30 683	(3 768)	-12.3%	41 627
Vote 2 - Civil Services	308 064	327 711	346 428	21 777	200 503	209 770	(9 267)	-4.4%	346 428
Vote 3 - Council	18 175	19 043	19 652	2 095	14 883	14 680	202	1.4%	19 652
Vote 4 - Electricity Services	342 334	402 200	383 165	27 191	236 409	279 270	(42 861)	-15.3%	383 165
Vote 5 - Financial Services	51 960	68 681	67 075	4 437	38 483	42 966	(4 483)	-10.4%	67 075
Vote 6 - Development Services	62 100	64 490	64 188	4 612	42 724	48 434	(5 710)	-11.8%	64 188
Vote 7 - Municipal Manager	7 507	10 335	10 747	531	4 906	7 268	(2 361)	-32.5%	10 747
Vote 8 - Protection Services	86 523	95 545	92 694	5 499	47 765	51 583	(3 818)	-7.4%	92 694
Total Expenditure by Vote	912 284	1 029 332	1 025 576	68 967	612 587	684 654	(72 067)	-10.5%	1 025 576
Surplus/ (Deficit) for the year	82 323	64 652	72 442	48 206	147 083	111 495	35 589	31.9%	72 442

4.1.4 Table C4: Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter									
Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue By Source									
Property rates	141 486	148 224	148 224	12 484	114 608	110 968	3 639	3%	148 224
Service charges - electricity revenue	369 387	400 667	385 970	28 925	272 777	300 177	(27 400)	-9%	385 970
Service charges - water revenue	79 785	80 786	80 786	7 024	64 644	63 853	791	1%	80 786
Service charges - sanitation revenue	48 956	51 390	51 797	4 585	39 243	38 477	766	2%	51 797
Service charges - refuse revenue	29 734	31 991	32 591	2 729	24 517	23 170	1 347	6%	32 591
Rental of facilities and equipment	1 422	1 627	1 807	173	1 308	1 292	16	1%	1 807
Interest earned - external investments	35 489	35 667	55 754	686	6 292	4 244	2 047	48%	55 754
Interest earned - outstanding debtors	2 646	3 458	3 161	341	2 851	2 019	832	41%	3 161
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	27 864	34 607	30 263	15	238	197	41	21%	30 263
Licences and permits	4 686	4 778	4 902	464	3 890	3 581	310	9%	4 902
Agency services	5 264	6 040	6 040	453	4 597	4 464	133	3%	6 040
Transfers and subsidies	172 790	186 257	189 755	39 521	167 038	172 619	(5 581)	-3%	189 755
Other revenue	15 678	15 508	16 412	1 601	12 964	12 329	635	5%	16 412
Gains	8 068	15 877	11 666	-	9 212	5 744	3 468	60%	11 666
Total Revenue (excluding capital transfers and contributions)	943 256	1 016 875	1 019 127	99 001	724 179	743 135	(18 956)	-3%	1 019 127
Expenditure By Type									
Employee related costs	265 587	294 029	298 366	21 724	206 717	213 646	(6 929)	-3%	298 366
Remuneration of councillors	10 929	11 251	11 560	938	8 414	8 483	(69)	-1%	11 560
Debt impairment	39 382	37 654	31 448	(4)	2 407	6 050	(3 643)	-60%	31 448
Depreciation & asset impairment	97 550	106 565	106 565	7 696	68 107	74 353	(6 246)	-8%	106 565
Finance charges	15 738	12 361	15 565	-	5 218	5 090	127	3%	15 565
Bulk purchases - electricity	292 405	332 200	312 398	22 101	198 337	241 301	(42 964)	-18%	312 398
Inventory consumed	39 915	47 513	52 621	1 634	17 349	15 699	1 650	11%	52 621
Contracted services	94 571	105 260	109 982	7 901	69 610	81 250	(11 640)	-14%	109 982
Transfers and subsidies	3 774	4 368	4 607	92	3 697	3 787	(89)	-2%	4 607
Other expenditure	35 846	51 359	52 718	6 886	30 293	32 689	(2 396)	-7%	52 718
Losses	16 586	26 772	29 745	-	2 438	2 306	132	6%	29 745
Total Expenditure	912 284	1 029 332	1 025 576	68 967	612 587	684 654	(72 067)	-11%	1 025 576
Surplus/(Deficit)	30 972	(12 457)	(6 449)	30 034	111 592	58 481	53 111	0	(6 449)
Transfers and subsidies - capital (monetary allocations) (National /	46 181	62 749	67 687	18 172	35 492	43 823	(8 331)	(0)	67 687
Transfers and subsidies - capital (monetary allocations) (National /	5 170	14 360	11 203	-	-	9 192	(9 192)	(0)	11 203
Transfers and subsidies - capital (in-kind - all)			-				-		-
Surplus/(Deficit) after capital transfers & contributions	82 323	64 652	72 442	48 206	147 083	111 495			72 442
Taxation							-		
Surplus/(Deficit) after taxation	82 323	64 652	72 442	48 206	147 083	111 495			72 442
Attributable to minorities									
Surplus/(Deficit) attributable to	82 323	64 652	72 442	48 206	147 083	111 495			72 442
Share of surplus/ (deficit) of associate									
Surplus/ (Deficit) for the year	82 323	64 652	72 442	48 206	147 083	111 495			72 442

4.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q3 Third Quarter									
Vote Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Multi-Year expenditure appropriation									
Vote 2 - Civil Services	87 523	84 445	83 689	7 643	44 026	59 229	(15 203)	-26%	83 689
Vote 4 - Electricity Services	14 801	30 600	30 600	3 151	8 535	21 100	(12 565)	-60%	30 600
Vote 6 - Development Services	8 463	17 459	1 945	14	418	1 050	(632)	-60%	1 945
Total Capital Multi-year expenditure	110 787	132 504	116 234	10 808	52 979	81 379	(28 400)	-35%	116 234
Single Year expenditure appropriation									
Vote 1 - Corporate Services	513	404	595	33	315	469	(154)	-33%	595
Vote 2 - Civil Services	45 642	31 699	34 974	6 085	16 296	22 190	(5 894)	-27%	34 974
Vote 3 - Council	9	654	641	—	6	641	(635)	-99%	641
Vote 4 - Electricity Services	10 891	15 404	16 444	444	10 549	14 406	(3 857)	-27%	16 444
Vote 5 - Financial Services	802	711	705	—	285	705	(420)	-60%	705
Vote 6 - Development Services	3 355	5 795	5 190	513	1 196	4 725	(3 529)	-75%	5 190
Vote 7 - Municipal Manager	7	10	10	—	12	10	2	21%	10
Vote 8 - Protection Services	2 896	3 915	4 047	244	2 195	2 835	(640)	-23%	4 047
Total Capital single-year expenditure	64 114	58 591	62 606	7 318	30 853	45 981	(15 128)	-33%	62 606
Total Capital Expenditure	174 902	191 096	178 840	18 125	83 832	127 360	(43 528)	-34%	178 840
Capital Expenditure - Functional Classification									
Governance and administration	16 508	10 660	5 092	(17)	2 706	4 448	(1 742)	-39%	5 092
Executive and council	17	664	651	—	18	651	(633)	-97%	651
Finance and administration	16 491	9 995	4 441	(17)	2 688	3 797	(1 109)	-29%	4 441
Internal audit	—	—	—	—	—	—	—	—	—
Community and public safety	7 441	7 366	7 273	372	3 827	5 741	(1 913)	-33%	7 273
Community and social services	124	413	408	33	335	388	(53)	-14%	408
Sport and recreation	4 421	3 038	2 817	95	1 298	2 517	(1 220)	-48%	2 817
Public safety	2 896	3 915	4 047	244	2 195	2 835	(640)	-23%	4 047
Housing	—	—	—	—	—	—	—	—	—
Health	—	—	—	—	—	—	—	—	—
Economic and environmental services	53 418	71 549	60 647	6 863	30 762	45 945	(15 183)	-33%	60 647
Planning and development	9 100	9 030	4 114	513	917	2 574	(1 657)	-64%	4 114
Road transport	44 318	62 519	56 533	6 351	29 845	43 371	(13 526)	-31%	56 533
Environmental protection	—	—	—	—	—	—	—	—	—
Trading services	97 535	101 521	105 828	10 907	46 537	71 226	(24 690)	-35%	105 828
Energy sources	23 596	43 000	44 253	3 611	16 955	32 778	(15 824)	-48%	44 253
Water management	9 324	29 372	38 109	2 857	22 369	23 348	(979)	-4%	38 109
Waste water management	63 368	24 364	19 204	1 667	3 758	10 838	(7 080)	-65%	19 204
Waste management	1 247	4 786	4 262	2 772	3 455	4 262	(806)	-19%	4 262
Total Capital Expenditure - Functional Classification	174 902	191 096	178 840	18 125	83 832	127 360	(43 528)	-34%	178 840
Funded by:									
National Government	34 655	41 410	51 410	6 444	30 239	38 649	(8 410)	-22%	51 410
Provincial Government	11 275	21 339	16 277	351	783	3 687	(2 904)	-79%	16 277
Transfers and subsidies - capital (monetary)	976	12 534	11 203	1 789	3 710	8 815	(5 105)	-58%	11 203
Transfers recognised - capital	46 906	75 283	78 891	8 583	34 731	51 151	(16 420)	-32%	78 891
Borrowing	—	—	—	—	—	—	—	—	—
Internally generated funds	127 996	115 813	99 949	9 542	49 101	76 208	(27 108)	-36%	99 949
Total Capital Funding	174 902	191 096	178 840	18 125	83 832	127 360	(43 528)	-34%	178 840

4.1.6 Table C6: Monthly Budget Statement - Financial Position

WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Q3 Third Quarter					
Description	2021/22	Budget Year 2022/23			
	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands					
ASSETS					
Current assets					
Cash	665 091	662 215	662 213	89 840	662 213
Call investment deposits		–	–	680 000	–
Consumer debtors	99 115	113 222	113 222	87 655	113 222
Other debtors	8 909	19 572	19 572	16 518	19 572
Current portion of long-term receivables	4	4	4	4	4
Inventory	21 632	22 327	22 330	48 907	22 330
Total current assets	794 751	817 340	817 340	922 924	817 340
Non current assets					
Long-term receivables	36	11	11	(0)	11
Investments		–	–		–
Investment property	34 326	25 370	34 200	23 999	34 200
Investments in Associate		–	–		–
Property, plant and equipment	2 148 179	2 215 238	2 195 793	2 164 622	2 195 793
Biological		–	–		–
Intangible	504	668	668	360	668
Other non-current assets	1 120	1 120	1 120	1 120	1 120
Total non current assets	2 184 164	2 242 407	2 231 792	2 190 101	2 231 792
TOTAL ASSETS	2 978 915	3 059 748	3 049 133	3 113 025	3 049 133
LIABILITIES					
Current liabilities					
Bank overdraft		–	–		–
Borrowing	8 634	8 933	8 933	8 634	8 933
Consumer deposits	16 450	16 950	16 950	17 578	16 950
Trade and other payables	94 958	98 306	98 306	96 474	98 306
Provisions	12 025	13 225	13 225	7 978	13 225
Total current liabilities	132 067	137 413	137 413	130 664	137 413
Non current liabilities					
Borrowing	90 851	81 791	81 791	86 348	81 791
Provisions	133 381	145 816	145 816	133 381	145 816
Total non current liabilities	224 232	227 607	227 607	219 730	227 607
TOTAL LIABILITIES	356 299	365 020	365 020	350 393	365 020
NET ASSETS	2 622 616	2 694 728	2 684 113	2 762 632	2 684 113
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)	2 356 459	2 445 727	2 435 112	2 349 392	2 435 112
Reserves	266 157	249 000	249 000	266 157	249 000
TOTAL COMMUNITY WEALTH/EQUITY	2 622 616	2 694 728	2 684 113	2 615 549	2 684 113

Note: The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

4.1.7 Table C7: Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Q3 Third Quarter									
Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	141 486	142 295	145 260	13 041	124 223	106 721	17 502	16%	145 260
Service charges	528 227	544 934	531 174	39 904	393 914	408 701	(14 787)	-4%	531 174
Other revenue	15 678	34 950	35 346	8 918	51 465	26 213	25 253	96%	35 346
Transfers and Subsidies - Operational	172 866	186 253	187 549	36 761	149 823	139 689	10 133	7%	187 549
Transfers and Subsidies - Capital	51 351	77 109	78 423	17 006	83 771	57 832	25 939	45%	78 423
Interest	38 645	35 667	55 754	-	6 292	26 750	(20 458)	-76%	55 754
Dividends			-						
Payments									
Suppliers and employees	(744 369)	(849 254)	(846 159)	(75 674)	(601 435)	(636 941)	(35 505)	6%	(846 159)
Finance charges	(11 055)	(10 180)	(10 180)	-	(5 218)	(7 635)	(2 418)	32%	(10 180)
Transfers and Grants	(3 774)	(4 368)	(4 607)	(92)	(3 697)	(3 276)	421	-13%	(4 607)
NET CASH FROM/(USED) OPERATING ACTIVITIES	189 054	157 405	172 560	39 865	199 138	118 054	(81 084)	-69%	172 560
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	7 381	15 877	11 666	-	9 220	5 744	3 476	61%	11 666
Decrease (increase) in non-current receivables		-	-	-	1	-	1	#DIV/0!	-
Decrease (increase) in non-current investments		-	-	-	-	-	-		-
Payments									
Capital assets	(163 087)	(191 096)	(178 840)	(18 285)	(83 832)	(143 322)	(59 490)	42%	(178 840)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(155 705)	(175 219)	(167 174)	(18 285)	(74 611)	(137 578)	(62 967)	46%	(167 174)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-		-
Borrowing long term/refinancing	-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits	1	(500)	500	(82)	(627)	(375)	(252)	67%	500
Payments									
Repayment of borrowing	(8 463)	(11 000)	(8 761)	-	-	-	-		(8 761)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(8 462)	(11 500)	(8 261)	(82)	(627)	(375)	252	-67%	(8 261)
NET INCREASE/ (DECREASE) IN CASH HELD	24 887	(29 314)	(2 876)	21 498	123 900	(19 899)			(2 876)
Cash/cash equivalents at beginning:	640 204	642 240	665 091		665 091	665 091			665 091
Cash/cash equivalents at month/year end:	665 091	612 926	662 215		788 991	645 192			662 215

Cash and cash equivalents as at 31 March 2023 include investments made to the amount of R680 000 000.

PART 2 – SUPPORTING DOCUMENTATION

Section 5 – Debtors' analysis

5.1 Supporting Table SC3

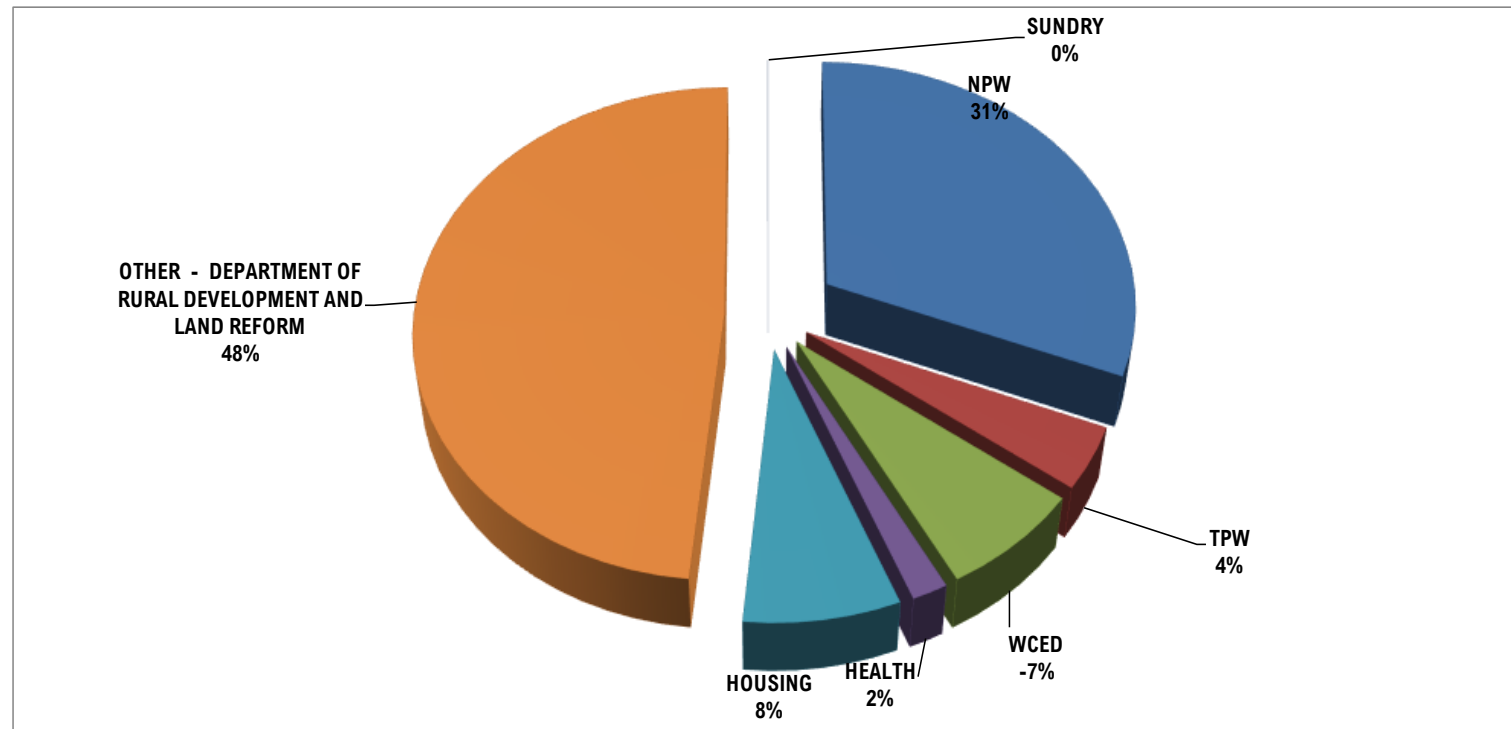
WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q3 Third Quarter													
Description	NT Code	Budget Year 2022/23										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	7 752	3 618	1 010	784	596	368	779	5 944	20 850	8 471		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	22 981	2 345	188	104	105	80	231	1 173	27 208	1 694		
Receivables from Non-exchange Transactions - Property Rates	1400	11 509	2 323	906	694	616	528	951	7 783	25 309	10 572		
Receivables from Exchange Transactions - Waste Water Management	1500	3 662	1 203	408	338	303	285	474	3 489	10 163	4 890		
Receivables from Exchange Transactions - Waste Management	1600	2 927	933	331	289	275	239	394	3 225	8 612	4 421		
Receivables from Exchange Transactions - Property Rental Debtors	1700	35	22	3	2	2	1	3	28	96	36		
Interest on Arrear Debtor Accounts	1810	–	–	–	–	–	–	–	–	–	–		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–		
Other	1900	(2 186)	291	92	186	68	61	105	1 046	(336)	1 466		
Total By Income Source	2000	46 679	10 735	2 937	2 399	1 965	1 562	2 937	22 688	91 902	31 550	–	–
2021/22 - totals only		50 947	12 075	2 787	1 867	1 579	1 489	2 638	18 518	91 900	26 091		
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 003	243	196	168	161	154	255	2 024	4 203	2 762		
Commercial	2300	20 914	1 595	178	194	78	62	252	930	24 203	1 515		
Households	2400	24 762	8 897	2 563	2 037	1 726	1 346	2 431	19 734	63 495	27 273		
Other	2500	–	–	–	–	–	–	–	–	–	–		
Total By Customer Group	2600	46 679	10 735	2 937	2 399	1 965	1 562	2 937	22 688	91 902	31 550	–	–

Total Debtors has decreased from **R 96 763 191** in February to **R 91 901 710** in March 2023.

The collection rate for March 2023 was **109.36%** compared to **91.23%** in February 2023. (Amounts received in the current month for the previous month's debtors raised).

5.2 Government Debt Schedule

Swartland Municipality for the month ended March 2023	Rates					Services					Total Debt	Grand Total Sec 71	Payment received for the month
Department Responsible for the Debt	0-30 Days	30-60 Days	60-90 Days	> 90 Days	Total	0-30 Days	30-60 Days	60-90 Days	>90 Days	Total			
NPW	466 989	30 739	52 316	465 776	1 015 820	360 204	26 902	7 370	111 437	505 913	1 521 733	1 521 733	-1 638 397
TPW	26 733	20 603	18 781	87 061	153 178	-4 726	17 149	7 529	27 790	47 742	200 920	200 920	-54 302
WCED	-	-	-	-	-	-366 655	1 505	1 488	18 297	-345 365	-345 365	-345 365	-77 064
HEALTH	-	-	-	-	-	47 035	37 294	866	-	85 194	85 194	85 194	-50 684
HOUSING	-	-	-	-	-	366 043	33	13	1 773	367 863	367 863	367 863	-411 856
OTHER - DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM	109 189	108 300	107 058	2 048 807	2 373 353	-	-	-	-	-	2 373 353	2 373 353	-2
SUNDRY	322	319	315	790	1 746	-2 278	-	-	-	-2 278	-532	-532	-1 550
TOTAL OUTSTANDING	603 232	159 961	178 470	2 602 433	3 544 096	399 623	82 883	17 266	159 297	659 070	4 203 166	4 203 166	-2 233 855



Section 6 – Creditors' analysis

6.1 Supporting Table SC4

WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q3 Third Quarter											
Description	NT Code	Budget Year 2022/23									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100									-	
Bulk Water	0200									-	
PAYE deductions	0300									-	
VAT (output less input)	0400									-	
Pensions / Retirement deductions	0500									-	
Loan repayments	0600									-	
Trade Creditors	0700	9 955	9	-	3				56	10 022	29 898
Auditor General	0800									-	
Other	0900									-	
Total By Customer Type	1000	9 955	9	-	3	-	-	-	56	10 022	29 898

6.2 Outstanding Creditors: 30 days and older

Outstanding creditors: 30 days and older				
Name of supplier	Outstanding Amount	Invoice(s) date(s)	Dispute/Reason for non-payment	Remedial action
WKDM	57 953.11	30/06/2019	Dispute regarding meter installations by Director: Civil	In the process of cancelling the invoice.
Eskom	6 326.74	30/01/2023	Director: Electric Services has a query on the invoice.	Will be paid as soon as the query is resolved.
JB Trucks - UD Trucks	2 221.80	09/02/2023	Query on the invoice.	Query resolved, paid on 06 April 2023.
JHL Ingenieurs Verskaffers	2 978.46	03/11/2022	Service completed in April 2023.	Will be paid in April 2023.

