



Verslag ♦ Ingxelo ♦ Report

Kantoor van die Munisipale Bestuurder
22 April 2021

7/1/2/2-2
WYK: ALLE

ITEM 7.4 VAN DIE AGENDA VAN 'N GEWONE RAADSVERGADERING WAT GEHOU SAL WORD OP 29 APRIL 2021.

ONDERWERP: KWARTAALVERSLAG (ARTIKEL 52 van MFMA) – JANUARIE – MAART 2021

SUBJECT: QUARTERLY REPORT (ARTICLE 52 of MFMA) – JANUARY – MARCH 2021

1. AGTERGROND / BACKGROUND

Die doel van hierdie verslag is om te voldoen aan die vereistes van Artikel 52 (d) van die Wet op Munisipale Finansiële Bestuur, No. 56 van 2003, wat die algemene verantwoordelikhede van die Burgermeester voorskryf om aan die raad die finansiële posisie asook die finansiële vordering van die munisipaliteit voor te lê, gemeet teenoor die goedgekeurde begroting vir die 3de kwartaal soos op 31 Maart 2021.

Hierdie verslag bevat ook die nie-finansiële inligting in die vorm van die munisipaliteit se prestasie gemeet teen die teikens soos uiteengesit in die Topvlak Dienslewering en Begroting Implementeringsplan van 2020/2021.

The purpose of this report is to comply with the requirements of Section 52 (d) of the Municipal Finance Management Act, No. 56 of 2003, which prescribes the general responsibilities of the Mayor to table to council the financial position as well as the financial progress of the municipality, measured against the approved budget for the 3rd quarter as at 31 March 2021.

This report also includes the non-financial information in the form of the municipality's performance measured against the targets set out in the Top Level Service Delivery and Budget Implementation Plan 2020/2021.

2. WETGEWING / LEGISLATION

- 2.1 Local Government: Municipal Systems Act 32 of 2000
- 2.2 Local Government: Municipal Finance Management Act 56 of 2003

3. KOPPELING AAN DIE GOP / LINK TO THE IDP

The quarterly report links with Chapter 7 of the IDP - Strategic Goal 4 (Caring, Competent and Responsive Institutions, Organisations and Business) and more specifically with the following Strategic Objectives:

- 4.7 (Sound long-term financial planning including making the right investment decisions)
- 4.8 (Sound financial management, budgeting and expenditure control)
- 4.9 (Broaden the tax/ revenue base)

4. FINANSIËLE IMPLIKASIE / FINANCIAL IMPLICATION

Not applicable.

Grants and Subsidies received for January – March 2021:

• EPWP	- R 560 000
• Library Grant	- R 1 994 666
• Energy Efficiency and Demand	- R 1 000 000
• Housing Project:Riebeek Kasteel	- R 434 000
• Housing Project:Malmesbury De Hoop	- R 7 858 438
• Housing Project:Kalbaskraal	- R 134 000
• Housing Project:Sibanye-Moorreesburg	- R 816 773
• Housing Project: Riebeek Wes	- R 2 269 520
• LG Equitable Share	- R 25 549 000
• CDW Operational Grant	- R 38 000
• WC FMGSG (Student Bursaries)	- R 300 000
• Municipal Infrastructue Grant	- R 1 740 000

NB: Grants and Subsidies will only be recorded in the Operating Budget as Income in June 2021.

5. AANBEVELING / RECOMMENDATION

Dat die raad kennis neem van die aangehegte kwartaalverslag, soos voorgeskryf deur Artikel 52 van die Wet op Munisipale Finansiële Bestuur, Wet 56 van 2003 ten opsigte van die implementering van die begroting sowel as die prestasie teenoor die Topvlak Dienslewering en Begroting Implementeringsplan van die munisipaliteit vir die periode 1 Januarie 2021 tot 31 Maart 2021.

That Council takes cognisance of the attached quarterly report, as required by Section 52 of the Municipal Finance Management Act, Act 56 of 2003 in respect of the implementation of the budget as well as the performance against the Top Layer Service Delivery and Budget Implementation Plan of the municipality for the period 1 January 2021 to 31 March 2021.

(get) J Scholtz

MUNICIPAL MANAGER

WC015 Swartland Municipality

Section 52 Quarterly Report



Quarter 3
January 2021 - March 2021

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PART 1 – IN-YEAR REPORT

Section 1 – Mayor’s Report

1.1 In -Year Report – Quarterly Budget Statement

The quarterly budget statement for the period ended 31 March 2021 has been prepared to meet the legislative requirements of the Municipal Budget and Reporting Regulations and the MFMA.

1.2 Financial problems or risks facing the municipality

The COVID-19 pandemic is undoubtedly having a negative economic impact. Revenue sources such as actual payments for service charges in the main are being impacted due to the negative impact the lockdown had on the ordinary consumer, etc. The municipality is acutely aware of this and will do everything within its power to manage resources responsibly by questioning the status quo as it cannot be business as usual.

To this end I’m reasonable comfortable that my guidance during the 2020-2021 final budget formulation in respect of not increasing basic service charges, suffice for electricity regulated by NERSA, had the desired result given the plight of all our consumers. We’ve limited growth on expenditure in support of our struggling economy and would like to appeal to business to consolidate business practices in support of not retrenching employees as the Swartland Area is unique in its offering just adjacent to the mother city.

We appeal to our struggling consumers to approach the municipal offices should assistance be required. In this regard we’ve relaxed some of the income criteria subject to the profile of households in these trying and unprecedented times for purposes of indigent relief. Our relaxing of the due date, interest being levied on overdue accounts, inclusive of a further free 2kls of water extended over the next six months are intended to bring much needed relief but moreover to show my appreciation to consumers of water that supported our efforts to save water during the water crises not too long ago.

Section 2 - Resolutions

RECOMMENDATION:

That Council takes cognisance of the quarterly budget statement and supporting documentation for the quarter ended 31 March 2021.

Section 3 – Executive Summary

3.1 Introduction

It is required by Section 52(d) of the Municipal Finance Management Act that the Mayor of the Municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

3.2 Consolidated performance

The following table summarises the overall position on the Capital and Operating Budgets as per the C-Schedule.

	Original Budget	Adjustment Budget	YTD Budget	YTD Actual	YTD Budget vs YTD Actual Variance	YTD Budget vs YTD Actual Variance %
Operating Revenue	R 870 034 875	R 880 131 607	R 585 757 801	R 606 198 978	R 20 441 177	3%
Operating Expenditure	R 797 918 541	R 799 457 213	R 438 022 111	R 430 003 814	R -8 018 297	-2%
Capital	R 212 435 837	R 210 663 962	R 168 268 297	R 99 997 061	R -68 271 236	-41%

IMPORTANT NOTE: *The figures in the SDBIP report will differ considerably from the figures in the prescribed Budget Schedules, due to the fact that departmental charges are accounted for differently.*

3.2.1 Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2020/21)