Section 7 – Investment portfolio analysis

7.1 Supporting Table SC5

WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q3 Third Quarter										
Investments by maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ^a	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Closing Balance
R thousands	Yrs/Months									
Municipality										
NEDBANK	12 Months	Fixed	Yes	Fixed	8.35%	29/06/2023	400 000	33 217		433 217
NEDBANK	4.5 Months	Fixed	Yes	Fixed	6.26%	17/11/2022	20 000	1 729	(21 729)	-
ABSA	12 Months	Fixed	Yes	Fixed	7.78%	29/06/2023	160 000	12 380		172 380
NEDBANK	9 Months	Fixed	Yes	Fixed	8.54%	19/06/2023	60 000	3 661		63 661
ABSA	3 Months	Fixed	Yes	Fixed	8.47%	16/06/2023	60 000	1 281		61 281
Municipality sub-total							700 000		(21 729)	730 539
TOTAL INVESTMENTS AND INTEREST							700 000		(21 729)	730 539

- As at 31 March 2023 investments made amount to R 680 000 000.
- During the month of March 2023, no investments matured but a new R 60 000 000 was invested due to lower capital spending, compared to the planned committed cash flows.

7.2 Commitments against Cash and Cash Equivalents

Commitments against Cash & Cash Equivalents			
	28 February 2023	Transactions / Movement 2022/2023	Current Month
Cash & Cash Equivalents:	R 741 152 614		R 769 821 250
Primary Bank Account	R 116 584 245	R -29 924 773	R 86 659 472
Short Term Investments (Less than 6 months)	R -	R 60 000 000	R 60 000 000
Medium Term Investments (More than 6 months)	R 620 000 000	R -	R 620 000 000
Longterm Investments	R -	R -	R -
Cash Floats	R 4 568 369	R -1 406 591	R 3 161 778
Commitments:	R 320 717 645		R 257 615 970
Unspent Committed Conditional Grants	R 704 502	R -	R 704 502
Capital funding requirement 2022/23 (Grants & Loans)	R 52 742 298	R -8 583 142	R 44 159 155
Cash Portion of Housing Development Fund	R 1 893		R 1 893
Capital Replacement Reserve Movement	R 60 390 747	R -9 542 173	R 50 848 574
Loan repayment due Dec / June	R 10 347 310	R -	R 10 347 310
Consumer Deposits	R 17 459 576	R 118 057	R 17 577 633
Creditor payments	R 23 842 529	R -13 820 061	R 10 022 469
Salaries	R 117 456 397	R -22 661 810	R 94 794 587
Bad Debt Contributions	R 37 654 193	R -8 612 546	R 29 041 647
Working Capital			R 512 205 280

7.3 Withdrawals from Municipal Bank Account

SWARTLAND MUNICIPALITY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	SWARTLAND MUNICIPALITY	
MUNICIPAL DEMARCATION CODE:	WC015	
QUARTER ENDED:	Mar-23	
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial official of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality's</i> bank accounts, and may do so only -	Amount	Reason for withdrawal
(b) to defray expenditure authorised in terms of section 26(4);	R 259 480 513	To pay creditors, service providers, employee related costs, etc
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;		
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state,		
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or	R 9 984 795	Motor Vehicle Registration and Road Traffic Mangement Corporation.
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 228 690	Service deposits, Community and Town Halls, Sport Club Houses, etc
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 60 000 000	Investments made during quarter 3.
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> - (a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and (b) submit a copy of the report to the relevant provincial treasury and the Auditor-General .		

Section 8 – Allocation and grant receipts and expenditure

8.1 Supporting Table SC6

WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q3 Third Quarter									
Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
RECEIPTS:									
Operating Transfers and Grants									
National Government:	112 178	129 651	129 651	35 906	129 651	129 651	–		129 651
Local Government Equitable Share	108 796	126 228	126 228	35 345	126 228	126 228	–		126 228
Finance Management	1 550	1 550	1 550	–	1 550	1 550	–		1 550
EPWP Incentive	1 832	1 873	1 873	561	1 873	1 873	–		1 873
Provincial Government:	55 872	56 273	57 545	2 634	37 810	37 810	–		57 545
Community Development Workers	38	38	38	–	38	38	–		38
Human Settlements	34 725	33 546	33 500	1 779	13 766	13 766	–		33 500
Municipal Accreditation and Capacity Building Grant	508	256	256	255	255	255	–		256
Libraries	11 351	11 573	11 573	–	11 573	11 573	–		11 573
Proclaimed Roads Subsidy	175	4 470	4 470	–	4 470	4 470	–		4 470
Financial Management Support Grant: Student Bursaries	250	–	300	–	300	300	–		300
Thusong Grant	–	–	–	–	–	–	–		–
Establishment of a K9 Unit	4 511	2 390	2 390	–	2 390	2 390	–		2 390
Establishment of a Law Enforcement Reaction Unit	2 214	4 000	4 000	–	4 000	4 000	–		4 000
WC Mun Energy Resilience Grant	400	–	–	–	–	–	–		–
LG Public Employment Support Grant	1 700	–	–	–	–	–	–		–
WC Financial Management Capability Grant	–	–	418	–	418	418	–		418
Municipal Water Resilience Grant	–	–	600	600	600	600	–		600
Total Operating Transfers and Grants	168 050	185 924	187 196	38 540	167 461	167 461	–		187 196
Capital Transfers and Grants									
National Government:	34 656	51 410	51 410	491	51 410	51 410	–		51 410
Municipal Infrastructure Grant (MIG)	26 301	33 810	33 810	491	33 810	33 810	–		33 810
Energy Efficiency and Demand Side Management Grant	–	–	–	–	–	–	–		–
Integrated National Electrification Programme (municipal)	8 355	17 600	17 600	–	17 600	17 600	–		17 600
Provincial Government:	21 081	21 339	16 170	12 560	14 840	14 840	–		16 170
Human Settlements	18 424	20 059	3 945	1 615	2 615	2 615	–		3 945
RSEP/VPUU Municipal Projects	–	1 200	1 200	–	1 200	1 200	–		1 200
Libraries	50	50	50	–	50	50	–		50
Fire Service Capacity Building Grant	–	–	–	–	–	–	–		–
Establishment of a K9 Unit	343	30	30	–	30	30	–		30
Sport Development	983	–	–	–	–	–	–		–
Non-Motorised Transport	1 282	–	–	–	–	–	–		–
Emergency Municipal Load-Shedding Relief	–	–	10 945	10 945	10 945	10 945	–		10 945
Total Capital Transfers and Grants	55 737	72 749	67 580	13 051	66 250	66 250	–		67 580
TOTAL RECEIPTS OF TRANSFERS & GRANTS	223 787	258 673	254 776	51 591	233 711	233 711	–		254 776

8.2 Supporting Table SC7 (1)

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q3 Third Quarter									
Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
EXPENDITURE									
Operating expenditure of Transfers and Grants									
National Government:	112 204	129 651	129 651	6 347	61 799	63 417	(1 618)	-2.6%	129 651
Local Government Equitable Share	108 796	126 228	126 228	6 268	59 095	60 844	(1 748)	-2.9%	126 228
Finance Management	1 576	1 550	1 550	79	831	1 169	(338)	-28.9%	1 550
EPWP Incentive	1 832	1 873	1 873	–	1 873	1 405	468	33.3%	1 873
							–		
Provincial Government:	54 348	56 273	59 751	4 217	45 766	47 140	(1 375)	-2.9%	59 751
Community Development Workers	38	38	38	–	–	23	(23)	-100.0%	38
Human Settlements	35 611	33 546	33 500	2 363	23 150	25 914	(2 764)	-10.7%	33 500
Municipal Accreditation and Capacity Building Grant	253	256	256	17	145	192	(47)	-24.6%	256
Libraries	11 330	11 573	11 573	858	7 879	8 387	(508)	-6.1%	11 573
Proclaimed Roads Subsidy	175	4 470	4 470	–	4 470	3 453	1 017	29.4%	4 470
Financial Management Support Grant: Student Burs	229	–	321	–	–	–	–		321
Establishment of a K9 Unit	5 489	2 390	2 390	481	4 481	4 542	(61)	-1.3%	2 390
Establishment of a Law Enforcement Reaction Unit	(13)	4 000	5 329	499	4 786	4 287	499	11.6%	5 329
WC Mun Energy Resilience Grant	400	–	–	–	–	–	–		–
LG Public Employment Support Grant	837	–	855	–	855	342	513	150.0%	855
WC Financial Management Capability Grant			418	–	–	–	–		418
Municipal Water Resilience Grant			600	–	–	–	–		600
							–		
Total operating expenditure of Transfers and Grants	166 552	185 924	189 402	10 564	107 565	110 558	(2 993)	-2.7%	189 402
Capital expenditure of Transfers and Grants									
National Government:	34 655	51 410	51 410	6 444	30 239	38 649	(8 410)	-21.8%	51 410
Municipal Infrastructure Grant (MIG)	26 301	33 810	33 810	3 473	22 126	26 049	(3 923)	-15.1%	33 810
Integrated National Electrification Programme (muni	8 354	17 600	17 600	2 970	8 113	12 600	(4 487)	-35.6%	17 600
							–		
Provincial Government:	11 275	21 339	16 277	351	783	3 687	(2 904)	-78.8%	16 277
Human Settlements	8 698	20 059	3 945	–	–	2 667	(2 667)	-100.0%	3 945
RSEP/VPUU Municipal Projects	–	1 200	1 200	352	740	925	(185)	-20.0%	1 200
Libraries	66	50	50	(2)	43	30	13	42.3%	50
Establishment of a K9 Unit	246	30	137	–	–	65	(65)	-100.0%	137
Sport Development	983	–	–	–	–	–	–		–
Non-Motorised Transport	1 282	–	–	–	–	–	–		–
Emergency Municipal Load-Shedding Relief			10 945	–	–	–	–		10 945
							–		
Total capital expenditure of Transfers and Grants	45 930	72 749	67 687	6 794	31 022	42 336	(11 315)	-26.7%	67 687
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	212 483	258 673	257 089	17 359	138 587	152 894	(14 308)	-9.4%	257 089

Note: As stated in our K9-Unit expenditure plan which formed part of our roll-over application to PT, the grant is not sufficient to fully fund the K9-Unit for the 2022/23 MTREF period. The co-funding from council is not sustainable as the unit provides a service across municipal boundaries without the receiving municipalities contributing to the operations.

8.3 Supporting Table SC7 (2)

WC015 Swartland - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - Q3 Third Quarter						
Description	Ref	Budget Year 2022/23				
		Approved Rollover 2021/22	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						
EXPENDITURE						
Operating expenditure of Approved Roll-overs						
National Government:		-	-	-	-	
					-	
Provincial Government:		3 703	-	3 703	-	
Human Settlements		3 703	-	3 703	-	
Financial Management Support Grant: Student Bursaries		21	-	-	21	100.0%
Establishment of a Law Enforcement Reaction Unit		1 350	-	1 350	-	
LG Public Employment Support Grant		855	-	855	-	
					-	
Total operating expenditure of Approved Roll-overs		3 703	-	3 703	-	
Capital expenditure of Approved Roll-overs						
National Government:		-	-	-	-	
Other capital transfers [insert description]					-	
Provincial Government:		107	-	-	107	100.0%
Establishment of a K9 Unit		107	-	-	107	100.0%
					-	
Total capital expenditure of Approved Roll-overs		107	-	-	107	100.0%
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		3 810	-	3 703	107	2.8%

Section 9 – Expenditure on Councillor, Senior Managers and Other Staff

9.1 Supporting Table SC8

WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q3 Third Quarter									
Summary of Employee and Councillor remuneration	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<u>Councillors (Political Office Bearers plus Other)</u>									
Basic Salaries and Wages	8 001	8 225	8 705	698	6 280	6 361	(81)	-1%	8 705
Pension and UIF Contributions	933	1 098	942	75	677	697	(20)	-3%	942
Medical Aid Contributions	134	151	157	12	109	116	(7)	-6%	157
Cellphone Allowance	939	1 021	1 021	85	738	766	(28)	-4%	1 021
Other benefits and allowances	922	756	735	68	610	544	66	12%	735
Sub Total - Councillors	10 929	11 251	11 560	938	8 414	8 483	(69)	-1%	11 560
<u>Senior Managers of the Municipality</u>									
Basic Salaries and Wages	8 818	9 227	9 227	731	6 921	6 968	(47)	-1%	9 227
Pension and UIF Contributions	1 528	1 716	1 716	137	1 269	1 287	(18)	-1%	1 716
Medical Aid Contributions	458	558	558	34	315	419	(103)	-25%	558
Performance Bonus	280	276	276	–	–	–	–		276
Motor Vehicle Allowance	1 031	909	909	72	653	787	(135)	-17%	909
Cellphone Allowance	245	286	286	20	182	184	(2)	-1%	286
Other benefits and allowances	239	278	278	24	225	218	7	3%	278
Payments in lieu of leave	–	33	33	–	–	–	–		33
Long service awards	32	29	29	–	–	–	–		29
Post-retirement benefit obligations	1 216	1 327	1 327	–	–	–	–		1 327
Sub Total - Senior Managers of Municipality	13 846	14 639	14 639	1 018	9 565	9 863	(298)	-3%	14 639
<u>Other Municipal Staff</u>									
Basic Salaries and Wages	150 113	168 420	170 593	13 501	121 958	126 911	(4 953)	-4%	170 593
Pension and UIF Contributions	26 736	30 125	30 409	2 450	21 866	22 707	(841)	-4%	30 409
Medical Aid Contributions	11 398	13 679	13 750	1 080	9 357	10 287	(930)	-9%	13 750
Overtime	16 027	14 342	15 334	1 527	12 670	11 144	1 526	14%	15 334
Motor Vehicle Allowance	5 455	6 291	6 291	482	4 321	4 613	(292)	-6%	6 291
Cellphone Allowance	639	626	626	55	495	505	(10)	-2%	626
Housing Allowances	943	1 183	1 183	83	740	887	(148)	-17%	1 183
Other benefits and allowances	28 424	30 962	31 778	1 527	25 746	26 547	(800)	-3%	31 778
Payments in lieu of leave	2 046	2 880	2 880	–	–	65	(65)	-100%	2 880
Long service awards	2 291	2 509	2 509	–	–	–	–		2 509
Post-retirement benefit obligations	7 669	8 373	8 373	–	–	–	–		8 373
Sub Total - Other Municipal Staff	251 741	279 390	283 727	20 706	197 153	203 666	(6 513)	-3%	283 727
Total Parent Municipality	276 516	305 281	309 926	22 662	215 131	222 012	(6 880)	-3%	309 926
TOTAL MANAGERS AND STAFF	265 587	294 029	298 366	21 724	206 717	213 529	(6 811)	-3%	298 366

OVERTIME COSTS PER DEPARTMENT: 31 MARCH 2023

Directorate	Original Budget (B)	Adjusted Budget (B)	Jan-23	Feb-23	Mar-23	YTD Actual (A)	YTD Budget	YTD (R) Variance	% Variance (A / B)
Civil Services	6 389 350	6 922 433	1 034 738	957 049	811 589	6 638 741	5 034 496	-1 604 245	95.90%
Corporate Services	102 289	102 289	12 209	13 370	12 210	98 785	74 392	-24 393	96.57%
Electricity Services	852 708	985 598	95 064	87 985	72 821	675 310	716 792	41 482	68.52%
Financial Services	485 526	485 526	42 301	54 791	21 742	191 937	353 112	161 175	39.53%
Development Services	144 314	144 314	28 835	19 325	16 842	122 757	104 952	-17 805	85.06%
Protection Services	4 570 307	4 592 686	495 393	456 820	442 074	3 715 843	3 340 136	-375 707	80.91%
K9-Dog Unit	889 361	889 361	47 675	45 073	57 720	461 983	646 808	184 825	51.95%
Reaction Unit	582 000	836 974	132 572	65 758	63 559	597 409	608 712	11 303	71.38%
Grand Total	14 015 855	14 959 181	1 888 786	1 700 170	1 498 557	12 502 767	10 879 400	-1 623 367	83.58%
Directorate	Original Budget (B)	Adjusted Budget (B)	Jan-23	Feb-23	Mar-23	YTD Actual (A)	YTD Budget	YTD (R) Variance	% Variance (A / B)
Overtime Emergency Services	4 497 754	4 669 243	446 011	423 060	398 102	3 154 168	3 395 808	241 640	67.55%
Civil Services	2 386 057	2 414 656	210 971	195 434	175 447	1 558 267	1 756 112	197 845	64.53%
Electricity Services	808 638	941 528	95 064	86 154	72 821	647 471	684 744	37 273	68.77%
Financial Services	129 048	149 048	2 803	3 882	757	18 588	108 400	89 812	12.47%
Protection Services	1 164 011	1 164 011	137 173	137 590	149 076	929 842	846 552	-83 290	79.88%
Overtime Fixed Allowance	891 663	794 042	87 603	102 059	59 311	566 862	577 488	10 626	71.39%
Corporate Services	102 289	102 289	12 209	13 370	12 210	98 785	74 392	-24 393	96.57%
Financial Services	322 753	202 753	38 562	46 166	13 880	158 507	147 456	-11 051	78.18%
Protection Services	466 621	489 000	36 832	42 522	33 220	309 570	355 640	46 070	63.31%
Overtime Special Projects	8 626 438	9 495 896	1 355 172	1 175 051	1 041 144	8 781 737	6 906 104	-1 875 633	92.48%
Civil Services	4 003 293	4 507 777	823 767	761 615	636 142	5 080 474	3 278 384	-1 802 090	112.70%
Electricity Services	44 070	44 070	-	1 831	-	27 839	32 048	4 209	63.17%
Financial Services	33 725	133 725	935	4 743	7 104	14 843	97 256	82 413	11.10%
Development Services	134 314	144 314	28 835	19 325	16 842	122 757	104 952	-17 805	85.06%
Protection Services	2 939 675	2 939 675	321 388	276 707	259 777	2 476 431	2 137 944	-338 487	84.24%
K9-Dog Unit	889 361	889 361	47 675	45 073	57 720	461 983	646 808	184 825	51.95%
Reaction Unit	582 000	836 974	132 572	65 758	63 559	597 409	608 712	11 303	71.38%

Note: That Council note the impact of unsustainable spending on overtime of which load shedding is one of the main contributors, but moreover the impact on future tariffs.

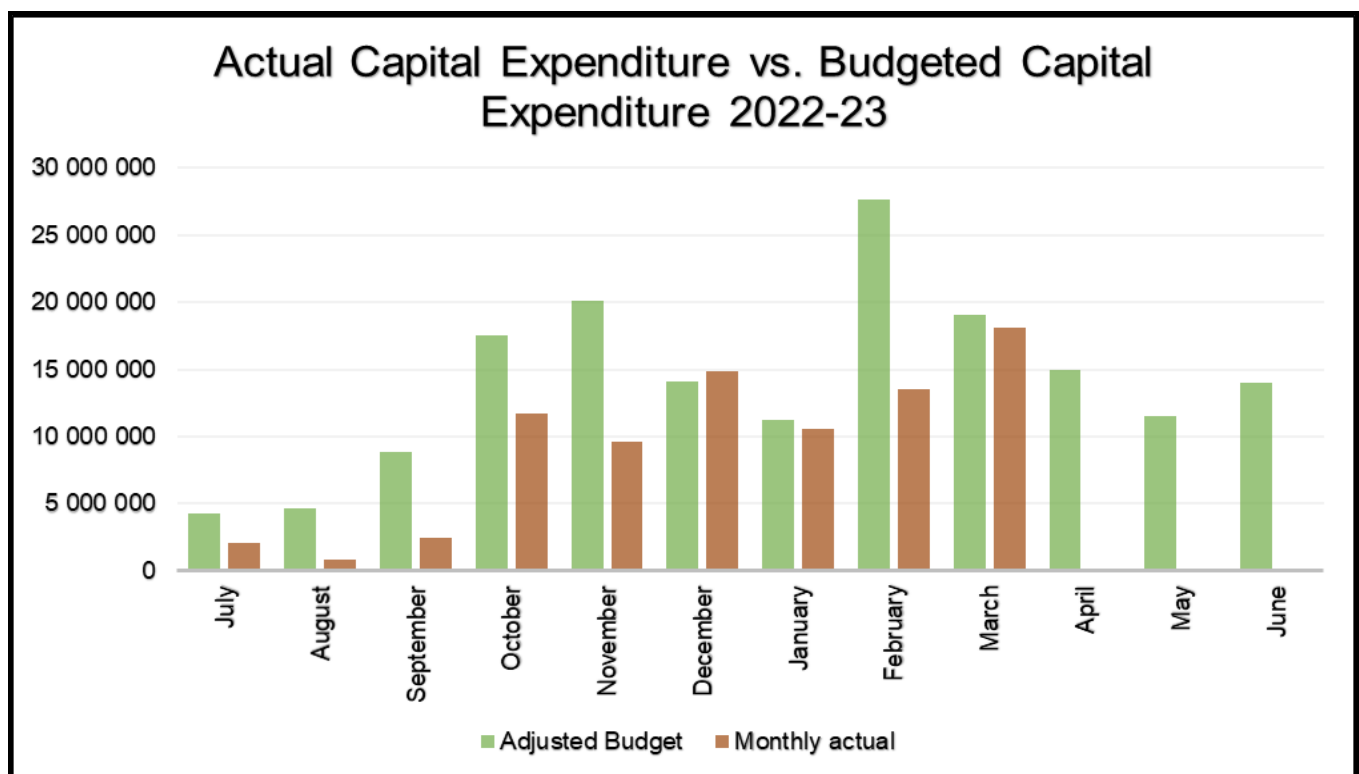
Section 10 – Material variances to the SDBIP

No material variances to the SDBIP.