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		JANUARY			FEBRUARY			MARCH			QUARTER 3		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
2020/21													
CIVIL SERVICES	Expenditure	12 645 590	11 765 310	93%	12 069 874	11 867 957	98%	11 376 940	11 721 379	103%	36 092 404	35 354 646	98%
	Revenue	15 493 188	14 634 422	94%	13 377 008	15 242 453	114%	20 570 240	22 018 612	107%	49 440 436	51 895 487	105%
	Capital	10 752 145	120 668	1%	11 065 225	3 897 047	35%	13 751 727	15 076 525	110%	35 569 097	19 094 240	54%
CORPORATE SERVICES	Expenditure	2 370 245	2 475 166	104%	2 483 679	2 228 038	90%	2 893 807	2 231 276	77%	7 747 731	6 934 480	90%
	Revenue	92 291	24 510	27%	45 821	25 136	55%	40 269	35 205	87%	178 381	84 850	48%
	Capital	10 000	17 478	175%	20 000	1 252	6%	23 000	1 225	5%	53 000	19 955	38%
COUNCIL SERVICES	Expenditure	1 105 901	1 166 500	105%	1 095 938	1 122 123	102%	1 407 257	1 090 518	77%	3 609 096	3 379 141	94%
	Revenue	19 857	12 892	65%	32 594	9 597	29%	18 537	1 443	8%	70 988	23 933	34%
	Capital	2 000	-	0%	-	-	#DIV/0!	(8 000)	-	0%	(6 000)	-	0%
ELECTRICITY SERVICES	Expenditure	23 545 697	20 526 565	87%	22 189 946	22 528 805	102%	21 639 331	21 008 570	97%	67 374 974	64 063 940	95%
	Revenue	25 774 847	30 024 082	116%	27 674 104	26 133 854	94%	26 966 367	27 032 667	100%	80 415 318	83 190 602	103%
	Capital	647 000	677 447	105%	2 137 000	2 934 380	137%	2 065 000	1 370 961	66%	4 849 000	4 982 788	103%
FINANCIAL SERVICES	Expenditure	3 741 562	3 372 797	90%	3 184 159	4 081 932	128%	2 820 723	4 593 311	163%	9 746 444	12 048 040	124%
	Revenue	19 277 758	18 740 410	97%	11 789 307	11 514 562	98%	16 789 775	17 072 513	102%	47 856 840	47 327 486	99%
	Capital	5 239	8 409	161%	3 000	-	0%	2 000	-	0%	10 239	8 409	82%
DEVELOPMENT SERVICES	Expenditure	2 423 530	1 747 241	72%	2 403 883	1 693 639	70%	2 320 641	1 691 928	73%	7 148 054	5 132 808	72%
	Revenue	350 953	256 778	73%	513 395	728 885	142%	233 907	841 181	360%	1 098 255	1 826 843	166%
	Capital	4 024 600	7 005 809	174%	3 283 784	992 930	30%	3 010 757	365 100	12%	10 319 141	8 363 839	81%
MUNICIPAL MANAGER	Expenditure	581 349	538 902	93%	569 277	464 763	82%	575 187	512 127	89%	1 725 813	1 515 792	88%
	Revenue	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!
	Capital	2 000	-	0%	-	(641)	#DIV/0!	(6 000)	-	0%	(4 000)	(641)	16%
PROTECTION SERVICES	Expenditure	4 002 841	3 790 476	95%	3 918 415	3 924 438	100%	3 876 210	4 044 581	104%	11 797 466	11 759 495	100%
	Revenue	953 036	832 512	87%	916 870	831 221	91%	910 791	12 549 610	1378%	2 780 697	14 213 344	511%
	Capital	20 000	1 140	6%	45 000	607 208	1349%	20 000	66 005	330%	85 000	674 353	793%
TOTAL	Expenditure	50 416 715	45 382 958	90%	47 915 171	47 911 695	100%	46 910 096	46 893 690	100%	145 241 982	140 188 342	97%
	Revenue	61 961 930	64 525 607	104%	54 349 099	54 485 707	100%	65 529 886	79 551 231	121%	181 840 915	198 562 545	109%
	Capital	15 462 984	7 830 951	51%	16 554 009	8 432 175	51%	18 858 484	16 879 817	90%	50 875 477	33 142 943	65%

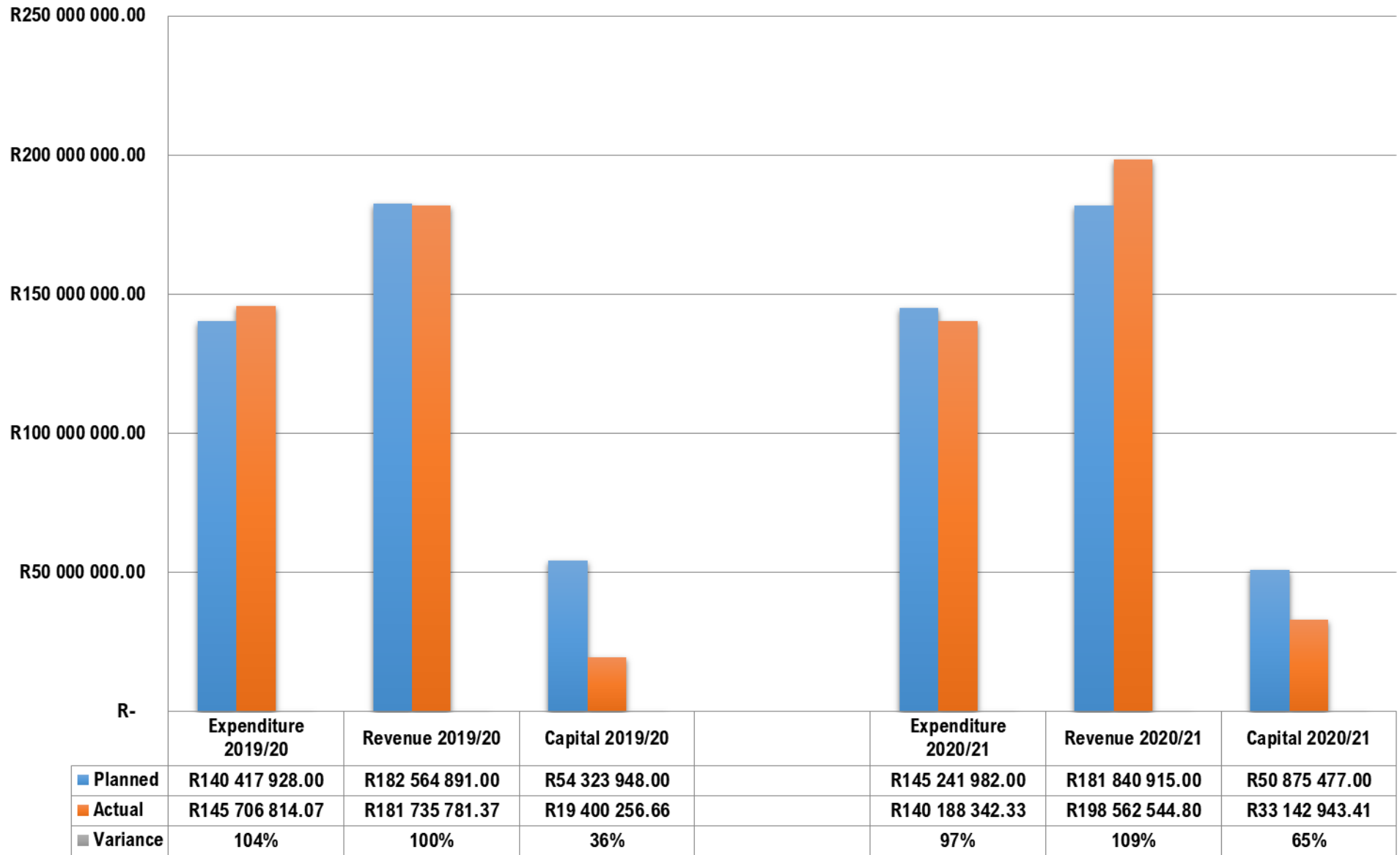
- The negative capital planned amount in March for the office of the Municipal Manager is due to a virement for the purchase of a Notebook for Internal Audit, whilst the negative actual amount in February is due to a journal correction between capital and operating expenditure.
- The capital over-performance for Protection Services in February is due to the purchase of the new fire-fighting vehicle that was finalised in February 2021, whilst the cash-outflow was budgeted for in May 2021.
- Other variances are explained under point 3.2.3 up until point 3.2.5.

Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2019/20)

SWARTLAND MUNICIPALITY		JANUARY			FEBRUARY			MARCH			QUARTER 3		
SERVICE DELIVERY AND BUDGET		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
IMPLEMENTATION PLAN 2019/20													
CIVIL SERVICES	Expenditure	12 321 579	12 427 664	101%	12 717 081	13 058 139	103%	15 638 895	21 119 331	135%	40 677 555	46 605 134	115%
	Revenue	12 096 605	13 618 881	113%	16 386 677	14 442 779	88%	23 622 045	26 280 631	111%	52 105 327	54 342 291	104%
	Capital	2 688 656	171 627	6%	12 237 910	4 285 034	35%	15 643 716	2 548 029	16%	30 570 282	7 004 690	23%
CORPORATE SERVICES	Expenditure	2 418 075	2 423 542	100%	2 362 224	1 987 425	84%	2 418 819	2 886 760	119%	7 199 118	7 297 728	101%
	Revenue	3 694 525	98 942	3%	82 858	51 364	62%	62 920	39 104	62%	3 840 303	189 410	5%
	Capital	20 000	2 586	13%	-	1 120	0%	13 000	13 935	107%	33 000	17 642	53%
COUNCIL SERVICES	Expenditure	1 051 747	989 071	94%	1 334 252	1 188 815	89%	1 257 410	972 774	77%	3 643 409	3 150 659	86%
	Revenue	8 371	11 683	140%	8 371	12 802	153%	25 215	4 877	19%	41 957	29 362	70%
	Capital	-	-	0%	-	-	0%	1 066	-	0%	1 066	-	-
ELECTRICITY SERVICES	Expenditure	21 832 287	22 499 697	103%	18 837 651	19 385 064	103%	21 145 438	19 631 832	93%	61 815 376	61 516 593	100%
	Revenue	25 023 800	25 350 408	101%	24 759 965	25 525 676	103%	25 686 036	27 450 268	107%	75 469 801	78 326 352	104%
	Capital	2 262 000	3 417 258	151%	2 717 000	1 616 412	59%	1 978 500	350 433	18%	6 957 500	5 384 104	77%
FINANCIAL SERVICES	Expenditure	2 822 117	(316 331)	-11%	2 699 265	3 820 018	142%	2 679 573	3 668 108	137%	8 200 955	7 171 795	87%
	Revenue	11 324 569	14 352 667	127%	11 586 963	10 777 632	93%	20 233 643	19 835 561	98%	43 145 175	44 965 861	104%
	Capital	-	-	0%	12 000	18 270	152%	-	957	0%	12 000	19 226	160%
DEVELOPMENT SERVICES	Expenditure	2 009 038	3 566 361	178%	2 812 416	2 877 505	102%	2 204 473	803 497	36%	7 025 927	7 247 364	103%
	Revenue	4 416 472	435 294	10%	635 344	764 884	120%	575 186	416 243	72%	5 627 002	1 616 421	29%
	Capital	105 500	73 415	70%	7 525 270	2 521 443	34%	8 380 270	3 735 467	45%	16 011 040	6 330 324	40%
MUNICIPAL MANAGER	Expenditure	550 208	490 259	89%	556 684	587 633	106%	600 622	623 655	104%	1 707 514	1 701 547	100%
	Revenue	-	-	0%	-	-	0%	-	-	0%	-	-	-
	Capital	-	-	0%	-	-	0%	-	-	0%	-	-	-
PROTECTION SERVICES	Expenditure	3 344 220	3 823 136	114%	3 340 316	3 547 850	106%	3 463 538	3 645 009	105%	10 148 074	11 015 995	109%
	Revenue	802 011	787 297	98%	731 550	747 658	102%	801 765	731 129	91%	2 335 326	2 266 084	97%
	Capital	20 000	16 468	82%	135 000	18 614	14%	584 060	609 189	104%	739 060	644 270	87%
TOTAL	Expenditure	46 349 271	45 903 401	99%	44 659 889	46 452 449	104%	49 408 768	53 350 964	108%	140 417 928	145 706 814	104%
	Revenue	57 366 353	54 655 172	95%	54 191 728	52 322 795	97%	71 006 810	74 757 814	105%	182 564 891	181 735 781	100%
	Capital	5 096 156	3 681 354	72%	22 627 180	8 460 893	37%	26 600 612	7 258 010	27%	54 323 948	19 400 257	36%

- The negative expenditure actual for Financial Services in January 2020 was due to a year to date journal entry for administration costs for the amount of -R3 713 149.

SDBIP QUARTER 3 COMPARISON



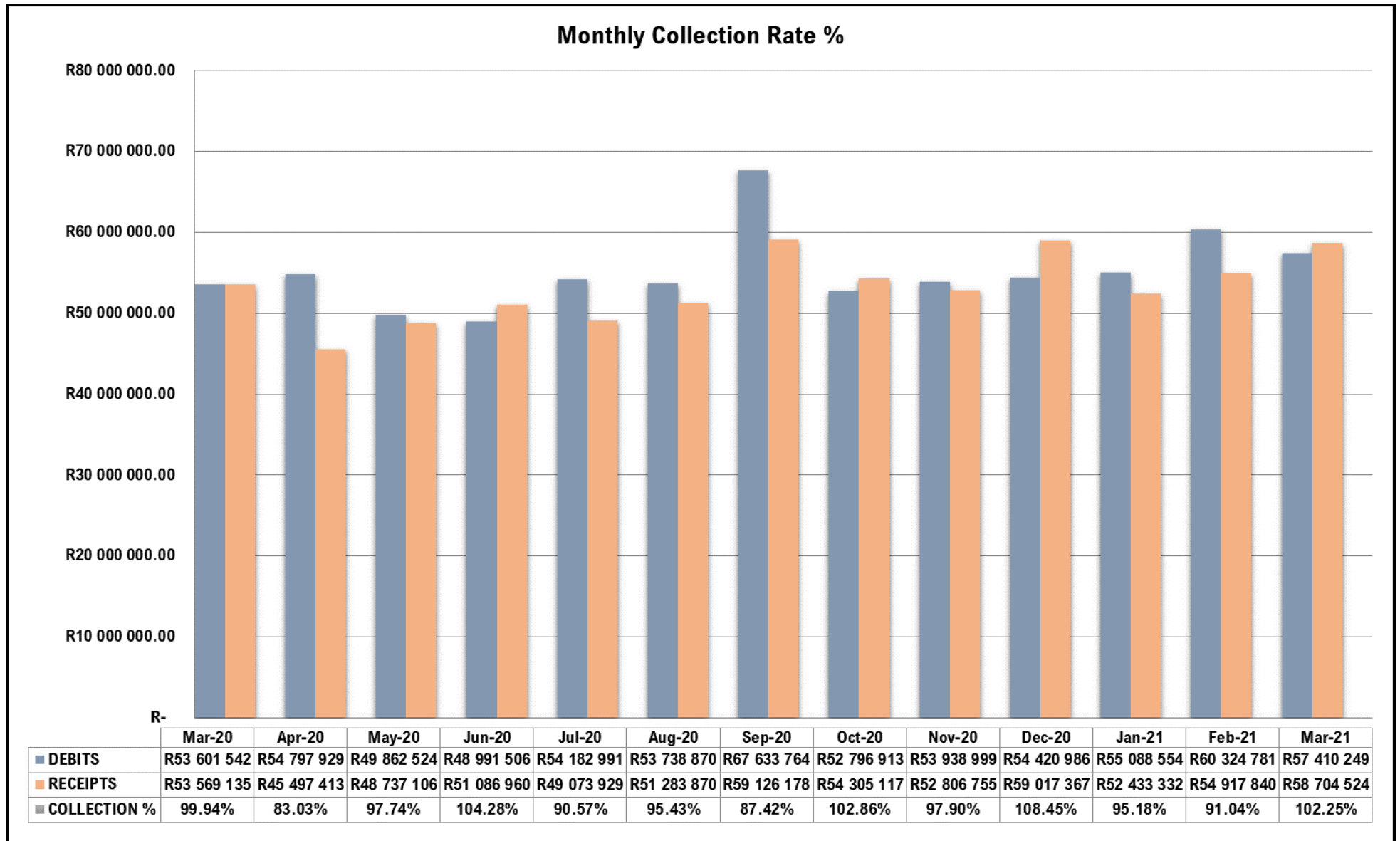
3.2.2 OPERATING REVENUE – ACTUAL RECEIPTS VERSUS BILLING PER SERVICE

2020/21		Jan-21		Feb-21		Mar-21		Quarter 3		%
		Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	1	28 904 976	29 292 800	32 426 142	30 042 992	28 749 982	30 102 119	90 081 100	89 437 911	99%
RATES	2	10 853 726	10 223 119	10 839 365	10 340 904	10 855 971	11 175 233	32 549 062	31 739 257	98%
SEWERAGE	3	3 178 969	2 872 535	3 206 282	2 914 161	3 241 541	3 265 953	9 626 792	9 052 648	94%
AVAILABILITY	4	1 154 230	1 040 532	1 170 090	1 073 092	1 171 511	1 203 367	3 495 832	3 316 991	95%
HOUSING	5	34 069	31 507	33 812	26 123	35 092	24 421	102 973	82 051	80%
WATER	6	7 354 675	5 969 034	8 914 024	7 184 937	9 652 243	7 825 853	25 920 942	20 979 824	81%
REFUSE	7	2 283 433	2 062 671	2 284 775	2 117 478	2 318 875	2 335 674	6 887 083	6 515 824	95%
OTHER		1 324 477	941 134	1 450 291	1 218 154	1 385 034	2 771 905	4 159 802	4 931 192	119%
		R 55 088 554	R 52 433 332	R 60 324 782	R 54 917 840	R 57 410 250	R 58 704 524	R 172 823 586	R 166 055 697	96.08%