Section 11 – Capital programme performance

11.1 Supporting Table SC12

WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q3 Third Quarter									
Month	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	383	5 812	4 276	2 071	2 071	4 276	2 204	51.6%	1%
August	7 723	7 326	4 691	807	2 879	8 967	6 088	67.9%	2%
September	2 955	11 144	8 852	2 496	5 375	17 818	12 444	69.8%	3%
October	10 728	22 597	17 514	11 687	17 062	35 332	18 270	51.7%	9%
November	19 856	22 941	20 078	9 644	26 706	55 410	28 704	51.8%	14%
December	31 307	24 099	14 077	14 890	41 597	69 487	27 891	40.1%	22%
January	4 894	13 971	11 205	10 542	52 139	80 692	28 554	35.4%	27%
February	9 666	26 266	27 642	13 568	65 707	108 334	42 627	39.3%	34%
March	16 307	19 524	19 026	18 125	83 832	127 360	43 528	34.2%	44%
April	9 786	14 844	14 960			142 320	–		
May	9 840	9 974	11 533			153 853	–		
June	51 457	12 596	24 987			178 840	–		
Total Capital expenditure	174 902	191 096	178 840	83 832					



Section 12 – Other Supporting Documentation

12.1 Supporting Table SC13a, b and e

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q3 Third Quarter										
Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		34 171	80 931	71 544	7 198	22 350	52 528	30 178	57.5%	71 544
Roads Infrastructure		12 979	40 221	32 948	3 884	6 619	22 243	15 624	70.2%	32 948
Roads		12 979	40 221	32 948	3 884	6 619	22 243	15 624	70.2%	32 948
Storm water Infrastructure		-	-	-	-	-	-	-		-
Electrical Infrastructure		15 873	33 400	33 815	3 251	14 032	25 690	11 658	45.4%	33 815
MV Substations		133	10 200	10 200	173	283	7 660	7 377	96.3%	10 200
MV Switching Stations		-	4 800	5 050	12	4 943	4 800	(143)	-3.0%	5 050
MV Networks		14 801	17 600	17 600	2 970	8 113	12 600	4 487	35.6%	17 600
LV Networks		940	800	965	96	693	630	(63)	-10.0%	965
Water Supply Infrastructure		4 465	4 307	3 023	50	876	2 859	1 982	69.4%	3 023
Boreholes		-	740	740	-	89	740	651	88.0%	740
Distribution		4 465	3 567	2 283	50	787	2 119	1 332	62.9%	2 283
Sanitation Infrastructure		581	3 002	1 757	14	823	1 737	914	52.6%	1 757
Pump Station		526	800	551	-	406	551	145	26.4%	551
Reticulation		55	2 202	1 207	14	418	1 186	769	64.8%	1 207
Solid Waste Infrastructure		272	-	-	-	-	-	-		-
Landfill Sites		272	-	-	-	-	-	-		-
Community Assets		5 645	4 200	4 500	604	1 575	3 093	1 518	49.1%	4 500
Community Facilities		2 877	1 100	1 100	58	89	693	604	87.2%	1 100
Parks		698	1 100	1 100	58	89	693	604	87.2%	1 100
Public Open Space		2 179	-	-	-	-	-	-		-
Sport and Recreation Facilities		2 769	3 100	3 400	546	1 486	2 400	914	38.1%	3 400
Indoor Facilities		2 028	-	-	-	-	-	-		-
Outdoor Facilities		741	3 100	3 400	546	1 486	2 400	914	38.1%	3 400
Other assets		18 071	6 476	2 149	-	-	514	514	100.0%	2 149
Operational Buildings		11 275	2 000	475	-	-	-	-		475
Municipal Offices		11 275	2 000	100	-	-	-	-		100
Yards		-	-	375	-	-	-	-		375
Housing		6 796	4 476	1 674	-	-	514	514	100.0%	1 674
Social Housing		6 796	4 476	1 674	-	-	514	514	100.0%	1 674
Biological or Cultivated Assets		-	-	-	-	-	-	-		-
Intangible Assets		-	420	420	-	-	420	420	100.0%	420
Licences and Rights		-	420	420	-	-	420	420	100.0%	420
Computer Software and Applications		-	420	420	-	-	420	420	100.0%	420
Computer Equipment		1 782	3 704	4 084	(17)	2 129	3 741	1 612	43.1%	4 084
Computer Equipment		1 782	3 704	4 084	(17)	2 129	3 741	1 612	43.1%	4 084
Furniture and Office Equipment		257	364	463	34	179	387	207	53.7%	463
Furniture and Office Equipment		257	364	463	34	179	387	207	53.7%	463
Machinery and Equipment		2 205	4 219	15 144	9	2 705	3 992	1 287	32.2%	15 144
Machinery and Equipment		2 205	4 219	15 144	9	2 705	3 992	1 287	32.2%	15 144
Transport Assets		4 369	13 252	11 978	4 657	8 063	10 903	2 840	26.1%	11 978
Transport Assets		4 369	13 252	11 978	4 657	8 063	10 903	2 840	26.1%	11 978
Land		849	6 630	421	-	241	321	79	24.7%	421
Land		849	6 630	421	-	241	321	79	24.7%	421
Total Capital Expenditure on new assets	1	67 349	120 197	110 703	12 486	37 243	75 899	38 656	50.9%	110 703

WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q3 Third Quarter

Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	35 198	20 250	22 001	2 467	21 348	19 251	(2 097)	-10.9%	22 001
Roads Infrastructure	30 932	20 250	21 501	2 467	21 348	19 251	(2 097)	-10.9%	21 501
Roads	30 932	20 250	21 501	2 467	21 348	19 251	(2 097)	-10.9%	21 501
Electrical Infrastructure	4 266	-	-	-	-	-	-		-
MV Substations	3 603	-	-	-	-	-	-		-
LV Networks	663	-	-	-	-	-	-		-
Sanitation Infrastructure	-	-	500	-	-	-	-		500
Reticulation	-	-	500	-	-	-	-		500
Housing	670	-	-	-	-	-	-		-
Staff Housing	670	-	-	-	-	-	-		-
Total Capital Expenditure on renewal of existing assets	35 868	20 250	22 001	2 467	21 348	19 251	(2 097)	-10.9%	22 001

WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Q3 Third Quarter

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		69 400	50 649	46 136	3 173	25 241	32 210	6 969	21.6%	46 136
Storm water Infrastructure		-	250	250	8	154	250	96	38.3%	250
Storm water Conveyance		-	250	250	8	154	250	96	38.3%	250
Electrical Infrastructure		2 560	8 450	8 620	353	2 650	5 670	3 020	53.3%	8 620
MV Substations		-	-	-	-	-	-	-		-
MV Switching Stations		299	-	-	-	-	-	-		-
MV Networks		-	1 000	750	-	105	550	445	81.0%	750
LV Networks		2 261	7 450	7 870	353	2 545	5 120	2 575	50.3%	7 870
Capital Spares		-	-	-	-	-	-	-		-
Water Supply Infrastructure		4 791	24 956	29 008	2 807	21 444	20 866	(578)	-2.8%	29 008
Pump Stations		991	-	-	-	-	-	-		-
Distribution		3 800	24 856	28 908	2 807	21 444	20 766	(678)	-3.3%	28 908
PRV Stations		-	100	100	-	-	100	100	100.0%	100
Sanitation Infrastructure		62 049	16 993	8 259	4	993	5 424	4 430	81.7%	8 259
Waste Water Treatment Works		62 049	16 993	8 259	4	993	5 424	4 430	81.7%	8 259
Sport and Recreation Facilities		2 285	-	-	-	-	-	-		-
Outdoor Facilities		2 285	-	-	-	-	-	-		-
Total Capital Expenditure on upgrading of existing assets	1	71 685	50 649	46 136	3 173	25 241	32 210	6 969	21.6%	46 136

12.2 Supporting Table SC13c and d

WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q3 Third Quarter										
Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		41 731	46 838	48 569	3 944	35 626	35 445	(181)	-0.5%	48 569
Roads Infrastructure		5 197	9 823	9 803	829	8 879	7 568	(1 311)	-17.3%	9 803
Roads		5 021	9 754	9 734	804	8 813	7 515	(1 298)	-17.3%	9 734
Road Furniture		176	69	69	24	66	53	(13)	-24.7%	69
Storm water Infrastructure		18 370	19 334	19 336	1 513	13 663	14 183	519	3.7%	19 336
Storm water Conveyance		18 370	19 334	19 336	1 513	13 663	14 183	519	3.7%	19 336
Electrical Infrastructure		2 726	2 616	2 807	203	2 566	2 052	(514)	-25.1%	2 807
MV Substations		152	165	165	7	145	131	(15)	-11.2%	165
LV Networks		2 574	2 451	2 642	196	2 421	1 921	(500)	-26.0%	2 642
Water Supply Infrastructure		1 629	1 543	1 583	126	803	1 202	398	33.2%	1 583
Reservoirs		1 140	1 135	1 174	108	647	886	239	27.0%	1 174
Pump Stations		105	146	146	–	38	113	75	66.3%	146
Distribution		385	262	262	18	118	203	84	41.7%	262
Sanitation Infrastructure		5 004	5 609	4 889	572	2 943	3 749	806	21.5%	4 889
Pump Station		1 010	967	972	92	677	752	74	9.9%	972
Waste Water Treatment Works		3 994	4 641	3 917	480	2 266	2 998	732	24.4%	3 917
Solid Waste Infrastructure		8 804	7 912	10 150	701	6 771	6 691	(80)	-1.2%	10 150
Landfill Sites		8 804	7 912	10 150	701	6 771	6 691	(80)	-1.2%	10 150
Community Assets		2 861	3 384	3 214	302	2 385	2 444	59	2.4%	3 214
Community Facilities		2 082	2 227	2 014	137	1 608	1 507	(101)	-6.7%	2 014
Halls		314	404	383	63	345	291	(54)	-18.5%	383
Centres		1 566	1 544	1 354	61	1 124	1 002	(122)	-12.1%	1 354
Libraries		56	50	50	9	35	39	3	8.5%	50
Cemeteries/Crematoria		86	109	111	2	45	86	41	47.7%	111
Parks		60	120	116	3	59	89	30	34.0%	116
Sport and Recreation Facilities		779	1 156	1 200	165	777	937	160	17.1%	1 200
Indoor Facilities		96	100	100	11	39	77	39	50.1%	100
Outdoor Facilities		683	1 056	1 100	155	739	860	121	14.1%	1 100
Other assets		2 013	1 703	2 104	279	1 729	1 648	(80)	-4.9%	2 104
Operational Buildings		1 182	996	1 286	149	1 146	995	(151)	-15.2%	1 286
Municipal Offices		1 182	996	1 286	149	1 146	995	(151)	-15.2%	1 286
Housing		832	707	818	129	582	653	71	10.9%	818
Staff Housing		257	207	203	53	86	156	69	44.6%	203
Social Housing		575	500	615	76	496	497	1	0.3%	615
Intangible Assets		2 676	4 297	4 297	782	3 371	3 244	(127)	-3.9%	4 297
Servitudes					–	–	–	–		–
Licences and Rights		2 676	4 297	4 297	782	3 371	3 244	(127)	-3.9%	4 297
Computer Software and Applications		2 676	4 297	4 297	782	3 371	3 244	(127)	-3.9%	4 297
Computer Equipment		355	337	337	14	127	259	132	50.8%	337
Computer Equipment		355	337	337	14	127	259	132	50.8%	337
Furniture and Office Equipment		43	70	69	6	19	53	34	64.7%	69
Furniture and Office Equipment		43	70	69	6	19	53	34	64.7%	69
Machinery and Equipment		1 130	1 408	1 325	27	558	1 008	450	44.6%	1 325
Machinery and Equipment		1 130	1 408	1 325	27	558	1 008	450	44.6%	1 325
Transport Assets		6 545	6 306	6 334	437	4 651	4 905	253	5.2%	6 334
Transport Assets		6 545	6 306	6 334	437	4 651	4 905	253	5.2%	6 334
Total Repairs and Maintenance Expenditure	1	57 354	64 342	66 249	5 791	48 467	49 007	540	1.1%	66 249

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q3 Third Quarter

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		76 477	82 486	80 831	6 328	55 958	60 194	4 236	7.0%	80 831
Roads Infrastructure		24 671	30 645	29 211	2 125	18 784	20 709	1 925	9.3%	29 211
Roads		23 406	29 347	27 841	2 014	17 798	19 772	1 974	10.0%	27 841
Road Structures		822	833	903	74	653	611	(42)	-6.9%	903
Road Furniture		442	465	467	38	333	326	(7)	-2.0%	467
Storm water Infrastructure		4 564	4 776	4 776	393	3 474	3 343	(131)	-3.9%	4 776
Drainage Collection		889	935	935	77	680	654	(25)	-3.9%	935
Storm water Conveyance		3 675	3 842	3 842	316	2 794	2 689	(105)	-3.9%	3 842
Electrical Infrastructure		12 862	13 392	13 462	1 095	9 708	9 403	(305)	-3.2%	13 462
Power Plants		3	3	3	0	2	2	(0)	-1.5%	3
HV Transmission Conductors		29	37	37	2	21	26	5	18.0%	37
MV Substations		1 837	1 943	2 043	166	1 489	1 400	(88)	-6.3%	2 043
MV Switching Stations		1 098	1 219	1 289	106	937	881	(56)	-6.4%	1 289
MV Networks		6 905	7 291	7 191	589	5 214	5 064	(150)	-3.0%	7 191
LV Networks		2 779	2 675	2 675	213	1 886	1 872	(14)	-0.7%	2 675
Capital Spares		212	224	224	18	159	157	(2)	-1.3%	224
Water Supply Infrastructure		15 186	16 005	15 960	1 300	11 489	11 186	(304)	-2.7%	15 960
Dams and Weirs		253	281	281	21	190	197	7	3.6%	281
Boreholes		169	179	179	14	127	125	(2)	-1.3%	179
Reservoirs		2 661	2 816	2 816	226	1 997	1 971	(26)	-1.3%	2 816
Pump Stations		571	618	618	52	456	432	(23)	-5.4%	618
Water Treatment Works		130	139	139	11	97	97	(0)	-0.4%	139
Bulk Mains		1 263	1 293	1 548	125	1 102	1 007	(95)	-9.4%	1 548
Distribution		10 139	10 680	10 380	851	7 520	7 356	(164)	-2.2%	10 380
Sanitation Infrastructure		16 002	17 024	16 771	1 361	12 027	11 816	(212)	-1.8%	16 771
Pump Station		14 958	15 863	15 611	1 272	11 240	11 003	(237)	-2.2%	15 611
Reticulation		1 044	1 160	1 160	89	787	812	25	3.1%	1 160
Solid Waste Infrastructure		3 192	643	649	54	476	3 737	3 262	87.3%	649
Landfill Sites		3 069	517	517	43	378	3 646	3 268	89.6%	517
Waste Drop-off Points		122	126	132	11	97	91	(6)	-7.0%	132
Rail Infrastructure		-	-	-	-	-	-	-		-
<u>Community Assets</u>		5 471	5 778	6 469	501	4 416	4 321	(95)	-2.2%	6 469
Community Facilities		2 625	2 786	3 325	252	2 230	2 166	(65)	-3.0%	3 325
Halls		719	752	1 052	77	677	646	(31)	-4.7%	1 052
Centres		407	431	431	35	306	302	(4)	-1.3%	431
Clinics/Care Centres		394	435	435	33	296	304	9	2.8%	435
Museums		15	16	16	1	11	11	(0)	-0.9%	16
Libraries		454	477	477	39	341	334	(7)	-2.1%	477
Cemeteries/Crematoria		208	199	219	18	158	147	(11)	-7.6%	219
Parks		27	55	62	3	23	41	18	44.4%	62
Public Open Space		207	216	427	31	273	236	(37)	-15.8%	427
Public Ablution Facilities		178	188	189	15	134	132	(2)	-1.3%	189
Taxi Ranks/Bus Terminals		16	17	17	1	12	12	(0)	-0.3%	17
Sport and Recreation Facilities		2 846	2 992	3 144	249	2 186	2 155	(30)	-1.4%	3 144
Indoor Facilities		1 424	1 518	1 520	121	1 069	1 063	(5)	-0.5%	1 520
Outdoor Facilities		1 422	1 474	1 625	128	1 117	1 092	(25)	-2.3%	1 625
<u>Investment properties</u>		59	63	63	2	40	44	4	8.7%	63
Revenue Generating		59	63	63	2	40	44	4	8.7%	63
Improved Property		59	63	63	2	40	44	4	8.7%	63

Description	Ref	2021/22	Budget Year 2022/23							
		Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD %	Full Year
R thousands	1									
Other assets		1 656	2 234	3 328	218	1 928	2 001	73	3.7%	3 328
Operational Buildings		1 459	1 593	2 647	199	1 763	1 537	(226)	-14.7%	2 647
Municipal Offices		936	1 025	2 075	155	1 370	1 137	(233)	-20.5%	2 075
Workshops		2	0	4	0	2	2	0	4.9%	4
Yards		5	5	5	0	4	4	(0)	-1.4%	5
Stores		516	563	563	44	387	394	6	1.6%	563
Housing		198	641	681	19	165	465	299	64.4%	681
Staff Housing		167	216	256	17	144	167	23	13.7%	256
Social Housing		31	425	425	2	21	298	277	92.9%	425
Intangible Assets		192	251	251	16	143	176	33	18.5%	251
Licences and Rights		192	251	251	16	143	176	33	18.5%	251
Computer Software and Applications		192	251	251	16	143	176	33	18.5%	251
Computer Equipment		1 276	2 123	2 101	124	1 098	1 477	379	25.7%	2 101
Computer Equipment		1 276	2 123	2 101	124	1 098	1 477	379	25.7%	2 101
Furniture and Office Equipment		498	581	664	48	428	440	12	2.7%	664
Furniture and Office Equipment		498	581	664	48	428	440	12	2.7%	664
Machinery and Equipment		2 037	2 536	2 652	182	1 619	1 821	203	11.1%	2 652
Machinery and Equipment		2 037	2 536	2 652	182	1 619	1 821	203	11.1%	2 652
Transport Assets		3 150	5 716	5 411	276	2 477	3 879	1 402	36.2%	5 411
Transport Assets		3 150	5 716	5 411	276	2 477	3 879	1 402	36.2%	5 411
Total Depreciation	1	90 817	101 768	101 768	7 696	68 107	74 353	6 246	8.4%	101 768

12.3 Cost Containment

The cost containment regulations came into effect on 1 July 2019. The regulations require the municipality to monitor certain categories of expenditure with the objective to contain costs. The municipality is also required to report on the budget and actual expenditure relating to the regulated costs on a regular basis as outlined below:

Cost Containment In-Year Report Measures	2022/2023 Total Budget	2022/2023 YTD Budget	Actual Expenditure Q1	Actual Expenditure Q2	Actual Expenditure Q3	2022/2023 Total Expenditure	Savings
Use of professional services	R 17 565 757	R 12 364 565	R 1 868 190	R 2 397 927	R 1 886 908	R 6 153 024	n/a
Consultants and Professional Services:Business and Advisory:Actuaries	R 12 763	R 9 860	R -	R -	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Occupational Health and Safety	R 1 408	R 1 088	R -	R -	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Business and Financial Management	R 3 518 177	R 1 633 024	R 507 849	R 278 773	R 360 378	R 1 147 000	n/a
Consultants and Professional Services:Business and Advisory:Research and Advisory	R 4 869 487	R 3 674 924	R 611 118	R 789 563	R 423 729	R 1 824 410	n/a
Consultants and Professional Services:Business and Advisory:Human Resources	R 40 500	R 31 287	R 35 000	R -	R -	R 35 000	n/a
Consultants and Professional Services:Business and Advisory:Qualification Verification	R 10 000	R 7 725	R -	R 1 431	R 8 380	R 9 811	n/a
Consultants and Professional Services:Business and Advisory:Audit Committee	R 102 528	R 79 202	R 36 820	R 26 640	R 8 400	R 71 860	n/a
Consultants and Professional Services:Business and Advisory:Forensic Investigators	R 50 000	R 38 625	R -	R -	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Accounting and Auditing	R 430 000	R 9 270	R -	R -	R -	R -	n/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Electrical	R 50 000	R 38 625	R 1 710	R 9 836	R 3 580	R 15 126	n/a
Consultants and Professional Services:Infrastructure and Planning:Town Planner	R 1 068 000	R 825 030	R 15 750	R 241 000	R 232 079	R 488 829	n/a
Consultants and Professional Services:Business and Advisory:Valuer and Assessors	R 1 700 000	R 1 283 433	R 931	R 453 695	R 146 204	R 600 830	n/a
Consultants and Professional Services:Legal Cost:Collection	R 20 000	R 15 450	R -	R -	R -	R -	n/a
Consultants and Professional Services:Legal Cost:Legal Advice and Litigation	R 2 185 000	R 1 985 325	R 390 841	R 245 900	R 192 423	R 829 165	n/a
Consultants and Professional Services:Laboratory Services:Water	R 414 765	R 320 406	R 25 380	R 37 366	R 82 607	R 145 353	n/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical	R 380 000	R 293 550	R -	R 4 322	R 86 940	R 91 262	n/a
Consultants and Professional Services:Business and Advisory:Quality Control	R 758 534	R 633 996	R 41 900	R 110 143	R 168 853	R 320 895	n/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil	R 866 000	R 637 514	R 200 890	R 199 259	R 82 279	R 482 427	n/a
Consultants and Professional Services:Legal Cost:Issue of Summons	R 1 000	R 774	R -	R -	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Board Member	R 50 000	R 38 625	R -	R -	R -	R -	n/a
Consultants and Professional Services:Business and Advisory:Commissions and Committees	R 37 595	R 29 043	R -	R -	R 6 560	R 6 560	n/a
Consultants and Professional Services:Business and Advisory:Project Management	R 1 000 000	R 777 789	R -	R -	R 84 497	R 84 497	n/a
Travel and Subsistence	R 623 472	R 476 712	R 89 761	R 114 396	R 75 302	R 279 459	n/a
Domestic accommodation	R 163 274	R 121 581	R 28 444	R 28 580	R 5 265	R 62 289	n/a
Sponsorships, events and catering	R 1 068 615	R 841 956	R 107 648	R 384 624	R 154 317	R 646 588	n/a
Overtime Pay	R 14 959 181	R 10 879 400	R 2 815 364	R 4 599 889	R 5 087 513	R 12 502 767	n/a
Communication	R 4 191 501	R 3 135 079	R 689 884	R 975 001	R 723 167	R 2 388 052	n/a
Telephone cost	R 792 288	R 598 177	R 113 929	R 114 411	R 289 726	R 518 066	n/a
Vehicles used for political office -bearers	R 630 818	R -	R -	R -	R -	R -	n/a
Number of Credit Cards	None	None	None	None	None	None	n/a
Grand Total	R 39 994 906	R 28 417 470	R 5 713 219	R 8 614 829	R 8 222 197	R 22 550 245	
Note: Savings can only be reported on at year-end.							

Section 13 – Quality certification

QUALITY CERTIFICATE

I, Joggie Scholtz, the municipal manager of Swartland Municipality, hereby certify that -

(mark as appropriate)

- ☒ the monthly budget statement
- ☒ quarterly report on the implementation of the budget and financial state of affairs of the municipality
- ☐ mid-year budget and performance assessment

for the month of **March 2023** has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Mark Bolton

Chief Financial Officer of Swartland Municipality (WC015)

Signature



Print Name: Joggie Scholtz

Municipal Manager of Swartland Municipality (WC015)

Signature



Date: 17 April 2023

The Executive Mayor

I have considered the report in terms of S54 of the MFMA and is satisfied that our performance to date is in accordance with the commitments given as contained in the Service Delivery and Budget Implementation Plan, unless specifically stated otherwise.

Print Name: Mr H Cleophas

Executive Mayor of Swartland Municipality (WC015)

Signature

A handwritten signature in black ink, appearing to be 'H. Cleophas', written over a horizontal line.

Date: 17 April 2023

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2022/3 - [SDBIP] PROJECT SCHEDULES

	Planned Activity
	Actual Activity
	Planned Milestone
	Actual Milestone
	Actual Milestone on Planned Milestone

19 April 2023

Office of the Municipal Manager

Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council

Vote Nos: 9/116-22-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 10 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				2 000	2 000	2 000	2 000	2 000					10 000	10 000				
Expenditure to date		Capital				2 460	3 165								5 625			5 625	4 375	43.7%

Project: pj-09-0021ab - Equipment Municipal Manager

Vote Nos: 9/124-28-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 10 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2 000	2 000	2 000	2 000	2 000						10 000	10 000				
Expenditure to date		Capital	2 285		767					9 083					12 135			12 135	-2 135	-21.3%

Project: pj-22-0045 - Vehicles Council: CK1

Vote Nos: 9/116-621-394

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 630 818

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								630 818					630 818	630 818				
Expenditure to date		Capital															630 818	630 818		0.0%

Infrastructure & Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Vote Nos: 9/115-277-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 37 914

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2022 : Spent R4180 on order R3830 Oct 2022: Spent R3830 Feb 2023: Req 181870 R29900 Mar 2023: Order C36618																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		-437		10 000	12 000	4 330	4 330	371	9 330	-670	-670	-670	39 924	37 914				
Expenditure to date		Capital		4 180		3 830									8 010		29 900	37 910	4	0.0%

Municipal Property

Project: pj-16-0006 - Equipment Buildings & Maintenance

Vote Nos: 9/108-178-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 25 748

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 2022: spent R2835 Sep 2022: Spent R7778 , on order R15012 Oct 2022: Spent R4517 Feb 2023: On order R10495 Mar 2023: Awaiting order																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5 000	5 000	5 000	5 000	6 800	-1 052					25 748	25 748				
Expenditure to date	Capital		2 835	7 778	4 517									15 131		7 669	22 800	2 948	11.5%

Project: pj-20-0032 - Buildings: Fitting of Council Chambers (Std Bank Building)
Vote Nos: 9/108-636-404

Location: Municipal area

Fin Source: CRR

100 000
Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Planning																	
1	2	Procurement process																	
S/Notes: Jul 2022: Busy with detail design. Aug 2022: Busy with detail design. Sep 2022: Busy with detail design. Oct 2022: Busy with detail design. Nov 2022: Busy with detail design. Dec 2022: Busy with detail design. Jan 2023: Busy with detail design. Feb 2023: Busy with detail design and tender specifications. March 2023: Compiling tender document.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									100 000				100 000	100 000				
Expenditure to date	Capital															17 989	17 989	82 011	82.0%

Project: pj-22-0047 - Development of Erf 2737 Malmesbury
Vote Nos: 9/108-656-408

Location: Municipal area

Fin Source: CRR

375 000
Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Planning																	
1	2	Procurement process																	
S/Notes: Jul 2022: Identifying scope of work. Aug 2022: Identifying scope of work. Sep 2022: Identifying scope of work. Oct 2022: Busy with detail design. Nov 2022: Busy with detail design. Dec 2022: Busy with detail design. Jan 2023: Busy with detail design. Feb 2023: Design complete. Copmplete																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					20 000			88 750	88 750	88 750	88 750		197 500	375 000				
Expenditure to date	Capital					20 825								20 825			20 825	354 175	94.4%

Parks and Amenities

Project: pj-11-0058 - Equipment Parks

Location: Municipal area

Vote Nos: 9/112-41-749

Fin Source: CRR

62 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 2022: Spent R15017 Sep 2022: Spent R37329 , on order R6447 Oct 2022: Spent R1643 Nov 2022: Spent R4557 Mar 2023: R2450 spent																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10 000	15 000	15 000			15 000	7 000				62 000	62 000				
Expenditure to date	Capital		15 017	37 329	1 643	4 557				2 450				60 996			60 996	1 004	1.6%

Project: pj-17-0012 - Vehicles Parks: CK41465 John Deere Tractor

Location: Municipal area

Vote Nos: 9/112-233-749

Fin Source: CRR

532 550

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Vehicle - purchasing													Complete				
S/Notes: Jul 2022: Tender awarded, awaiting delivery. Aug 2022: Awaiting delivery. Sep 2022: Awaiting delivery. Delivered																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					532 550								532 550	532 550				
Expenditure to date	Capital				532 550									532 550			532 550		0%

Project: pj-17-0079 - Parks: Ward Committee projects**Vote Nos:** 9/112-206-18**Location:** Municipal area**Fin Source:** CRR

892 916

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: Aug 2022: Identifying projects. Sep 2022: Identifying projects. Oct 2022: Completion 10%. Nov 2022: Completion 25%. Dec 2022: Completion 30%. Jan 2023: Completion 40%. Feb 2023: Completion 60%. March 2023: Completion 80%																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					250 000	100 000	100 000	250 000	-7 084	200 000			692 916	892 916				
Expenditure to date		Capital						1 044	20 709	9 458	57 543				88 754		443 487	532 241	360 675	40.4%

Streets**Project: pj-09-0004 - Roads: Resealing of roads - Swartland****Vote Nos:** 9/110-85-99 [CRR]; 9/110-85-144 [MIG]**Location:** Municipal area**Fin Source:** CRR

20 250 000

MIG

1 250 788

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender process																		
1	2	Compiling work packages																		
1	3	Construction																		
S/Notes: Jul 2022: Tenders awarded. Aug 2022: Compiling work packages. Sep 2022: Compiling work packages. Oct 2022: Construction 10%. Nov 2022: Construction 25%. Dec 2022: Construction 30%. Jan 2023: Construction 50%. Feb 2023: Construction 65%. March 2023: Completion 80%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				3 000 000	2 700 000	3 000 000	3 000 000	3 000 000	3 000 000	2 250 000	1 550 788		17 700 000	21 500 788				
Expenditure to date		Capital				2 425	1 541 524	3 430 453	8 619 235	5 287 832	2 450 674				21 332 144		152 554	21 484 698	16 090	0.1%

Project: pj-16-0015 - Roads Swartland: New Roads**Vote Nos:** 9/110-514-306 [MIG]; 9/110-175-154 [CRR]**Location:** Municipal area**Fin Source:** CRR
MIG300 000
11 200 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2022: Identifying work packages. Aug 2022: Identifying work packages. Sep 2022: Compiling work packages. Oct 2022: Construction to commence Jan 2023. Nov 2022: Construction to commence Jan 2023. Dec 2022: Construction to commence Jan 2023. Jan 2023: Construction 8%. Feb 2023: Construction 18%. March 2023: Completion 30%.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			2 000 000	2 000 000	2 500 000	1 500 000	1 310 000	730 000	730 000	730 000			10 770 000	11 500 000				
Expenditure to date	Capital			124 633		207 525	1 980	81 071	337 230	923 125				1 675 564			1 675 564	9 824 436	85.4%

Project: pj-17-0080 - Roads: Ward Committee projects**Vote Nos:** 9/110-205-13**Location:** Municipal area**Fin Source:** CRR

1 307 084

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 2022: Identifying projects. Oct 2022: Completion 15%. Nov 2022: Completion 25%. Dec 2022: Completion 30%. Jan 2023: Completion 40%. Feb 2023: Completion 60%. Mar 2023: Spent R1 171 713																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				250 000	250 000	250 000	250 000	100 000	207 084				1 307 084	1 307 084				
Expenditure to date		Capital						4 902	19 097	38 354	1 171 713				1 234 066		73 018	1 307 084		0.0%

Project: pj-21-0005 - Roads: Upgrading of N7/Voortrekker Northern Interchange**Vote Nos:** 9/110-451-236**Location:** Municipal area**Fin Source:** CRR

8 000 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												8 000 000		8 000 000				

Project: pj-21-0040 - Roads: Construction: Side walks and Recreational nodes (Ilinge Lethu & Wesbank)**Location:** Ilinge Lethu**Vote Nos:** 9/110-470-268**Fin Source:** Other**10 843 025****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Planning & Procurement																		
1	2	Construction																		
S/Notes: Jul 2022: Tenders invited. Aug 2022: Tender awarded. Sep 2022: Finalising contractual matters. Oct 2022: Construction commenced. Nov 2022: Completion 5% Dec 2022: Completion 12%. Jan 2023: Completion 23%. Feb 2023: Completion 40% March 2023: Completion 60%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	500 000	500 000		1 000 000	2 000 000	1 500 000	1 500 000	2 000 000	1 843 025				10 843 025	10 843 025				
Expenditure to date		Capital				4 508	450 468	880 472		585 137	1 788 970				3 709 555		1 617 371	5 326 927	5 516 098	50.9%

Project: pj-22-0011 - Vehicles Roads: CK29892 Case Backhoe Loader**Location:** Municipal area**Vote Nos:** 9/110-237-749**Fin Source:** CRR**1 877 566****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Vehicle - purchasing													Complete				
S/Notes: Jul 2022: Delivered Complete																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								1 877 566					1 877 566	1 877 566				
Expenditure to date	Capital	1 877 566												1 877 566			1 877 566		0.0%

Sewerage

Project: pj-09-0003 - Equipment Sewerage: Telemetry**Location:** Municipal area**Vote Nos:** 9/111-278-749**Fin Source:** CRR**55 359****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								19 359	36 000				55 359	55 359				
Expenditure to date		Capital								55 358					55 358			55 358	1	0.0%

Project: pj-10-0114 - Equipment Sewerage**Vote Nos:** 9/111-33-749**Location:** Municipal area**Fin Source:** CRR**25 556****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2022 : Spent R5165 Sep 2022 : Spent R16657 , on order R5983 Oct 2022: Correction -R2306 Dec 2023: Spent R6039 Jan 2023: Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	10 000	10 000			-4 444					25 556	25 556				
Expenditure to date		Capital		5 165	16 657	-2 306		6 039							25 556			25 556		0.0%

Project: pj-11-0086 - Vehicles Sewerage: CK14612 (Nissan UD290)**Vote Nos:** 9/111-223-763**Location:** Municipal area**Fin Source:** CRR**1 640 906****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing													Complete					
S/Notes: Jul 2022: Tender awarded, awaiting delivery. Aug 2022: Tender awarded, awaiting delivery. Sep 2022: Tender awarded, awaiting delivery. Oct 2022: Awaiting delivery. Nov 2022: Awaiting delivery. Dec 2022: Awaiting delivery. Jan 2023: Awaiting delivery. Feb 2023: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						1 640 906							1 640 906	1 640 906				
Expenditure to date		Capital									1 616 600				1 616 600		24 306	1 640 906		0%

Project: pj-17-0001 - Vehicles Sewerage: CK31209 UD330**Vote Nos:** 9/111-223-763**Location:** Darling**Fin Source:** CRR**1 640 906****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Purchase																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			-42 295					1 683 201					1 640 906	1 640 906				
Expenditure to date		Capital									1 616 600				1 616 600		24 306	1 640 906		0%

Project: pj-21-0032 - Sewerage: New Vacuum Tanker extend capacity**Location:** Municipal area**Vote Nos:** 9/111-369-54**Fin Source:** CRR**1 640 906****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: Jul 2022: Tender awarded, awaiting delivery. Aug 2022: Tender awarded, awaiting delivery. Sep 2022: Tender awarded, awaiting delivery. Oct 2022: Awaiting delivery. Nov 2022: Awaiting delivery. Dec 2022: Awaiting delivery. Jan 2023: Awaiting delivery. Feb 2023: Awaiting delivery. March 2023: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								1 640 906					1 640 906	1 640 906				
Expenditure to date		Capital									24 306				24 306		1 616 600	1 640 906		0%

Project: pj-22-0005 - Sewerage Malmesbury: Security Fencing - Irrigation Pump Station**Location:** Malmesbury**Vote Nos:** 9/107-533-254**Fin Source:** CRR**550 720****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Procurement process																		
1	2	Construction													Complete					
S/Notes: Jul 2022: Tender awarded. Aug 2022: Tender awarded. Sep 2022: Construction completion 20%. Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			26 500	400 000				124 220					550 720	550 720				
Expenditure to date		Capital			26 515	509 510	-130 435								405 590			405 590	145 130	26.4%

Project: pj-22-0059 - Sewerage: Schoonspruit: Pipe Replacement**Location:** Schoonspruit industrial area**Vote Nos:** 9/111-493-223**Fin Source:** CRR**500 000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: Feb 2023: Completion 10%. March 2023: Completion 40%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								100 000	100 000	100 000	100 000	100 000	200 000	500 000				

Project: pj-22-0106 - Sewerage: Generator Installation: Abbotsdale Sewer Pumpstation

Location: Abbotsdale

Vote Nos: 9/111-565-747

Fin Source: DLG

1 207 596

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: March 2023: Tenders invited																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												1 207 596		1 207 596				

Project: pj-22-0107 - Sewerage: Generator Installation: Moorreesburg WWTW

Location: Moorreesburg

Vote Nos: 9/111-574-749

Fin Source: DLG

1 596 611

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: March 2023: Tenders invited																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												1 596 611		1 596 611				

Project: pj-22-0108 - Sewerage: Generator Installation: Darling WWTW & Pumpstation

Location: Darling

Vote Nos: 9/111-583-753

Fin Source: DLG

2 204 138

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: March 2023: Tenders invited																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												2 204 138		2 204 138				

Sportsgrounds

Project: pj-22-0013 - Sport: Security lighting: Wesbank Sport Grounds

Location: Wesbank

Vote Nos: 9/106-480-269

Fin Source: CRR

600 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Planning & Procurement																		
1	2	Construction													Complete					
S/Notes: Aug 2022: Procuring materials. Sep 2022: Procuring materials. Oct 2022: Procuring materials. Nov 2022: Completion 20%. Dec 2022: Completion 35%. Jan 2023: Completion 60%. Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				200 000	200 000	200 000							600 000	600 000				
Expenditure to date		Capital		28 268	18 756		466 023	11 468			35 275				559 791		32 400	592 191	7 809	1.3%

Storm Water

Project: pj-09-0009 - Storm water network (Swartland)

Location: Municipal area

Vote Nos: 9/114-98-129

Fin Source: CRR

250 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Construction																	
S/Notes: Nov 2022: Procuring materials. Dec 2022: Completion 10%. Jan 2023: Completion 40%. Feb 2023: Completion 60%.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					150 000	100 000							250 000	250 000				
Expenditure to date	Capital				117 145		27 578		1 508	8 107				154 338		70 610	224 948	25 052	10.0%

Project: pj-11-0060 - Equipment Streets and Storm Water

Vote Nos: 9/114-44-749

Location: Municipal area

Fin Source: CRR

66 690

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Sep 2022: Spent R42733 Feb 2023: Spent R22360 Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	10 000	10 000	10 670	10 670	12 670	670	670	670	670	64 680	66 690				
Expenditure to date		Capital			42 733					22 360					65 093			65 093	1 597	2.4%

Water**Project: pj-11-0062 - Equipment Water**

Vote Nos: 9/105-36-741

Location: Municipal area

Fin Source: CRR

49 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2022: Spent R31438 Nov 2022: Spent R4504 Dec 2022: Spent R13056 Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	10 000	14 000	5 000	10 000						49 000	49 000				
Expenditure to date		Capital			31 438		4 504	13 056							48 999			48 999	1	0.0%

Project: pj-12-0013 - Water networks: Upgrades and replacement

Vote Nos: 9/105-373-193 [MIG]; 9/105-582-318 [CRR]

Location: Municipal area

Fin Source: CRR
MIG

1 120 000

2 217 712

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Construction																	
S/Notes: Oct 2022: Construction completion 20%. Jan 2023: Completion 29%. Feb 2023: Completion 50%																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				1 000 000	1 420 000	917 712							3 337 712	3 337 712				
Expenditure to date	Capital					88 881	1 685 553	183 658	388 598	339 693				2 686 383			2 686 383	651 329	19.5%

Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering

Location: Municipal area

Vote Nos: 9/105-183-126

Fin Source: CRR

100 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					100 000								100 000	100 000				
Expenditure to date		Capital															80 000	80 000	20 000	20.0%

Project: pj-18-0072 - Water: Connections: Water Meters (New/Replacements)

Location: Municipal area

Vote Nos: 9/105-405-23

Fin Source: CRR

664 089

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	50 000	50 000	60 000	60 000	60 000	50 000	50 000	60 000	60 000	60 000	54 089	50 000	500 000	664 089				
Expenditure to date		Capital	48 580	36 875	21 755	79 137	27 884	28 161	18 413	26 400	49 822				337 026		4 620	341 646	322 443	48.6%

Project: pj-19-0011 - Water: Bulk water infrastructure (emergency spending)

Location: Municipal area

Vote Nos: 9/105-376-128

Fin Source: CRR

1 000 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction													Complete					
S/Notes: Sep 2022: Complete, installation of vsd's at pump station																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					450 000							550 000	450 000	1 000 000				
Expenditure to date		Capital					450 000								450 000			450 000	550 000	55.0%

Project: pj-19-0012 - Water: Wesbank I1/4 to Wesbank Reservoir supply SMW.B6**Vote Nos:** 9/105-427-213 [MIG]; 9/105-415-204 [CRR]**Location:** Malmesbury West**Fin Source:** CRR 700 000
MIG 1 306 500**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
S/Notes: Jul 2022: Site handed over. Aug 2022: Construction 2%. Sep 2022: Construction 5%. Oct 2022: Construction 35%. Nov 2022: Construction 45%. Dec 2022: Construction 51%. Jan 2023: Construction 63%. Feb 2023: Construction 75%. March 2023: Completion 80%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				3 500 000	300 000			-1 793 500					2 006 500	2 006 500				
Expenditure to date		Capital				3 501 907	280 381		-2 475 788						1 306 500			1 306 500	700 000	34.9%