2019/20		Jan-20		Feb-20		Mar-20		Quarter 3		%
		Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	1	27 520 360	27 600 184	27 552 996	26 871 367	28 125 624	28 870 284	83 198 981	83 341 835	100%
RATES	2	10 066 897	9 877 799	10 181 192	9 819 859	9 846 409	9 899 403	30 094 497	29 597 061	98%
SEWERAGE	3	3 134 917	2 964 102	3 137 583	2 963 357	3 142 053	3 130 956	9 414 553	9 058 415	96%
AVAILABILITY	4	1 202 451	1 128 626	1 115 866	1 085 111	1 140 043	1 077 863	3 458 360	3 291 600	95%
HOUSING	5	31 627	28 268	32 357	33 110	31 648	31 701	95 631	93 079	97%
WATER	6	6 875 438	5 966 874	7 858 781	6 341 383	7 847 430	6 928 254	22 581 649	19 236 511	85%
REFUSE	7	2 249 671	2 166 025	2 452 290	2 174 827	2 251 145	2 243 901	6 953 106	6 584 753	95%
OTHER		1 415 257	1 249 449	1 283 129	1 061 563	1 217 191	1 386 773	3 915 577	3 697 785	94%
		R 52 496 618	R 50 981 327	R 53 614 194	R 50 350 577	R 53 601 543	R 53 569 135	R 159 712 355	R 154 901 039	96.99%

The combined monthly service collection rate of **96.08%** for the third quarter of the 2020/21 financial year shows a slight decrease when compared to the previous financial year's rate of **96.99%**. The actual payments refer to amounts received for the previous month's debtors raised.

AMOUNTS RECEIVED IN CURRENT MONTH FOR THE PREVIOUS MONTH'S DEBTORS RAISED



3.2.3 Revenue by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter								
Description	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue By Source								
Property rates	128 928	128 928	10 723	101 078	100 540	538	1%	128 928
Service charges - electricity revenue	318 741	318 741	25 718	242 408	232 746	9 662	4%	318 741
Service charges - water revenue	56 975	60 112	6 482	58 445	51 385	7 060	14%	60 112
Service charges - sanitation revenue	42 218	42 979	3 869	33 677	32 288	1 389	4%	42 979
Service charges - refuse revenue	26 468	27 867	2 357	20 841	20 526	315	2%	27 867
Rental of facilities and equipment	1 495	1 912	198	1 185	1 407	(222)	-16%	1 912
Interest earned - external investments	30 712	33 658	331	9 890	9 538	352	4%	33 658
Interest earned - outstanding debtors	4 585	2 454	263	1 970	1 816	154	8%	2 454
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	33 030	22 487	16	131	358	(228)	-64%	22 487
Licences and permits	3 759	4 309	451	3 514	3 200	314	10%	4 309
Agency services	4 876	5 376	382	4 457	4 234	224	5%	5 376
Transfers and subsidies	120 495	138 118	25 549	116 404	116 404	-	-	138 118
Other revenue	10 689	10 924	1 278	8 270	8 629	(359)	-4%	10 924
Gains	200	3 042	930	2 572	1 829	743	41%	3 042
Total Revenue (excluding capital transfers and contributions)	783 171	800 905	78 548	604 842	584 899	19 943	3%	800 905

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 31 March 2021.

- **Service charges - water revenue** stands at 14% above YTD budgeted projections due to an increase in water consumption.
- **Rental of facilities and equipment** stands at 16% below the YTD budgeted projections with the amount being insignificant from a material point of view.
- **Fines, penalties and forfeits** stands at 64% below the YTD budgeted projections with the amount being insignificant from a material point of view.
- **Other Revenue** stands at 4% below the YTD budgeted projections due to under performance to date on various line items.
- Revenue for the month of **March 2021** was **R 78.548 million** whilst the overall YTD performance excluding capital transfers stands at **3%** above the budgeted projections.

3.2.4 Expenditure by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter								
Description	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Expenditure By Type								
Employee related costs	239 382	241 090	18 073	172 385	161 107	11 278	7%	241 090
Remuneration of councillors	11 471	11 471	913	8 200	8 604	(403)	-5%	11 471
Debt impairment	43 915	33 179	-	(6)	(6)	(0)	0%	33 179
Depreciation & asset impairment	92 755	92 755	-	-	-	-		92 755
Finance charges	11 934	13 954	(0)	6 150	6 211	(61)	-1%	13 954
Bulk purchases	251 000	251 000	18 411	172 219	178 288	(6 070)	-3%	251 000
Other materials	33 242	33 621	1 351	10 414	12 896	(2 482)	-19%	33 621
Contracted services	57 512	59 427	4 222	33 041	41 799	(8 759)	-21%	59 427
Transfers and subsidies	3 223	3 355	90	2 284	2 326	(41)	-2%	3 355
Other expenditure	44 038	46 134	2 946	25 316	26 797	(1 481)	-6%	46 134
Losses	9 446	13 470	-	-	-	-		13 470
Total Expenditure	797 919	799 457	46 006	430 004	438 022	(8 018)	-2%	799 457

- Variances on **Other materials and Contracted Services** stands below the YTD budgeted projections mainly due to underspending on various line items.
- **Transfer and Subsidies** are paid out when beneficiaries submit audited financial statements as required, in order for SM to pay out these financial contributions.
- Expenditure for the month of **March 2021** was **R46.006 million** whilst the overall YTD performance stands at **2%** below the budgeted projections.

3.2.5 Capital expenditure and graphs against Annual Budget

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q3 Third Quarter									
Vote Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital Expenditure - Functional Classification									
Governance and administration		26 706	27 442	1 120	21 559	23 388	(1 828)	-8%	27 442
Executive and council		20	20	-	1	(2)	3	-164%	20
Finance and administration		26 686	27 422	1 120	21 558	23 390	(1 832)	-8%	27 422
Internal audit		-	-	-	-	-	-		-
Community and public safety		11 922	9 822	527	3 261	7 555	(4 294)	-57%	9 822
Community and social services		5 170	270	1	179	230	(51)	-22%	270
Sport and recreation		4 724	7 525	460	1 731	6 567	(4 836)	-74%	7 525
Public safety		2 028	2 028	66	1 352	759	593	78%	2 028
Economic and environmental services		65 452	68 044	8 836	28 833	59 232	(30 399)	-51%	68 044
Planning and development		5 859	9 632	365	2 136	7 028	(4 892)	-70%	9 632
Road transport		59 593	58 412	8 470	26 697	52 204	(25 507)	-49%	58 412
Trading services		108 356	105 356	6 397	46 343	78 093	(31 750)	-41%	105 356
Energy sources		20 606	18 406	1 131	9 724	14 908	(5 184)	-35%	18 406
Water management		10 063	8 044	383	4 873	6 124	(1 251)	-20%	8 044
Waste water management		73 736	74 683	4 884	30 454	55 420	(24 966)	-45%	74 683
Waste management		3 950	4 222	-	1 293	1 641	(348)	-21%	4 222
Total Capital Expenditure - Functional Classification	3	212 436	210 664	16 880	99 997	168 268	(68 271)	-41%	210 664
Funded by:									
National Government		32 835	30 435	1 212	27 293	23 879	3 414	14%	30 435
Provincial Government		52 888	47 287	364	25 158	40 259	(15 102)	-38%	47 287
Transfers and subsidies - capital		-	363	-	-	159	(159)	-100%	363
Transfers recognised - capital		85 723	78 085	1 576	52 450	64 297	(11 847)	-18%	78 085
Borrowing	6	-	-	-	-	-	-		-
Internally generated funds		126 713	132 579	15 304	47 547	103 971	(56 424)	-54%	132 579
Total Capital Funding		212 436	210 664	16 880	99 997	168 268	(68 271)	-41%	210 664

- Capital expenditure for the month of **March 2021** amounts to **R 16 879 817** and stands at **41%** below the projected YTD budget which is not aligned to the SDBIP and budget plan.
- The YTD actual is R99 997 061 (**47.47%**) compared to the total budget of **R210 663 962**.
- Commitments are **R 24 686 523**.

Note: The Top 10 Capital projects listed below shows the cumulative mid-year performance as at 31 March 2021 as per the requirements of Provincial Treasury.

Top 10 Capital Projects

No	PROJECT DESCRIPTION	Approved budget	Adjustments Budget	Month Actual	YTD Expenditure	YTD Budget	Variance R'000	% Variance	Status of the project	Project Location	At what stage is each project currently	Any challenges identified that is resulting in delays?
CORPORATE SERVICES												
1	Purchase of Erf 507, Malmesbury (office accommodation)	12 650 000	12 334 796	-	12 334 796	12 334 796	0	0%	Complete	Malmesbury	Transfer effected on 12 January 2021	N/a
2	Purchase of Erf 512, Malmesbury (office accommodation)	5 000 000	5 981 970	-	5 981 970	5 981 970	0	0%	Complete	Malmesbury	Transfer effected on 22 September 2020	N/a
SEWERAGE SERVICE												
3	Sewerage Works: Darling	22 203 793	22 274 000	2 829 663	13 233 123	15 421 434	9 040 877	41%	Construction 15%	Darling	Construction 15%	No
4	Sewerage: Moorreesburg	40 642 207	41 802 000	1 973 593	11 323 307	31 159 793	30 478 693	73%	Construction 15%	Moorreesburg	Construction 15%	No
ROADS												
5	Roads Swartland: Resealing of Roads	18 898 000	18 898 000	5 078 172	9 335 046	18 898 000	9 562 954	51%	Construction 75%	Swartland	Construction 75%	No
6	Roads Swartland: New Roads	15 000 000	15 000 000	2 663 657	2 668 907	11 000 000	12 331 093	82%	Construction 40%	Swartland	Construction 40%	No
ELECTRICAL SERVICES												
7	Energy Efficiency Projects including upgrading of streetlights, floodlighting and building installations	4 000 000	3 600 000	16 748	2 640 108	3 100 000	1 359 892	38%	Installation	Malmesbury	Manufacturing 100% Installation 56%	No
HOUSING												
8	Riebeek Kasteel Serviced Sites	18 460 985	11 174 795	-	7 037 415	10 216 484	4 137 380	37%	Construction	Riebeek Kasteel	Construction 99% completed	None
9	Malmesbury De Hoop	23 380 000	26 900 000	357 151	15 466 040	21 900 000	11 433 960	43%	Construction	Malmesbury	Construction 87% completed	None
DEVELOPMENT SERVICES												
10	Darling RSEP Project: Inter Cultural Space	-	5 247 148	5 380	821 638	4 447 148	4 425 510	84%	Construction	Darling	Constuction 45% complete	None
Totals		160 234 985	159 612 709	12 907 617	78 202 241	131 359 625	81 410 468	51%				

Chart C1 2020/21 Capital Expenditure Monthly Trend: actual v target

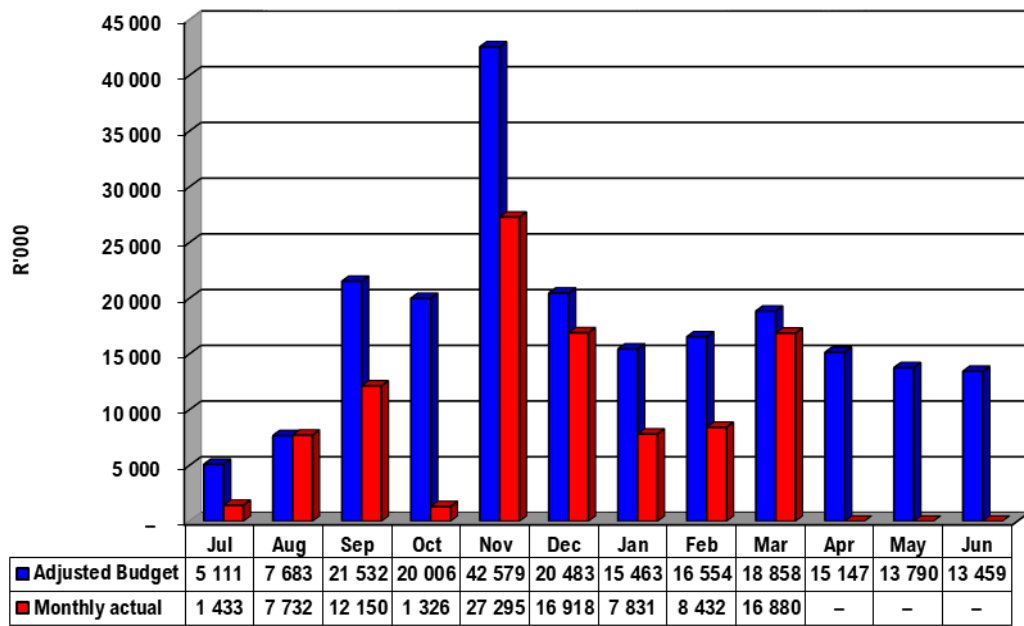
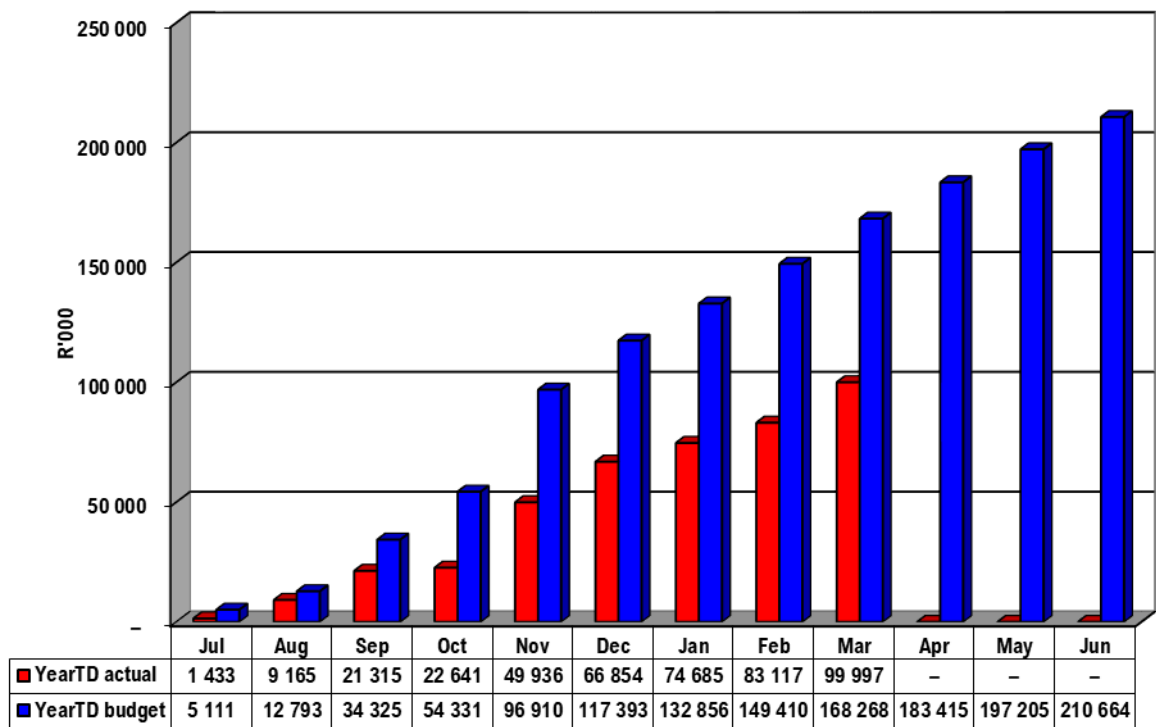