Project: pj-21-0013 - Water: Swartland System S3.3 & S3.4 Panorama to Wesbank I1/4 - CRR**Vote Nos:** 9/105-400-199 [MIG]; 9/105-391-184 [CRR]**Location:** Wesbank**Fin Source:** CRR 4 270 500
MIG 15 371 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
S/Notes: Jul 2022: Site handed over. Aug 2022: Construction 2%. Sep 2022: Construction 5%. Oct 2022: Construction 35%. Nov 2022: Construction 45%. Dec 2022: Construction 51%. Jan 2023: Construction 63%. Feb 2023: Construction 75%. March 2023: Completion 80%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			300 000	500 000	150 000	2 300 000	700 000	4 000 000	4 000 000	4 000 000	3 691 500		11 950 000	19 641 500				
Expenditure to date		Capital		643 666	859 606	4 301 588	141 700	2 268 866	2 577 611	1 652 231	2 405 910				14 851 178			14 851 178	4 790 322	24.4%

Project: pj-21-0015 - Water: Riebeek Kasteel supply S2.4**Vote Nos:** 9/105-431-226 [CRR]**Location:** Riebeek Kasteel**Fin Source:** CRR**938 000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2022: Site handed over Aug 2022: Construction 40% Sep 2022: Construction 70% Oct 2022: Construction 80%. Nov 2022: Construction 85%. Dec 2022: Construction 90%. Jan 2023: Construction 95%. Feb 2023: Construction 96% March 2023: Completion 97%.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								469 000	469 000				938 000	938 000				
Expenditure to date	Capital				29 897	11 552	14 323	4 382		21 917				82 071		6 686	88 757	849 243	90.5%

Project: pj-21-0034 - Water: De Hoop Supply SMW1.1**Vote Nos:** 9/105-456-243 [MIG]; 9/105-449-222 [CRR]**Location:** Malmesbury West**Fin Source:** CRR**520 000**

MIG

2 464 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2022: Site handed over. Aug 2022: Construction 2% Sep 2022: Construction 5%. Oct 2022: Construction 35. Nov 2022: Construction 45%. Dec 2022: Construction 51%. Jan 2023: Construction 63%. Feb 2023: Construction 75%. March 2023: Completion 80%.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					5 300	8 500		742 550	742 550	742 550	742 550		1 498 900	2 984 000				
Expenditure to date	Capital					2 512 042	-34 264			7 060				2 484 838		4 965	2 489 803	494 197	16.6%

Project: pj-22-0018 - Water: Electrofusion Welding machine (replacement)**Location:** Municipal area**Vote Nos:** 9/105-606-356**Fin Source:** CRR

91 895

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Dec 2022: Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			42 295			60 000		-10 400					91 895	91 895				
Expenditure to date		Capital				88 952									88 952			88 952	2 943	3.2%

Project: pj-22-0021 - Water: Generator Installation: Wesbank Water Tower & Boosters**Location:** Wesbank**Vote Nos:** 9/105-593-774 [DLG]; 9/105-513-364 [CRR]**Fin Source:** CRR

1 000 000

DLG

1 085 749

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Planning and procurement																		
1	2	Installation																		
S/Notes: Jul 2022: Identifying scope of work. Aug 2022: Drafting tender document. Sep 2022: Drafting tender document. Oct 2022: Tenders invited. Nov 2022: Tenders closed but cannot be awarded due to high prices. Dec 2022: Amending tender document. Jan 2023: Tenders invited. Feb 2023: Project rescheduled with grant funding March 2023: Tenders invited.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		100 000		400 000	400 000	100 000	1 085 749						2 085 749	2 085 749				

Project: pj-22-0109 - Water: Generator Installation: Riverlands Water Pumpstation**Location:** Riverlands**Vote Nos:** 9/105-577-763**Fin Source:** DLG

1 338 488

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: March 2023: Tenders invited																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												1 338 488		1 338 488				

Project: pj-22-0110 - Water: Generator Installation: Kalbaskraal Water Pumpstation

Location: Kalbaskraal

Vote Nos: 9/105-584-767

Fin Source: DLG

1 468 956

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: March 2023: Tenders invited																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												1 468 956		1 468 956				

Project: pj-22-0111 - Water: Generator Installation: Rustfontein Water Pumpstation

Location: Malmesbury

Vote Nos: 9/105-601-731

Fin Source: DLG

1 758 237

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: March 2023: Tenders invited																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												1 758 237		1 758 237				

Project: pj-22-0112 - Water: Emergency Power Supply: Water & Sanitation

Location: Municipal area

Vote Nos: 9/105-613-554

Fin Source: DLG

285 225

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: March 2023: Tenders invited																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												285 225		285 225				

Cleansing Services**Project: pj-11-0059 - Equipment Refuse Removal**

Location: Municipal area

Vote Nos: 9/104-190-749

Fin Source: CRR

24 437

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Sep 2022: On order R24437g Oct 2022: Spent R24437 Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		437	5 000	5 000	5 000	5 000	4 000						24 437	24 437				
Expenditure to date		Capital				24 437									24 437			24 437		0%

Project: pj-19-0016 - Equipment Refuse bins, traps, skips (Swartland)

Vote Nos: 9/104-245-749

Location: Municipal area

Fin Source: CRR

155 496

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Sep 2022: On order R100000 Oct 2022: On order R100 000. Nov 2022: On order R100 000. Dec 2022: Completion 20%. Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50 000	50 000	25 000	25 000	5 496					155 496	155 496				
Expenditure to date		Capital															155 495	155 495	1	0.0%

Project: pj-20-0009 - Vehicles Refuse: CK27606 Nissan UD40

Vote Nos: 9/104-506-458

Location: Municipal area

Fin Source: CRR

569 546

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing													Complete					
S/Notes: Jul 2022: Tenders invited. Aug 2022: Tender awarded. Sep 2022: Awaiting delivery. Oct 2022: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						569 546							569 546	569 546				
Expenditure to date		Capital					569 546								569 546			569 546		0%

Project: pj-21-0035 - Refuse: Boreholes for Landfill sites

Vote Nos: 9/104-374-241

Location: Municipal area

Fin Source: CRR

740 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 2022: Drafting tender document. Oct 2022: Tenders invited. Nov 2022: Tenders closed. Dec 2022: Tender evaluation. Jan 2023: Tender evaluation. Feb 2023: Tender awarded. March 2023: Completion 30%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				40 000	200 000	150 000	150 000	200 000					740 000	740 000				
Expenditure to date		Capital				57 105		22 842		9 137					89 084		25 126	114 210	625 790	84.6%

Project: pj-22-0024 - Vehicles Refuse: CK43815 Nissan UD330

Location: Municipal area

Vote Nos: 9/104-77-749

Fin Source: CRR

2 772 318

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing													Complete					
S/Notes: Jul 2022: Tenders invited. Aug 2022: Tender awarded. Sep 2022: Awaiting delivery. Oct 2022: Awaiting delivery. Nov 2022: Awaiting delivery. Dec 2022: Awaiting delivery. Jan 2023: Awaiting delivery. Feb 2023: Delivered.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								2 772 318					2 772 318	2 772 318				
Expenditure to date		Capital									2 772 318				2 772 318			2 772 318		0%

Sewerage: Waste Water Treatment Plant

Project: pj-13-0008 - Sewerage Works: Moorreesburg

Location: Moorreesburg

Vote Nos: 9/107-95-87 [CRR]

Fin Source: CRR

7 835 203

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
S/Notes: Jul 2022: Construction completion 83% Aug 2022: Construction completion 85%. Sep 2022: Construction completion 86%. Oct 2022: Construction completion 87%. Nov 2022: Construction completion 88%. Dec 2022: Construction completion 89%. Jan 2023: Construction completion 92%. Feb 2023: Construction completion 93%. March 2023: Construction completion 94%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				10 000	3 000	3 000	2 000 000	2 000 000	1 750 000	437 000	1 632 203		5 766 000	7 835 203				
Expenditure to date		Capital				9 675	3 262	3 152	97 758	698 261	4 032				816 138			816 138	7 019 065	89.6%

Project: pj-18-0004 - Sewerage Works: Darling**Vote Nos:** 9/107-90-102 [CRR]**Location:** Darling**Fin Source:** CRR

423 500

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Construction																	
S/Notes: Jan 2023: Completion 96%. Feb 2023: Completion 97%. March 2023: Completion 98%.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								423 500					423 500	423 500				
Expenditure to date	Capital						150 530		26 485					177 014			177 014	246 486	58.2%

Swimming Pools**Project: pj-22-0012 - Swimming pool: Wesbank****Vote Nos:** 9/113-635-403**Location:** Wesbank**Fin Source:** CRR

700 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Planning & Procurement																		
S/Notes: Sep 2022: Terrain identifictaion. Oct 2022: Terrain identification. Nov 2022: Terrain identification. Dec 2022: Terrain identification. Jan 2023: Terrain identification. Feb 2023: Detail design March 2023: Detail design																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								300 000	300 000	100 000			600 000	700 000				
Expenditure to date		Capital						27 054							27 054			27 054	672 946	96.1%

Corporate Services

Corporate Services General

Project: pj-09-0021ad - Equipment Corporate

Vote Nos: 9/101-22-737

Location: Municipal area

Fin Source: CRR

24 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Jan 23: R3000 to be reallocated for night vision equipment																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						12 000			6 000			6 000	18 000	24 000				
Expenditure to date	Capital			14 571		2 785								17 356		2 687	20 043	3 957	16.5%

Project: pj-22-0046 - Purchase of land parcels: Koringberg

Vote Nos: 9/101-624-402

Location: Koringberg

Fin Source: CRR

220 671

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Purchase																	
S/Notes: Sep 22: Deed of sale signed and awaiting invoice Oct 22: Transfer finalised. Project complete.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				220 671									220 671	220 671				
Expenditure to date	Capital				220 671									220 671			220 671		0.0%

Project: pj-22-0066 - Expropriation of splays: Chatsworth

Vote Nos: 9/101-562-323

Location: Chatsworth

Fin Source: CRR

200 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: Feb 23: Expropriation notices served.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								40 000	40 000	40 000	40 000	40 000	80 000	200 000				

Properties, Contracts and Legal Administration

Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

Location: Municipal area

Vote Nos: 9/103-36-735

Fin Source: CRR

100 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 22: Quotation asked for blinds in Banqueting hall but not awarded Sept 2022: Tenders to be invited in Oct Jan 23: Tender was advertised in January. Feb 23: Tender was awarded and awaiting delivery																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				50 000				50 000					100 000	100 000				
Expenditure to date	Capital									34 300				34 300		60 000	94 300	5 700	5.7%

Public Relations, Library and Tourism Services

Project: pj-17-0069 - Equipment Libraries

Location: Municipal area

Vote Nos: 9/102-360-739

Fin Source: DCAS

50 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Jan 23: Awaiting quotations for printer for Riebeeck West library																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					20 000			10 000		10 000		10 000	30 000	50 000				
Expenditure to date	Capital				4 413	3 765		26 061	10 239	-1 779				42 699			42 699	7 301	14.6%

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Vote Nos: 9/123-25-749

Location: Municipal area

Fin Source: CRR 42 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	10 000	10 000	5 000	5 000	2 000					42 000	42 000				
Expenditure to date		Capital		3 870		1 250				3 200	1 610				9 930		15 941	25 871	16 129	38.4%

Community Development

Project: pj-17-0043 - Vehicles Thusong Centre: CK18244 Nissan Tiida

Vote Nos: 9/121-98-763

Location: Municipal area

Fin Source: CRR 258 113

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				258 113									258 113	258 113				
Expenditure to date		Capital				258 113									258 113			258 113		0.0%

Housing

Project: pj-22-0051 - Dev Services: Darling GAP

Vote Nos: 9/123-594-412

Location: Darling

Fin Source: DHS 337 009

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction of Services																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital							75 000	94 688	94 687	72 634			264 375	337 009				

Project: pj-22-0054 - Dev Services: Phola Park (A,B & C) Basic Services

Location: Phola Park

Vote Nos: 9/123-440-87

Fin Source: CRR

800 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction of Services																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				200 000	200 000	200 000	200 000						800 000	800 000				
Expenditure to date		Capital			28 643	2 310	99 472	5 185	145 141	123 413	13 579				417 744		322 560	740 304	59 696	7.5%

Project: pj-22-0060 - Dev Services: Darling Serviced Sites (Sewerage)

Location: Darling

Vote Nos: 9/123-596-426

Fin Source: DHS

598 751

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital							81 323	152 481	152 480	212 467			386 284	598 751				
Expenditure to date		Capital															495 253	495 253	103 498	17.3%

Project: pj-22-0061 - Dev Services: Darling Serviced Sites (Water)

Location: Darling

Vote Nos: 9/123-598-434

Fin Source: DHS

447 178

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital							71 584	134 726	134 725	106 143			341 035	447 178				
Expenditure to date		Capital															111 074	111 074	336 104	75.2%

Project: pj-22-0062 - Dev Services: Darling Serviced Sites (Streets & Stormwater)

Location: Darling

Vote Nos: 9/123-588-448

Fin Source: DHS

1 417 062

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital							316 994	594 365	514 364	-8 661			1 425 723	1 417 062				
Expenditure to date		Capital															393 673	393 673	1 023 389	72.2%

Project: pj-22-0063 - Dev Services: Darling Service Sites (187) Prof Fees Phase 1

Location: Darling

Fin Source: DHS245 000

Proj Start:

Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								49 000	49 000	49 000	49 000	49 000	98 000	245 000				

Project: pj-22-0064 - Dev Services: Moorreesburg Serviced Sites (652) Prof Fees

Location: Moorreesburg

Vote Nos: 9/123-535-296Fin Source: DHS900 000

Proj Start:

Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								180 000	180 000	180 000	180 000	180 000	360 000	900 000				

Caravan Parks

Project: pj-16-0044 - Equipment YZF Caravan Park

Location: Yzerfontein

Vote Nos: 9/120-47-745Fin Source: CRR30 000

Proj Start:

Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	5 000	5 000	5 000	5 000						30 000	30 000				
Expenditure to date		Capital			2 209	13 329	1 237		11 719						28 493			28 493	1 507	5.0%

Planning

Project: pj-22-0048 - Skate Park: Darling

Vote Nos: 9/123-499-237 [Donation]; 9/123-497-237 [DEADP]; 9/123-498-237 [CRR]

Location: Darling

Fin Source: CRR 250 000
DEADP 1 200 000
Other 100 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender advertised																		
1	2	Tender adjudification																		
1	3	Contractor on site																		
1	4	Completion																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	33 403	4 854	35 353	92 849	385 333	50 182	189 605	189 605	189 605	189 605	189 606		1 170 789	1 550 000				
Expenditure to date		Capital					247 420			140 580	511 167				899 167		459 697	1 358 864	191 136	12.3%

Project: pj-22-0050 - Irrigation: Darling Amfiteater

Vote Nos: 9/123-564-305 [CRR]; 9/123-511-260 [Donation]

Location: Darling

Fin Source: CRR 550 000
Other 260 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender advertised																		
1	2	Tender adjudification																		
1	3	Contractor on site																		
1	4	Completion																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	17 370	2 524	18 384	48 281	44 373	26 095	22 187	26 095	22 187	209 400	189 700	183 404	227 496	810 000				
Expenditure to date		Capital															260 000	260 000	550 000	67.9%

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

Vote Nos: 9/117-39-749

Location: Municipal area

Fin Source: CRR 325 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	10 000	30 000	40 000	40 000	40 000	20 000	20 000	15 000	40 000	40 000	20 000	10 000	255 000	325 000				
Expenditure to date		Capital			18 125	118 482	16 497	45 467	5 900	31 806	6 768				243 045		37 123	280 168	44 832	13.8%

Electricity Operations, Maintenance and Construction

Project: pj-17-0044 - Electricity: De Hoop project - 395 plot housing development

Vote Nos: 9/117-568-504 [INEP]; 9/117-534-176 [CRR]

Location: Malmesbury West

Fin Source: CRR 1 000 000
INEP 17 600 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	1 100 000	1 100 000	1 100 000	1 200 000	1 600 000	2 100 000	1 100 000	2 100 000	2 100 000	2 100 000	2 000 000	1 000 000	13 500 000	18 600 000				
Expenditure to date		Capital			125 938	1 004 987	1 917 006	1 389 253	185 144	1 109 557	2 978 884				8 710 770		279 533	8 990 302	9 609 698	51.7%

Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre

Vote Nos: 9/117-332-318

Location: Malmesbury

Fin Source: CRR 780 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Planning																	
1	2	Tenders																	
1	3	Installation																	
S/Notes: Nov 2022: Tender published.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		50 000	50 000	100 000	100 000	130 000	50 000	100 000	100 000	50 000	50 000		680 000	780 000				
Expenditure to date	Capital															777 414	777 414	2 586	0.3%

Project: pj-19-0030 - Electricity: LV Upgrading Swartland**Vote Nos:** 9/117-382-438**Location:** Municipal area**Fin Source:** CRR**750 000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	20 000	20 000	100 000	100 000	100 000	30 000	30 000	100 000	100 000	100 000	30 000	20 000	600 000	750 000				
Expenditure to date		Capital			279	7 908			257 206	331 686	66 894				663 972		58 483	722 455	27 545	3.7%

Project: pj-19-0031 - Electricity: Substation fencing**Vote Nos:** 9/117-384-72**Location:** Municipal area**Fin Source:** CRR**200 000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000		160 000	200 000				
Expenditure to date		Capital			1 591			11 855	18 819						32 266		15 500	47 766	152 234	76.1%

Project: pj-19-0044 - Electricity: Connections: Electricity Meters (New/Replacements)**Vote Nos:** 9/117-442-37**Location:** Municipal area**Fin Source:** CRR**965 000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	60 000	70 000	70 000	70 000	70 000	60 000	60 000	70 000	70 000	70 000	70 000	225 000	600 000	965 000				
Expenditure to date		Capital	143 050	61 095	86 875	74 224	43 288	43 486	70 639	74 434	95 979				693 070		21 034	714 104	250 896	26.0%

Project: pj-20-0020 - Electricity: MV upgrading Swartland**Vote Nos:** 9/117-547-342**Location:** Municipal area**Fin Source:** CRR**750 000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					90 000			165 000	165 000	165 000	165 000		420 000	750 000				
Expenditure to date		Capital		6 360			90 896			7 391					104 647		358 600	463 247	286 753	38.2%

Project: pj-20-0021 - Electricity: Replace obsolete air conditioners

Vote Nos: 9/117-542-506

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

200 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			30 500				60 000	27 375	27 375	27 375	27 375		145 250	200 000				
Expenditure to date		Capital			30 485										30 485		167 362	197 847	2 154	1.1%

Project: pj-21-0033 - Electricity: 132/11kV Eskom Schoonspruit substation, 132kV transmission line and servitudes

Vote Nos: 9/117-377-231

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

10 000 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	500 000	500 000	500 000	500 000	1 000 000	1 000 000	1 000 000	1 500 000	1 000 000	1 000 000	1 000 000	500 000	7 500 000	10 000 000				
Expenditure to date		Capital						77 386			173 059				250 445		5 379 460	5 629 905	4 370 095	43.7%

Project: pj-22-0029 - Electricity: Replace oil insulated switchgear and equipment

Vote Nos: 9/117-605-324

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

4 750 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Manufacture																		
1	3	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	250 000		50 000	50 000	1 000 000	100 000	50 000	3 000 000	100 000	100 000	50 000		4 600 000	4 750 000				
Expenditure to date		Capital			948 775			3 666 797		25 409	11 951				4 652 932			4 652 932	97 068	2.0%

Project: pj-22-0030 - Electricity: Streetlight, kiosk and polebox replacement: Swartland

Vote Nos: 9/117-551-362

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

1 000 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									500 000	500 000			500 000	1 000 000				
Expenditure to date		Capital								37 660	234 504				272 164		125 625	397 789	602 211	60.2%

Project: pj-22-0031 - Electricity: Protection and Scada Upgrading: Swartland

Location: Municipal area

Vote Nos: 9/117-608-359

Fin Source: CRR

300 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					200 000					100 000			200 000	300 000				
Expenditure to date		Capital						164 080		125 670					289 750			289 750	10 250	3.4%

Project: pj-22-0033 - Electricity: Wesbank Sports Fields: Repair of vandalised flood lighting

Location: Wesbank

Vote Nos: 9/117-611-349

Fin Source: CRR

120 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Procurement																		
1	2	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		50 000	50 000	50 000	50 000	-80 000							120 000	120 000				

Project: pj-22-0034 - Electricity: Darling GAP 36 serviced erven development. Electrical bulk supply, infrastructure and connections

Location: Darling

Vote Nos: 9/117-619-353

Fin Source: CRR

2 000 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Procurement																		
1	2	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		500 000	500 000		500 000			500 000					2 000 000	2 000 000				
Expenditure to date		Capital					27 207	724 620		52 464	35 776				840 067		28 978	869 046	1 130 954	56.5%

Project: pj-22-0036 - Electricity: Malmesbury Illinge Lethu. Formalisation of 220 erven for Blocks A & B Informal areas. Electrical bulk supply, infrastructure and connections

Location: Illinge Lethu

Vote Nos: 9/117-559-358

Fin Source: CRR

3 000 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									1 000 000	1 000 000	1 000 000		1 000 000	3 000 000				
Expenditure to date		Capital						163 896			7 378				171 274		2 009 986	2 181 260	818 740	27.3%

Project: pj-22-0065 - Electricity: Emergency Power Supply

Vote Nos: 9/117-563-405

Location: Municipal area

Fin Source: CRR

513 386

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Implementation																	
S/Notes: Feb 2023: Order placed for 60kVA generator for Malmesbury traffic Mar 2023: Inverters order plced for Yzerfontein, Darling Office and Malmesbury traffic																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								213 386	120 000	120 000	60 000		333 386	513 386				
Expenditure to date	Capital															442 324	442 324	71 062	13.8%

Information, Communication and Technology**Project: pj-11-0105 - IT: Scanner replacements**

Vote Nos: 9/118-87-729

Location: Municipal area

Fin Source: CRR

79 640

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Jul 2022: Purchase will be made in Jan 2023 Aug 2022: Purchase will be made in Jan 2023 Sep 2022: Purchase will be made in Jan 2023 Oct 2022: Purchase will be made in Jan 2023 Nov 2022: Purchase will be made in Jan 2023 Dec 2022: Purchase will be made in Jan 2023 Jan 2023: Specifications received for informal tender Feb 2023: Specifications confirmed for informal tender Mar 2023: Order placed																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								79 640					79 640	79 640				
Expenditure to date		Capital															66 578	66 578	13 062	16.4%

Project: pj-11-0106 - IT: Equipment

Vote Nos: 9/118-39-731

Location: Municipal area

Fin Source: CRR

70 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Jul 2022: Procure equipment as and when needed Aug 2022: Procure equipment as and when needed Sep 2022: Procure equipment as and when needed Oct 2022: Procure equipment as and when needed Nov 2022: Procure equipment as and when needed Dec 2022: Procure equipment as and when needed Jan 2023: Procure equipment as and when needed Feb 2023: Procure equipment as and when needed Mar 2023: Procure equipment as and when needed																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	5 833	5 833	5 833	5 833	5 833	5 833	5 833	5 833	5 833	5 833	5 833	5 837	52 497	70 000				
Expenditure to date	Capital			17 135					4 016					21 151		30 746	51 897	18 103	25.9%

Project: pj-13-0053 - IT: Server SM virtual environment

Vote Nos: 9/118-379-729

Location: Municipal area

Fin Source: CRR

1 028 620

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Installation													Completed					
S/Notes: Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published Oct 2022: Tender closed, busy with adjudication. Nov 2022: Tender awarded. Dec 2022: Order placed, awaiting delivery and installation Jan 2023: Awaiting delivery Feb 2023: Completed																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			1 100 000					-71 380					1 028 620	1 028 620				
Expenditure to date		Capital								1 028 620					1 028 620			1 028 620		0%

Project: pj-14-0028 - IT: Printers

Vote Nos: 9/118-74-729

Location: Municipal area

Fin Source: CRR

60 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Jul 2022: Procure equipment as and when needed Aug 2022: Procure equipment as and when needed Sep 2022: Procure equipment as and when needed Oct 2022: Procure equipment as and when needed Nov 2022: Procure equipment as and when needed Dec 2022: Procure equipment as and when needed Jan 2023: Procure equipment as and when needed Feb 2023: Procure equipment as and when needed Mar 2023: Procure equipment as and when needed																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	45 000	60 000				
Expenditure to date	Capital								32 945	-16 845				16 100		14 890	30 990	29 010	48.4%

Project: pj-14-0029 - IT: Desktops

Vote Nos: 9/118-201-729

Location: Municipal area

Fin Source: CRR

225 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published Oct 2022: Tender closed, busy with adjudication. Nov 2022: Tender awarded. Dec 2022: Order placed, awaiting delivery Jan 2023: Desktops received Feb 2023: Setup and installation Mar 2023: Deployment																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					125 000				100 000				225 000	225 000				
Expenditure to date		Capital							196 080						196 080			196 080	28 920	12.9%

Project: pj-14-0030 - IT: Notebooks

Vote Nos: 9/118-64-729

Location: Municipal area

Fin Source: CRR

484 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published Oct 2022: Tender closed, busy with adjudication. Nov 2022: Tender awarded. Dec 2022: Order placed, awaiting delivery Jan 2023: Notebook order received Feb 2023: Specification gathering for additional laptop purchase Mar 2023: Specification gathering for additional laptop purchase																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					300 000				184 000				484 000	484 000				
Expenditure to date		Capital							274 120						274 120			274 120	209 880	43.4%

Project: pj-20-0022 - IT: Backup solution

Vote Nos: 9/118-576-484

Location: Municipal area

Fin Source: CRR

547 994

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Installation													Completed					
S/Notes: Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published Oct 2022: Tender closed, busy with adjudication. Nov 2022: Tender awarded. Dec 2022: Order placed, awaiting delivery and installation Jan 2023: Awaiting delivery Feb 2023: Completed																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			660 000					-112 006					547 994	547 994				
Expenditure to date		Capital								547 994					547 994			547 994		0.0%

Project: pj-20-0023 - IT: Monitor replacements

Vote Nos: 9/118-59-729

Location: Municipal area

Fin Source: CRR

45 360

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing													Completed				
S/Notes: Jul 2022: Purchase will be made in Nov 2022 Aug 2022: Purchase will be made in Nov 2022 Sep 2022: Purchase will be made in Nov 2022 Oct 2022: Purchase will be made in Nov 2022 Nov 2022: Tender published Dec 2022: Order placed Jan 2023: Completed																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					45 000		60	60	60	60	60	60	45 180	45 360				
Expenditure to date	Capital							45 360						45 360			45 360		0%

Project: pj-22-0038 - IT: Recording of telephone calls

Vote Nos: 9/118-612-384

Location: Municipal area

Fin Source: CRR

180 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Jul 2022: Purchase will be made in Feb 2023 Aug 2022: Purchase will be made in Feb 2023 Sep 2022: Purchase will be made in Feb 2023 Oct 2022: Purchase will be made in Feb 2023 Nov 2022: Purchase will be made in Feb 2023 Dec 2022: Purchase will be made in Feb 2023 Jan 2023: Requested updated quote Feb 2023: Updated requirement from Vendor requested Mar 2023: Updated requirement from Vendor requested																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								180 000					180 000	180 000				

Project: pj-22-0039 - IT: Projector: Town hall

Vote Nos: 9/118-618-391

Location: Municipal area

Fin Source: CRR

70 000

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Jul 2022: Purchase will be made in October 2023 Aug 2022: Purchase will be made in October 2023 Sep 2022: Gather specification Oct 2022: Stock issue, purchase will only be in Jan 2023 Nov 2022: Stock issue, purchase will only be in Jan 2023 Dec 2022: Stock issue, purchase will only be in Jan 2023 Jan 2023: Still no ETA on stock Feb 2023: Still awaiting ETA on stock Mar 2023: Informal tender published																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				70 000									70 000	70 000				

Project: pj-22-0040 - IT: UPS Replacement

Vote Nos: 9/118-614-398

Location: Municipal area

Fin Source: CRR

Proj Start: **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing													Completed					
S/Notes: Jul 2022: Purchase will be made in Mar 2023 Aug 2022: Purchase will be made in Mar 2023 Sep 2022: Purchase will be made in Mar 2023 Oct 2022: Purchase will be made in Mar 2023 Nov 2022: Purchase will be made in Mar 2023 Dec 2022: Purchase will be made in Mar 2023 Jan 2023: Purchase will be made in Mar 2023 Feb 2023: Funds transferred to newly created vote.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital										30 000								

Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance

Vote Nos: 9/119-25-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 26 680

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		5 600	5 600	5 600	5 600	4 280							26 680	26 680				
Expenditure to date		Capital				10 500	6 194	8 000	1 986						26 680			26 680		0.0%

Project: pj-17-0054 - Vehicles Finance:CK40701 Toyota Etios

Vote Nos: 9/119-267-763

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 258 113

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				258 113									258 113	258 113				
Expenditure to date		Capital				258 113									258 113			258 113		0.0%

Legal and Credit Control

Project: pj-22-0041 - Finance: Indigent Screening Solution

Vote Nos: 9/119-616-397

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 420 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Advertisement in newspaper																		
1	2	Clarification meeting																		
1	3	Closing date for tender																		
1	4	BEC meeting																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												420 000		420 000				

Protection Services

Traffic and Law Enforcement

Project: pj-18-0068 - Equipment K9 Unit

Vote Nos: 9/126-353-146

Location: Municipal area

Fin Source: DCS

137 485

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Feb 2023: Informele tenderproses gevolg																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				15 000				30 600	30 600	30 600	30 685		76 200	137 485				
Expenditure to date	Capital															109 400	109 400	28 085	20.4%

Fire and Emergency Services

Project: pj-10-0139 - Equipment Fire and Emergency Services

Vote Nos: 9/125-27-749

Location: Municipal area

Fin Source: CRR

160 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				50 000					55 000		55 000		105 000	160 000				
Expenditure to date	Capital							113 588						113 588		20 009	133 596	26 404	16.5%

Project: pj-22-0058 - Vehicles Fire Services: CK27542 Tata LPTA 713 Replace with Medium Pumper

Vote Nos: 9/125-486-424

Location: Municipal area

Fin Source: CRR

3 675 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Tender process																	
1	2	Purchase of chassis																	
1	3	Building of Fire Fighting Vehi																	
1	4	Delivery of Vehicle																	
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				2 600 000							1 075 000		2 600 000	3 675 000				
Expenditure to date	Capital				975 600		47 183	44 174	720 684	243 720				2 031 362		1 321 235	3 352 597	322 403	8.8%

Protection Services General

Project: pj-10-0138 - Equipment Protection

Vote Nos: 9/126-44-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 75 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Started Jul 2022																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDMar	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				10 000		15 000		25 000	15 000		10 000		65 000	75 000				
Expenditure to date		Capital			33 196	1 002	2 433			12 973					49 604		21 392	70 996	4 004	5.3%

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2022/3 - PERFORMANCE DIRECTORS (Quarterly)