Chart C2 2020/21 Capital Expenditure: YTD actual v YTD target



3.2.6 PERFORMANCE INDICATORS

WC015 Swartland - Supporting Table SC2 Monthly Budget Statement - performance indicators - Q3 Third Quarter						
Description of financial indicator	Basis of calculation	Ref	Budget Year 2020/21			
			Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>						
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		13.1%	13.3%	1.4%	13.1%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure ex cl. transfers and grants		0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>						
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		10.1%	8.7%	9.5%	8.7%
Gearing	Long Term Borrowing/ Funds & Reserves		52.4%	48.2%	56.1%	48.2%
<u>Liquidity</u>						
Current Ratio	Current assets/current liabilities	1	4:1	5:1	6:1	4:1
Liquidity Ratio	Monetary Assets/Current Liabilities		3:1	4:1	5:1	3:1
<u>Revenue Management</u>						
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing		90.0%	90.0%	96.5%	94.0%
<u>Creditors Management</u>						
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100.0%	100.0%	99.25%	100.0%
<u>Other Indicators</u>						
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	6.0%	6.0%	6.0%	6.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	18.0%	18.0%	17.0%	18.0%
Employee costs	Employee costs/Total Revenue - capital revenue		30.6%	30.1%	28.5%	30.1%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		6.6%	6.4%	6.0%	6.4%
Interest & Depreciation	I&D/Total Revenue - capital revenue		13.4%	13.3%	1.0%	13.3%
<u>IDP regulation financial viability indicators</u>						
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		13.1%	27.8%	33.3%	27.8%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		37.2%	21.3%	2.1%	21.3%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		8	8	11	8

Note: Ratios will improve more positively over the reporting period as the formula only provides that it calculates the year to date.
Interest income only realises at year-end upon investment maturity.

Section 4 – In-year budget statement tables

4.1 Monthly budget statements

4.1.1 Table C1: s71 Monthly Budget Statement Summary

WC015 Swartland - Table C1 Monthly Budget Statement Summary - Q3 Third Quarter								
Description	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Financial Performance								
Property rates	128 928	128 928	10 723	101 078	100 540	538	1%	128 928
Service charges	444 403	449 698	38 427	355 371	336 944	18 427	5%	449 698
Investment revenue	30 712	33 658	331	9 890	9 538	352	4%	33 658
Transfers and subsidies	120 495	138 118	25 549	116 404	116 404	–		138 118
Other own revenue	58 634	50 503	3 518	22 099	21 473	626	3%	50 503
Total Revenue (excluding capital transfers and contributions)	783 171	800 905	78 548	604 842	584 899	19 943	3%	800 905
Employee costs	239 382	241 090	18 073	172 385	161 107	11 278	7%	241 090
Remuneration of Councillors	11 471	11 471	913	8 200	8 604	(403)	-5%	11 471
Depreciation & asset impairment	92 755	92 755	–	–	–	–		92 755
Finance charges	11 934	13 954	(0)	6 150	6 211	(61)	-1%	13 954
Materials and bulk purchases	284 242	284 621	19 762	182 633	191 184	(8 551)	-4%	284 621
Transfers and subsidies	3 223	3 355	90	2 284	2 326	(41)	-2%	3 355
Other expenditure	154 911	152 210	7 169	58 351	68 590	(10 240)	-15%	152 210
Total Expenditure	797 919	799 457	46 006	430 004	438 022	(8 018)	-2%	799 457
Surplus/(Deficit)	(14 747)	1 448	32 542	174 838	146 877	27 961	19%	1 448
Transfers and subsidies - capital (monetary)	85 723	77 722	–	–	–	–		77 722
Transfers and subsidies - capital (monetary)	1 141	1 504	116	1 357	859	498	58%	1 504
Surplus/(Deficit) after capital transfers & contributions	72 116	80 674	32 658	176 195	147 736	28 459	19%	80 674
Share of surplus/ (deficit) of associate	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	72 116	80 674	32 658	176 195	147 736	28 459	19%	80 674
Capital expenditure & funds sources								
Capital expenditure	212 436	210 664	16 880	99 997	168 268	(68 271)	-41%	210 664
Capital transfers recognised	85 723	78 085	1 576	52 450	64 297	(11 847)	-18%	78 085
Borrowing	–	–	–	–	–	–		–
Internally generated funds	126 713	132 579	15 304	47 547	103 971	(56 424)	-54%	132 579
Total sources of capital funds	212 436	210 664	16 880	99 997	168 268	(68 271)	-41%	210 664
Financial position								
Total current assets	687 585	718 664		829 718				718 664
Total non current assets	2 135 414	2 095 398		2 089 522				2 095 398
Total current liabilities	179 125	145 513		136 650				145 513
Total non current liabilities	203 635	194 104		211 432				194 104
Community wealth/Equity	2 440 239	2 474 445		2 394 963				2 474 445
Cash flows								
Net cash from (used) operating	111 795	198 578	42 240	227 559	84 886	(142 673)	-168%	198 578
Net cash from (used) investing	(212 236)	(208 622)	931	(15 757)	(132 895)	(117 139)	88%	(208 622)
Net cash from (used) financing	(10 979)	(10 979)	39	(1 170)	(6 233)	(5 063)	81%	(10 979)
Cash/cash equivalents at the month/year end	453 588	609 343	–	819 975	576 123	(243 852)	-42%	609 343
Debtors & creditors analysis	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis								
Total By Income Source	11 632	5 129	3 763	2 874	2 408	5 357	17 498	91 476
Creditors Age Analysis								
Total Creditors	64	–	–	–	–	–	61	7 871

4.1.2 Table C2: Monthly Budget Statement - Financial Performance (standard classification)

WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q3 Third Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Revenue - Functional									
<i>Governance and administration</i>		211 633	215 843	17 250	159 910	158 349	1 561	1%	215 843
Executive and council		290	290	1	98	201	(102)	-51%	290
Finance and administration		211 343	215 553	17 249	159 812	158 149	1 663	1%	215 553
Internal audit		-	-	-	-	-	-	-	-
<i>Community and public safety</i>		104 687	104 021	12 271	14 854	15 566	(712)	-5%	104 021
Community and social services		14 590	29 636	11 809	12 455	12 574	(119)	-1%	29 636
Sport and recreation		3 002	3 029	433	2 071	2 298	(227)	-10%	3 029
Public safety		36 201	28 249	15	197	551	(354)	-64%	28 249
Housing		50 894	43 107	15	131	144	(13)	-9%	43 107
Health		-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		14 072	15 122	1 266	10 956	10 406	550	5%	15 122
Planning and development		3 795	3 795	415	2 775	2 742	33	1%	3 795
Road transport		10 276	11 326	851	8 181	7 664	516	7%	11 326
Environmental protection		-	-	-	-	-	-	-	-
<i>Trading services</i>		539 613	545 117	47 874	420 464	401 414	19 050	5%	545 117
Energy sources		335 512	333 112	26 288	247 541	237 815	9 726	4%	333 112
Water management		73 720	79 374	10 740	76 894	69 874	7 020	10%	79 374
Waste water management		87 291	88 091	6 719	59 134	57 256	1 878	3%	88 091
Waste management		43 090	44 539	4 126	36 896	36 470	426	1%	44 539
<i>Other</i>	4	30	30	3	15	22	(7)	-33%	30
Total Revenue - Functional	2	870 035	880 132	78 664	606 199	585 758	20 441	3%	880 132
Expenditure - Functional									
<i>Governance and administration</i>		141 918	140 308	9 557	84 570	84 909	(339)	0%	140 308
Executive and council		22 026	22 016	1 334	15 127	14 725	401	3%	22 016
Finance and administration		118 018	116 223	8 085	68 038	68 270	(232)	0%	116 223
Internal audit		1 874	2 069	138	1 405	1 914	(509)	-27%	2 069
<i>Community and public safety</i>		105 028	116 121	6 544	59 897	60 927	(1 030)	-2%	116 121
Community and social services		21 828	23 119	1 523	13 628	14 987	(1 359)	-9%	23 119
Sport and recreation		24 964	25 502	1 681	16 390	16 040	350	2%	25 502
Public safety		51 607	60 234	3 174	28 333	26 863	1 470	5%	60 234
Housing		6 629	7 266	166	1 547	3 037	(1 491)	-49%	7 266
Health		-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		60 741	62 644	2 388	21 388	21 566	(179)	-1%	62 644
Planning and development		13 925	14 053	748	8 837	9 488	(651)	-7%	14 053
Road transport		46 817	48 592	1 641	12 551	12 078	472	4%	48 592
Environmental protection		-	-	-	-	-	-	-	-
<i>Trading services</i>		488 697	478 850	27 475	263 105	269 126	(6 021)	-2%	478 850
Energy sources		297 667	298 011	20 160	189 825	196 066	(6 241)	-3%	298 011
Water management		78 984	67 313	1 645	15 954	16 187	(232)	-1%	67 313
Waste water management		68 701	66 289	2 767	31 357	30 618	739	2%	66 289
Waste management		43 344	47 236	2 903	25 968	26 256	(287)	-1%	47 236
<i>Other</i>		1 534	1 534	42	1 044	1 493	(448)	-30%	1 534
Total Expenditure - Functional	3	797 919	799 457	46 006	430 004	438 022	(8 018)	-2%	799 457
Surplus/ (Deficit) for the year		72 116	80 674	32 658	176 195	147 736	28 459	19%	80 674

4.1.3 Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q3 Third Quarter									
Vote Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue by Vote	1								
Vote 1 - Corporate Services		11 518	11 284	35	158	505	(347)	-68.7%	11 284
Vote 2 - Civil Services		208 567	217 894	21 876	174 816	165 656	9 160	5.5%	217 894
Vote 3 - Council		290	290	1	98	201	(102)	-50.9%	290
Vote 4 - Electricity Services		335 512	333 112	26 288	247 541	237 815	9 726	4.1%	333 112
Vote 5 - Financial Services		209 518	212 313	17 073	158 865	157 063	1 802	1.1%	212 313
Vote 6 - Development Services		59 684	55 504	841	4 711	4 777	(66)	-1.4%	55 504
Vote 7 - Municipal Manager		-	-	-	-	-	-		-
Vote 8 - Protection Services		44 945	49 735	12 550	20 010	19 742	268	1.4%	49 735
Total Revenue by Vote	2	870 035	880 132	78 664	606 199	585 758	20 441	3.5%	880 132
Expenditure by Vote	1								
Vote 1 - Corporate Services		35 380	36 264	2 210	22 225	22 778	(553)	-2.4%	36 264
Vote 2 - Civil Services		270 364	263 949	10 949	103 353	102 919	434	0.4%	263 949
Vote 3 - Council		18 108	18 120	1 091	12 902	12 484	419	3.4%	18 120
Vote 4 - Electricity Services		312 609	313 831	20 989	200 163	206 058	(5 895)	-2.9%	313 831
Vote 5 - Financial Services		59 827	55 112	4 578	33 839	33 476	363	1.1%	55 112
Vote 6 - Development Services		29 029	30 041	1 658	16 822	19 545	(2 723)	-13.9%	30 041
Vote 7 - Municipal Manager		8 092	8 265	512	5 073	5 723	(650)	-11.4%	8 265
Vote 8 - Protection Services		64 508	73 875	4 019	35 627	35 040	587	1.7%	73 875
Total Expenditure by Vote	2	797 919	799 457	46 006	430 004	438 022	(8 018)	-1.8%	799 457
Surplus/ (Deficit) for the year	2	72 116	80 674	32 658	176 195	147 736	28 459	19.3%	80 674

4.1.4 Table C4: Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter								
Description	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue By Source								
Property rates	128 928	128 928	10 723	101 078	100 540	538	1%	128 928
Service charges - electricity revenue	318 741	318 741	25 718	242 408	232 746	9 662	4%	318 741
Service charges - water revenue	56 975	60 112	6 482	58 445	51 385	7 060	14%	60 112
Service charges - sanitation revenue	42 218	42 979	3 869	33 677	32 288	1 389	4%	42 979
Service charges - refuse revenue	26 468	27 867	2 357	20 841	20 526	315	2%	27 867
Rental of facilities and equipment	1 495	1 912	198	1 185	1 407	(222)	-16%	1 912
Interest earned - external investments	30 712	33 658	331	9 890	9 538	352	4%	33 658
Interest earned - outstanding debtors	4 585	2 454	263	1 970	1 816	154	8%	2 454
Dividends received	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	33 030	22 487	16	131	358	(228)	-64%	22 487
Licences and permits	3 759	4 309	451	3 514	3 200	314	10%	4 309
Agency services	4 876	5 376	382	4 457	4 234	224	5%	5 376
Transfers and subsidies	120 495	138 118	25 549	116 404	116 404	–	–	138 118
Other revenue	10 689	10 924	1 278	8 270	8 629	(359)	-4%	10 924
Gains	200	3 042	930	2 572	1 829	743	41%	3 042
Total Revenue (excluding capital transfers and contributions)	783 171	800 905	78 548	604 842	584 899	19 943	3%	800 905
Expenditure By Type								
Employee related costs	239 382	241 090	18 073	172 385	161 107	11 278	7%	241 090
Remuneration of councillors	11 471	11 471	913	8 200	8 604	(403)	-5%	11 471
Debt impairment	43 915	33 179	–	(6)	(6)	(0)	0%	33 179
Depreciation & asset impairment	92 755	92 755	–	–	–	–	–	92 755
Finance charges	11 934	13 954	(0)	6 150	6 211	(61)	-1%	13 954
Bulk purchases	251 000	251 000	18 411	172 219	178 288	(6 070)	-3%	251 000
Other materials	33 242	33 621	1 351	10 414	12 896	(2 482)	-19%	33 621
Contracted services	57 512	59 427	4 222	33 041	41 799	(8 759)	-21%	59 427
Transfers and subsidies	3 223	3 355	90	2 284	2 326	(41)	-2%	3 355
Other expenditure	44 038	46 134	2 946	25 316	26 797	(1 481)	-6%	46 134
Losses	9 446	13 470	–	–	–	–	–	13 470
Total Expenditure	797 919	799 457	46 006	430 004	438 022	(8 018)	-2%	799 457
Surplus/(Deficit)	(14 747)	1 448	32 542	174 838	146 877	27 961	0	1 448
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	85 723	77 722	–	–	–	–	–	77 722
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental)	1 141	1 504	116	1 357	859	498	58%	1 504
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	72 116	80 674	32 658	176 195	147 736			80 674
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	72 116	80 674	32 658	176 195	147 736			80 674