19 April 2023

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director: Financial Services					
Strategic Goal:	5 A connected and innovative local government				
Strategic Objective:	Manage Financial Services				
pd-09-0080: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 40.4% cumulative		
		Monthly Result	Notes	Evidence	
		J: 40.4%	Budget = R704 793, YTD Actual = R284 792.52 (Committed = R1,985.84)	Documents\2022	
		F: 40.4%	Budget = R704 793, YTD Actual = R284 792.52 (Committed = R0)	Documents\2022	
		M: 40.4%	Budget = R704 793, YTD Actual = R284 792.52 (Committed = R0)	Documents\2022	
pd-09-0081: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 95% for the year	0.0% 40.4% cumulative		
		Monthly Result	Notes	Evidence	
		J: 40.4%	The tender phase for the Indigent screening solution was completed and the Item is being prepared for the BEC.	Documents\2022	
		F: 40.4%	Indigent screening solution in tender phase.	Documents\2022	
		M: 40.4%	Indigent screening solution in tender phase.	Documents\2022	
pd-09-0082: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 57.2% cumulative		
		Monthly Result	Notes	Evidence	
		J: 43.3%	Budget = R68 039 114, YTD Actual = R29 464 029 (43.3%)	Documents\2022	
		F: 50.0%	Budget = R68 039 114, YTD Actual = R34 045 326 (50.0%)	Documents\2022	
		M: 57.2%	Budget = R67 325 945, YTD Actual = R38 482 500 (57.2%)	Documents\2022	
pd-09-0083: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		J: 100%	Certificate: Mun Fin Management (1), AET (4) , GRAP Training (1) - planned training	Documents\2022	
		F: 100%	Certificate: Mun Fin Management (1), AET (4) - planned training	Documents\2022	
		M: 100%	AET (4) - planned training	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0084: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		J: 100%	80/80 resolutions initiated/implemented	Documents\2022	
		F: 100%	39/39 resolutions initiated/implemented	Documents\2022	
		M: 100%	37/37 resolutions initiated/implemented	Documents\2022	
pd-09-0085: Performance and financial monitoring	1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes	Evidence	
		J: 1	25 Jan	Documents\2022	
		F: 1	20 Feb	Documents\2022	
		M: 1	27 Mar	Documents\2022	
pd-09-0088: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes	Evidence	
		J: 0		N/a	
		F: 0		N/a	
		M: 0		N/a	
pd-09-0090: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 0% cumulative (0/2 employees)		
		Monthly Result	Notes	Evidence	
		J: 0%	0/1 employees appointed in terms of the EE Plan - One Coloured Male appointed in the Semi-Skilled Level where Coloured Males are over represented. The vacancy of Principal Clerk Services was filled through an internal appointment made in terms of par 5.2.3(f) of the Recruitment and Selection Policy.	Documents\2022	
		F: N/a	No employment equity opportunities	Documents\2022	
		M: N/a	No employment equity opportunities	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0091: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Total Requisitions= 71		Documents\2022
		F: 100%	Total Requisitions= 59		Documents\2022
		M: 100%	Total Requisitions= 64		Documents\2022
pd-09-0092: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	No outstanding internal audit queries		
		F: N/a	No outstanding internal audit queries		
		M: N/a	No outstanding internal audit queries		
	2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0% 100% annually by June	0.0% 100% (will be rated in June)		
		Monthly Result	Notes		Evidence
		J: 100%	No outstanding internal audit actions		Documents\2022
		F: 100%	No outstanding internal audit actions		Documents\2022
		M: 100%	No outstanding internal audit actions		Documents\2022
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0% 100% annually by June	0.0% 100 (will be rated in June)		
		Monthly Result	Notes		Evidence
		J: 100%			Documents\2022
		F: 100%			Documents\2022
		M: 100%			Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0093: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-09-0095: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	16 January 2023		Documents\2022
		F: 1	1 February 2023		Documents\2022
		M: 1	27 February 2023		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0%	80.0%	3.0	REASONS: Job Description submitted for evaluation during March 2023. Awaiting evaluation results. INTERVENTIONS: None required
		3 months maximum	5 months at the end of Qtr		
			3		
		Monthly Result	Notes		Evidence
		J: 3 mths	Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process to be included in the organisational structure review process to be completed on 30 September 2022. Project is behind schedule. New organisational structure approved by Council on 27 October 2022 for implementation w.e.f. 1 January 2023.		Documents\2022
		F: 4 mths	Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process to be included in the organisational structure review process to be completed on 30 September 2022. Project is behind schedule. New organisational structure approved by Council on 27 October 2022 for implementation w.e.f. 1 January 2023. Job Description to be submitted for evaluation during March 2023.		Documents\2022
		M: 5 mths	Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process was included in the organisational structure review process to be completed on 30 September 2022. Project was behind schedule. New organisational structure approved by Council on 27 October 2022 for implementation w.e.f. 1 January 2023. Job Description submitted for evaluation during March 2023. Awaiting evaluation results.		Documents\2022
pd-10-0028: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0%	120.0%	3.6	
		4% pm maximum	1.9% pm average		
		Monthly Result	Notes		Evidence
		J: 0.8%	13/1701 person days lost due to sick leave		Documents\2022
		F: 2.9%	47/1620 person days lost due to sick leave		Documents\2022
		M: 2%	36/1782 person days lost due to sick leave		Documents\2022
pd-13-0004: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0015: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]				
		3: 100.0%	100.0%	3.0	
		1 per quarter	1		
pd-14-0025: General KPI: Indigent households (qualifying households earning equal or less than R4515 per month or as per the CFO's discretionary powers) with access to free basic services	1: % of indigent households with access to free basic services [Type=Avg All]	3: 100.0%	100.0%	3.0	
pd-17-0001: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0	
		Yes (by end of March)	Yes		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% by end of June	53.6% cumulative		
		Monthly Result	Notes	Evidence	
		J: 44.4%	Finance Management (R1 550 000): YTD Actual = R688 491 (44.4%)	Documents\2022	
		F: 48.5%	Finance Management (R1 550 000): YTD Actual = R751 595 (48.5%)	Documents\2022	
		M: 53.6%	Finance Management (R1 550 000): YTD Actual = R830 733 (53.6%)	Documents\2022	
pd-17-0079: Ensure that accurate revenue estimates are prepared in relation to realistically anticipated revenue streams	1: Projected tariff increases determined for the budget of the new financial year annually by end of February [Type=Qtr 3 Only]	3: 100.0%	100.0%	4.0	REASONS: Revenue expansion INTERVENTIONS: None required
		Yes (annually by end of February)	Yes		
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: Yes		Documents\2022	
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Director: Protection Services					
Strategic Goal:	1 Community safety and wellbeing				
Strategic Objective:	Manage Protection Services				
pd-09-0100: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 54.2% cumulative		
		Monthly Result	Notes		Evidence
		J: 30.3%	Budget = R4 022 485, YTD Actual = R1 217 175.99 (Committed: R1 556 636.86)		Documents\2022
		F: 48.2%	Budget = R4 022 485, YTD Actual = R1 937 860.48 (Committed: R1 335 340.86)		Documents\2022
		M: 54.2%	Budget = R4,047,485, YTD Actual = R2 194 553.66 (Committed: R1 472 035.82)		Documents\2022
pd-09-0101: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 95% for the year	0.0% 75.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 60%	Procurement in process		Promun System
		F: 70%	Procurement in process		Promun System
		M: 75%	Procurement in process		Promun System
pd-09-0102: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 51.3% cumulative		
		Monthly Result	Notes		Evidence
		J: 38.7%	Budget = R92 982 567, YTD Actual = R35 947 355 (38.66%)		Documents\2022
		F: 45.5%	Budget = R92 982 567, YTD Actual = R42 265 737 (45.5%)		Documents\2022
		M: 51.3%	Budget = R93 044 620, YTD Actual = R47 764 555 (51.3%)		Documents\2022
pd-09-0103: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: N/a	No training interventions for January 2023		Documents\2022
		F: 100%	Firearms Proficiency (17), Leadership Skills (8) - planned training		Documents\2022
		M: 100%	Disciplinary Process in the Workplace (1), Ambulance Emergency Assistant AEA (1) - planned training		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0104: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		J: 100%	18/18 resolutions initiated/implemented	Documents\2022	
		F: 100%	1/1 resolutions initiated/implemented	Documents\2022	
		M: 100%	7/7 resolutions initiated/implemented	Documents\2022	
pd-09-0105: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes	Evidence	
		J: 1	9 Jan	Documents\2022	
		F: 1	20 Feb	Documents\2022	
		M: 1	27 Mar	Documents\2022	
pd-09-0108: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes	Evidence	
		J: 0		N/a	
		F: 0		N/a	
		M: 0		N/a	
pd-09-0110: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 33% cumulative (1/3 employees)		
		Monthly Result	Notes	Evidence	
		J: N/a	No employment equity opportunities	Documents\2022	
		F: N/a	No employment equity opportunities	Documents\2022	
		M: N/a	No employment equity opportunities	Documents\2022	
pd-09-0111: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		J: 100%	Total Requisitions= 38	Documents\2022	
		F: 100%	Total Requisitions= 30	Documents\2022	
		M: 100%	Total Requisitions= 51	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	0.0%		
			N/a		
	2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% annually by June	100% (will be rated in June)		
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	3: 100.0%	0.0%		
			N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% annually by June	N/a		
pd-09-0113: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0113: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
pd-09-0115: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1 F: 1 M: 1	Meeting of 31 January 2023 (held on 1 February 2023 due to loadshedding) Meeting of 28 Februarie 2023 Meeting held 27 March 2023		Documents\2022 Documents\2022 Documents\2022
pd-10-0032: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	65.0% 8 mths at the end of Qtr 3	2.0	REASONS: Waited for the Task evaluation. INTERVENTIONS: Posts filled from 1 April 2023.
		Monthly Result	Notes		Evidence
		J: 6 mths F: 7 mths M: 8 mths	New vacancies of Principal Access Control Officer created with effect from 1 July 2022. Job Description evaluation results received for implementation with effect from 1 December 2022. Vacancies advertised internally and selection process will be finalised during February 2023. New vacancies of Principal Access Control Officer created with effect from 1 July 2022. Job Description evaluation results received for implementation with effect from 1 December 2022. Vacancies advertised externally and selection process will be finalised during February 2023. Appointments made with effect from 1 April 2023. New vacancies of Principal Access Control Officer created with effect from 1 July 2022. Job Description evaluation results received for implementation with effect from 1 December 2022. Vacancies advertised externally and selection process will be finalised during February 2023. Appointments made with effect from 1 April 2023.		Documents\2022 Documents\2022 Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0033: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	105.0% 3.2% pm average	3.2	
		Monthly Result	Notes		Evidence
		J: 3.1%	72/2310 person days lost due to sick leave		Documents\2022
		F: 4.4%	96/2200 person days lost due to sick leave		Documents\2022
		M: 2.2%	54/2420 person days lost due to sick leave		Documents\2022
pd-12-0010: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0% 10 (131 for the whole organisation - 2022 DORA)	0.0% 8.58 cumulative		
		Monthly Result	Notes		Evidence
		J: 1.19			Documents\2022
		F: 0.94			Documents\2022
		M: 0.55			Documents\2022
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	3: 0.0% 29 (296 for the whole organisation)	0.0% 7 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a			Documents\2022
		F: 1			
		M: N/a			
pd-14-0003: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0017: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]				
		3: 100.0%	100.0%	3.0	
		1 per quarter	1 per quarter		
pd-16-0004: Effective monitoring of informal settlements	1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All]				
		3: 100.0%	100.0%	3.0	
		Yes - monthly	Yes		
pd-17-0005: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]				
		3: 100.0%	100.0%	3.0	
		Yes (by end of March)	Yes		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0010: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0% 100% by end of June	0.0% 91.3% cumulative		
		Monthly Result	Notes		Evidence
		J: 93.1%	Establishment of a K9 Unit grant (operating): Budget = R2 390 000, YTD = R3 537 565 (148.0%) Establishment of a K9 Unit grant (capital): Budget = R137 485, YTD = R0 (0%) Establishment of a Law Enforcement Reaction Unit: Budget = R5 329 140, YTD = R3 777 248 (70.9%) Total Budget: R7 856 625, YTD R7 314 813 (93.1%)		Documents\2022
		F: 85.0%	Establishment of a K9 Unit grant (operating): Budget = R2 390 000, YTD = R2 390 000 (100.0%) Establishment of a K9 Unit grant (capital): Budget = R137 485, YTD = R0 (0%) Establishment of a Law Enforcement Reaction Unit: Budget = R5 329 140, YTD = R4 287 508 (80.5%) Total Budget: R7 856 625, YTD R6 677 508 (85.0%)		Documents\2022
		M: 91.3%	Establishment of a K9 Unit grant (operating): Budget = R2 390 000, YTD = R2 390 000 (100.0%) Establishment of a K9 Unit grant (capital): Budget = R137 485, YTD = R0 (0%) Establishment of a Law Enforcement Reaction Unit: Budget = R5 329 140, YTD = R4 786 231 (89.8%) Total Budget: R7 856 625, YTD R7 176 231 (91.3%)		Documents\2022
pd-17-0081: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of February)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: Yes			Budget Office
		M: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal:	4 A healthy and sustainable environment				
Strategic Objective:	Manage Development Services (Goal 3)				
pd-09-0048: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 21.7% cumulative		
		Monthly Result	Notes		Evidence
		J: 11.0%	Budget = R7 435 113, YTD Actual = R819 897.23 (Committed: R173 189.91)		Documents\2022
		F: 12.7%	Budget = R7 435 113, YTD Actual = R943 310.07 (Committed: R173 189.91)		Documents\2022
		M: 21.7%	Budget = R7 435 113, YTD Actual = R1 613 446.40 (Committed: R2 120 860.71)		Documents\2022
pd-09-0049: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 95% for the year	0.0% 40.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 17%			Promun
		F: 30%			Promun
		M: 40%			Promun
pd-09-0050: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 66.2% cumulative		
		Monthly Result	Notes		Evidence
		J: 55.8%	Budget = R64 585 655, YTD Actual = R36 067 322 (55.84%)		Documents\2022
		F: 59.0%	Budget = R64 585 655, YTD Actual = R38 112 649 (59.0%)		Documents\2022
		M: 66.2%	Budget = R64 585 655, YTD Actual = R42 724 270 (66.2%)		Documents\2022
pd-09-0051: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Certificate: Mun Fin Management (1), AET (1) - planned training		Documents\2022
		F: 100%	Certificate: Mun Fin Management (1), AET (1) - planned training		Documents\2022
		M: 100%	AET (1), Disciplinary Process in the Workplace (3) - planned training		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0052: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		J: 100%	33/33 resolutions initiated/implemented	Documents\2022	
		F: 100%	4/4 resolutions initiated/implemented	Documents\2022	
		M: 100%	7/7 resolutions initiated/implemented	Documents\2022	
pd-09-0053: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes	Evidence	
		J: 1	10 Jan	Documents\2022	
		F: 1	22 Feb	Documents\2022	
		M: 1	28 Mar	Documents\2022	
pd-09-0056: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes	Evidence	
		J: 0		N/a	
		F: 0		N/a	
		M: 0		N/a	
pd-09-0058: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 0% cumulative (0/3 employees)		
		Monthly Result	Notes	Evidence	
		J: 0%	0/1 employees appointed in terms of the EE Plan - 1 Coloured Male appointed in the Semi-Skilled Level where Coloured Males are over represented (Chief Clerk Capacity Building). Vacancy was advertised externally. Scarce Skill. No suitably qualified candidates from the designated groups could be recruited. Filling of vacancy was urgent due to service delivery demands.	Documents\2022	
		F: N/a	No employment equity opportunities	Documents\2022	
		M: N/a	No employment equity opportunities	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0059: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Total Requisitions= 29		Documents\2022
		F: 100%	Total Requisitions= 28		Documents\2022
		M: 100%	Total Requisitions= 61		Documents\2022
pd-09-0060: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	No outstanding internal audit queries		
		F: N/a	No outstanding internal audit queries		
		M: N/a	No outstanding internal audit queries		
	2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0% 100% annually by June	0.0% 100% (will be rated in June)		
		Monthly Result	Notes		Evidence
		J: 100%			Documents\2022
		F: 100%			Documents\2022
		M: 100%			Documents\2022
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0% 100% annually by June	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0061: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0% Yes	0.0% N/a		NOTES: No new risks identified and reported to IA
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a		NOTES: No changes in work procedures reported to IA
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	0.0% N/a		NOTES: No incidents where controls have failed were reported to IA
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
pd-09-0063: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1 F: 1 M: 1	Invocom held 24 January 2023 Invocom held 23 February 2023 Invocom held 27 March 2023		Documents\2022 Documents\2022 Documents\2022
pd-10-0035: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a	No vacancies No vacancies No vacancies		Documents\2022 Documents\2022 Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0036: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	125.0% 1.1% pm average	3.8	
		Monthly Result	Notes		Evidence
		J: 0.4%	3/693 person days lost due to sick leave		Documents\2022
		F: 1.2%	8/660 person days lost due to sick leave		Documents\2022
		M: 1.7%	12/726 person days lost due to sick leave		Documents\2022
pd-12-0011: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0% 5 (131 for the whole organisation - 2022 DORA)	0.0% 9.26 cumulative		
		Monthly Result	Notes		Evidence
		J: 1.12			Documents\2022
		F: 0.92			Documents\2022
		M: 0.89			Documents\2022
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	3: 0.0% 14 (296 for the whole organisation)	0.0% 17 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: 10			Documents\2022
		M: 1			Documents\2022
pd-14-0004: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0018: Communication Strategy implementation	3: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
	4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]				
pd-17-0006: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0	
		Yes (by end of March)	Yes		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0011: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0% 100% by end of June	0.0% 61.7% cumulative		
		Monthly Result	Notes		Evidence
		J: 54.3%	HS grant: Budget (capital) = R3 945 000 YTD = R0 (0%) HS grant: Budget (operating) = R33 500 000, YTD = R20 787 679 (62.1%) Mun Accreditation and Capacity Building: Budget = R256 000, YTD = R128 056 (50.0%) Community Development Workers: Budget = R38 000, YTD = R0 (0%) RSEP: Budget = R1 200 000, YTD = R247 420 (20.6%) Total: Budget = R38 939 000 , YTD = R21 163 155 (54.34%)		Documents\2022
		F: 54.7%	HS grant: Budget (capital) = R3 945 000 YTD = R0 (0%) HS grant: Budget (operating) = R33 500 000, YTD = R20 787 679 (62.1%) Mun Accreditation and Capacity Building: Budget = R256 000, YTD = R128 056 (50.0%) Community Development Workers: Budget = R38 000, YTD = R0 (0%) RSEP: Budget = R1 200 000, YTD = R388 000 (32.3%) Total: Budget = R38 939 000 , YTD = R21 303 735 (54.7%)		Documents\2022
		M: 61.7%	HS grant: Budget (capital) = R3 945 000 YTD = R0 (0%) HS grant: Budget (operating) = R33 500 000, YTD = R23 150 324 (69.1%) Mun Accreditation and Capacity Building: Budget = R256 000, YTD = R144 820 (56.6%) Community Development Workers: Budget = R38 000, YTD = R0 (0%) RSEP: Budget = R1 200 000, YTD = R740 303 (61.7%) Total: Budget = R38 939 000 , YTD = R24 035 447 (61.7%)		Documents\2022
pd-17-0082: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	3: 100.0% Yes (annually by February)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: Yes			Documents\2022
		F: Yes			Documents\2022
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Möller, Thys - Director: Electrical Engineering Services					
Strategic Goal:	3 Quality and reliable services				
Strategic Objective:	Manage Electrical Engineering Services (Goal 5)				
pd-09-0064: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 40.6% cumulative		
		Monthly Result	Notes		Evidence
		J: 26.8%	Budget = R47 069 000, YTD Actual = R12 628 306.47 (Committed: R20 063 362.47)		Documents\2022
		F: 26.7%	Budget = R47 282 386, YTD Actual = R12 628 306.47 (Committed: R20 322 762.47)		Documents\2022
		M: 40.6%	Budget = R47 044 000, YTD Actual = R19 084 311.10 (Committed: R19 469 724.31)		Documents\2022
pd-09-0065: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 95% for the year	0.0% 57.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 40%	Refer SDBIP		Documents\2022
		F: 54%			Documents\2022
		M: 57%			Documents\2022
pd-09-0066: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 63.5% cumulative		
		Monthly Result	Notes		Evidence
		J: 49.8%	Budget = R372 381 873 , YTD Actual = R185 583 941 (49.84%)		Documents\2022
		F: 56.2%	Budget = R372 381 873 , YTD Actual = R209 218 326 (56.2%)		Documents\2022
		M: 63.5%	Budget = R372 400 858 , YTD Actual = R 236 409 441 (63.5%)		Documents\2022
pd-09-0067: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	AET (4), Certificate: Municipal Financial Management NQF6 (1) - planned training		Documents\2022
		F: 100%	AET (4), Certificate: Municipal Financial Management NQF6 (1) - planned training		Documents\2022
		M: 100%	AET (4), Disciplinary Process in the Workplace (6) - planned training		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0068: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		J: 100%	19/19 resolutions initiated/implemented	Documents\2022	
		F: N/a	No resolutions to be initiated/implemented	Documents\2022	
		M: 100%	5/5 resolutions initiated/implemented	Documents\2022	
pd-09-0069: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes	Evidence	
		J: 1	9 Jan	Documents\2022	
		F: 1	22 Feb	Documents\2022	
		M: 1	27 Mar	Documents\2022	
pd-09-0072: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes	Evidence	
		J: 0		N/a	
		F: 0		N/a	
		M: 0		N/a	
pd-09-0074: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 50% cumulative (1/2 employees)		
		Monthly Result	Notes	Evidence	
		J: N/a	No employment equity opportunities	Documents\2022	
		F: N/a	No employment equity opportunities	Documents\2022	
		M: N/a	No employment equity opportunities	Documents\2022	
pd-09-0075: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		J: 100%	Total Requisitions= 45	Documents\2022	
		F: 100%	Total Requisitions= 46	Documents\2022	
		M: 100%	Total Requisitions= 44	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0076: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	0.0%	N/a	
		Monthly Result	Notes		Evidence
		J: N/a	No internal audit queries		
		F: N/a	No outstanding internal audit queries		
		M: N/a	No internal audit queries		
	2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% annually by June	100%		
		Monthly Result	Notes		Evidence
		J: 100%	No outstanding internal audit actions		Documents\2022
		F: 100%	No outstanding internal audit actions		Documents\2022
		M: 100%	No outstanding internal audit actions		Documents\2022
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	3: 100.0%	0.0%	N/a	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% annually by June	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-09-0077: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes	
pd-09-0077: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a			
		Monthly Result	Notes	Evidence		
		J: N/a F: N/a M: N/a				
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	0.0% N/a			
		Monthly Result	Notes	Evidence		
		J: N/a F: N/a M: N/a				
pd-09-0079: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0		
		Monthly Result	Notes	Evidence		
		J: 1 F: 1 M: 1	09 January 2023 23 February 2023 27 March 2023	Documents\2022 Documents\2022 Documents\2022		
	pd-10-0029: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	0.0% N/a		
			Monthly Result	Notes	Evidence	
			J: N/a F: N/a M: N/a	No vacancies No vacancies No vacancies	Documents\2022 Documents\2022 Documents\2022	
pd-10-0030: Productive workforce		1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	130.0% 0.6% pm average	3.9	
			Monthly Result	Notes	Evidence	
			J: 0.7% F: 0.5% M: 0.7%	7/966 person days lost due to sick leave 5/920 person days lost due to sick leave 7/1012 person days lost due to sick leave	Documents\2022 Documents\2022 Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0009: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		4 (131 for the whole organisation - 2022 DORA)	1.62 cumulative		
		Monthly Result	Notes		Evidence
		J: 0.32 F: 0.23 M: 0.31			Documents\2022 Documents\2022 Documents\2022
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		12 (296 for the whole organisation)	4 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
pd-14-0002: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
pd-14-0016: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0016: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	3: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes	Evidence	
		J: 1		Documents\2022	
		F: N/a			
		M: N/a			
pd-14-0024: General KPI: Access to electricity	1: Number of formal residential properties that has access to electricity (excluding Eskom areas) [Type=Avg All]	3: 100.0% 19 127	113.1% 21 638 at the end of Qtr 3	3.4	NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target.
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: 21 348		Documents\2022	
		M: 21 638		Documents\2022	
pd-17-0004: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0% Yes (by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: Yes		Documents\2022	
pd-17-0009: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0% 100% by end of June	0.0% 46.1% cumulative		
		Monthly Result	Notes	Evidence	
		J: 23.0%	INEP grant: Budget = R17 600 000, YTD = R4 054 860 (23.0%)	Documents\2022	
		F: 29.2%	INEP grant: Budget = R17 600 000, YTD = R5 143 086 (29.2%)	Documents\2022	
		M: 46.1%	INEP grant: Budget = R17 600 000, YTD = R8 113 279 (46.1%)	Documents\2022	
pd-17-0080: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of February)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: Yes	Submission to Finance reflects in SBS folder 17-0080	refer folder 17-00	
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-22-0001: Minimum competencies attained	1: Minimum competencies attained to avoid non-compliance [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2024)	0.0% Next financial year		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal:	5 A connected and innovative local government				
Strategic Objective:	Manage the Office of the Municipal Manager and Organisation				
pd-09-0003: Sound management	2: Number of monthly management meetings held [Type=Qtr 4 Only]	3: 0.0% At least 10 p.a.	0.0% 8 cumulative		
		Monthly Result	Notes		Evidence
		J: 1	27 Jan		Documents\2022
		F: 1	24 Febr		Documents\2022
		M: 1	31 Mar		Documents\2022
pd-09-0004: Legally compliant procurement	1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0005: Performance and financial monitoring	2: Number of monthly performance and financial assessments done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	10 Jan		Documents\2022
		F: 1	22 Feb		Documents\2022
		M: 1	28 Mar		Documents\2022
pd-09-0006: Annual report compilation and approval	2: Annual Report as required by MFMA (121) tabled [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of January)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: Yes	26 Jan		Documents\2022
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0006: Annual report compilation and approval	3: Annual Report as required by MFMA (121) approved [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: Yes		Documents\2022	
pd-09-0007: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		J: 100%	25/25 resolutions initiated/implemented	Documents\2022	
		F: 100%	4/4 resolutions initiated/implemented	Documents\2022	
		M: 100%	11/11 resolutions initiated/implemented	Documents\2022	
pd-09-0008: Monitoring the IDP / Budget process	2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only]	3: 0.0% At least 10 p.a.	0.0% 8 cumulative		
		Monthly Result	Notes	Evidence	
		J: 1	27 Jan	Documents\2022	
		F: 1	24 Febr	Documents\2022	
		M: 1	31 Mar	Documents\2022	
pd-09-0009: Functional macro-structure maintained	2: Annual review of the macro structure completed [Type=Qtr 4 Only]	3: 0.0% Yes (before end of June)	0.0% Yes (will be rated in June)		
		Monthly Result	Notes	Evidence	
		J: Yes	Approved at council meeting on 26 January 2023	Documents\2022	
		F: N/a			
		M: N/a			
pd-14-0029: General KPI: % of capital budget spent on capital projects identified for a particular financial year in terms of the municipality's IDP	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% (Between 90% and 105%)	0.0% 47.3% cumulative		
		Monthly Result	Notes	Evidence	
		J: 31.4%	Budget = R167 894 804 YTD Actual = R52 686 583.94 (Committed: R29 53 642.46)	Documents\2022	
		F: 35.0%	Budget = R168 114 146 YTD Actual = R58 884 463.05 (Committed: R29 944 517.82)	Documents\2022	
		M: 47.3%	Budget = R180 480 710, YTD Actual = R85 399 819.50 (Committed: R29 992 365.67)	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal:	2 Economic transformation				
Strategic Objective:	Facilitate economic development in the municipal area				
pd-09-0001: Liaison with business role-players	2: Annual event with local business held [Type=Avg All]	3: 0.0% Yes (before end of June)	0.0% Yes (will be rated in June)		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: Yes	Interaction with Allesverloren Development - 15 Feb		Documents\2022
		M: N/a			
pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects	1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only]	3: 0.0% 150 for the year	0.0% 154 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	No tenders awarded with job opportunities		
		F: 76	76 Jobs created through the Devmark investment		Documents\2022
		M: N/a	No tenders awarded with job opportunities		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine - Director: Corporate Services					
Strategic Goal:	5 A connected and innovative local government				
Strategic Objective:	Manage Corporate Services				
pd-09-0032: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 53.0% cumulative		
		Monthly Result	Notes	Evidence	
		J: 45.8%	Budget = R594 671, YTD Actual = R272 266.19 (Committed: R45,500)	Documents\2022	
		F: 45.8%	Budget = R594 671, YTD Actual = R272 266.19 (Committed: R34 300)	Documents\2022	
		M: 53.0%	Budget = R594 671, YTD Actual = R315 026.06 (Committed: R62 687)	Documents\2022	
pd-09-0033: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 95% for the year	0.0% 63.0% cumulative		
		Monthly Result	Notes	Evidence	
		J: 76%		Documents\2022	
		F: 62%		Documents\2022	
		M: 63%		Documents\2022	
pd-09-0034: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 64.2% cumulative		
		Monthly Result	Notes	Evidence	
		J: 51.1%	Budget = R41 950 514, YTD Actual = R21 454 764 (51.14%)	Documents\2022	
		F: 57.4%	Budget = R41 950 514, YTD Actual = R24 089 196 (57.4%)	Documents\2022	
		M: 64.2%	Budget = R41 950 514, YTD Actual = R26 914 387 (64.2%)	Documents\2022	
pd-09-0035: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		J: 100%	B. Information Science (1), AET (3) - planned training	Documents\2022	
		F: 100%	B. Information Science (1), AET (3) - planned training	Documents\2022	
		M: 100%	B. Information Science (1), AET (3), Disciplinary Process in the Workplace (2) - planned training	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0036: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	47/47 resolutions initiated/implemented		Documents\2022
		F: 100%	11/11 resolutions initiated/implemented		Documents\2022
		M: 100%	22/22 resolutions initiated/implemented		Documents\2022
pd-09-0037: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	10 Jan		Documents\2022
		F: 1	22 Feb		Documents\2022
		M: 1	28 Mar		Documents\2022
pd-09-0040: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0042: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 25% cumulative (1/4 employees)		
		Monthly Result	Notes		Evidence
		J: 0%	0/1 employees appointed in terms of the EE Plan - One Coloured Male appointed in the Semi-Skilled Level where Coloured Males are over represented. The vacancy of Caretaker R/West Club House was advertised on two occasions and no suitably qualified candidates from the designated groups could be recruited. Filling of post was urgent due to service delivery demands.		Documents\2022
		F: N/a	No employment equity opportunities		Documents\2022
		M: N/a	No employment equity opportunities		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0043: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Total Requisitions= 36		Documents\2022
		F: 100%	Total Requisitions= 43		Documents\2022
		M: 100%	Total Requisitions= 51		Documents\2022
pd-09-0044: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	No outstanding internal audit queries		
		F: N/a	No outstanding internal audit queries		
		M: N/a	No outstanding internal audit queries		
	2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0% 100% annually by June	0.0% 75% at the end of Qtr 3		
		Monthly Result	Notes		Evidence
		J: 100%			Documents\2022
		F: 75%			Documents\2022
		M: 75%			Documents\2022
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0% 100% annually by June	0.0% 50% at the end of Qtr 3		
		Monthly Result	Notes		Evidence
		J: 50%	Comaf in progress		Documents\2022
		F: 50%	Comaf in progress		Documents\2022
		M: 50%	Comaf in progress		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0045: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
pd-09-0047: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		J: N/a	None		
		F: N/a	None		
		M: N/a			
		Monthly Result	Notes		Evidence
		J: N/a	None		
		F: N/a	None		
		M: N/a			
		Monthly Result	Notes		Evidence
		J: 1	Invocom held 18 January 2023		Documents\2022
		F: 1	Invocom held 1 March 2023		Documents\2022
		M: 1	Invocom rescheduled to and held on 5 April 2023		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0038: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	80.0% 4 months at the end of Qtr 3	3.0	REASONS: Vacancy of Library Assistant vacant since 31 October 2022. DK confirmed that the vacancy would possibly not be filled due to the fact that the library grants (MRF and CG) for the new financial year were not increased sufficiently and could possibly be cut further in the future. INTERVENTIONS: None required
		Monthly Result	Notes	Evidence	
		J: 1 mth		Documents\2022	
		F: 2 mths		Documents\2022	
		M: 4 mths	Vacancy of Library Assistant vacant since 31 October 2022. DK confirmed that the vacancy would possibly not be filled due to the fact that the library grants (MRF and CG) for the new financial year were not increased sufficiently and could possibly be cut further in the future.	Documents\2022	
pd-10-0039: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	120.0% 1.9% pm average	3.6	
		Monthly Result	Notes	Evidence	
		J: 1.5%	23/1533 person days lost due to sick leave	Documents\2022	
		F: 2.5%	36/1460 person days lost due to sick leave	Documents\2022	
		M: 1.7%	28/1606 person days lost due to sick leave	Documents\2022	
pd-12-0012: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0% 8 (131 for the whole organisation - 2022 DORA)	0.0% 1.88 cumulative	NOTES: EPWP of Finance added	
		Monthly Result	Notes	Evidence	
		J: 0.3	Finance figures included {filing project}	Documents\2022	
		F: 0.24	finance figures included [filing project]	Documents\2022	
		M: 0.24	finance figures included [filing project]	Documents\2022	
		2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	3: 0.0% 23 (296 for the whole organisation)	0.0% 4 cumulative	
		Monthly Result	Notes	Evidence	
		J: 1	Finance figures included [Filing project]	Documents\2022	
		F: N/a			
		M: 1		Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0005: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-14-0027: General KPI: People from employment equity target groups employed	1: % of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Qtr 4 Only]	3: 100.0% 100% annually by end of June	0.0% 39% cumulative (9/23employees)		
		Monthly Result	Notes		Evidence
		J: 0%	0/4 employees appointed in terms of the EE Plan - 3 Coloured Males appointed in Semi-Skilled Level (Caretaker - Corporate Services; Principal Clerk - Financial Services; Chief Clerk - Development Services) where Coloured Males are over represented. Vacancy of Principal Clerk was filled internally in terms of par 5.2.3 (f) of the Recruitment and Selection Policy. Vacancies of Chief Clerk and Caretaker was advertised and no suitably qualified candidates from the designated groups could be recruited. The filling of the vacancies was urgent due to service delivery demands. 1 White Male was appointed in the Professionally Qualified Level (Snr Manager Solid Waste and Trade Services - Infrastructure & Civil Engineering Services) where White Males are over represented. Vacancy was advertised externally on two occasions of which the second advertisement was with relaxed requirements and candidates from the designated groups could not be recruited. Scarce Skills and filling of vacancy was urgent due to service delivery demands.		Documents\2022
		F: 100%	1/1 employees appointed in terms of the EE Plan		Documents\2022
		M: N/a	No employment equity opportunities		Documents\2022
pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan	1: % of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative) [Type=Qtr 4 Only]	3: 0.0% At least 90%	0.0% 56.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 39%	R737 511/R1 911 192 (% of municipality's training budget actually spent on implementing its workplace skills plan).		Documents\2022
		F: 46%	R873 664/R1 911 192 (% of municipality's training budget actually spent on implementing its workplace skills plan).		Documents\2022
		M: 56%	R1 064 960/R1 911 192 (% of municipality's training budget actually spent on implementing its workplace skills plan).		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-16-0009: Promote employment equity through continuous planning	1: Review of employment equity plan as a result of any major event or restructuring that occurred during the financial year [Type=Qtr 4 Only]	3: 0.0% Yes (by end of June)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a	EE Forum confirmed that the goals of the current plan was not reached and that the current plan is therefore used as continuation in order to update and compile the new plan.		
pd-17-0007: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0% Yes (by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes			Documents\2022
pd-17-0012: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0% 100% by end of June	0.0% 66.3% cumulative		
		Monthly Result	Notes		Evidence
		J: 53.8%	Library service grant (capital): Budget = R50 000, YTD = R34 239 (68.5%) Library service grant (operating): Budget = R11 573 000, YTD = R6 219 945 (53.7%) Total Budget = R11 623 000, YTD = R6 254 184 (53.8%)		Documents\2022
		F: 59.1%	Library service grant (capital): Budget = R50 000, YTD = R44 478 (89.0%) Library service grant (operating): Budget = R11 573 000, YTD = R7 020 814 (60.7%) Financial Management Support Grant: Student Bursaries: Budget = R321 420, YTD = R0 (0.0%) Total Budget = R11 944 420, YTD = R7 065 291 (59.1%)		Documents\2022
		M: 66.3%	Library service grant (capital): Budget = R50 000, YTD = R42 699 (85.4%) Library service grant (operating): Budget = R11 573 000, YTD = R7 878 527 (68.1%) Financial Management Support Grant: Student Bursaries: Budget = R321 420, YTD = R0 (0.0%) Total Budget = R11 944 420, YTD = R7 921 226 (66.3%)		Documents\2022
pd-17-0083: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	3: 100.0% Yes (annually by February)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: Yes	Projected tariff increases w.e.f. 1 July 2024 submitted to Budget Office		See evidence wit
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Infrastructure & Civil Engineering Services					
Strategic Goal:	3 Quality and reliable services				
Strategic Objective:	Manage Civil Engineering Services				
pd-09-0013: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 51.6% cumulative		
		Monthly Result	Notes	Evidence	
		J: 34.9%	Budget = R107 417 924, YTD Actual = R37 455 468.32 (Committed: R7 382 149.83)	Documents\2022	
		F: 39.8%	Budget = R107 423 880, YTD Actual = R42 800 167.16 (Committed: R7 448 107.03)	Documents\2022	
		M: 51.6%	Budget = R120 003 830, YTD Actual = R61 889 929.60 (Committed: R6 236 240.28)	Documents\2022	
pd-09-0014: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 95% for the year	0.0% 70.0% cumulative		
		Monthly Result	Notes	Evidence	
		J: 61%		Documents\2022	
		F: 70%		Documents\2022	
		M: 70%		Documents\2022	
pd-09-0015: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 56.3% cumulative		
		Monthly Result	Notes	Evidence	
		J: 43.52%	Budget = R355 237 879, YTD Actual = R154 597 550 (43.52%)	Documents\2022	
		F: 50.3%	Budget = R355 237 879, YTD Actual = R178 726 567 (50.3%)	Documents\2022	
		M: 56.3%	Budget = R355 869 879, YTD Actual = R200 503 246 (56.3%)	Documents\2022	
pd-09-0016: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		J: 100%	ND: Management of Civil Eng Construction Processes NQF 5 (2), AET (32) - Planned training	Documents\2022	
		F: 100%	ND: Management of Civil Eng Construction Processes NQF 5 (2), AET (32) - Planned training	Documents\2022	
		M: 100%	AET (32) - Planned training	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0017: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	18/18 resolutions initiated/implemented		Documents\2022
		F: 100%	9/9 resolutions initiated/implemented		Documents\2022
		M: 100%	8/8 resolutions initiated/implemented		Documents\2022
pd-09-0018: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	9 Jan		Documents\2022
		F: 1	20 Feb		Documents\2022
		M: 1	27 Mar		Documents\2022
pd-09-0021: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0023: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 85% cumulative (6/7 employees)		
		Monthly Result	Notes		Evidence
		J: 0%	0/1 employees appointed in terms of the EE Plan - 1 White Male appointed in the Professionally Qualified Level where White Males are over represented (Senior Manager: Solid Waste & Trade Services). Vacancy was advertised externally and no suitably qualified candidates from the designated groups could be recruited. The vacancy was re-advertised with relaxed requirements and no candidates from the designated groups could be recruited. Scarce Skill. Filling of vacancy was urgent due to service delivery demands.		Documents\2022
		F: 100%	1/1 employees appointed in terms of the EE Plan		Documents\2022
		M: N/a	No employment equity opportunities		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0024: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Total Requisitions= 204		Documents\2022
		F: 100%	Total Requisitions= 251		Documents\2022
		M: 100%	Total Requisitions= 267		Documents\2022
pd-09-0025: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	No internal audit queries		
		F: N/a	No internal audit queries		
		M: N/a	No internal audit queries		
	2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0% 100% annually by June	0.0% 100% (will be rated in June)		
		Monthly Result	Notes		Evidence
		J: 0%			Documents\2022
		F: 100%			Documents\2022
		M: 100%			Documents\2022
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	None		
		F: N/a	None		
		M: N/a	None		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only]	3: 0.0% 100% annually by June	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	None		
		F: N/a	None		
		M: N/a	None		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0026: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a	None		
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a	None		
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a	None		
pd-09-0028: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		J: 1	18 Jan 2023		Documents\2022
		F: 1	15 Feb 2023		Documents\2022
		M: 1	23 Mar 2023		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0017: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	100.0% 1.8 months at the end of Qtr 3	3.0	
		Monthly Result	Notes		Evidence
		J: 4.4 mths	Vacancy of General Assistant (WWTW Mrb) vacant since 30 September 2021. DS confirmed that the filling of the vacancy is not necessary at the moment, as the Moorreesburg WWTW is currently being upgraded and the project will only be finalised by 30 June 2023. He approved that a need for additional capacity at the Malmesbury WWTW be addressed through a contract utilising the savings from the non-filling of this vacancy. DS confirmed during December 2022 that the vacancy can be filled. Post to be utilised in Malmesbury as support to the Area Superintendent to the benefit of the whole Swartland. Job Description as well as Org structure will be amended in this regard. Interviews held during January 2023 and post was filled with effect from 1 February 2023.		Documents\2022
		F: 1.6 mths			Documents\2022
		M: 1.8 mths			Documents\2022
pd-10-0018: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	110.0% 2.7% pm average	3.3	
		Monthly Result	Notes		Evidence
		J: 3.1%	191/6258 person days lost due to sick leave		Documents\2022
		F: 3.5%	208/5960 person days lost due to sick leave		Documents\2022
		M: 1.4%	88/6512 person days lost due to sick leave		Documents\2022
pd-11-0001: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0% 76 (131 for the whole organisation - 2022 DORA)	0.0% 156.01 cumulative		
		Monthly Result	Notes		Evidence
		J: 22.5			Documents\2022
		F: 21.86			Documents\2022
		M: 13.22			Documents\2022
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	3: 0.0% 218 (296 for the whole organisation)	0.0% 295 cumulative		
		Monthly Result	Notes		Evidence
		J: 18			Documents\2022
		F: 32			Documents\2022
		M: 30			Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0086: Improved water sustainability	1: % total water losses [Type=Avg All]	3: 100.0%	105.0%	3.2	
		Maintain the annual average below 17%	16.14% at the end of Qtr 3		
		Monthly Result	Notes		Evidence
		J: 17.26			Documents\2022
		F: 16.52			Documents\2022
		M: 16.14			Documents\2022
pd-14-0001: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-14-0014: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	3: 100.0%	100.0%	3.0	
		1 per quarter	1		
		Monthly Result	Notes		Evidence
		J: 1	Q2 report submitted		Documents\2022
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0023: General KPI: Access to water, sanitation and refuse removal	1: Number of formal residential properties with piped water connections [Type=Avg All]	3: 100.0% 22 602	109.8% 24 698 at the end of Qtr 3	3.3	NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target
		Monthly Result	Notes		Evidence
		J: N/a F: 24 623 M: 24 698			Documents\2022 Documents\2022
	2: Number of formal residential properties with access to sewerage services [Type=Avg All]	3: 100.0% 20 409	152.3% 31 084 at the end of Qtr 3	4.6	NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target
		Monthly Result	Notes		Evidence
		J: N/a F: 24 623 M: 31 084			Documents\2022 Documents\2022
	3: Number of formal residential properties receiving refuse removal service at least once a week [Type=Avg All]	3: 100.0% 22 112	114.8% 25 394 at the end of Qtr 3	3.4	NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target
		Monthly Result	Notes		Evidence
		J: N/a F: 25288 M: 25 394			Documents\2022 Documents\2022
pd-17-0003: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0% Yes (by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: Yes			Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0008: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0% 100% by end of June	0.0% 70.5% cumulative		
		Monthly Result	Notes		Evidence
		J: 57.4%	MIG: Budget = R33 810 000 YTD = R16 746 590 (49.5%) Proclaimed Roads Subsidy (operating): Budget = R4 470 000, YTD = R4 470 000 (100%) EPWP: Budget = R1 873 000, YTD = R1 813 059 (96.8%) TOTAL: Budget = R40 153 000, YTD = R23 029 649 (57.4%)		Documents\2022
		F: 60.1%	MIG: Budget = R33 810 000 YTD = R18 652 064 (55.2%) Proclaimed Roads Subsidy (operating): Budget = R4 470 000, YTD = R4 470 000 (100%) EPWP: Budget = R1 873 000, YTD = R1 813 059 (96.8%) LG Public Employment Support Grant: Budget = R855 341, YTD = R0 (0.0%) Municipal Water Resilience Grant: Budget = R600 000, YTD = R0 (0.0%) TOTAL: Budget = R41 608 341, YTD = R25 033 043 (60.1%)		Documents\2022
		M: 70.5%	MIG: Budget = R33 810 000 YTD = R22 125 519 (65.4%) Proclaimed Roads Subsidy (operating): Budget = R4 470 000, YTD = R4 470 000 (100%) EPWP: Budget = R1 873 000, YTD = R1 873 000 (100%) LG Public Employment Support Grant: Budget = R855 341, YTD = R855 341 (100%) Municipal Water Resilience Grant: Budget = R600 000, YTD = R0 (0.0%) TOTAL: Budget = R41 608 341, YTD = R29 323 860 (70.5%)		Documents\2022
pd-17-0084: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	3: 100.0% Yes (annually by February)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: Yes			Documents\2022
		M: N/a			

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2022/3 - PERFORMANCE MANAGEMENT (IDP): DIRECTORS (Quarterly)

19 April 2023

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director: Financial Services					
Strategic Goal:	5 A connected and innovative local government				
Strategic Objective:	4.7 Sound long-term financial planning including making the right investment decisions				
pd-17-0014: 4.7 Review budget related policies for purposes of insuring relevance and alignment to Budget Circular	1: Review completed [Type=Qtr 3 Only]	3: 100.0% Annually by March	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: Yes		Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Director: Protection Services					
Strategic Goal:	1 Community safety and wellbeing				
Strategic Objective:	1.8 Increase the effectiveness of the municipal traffic & law enforcement service				
pd-17-0030: 1.8 Effective traffic and law enforcement execution by using our own Automated Number Plate Recognition (ANPR) Bus	1: Number of reports on progress submitted to the portfolio committee [Type=Qtr 4 Only]	3: 0.0% 10 per annum	0.0% 9 cumulative		
		Monthly Result	Notes	Evidence	
		J: 1	ANPR Bus operational	Documents\2022	
		F: 1	ANPR Bus operational	Documents\2022	
		M: 1	ANPR Bus operational	Documents\2022	
Strategic Goal:	1 Community safety and wellbeing				
Strategic Objective:	1.10 Prevent and manage land invasion. Monitor informal settlements				
pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division	1: Number of reports on progress submitted to the Portfolio Committee [Type=Qtr 4 Only]	3: 0.0% 10 per annum	0.0% 9 cummulative		
		Monthly Result	Notes	Evidence	
		J: 1		Documents\2022	
		F: 1		Documents\2022	
		M: 1		Documents\2022	
Strategic Goal:	1 Community safety and wellbeing				
Strategic Objective:	1.13 Swartland Safety Initiative				
pd-18-0003: 1.13 An effective Swartland Community Safety Forum	1: Reports submitted to the Mayoral Committee [Type=Qtr 4 Only]	3: 0.0% Yes (annually by June)	0.0% Yes (to be rated in June)		
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: Yes	CSF held 9 March 2023	Documents\2022	
pd-18-0004: 1.13 Support the four Community Police Forums	1: Attend CPF meetings and activities [Type=Avg All]	3: 100.0% Yes (quarterly)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: Yes	28 February 2023 Riebeeck	Documents\2022	
		M: Yes	30 March 2023 Darling	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal:	1 Community safety and wellbeing				
Strategic Objective:	1.1 Facilitate access to the economy				
pd-20-0005: 1.1 Support local economic development through skills and enterprise development	1: Number of SMME training sessions [Type=Avg All]	3: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: 1	SEDA New Venture Creation Business Session on 28 March 2023		Documents\2022
pd-20-0006: 1.1 Engagement with formal business on SMME support	1: Annual engagement held [Type=Qtr 4 Only]	3: 0.0% Yes (by annually by June)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
Strategic Goal:	1 Community safety and wellbeing				
Strategic Objective:	1.6 Coordinate social development internally and externally with partners				
pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internally: Internal Social Development Committee to identify additional action plans in each department that contributes to social development	1: Agreement reached on additional action plans in each department [Type=Qtr 4 Only]	3: 0.0% Yes (by June annually)	0.0% Yes (to be rated in June)		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a	ISOK meeting scheduled for 14 March 2023		
		M: Yes	ISOK meeting held 14 March 2023		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal:	4 A healthy and sustainable environment				
Strategic Objective:	3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing				
pd-17-0063: 3.9 Obtain land use rights and secure funding for FLISP housing, affordable housing and social housing	2: Funding application to DHS submitted [Type=Qtr 4 Only]	3: 0.0% By June 2023	0.0% N/a		
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a	In progress		
		M: N/a	In progress		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Möller, Thys - Director: Electrical Engineering Services					
Strategic Goal:	3 Quality and reliable services				
Strategic Objective:	5.7 Provide electricity cost effectively				
pd-17-0029: 5.7 Provide competitive tariffs for industrial consumers in support of economic growth	1: Approval of tariffs by Nersa [Type=Qtr 4 Only]	3: 0.0% Annually before end of June	0.0% N/a		NOTES: Change Kpi with the IDP approval to: Submit tariffs to Nersa annually by before end of June
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: N/a			
pd-17-0064: 5.7 Maintain energy losses at an acceptable level	1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only]	3: 0.0% Maintain the annual average below 8%	0.0% 4.60% at the end of Qtr 3		
		Monthly Result	Notes	Evidence	
		J: 4.09%	As per Finance Dept Calculation	Documents\2022	
		F: 4.47%	As per Finance Dept Calculation	Documents\2022	
		M: 4.60%	As per Finance Dept Calculation	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal:	5 A connected and innovative local government				
Strategic Objective:	4.6 Identify risks and implement preventative and corrective controls				
pd-17-0065: 4.6 Risk Management responsibilities assigned to Internal Audit as part of their consulting service to management	1: Updated Internal Audit Charter which include risk management facilitation role [Type=Qtr 4 Only]	3: 0.0% By June 2023	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes												
Terblanche, Madelaine - Director: Corporate Services																	
Strategic Goal:	2 Economic transformation																
Strategic Objective:	2.7 Increase tourism visitors and brand as a good place to live																
pd-17-0039: 2.7 Finalise (and implement) a more effective tourism destination marketing and development business model	2: Model implemented [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2024)	0.0% N/a														
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>J: N/a</td><td></td><td></td></tr><tr><td>F: N/a</td><td></td><td></td></tr><tr><td>M: N/a</td><td></td><td></td></tr></table>						Monthly Result	Notes	Evidence	J: N/a			F: N/a			M: N/a		
Monthly Result	Notes	Evidence															
J: N/a																	
F: N/a																	
M: N/a																	
Strategic Goal:	5 A connected and innovative local government																
Strategic Objective:	4.10 Accomplish effective and efficient HR management																
pd-20-0003: 4.10 Implement data analysis procedure for future municipal needs (see elaboration)	1: Data analysis implemented subject to funding [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2023)	0.0% Yes (to be rated in June)														
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>J: Yes</td><td>Dashboard reporting implemented for the 2021/22 financial year as a trial. Reporting approved by Management Team and is to continue for the future.</td><td>Documents\2022</td></tr><tr><td>F: N/a</td><td></td><td></td></tr><tr><td>M: N/a</td><td></td><td></td></tr></table>						Monthly Result	Notes	Evidence	J: Yes	Dashboard reporting implemented for the 2021/22 financial year as a trial. Reporting approved by Management Team and is to continue for the future.	Documents\2022	F: N/a			M: N/a		
Monthly Result	Notes	Evidence															
J: Yes	Dashboard reporting implemented for the 2021/22 financial year as a trial. Reporting approved by Management Team and is to continue for the future.	Documents\2022															
F: N/a																	
M: N/a																	
Strategic Goal:	5 A connected and innovative local government																
Strategic Objective:	4.11 Improve integrity of staff administration by streamlining HR processes																
pd-20-0007: 4.11 Implement Payday Employee Self Services & Time & Attendance Biometric system (pending budget)	1: Implementation completed [Type=Qtr 4 Only]	3: 0.0% By June 2023	0.0% N/a														
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>J: N/a</td><td>Project cannot be implemented due to insufficient funding</td><td></td></tr><tr><td>F: N/a</td><td></td><td></td></tr><tr><td>M: N/a</td><td>Project to be implemented wef 2025/26 budget</td><td>See Multi-year b</td></tr></table>						Monthly Result	Notes	Evidence	J: N/a	Project cannot be implemented due to insufficient funding		F: N/a			M: N/a	Project to be implemented wef 2025/26 budget	See Multi-year b
Monthly Result	Notes	Evidence															
J: N/a	Project cannot be implemented due to insufficient funding																
F: N/a																	
M: N/a	Project to be implemented wef 2025/26 budget	See Multi-year b															

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal:	5 A connected and innovative local government				
Strategic Objective:	4.12 Maximising administrative and operational efficiency i.t.o. legislative prescripts				
pd-20-0008: 4.12 Automation of System of Delegation linked to organogram	1: Automated system implemented [Type=Qtr 4 Only]	3: 0.0% By June 2023	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a	System in process of development		
		M: N/a	Implementation of system subject to finalisation of staff structure ito Staff Regs		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Infrastructure & Civil Engineering Services					
Strategic Goal:	3 Quality and reliable services				
Strategic Objective:	5.3 Ensure sufficient civil services capacity for planned developments				
pd-17-0022: 5.3 Review and maintain master plans in accordance with the most recent growth model information	1: Master plans reviewed and maintained [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of March)	100.0% Yes	3.0	
			Monthly Result	Notes	Evidence
			J: N/a		
			F: N/a		
			M: Yes		Documents\2022