4.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q3 Third Quarter									
Vote Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Multi-Year expenditure appropriation	2								
Vote 2 - Civil Services		88 592	90 179	8 500	30 448	65 965	(35 516)	-54%	90 179
Vote 4 - Electricity Services		4 800	4 400	24	3 260	3 752	(492)	-13%	4 400
Vote 6 - Development Services		46 254	47 466	363	23 807	40 378	(16 571)	-41%	47 466
Total Capital Multi-year expenditure	4,7	139 646	142 045	8 886	57 515	110 094	(52 579)	-48%	142 045
Single Year expenditure appropriation	2								
Vote 1 - Corporate Services		18 980	18 947	1	18 413	18 485	(72)	0%	18 947
Vote 2 - Civil Services		26 957	29 686	6 577	14 730	25 922	(11 192)	-43%	29 686
Vote 3 - Council		10	10	-	-	(2)	2	-100%	10
Vote 4 - Electricity Services		17 276	15 716	1 347	7 059	11 726	(4 667)	-40%	15 716
Vote 5 - Financial Services		261	233	-	233	233	(0)	0%	233
Vote 6 - Development Services		7 268	1 989	3	694	1 051	(358)	-34%	1 989
Vote 7 - Municipal Manager		10	10	-	1	-	1	#DIV/0!	10
Vote 8 - Protection Services		2 028	2 028	66	1 352	759	593	78%	2 028
Total Capital single-year expenditure	4	72 790	68 619	7 994	42 482	58 174	(15 692)	-27%	68 619
Total Capital Expenditure		212 436	210 664	16 880	99 997	168 268	(68 271)	-41%	210 664
Capital Expenditure - Functional Classification									
Governance and administration		26 706	27 442	1 120	21 559	23 388	(1 828)	-8%	27 442
Executive and council		20	20	-	1	(2)	3	-164%	20
Finance and administration		26 686	27 422	1 120	21 558	23 390	(1 832)	-8%	27 422
Internal audit		-	-	-	-	-	-		-
Community and public safety		11 922	9 822	527	3 261	7 555	(4 294)	-57%	9 822
Community and social services		5 170	270	1	179	230	(51)	-22%	270
Sport and recreation		4 724	7 525	460	1 731	6 567	(4 836)	-74%	7 525
Public safety		2 028	2 028	66	1 352	759	593	78%	2 028
Economic and environmental services		65 452	68 044	8 836	28 833	59 232	(30 399)	-51%	68 044
Planning and development		5 859	9 632	365	2 136	7 028	(4 892)	-70%	9 632
Road transport		59 593	58 412	8 470	26 697	52 204	(25 507)	-49%	58 412
Trading services		108 356	105 356	6 397	46 343	78 093	(31 750)	-41%	105 356
Energy sources		20 606	18 406	1 131	9 724	14 908	(5 184)	-35%	18 406
Water management		10 063	8 044	383	4 873	6 124	(1 251)	-20%	8 044
Waste water management		73 736	74 683	4 884	30 454	55 420	(24 966)	-45%	74 683
Waste management		3 950	4 222	-	1 293	1 641	(348)	-21%	4 222
Total Capital Expenditure - Functional Classification	3	212 436	210 664	16 880	99 997	168 268	(68 271)	-41%	210 664
Funded by:									
National Government		32 835	30 435	1 212	27 293	23 879	3 414	14%	30 435
Provincial Government		52 888	47 287	364	25 158	40 259	(15 102)	-38%	47 287
Transfers and subsidies - capital		-	363	-	-	159	(159)	-100%	363
Transfers recognised - capital		85 723	78 085	1 576	52 450	64 297	(11 847)	-18%	78 085
Borrowing	6	-	-	-	-	-	-		-
Internally generated funds		126 713	132 579	15 304	47 547	103 971	(56 424)	-54%	132 579
Total Capital Funding		212 436	210 664	16 880	99 997	168 268	(68 271)	-41%	210 664

4.1.6 Table C6: Monthly Budget Statement - Financial Position

WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Q3 Third Quarter					
Description	Ref	Budget Year 2020/21			
		Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1				
ASSETS					
Current assets					
Cash		453 566	609 343	128 813	609 343
Call investment deposits		–	–	580 000	–
Consumer debtors		170 010	87 130	104 991	87 130
Other debtors		43 833	11 724	(19 278)	11 724
Current portion of long-term receivables		47	80	77	80
Inventory		20 129	10 386	35 116	10 386
Total current assets		687 585	718 664	829 718	718 664
Non current assets					
Long-term receivables		2	–	(31)	–
Investment property		44 220	34 094	35 412	34 094
Property, plant and equipment		2 089 771	2 059 519	2 052 080	2 059 519
Intangible		301	666	941	666
Other non-current assets		1 120	1 120	1 120	1 120
Total non current assets		2 135 414	2 095 398	2 089 522	2 095 398
TOTAL ASSETS		2 822 999	2 814 062	2 919 240	2 814 062
LIABILITIES					
Current liabilities					
Borrowing		11 846	10 018	–	10 018
Consumer deposits		15 314	16 181	14 539	16 181
Trade and other payables		139 343	109 835	115 362	109 835
Provisions		12 622	9 479	6 750	9 479
Total current liabilities		179 125	145 513	136 650	145 513
Non current liabilities					
Borrowing		96 138	96 103	111 962	96 103
Provisions		107 498	98 002	99 470	98 002
Total non current liabilities		203 635	194 104	211 432	194 104
TOTAL LIABILITIES		382 760	339 617	348 082	339 617
NET ASSETS	2	2 440 239	2 474 445	2 571 158	2 474 445
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)		2 256 659	2 274 937	2 195 456	2 274 937
Reserves		183 579	199 508	199 507	199 508
TOTAL COMMUNITY WEALTH/EQUITY	2	2 440 239	2 474 445	2 394 963	2 474 445

Note: The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

4.1.7 Table C7: Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Q3 Third Quarter								
Description	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates	109 588	128 928	9 781	85 441	74 990	10 451	14%	128 928
Service charges	377 742	449 698	41 606	356 547	250 676	105 870	42%	449 698
Other revenue	34 299	29 159	5 647	45 514	13 342	32 171	241%	29 159
Transfers and Subsidies - Operational	120 495	138 118	28 332	133 312	90 855	42 457	47%	138 118
Transfers and Subsidies - Capital	86 864	78 085	2 557	34 279	-	34 279	#DIV/0!	78 085
Interest	34 609	36 111	331	2 448	3 890	(1 442)	-37%	36 111
Dividends	-	-	-	-	-	-		-
Payments								
Suppliers and employees	(636 646)	(646 233)	(45 922)	(421 548)	(340 888)	80 660	-24%	(646 233)
Finance charges	(11 934)	(11 934)	-	(6 150)	(6 233)	(83)	1%	(11 934)
Transfers and Grants	(3 223)	(3 355)	(90)	(2 284)	(1 747)	538	-31%	(3 355)
NET CASH FROM/(USED) OPERATING ACTIVITIES	111 795	198 578	42 240	227 559	84 886	(142 673)	-168%	198 578
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	200	2 042	930	2 572	-	2 572	#DIV/0!	2 042
Decrease (increase) in non-current receivables	-	-	1	5	-	5	#DIV/0!	-
Decrease (increase) in non-current investments	-	-	-	-	-	-		-
Payments								
Capital assets	(212 436)	(210 664)	-	(18 334)	(132 895)	(114 561)	86%	(210 664)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(212 236)	(208 622)	931	(15 757)	(132 895)	(117 139)	88%	(208 622)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans	-	-	-	-	-	-		-
Borrowing long term/refinancing	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits	867	867	39	(1 170)	-	(1 170)	#DIV/0!	867
Payments								
Repayment of borrowing	(11 846)	(11 846)	-	-	(6 233)	(6 233)	100%	(11 846)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(10 979)	(10 979)	39	(1 170)	(6 233)	(5 063)	81%	(10 979)
NET INCREASE/ (DECREASE) IN CASH HELD	(111 420)	(21 023)	43 210	210 632	(54 242)			(21 023)
Cash/cash equivalents at beginning:	565 008	630 366		609 343	630 366			630 366
Cash/cash equivalents at month/year end:	453 588	609 343		819 975	576 123			609 343

Cash and cash equivalents at 31 March 2021 include investments made to the amount of R580 000 000.

Note: The YTD actual only take into account the month-to-month movements, bearing in mind that year-end transactions must still be processed for June 2021 which will decrease the YTD Cash and cash equivalents at year-end.

PART 2 – SUPPORTING DOCUMENTATION

Section 5 – Debtors' analysis

5.1 Supporting Table SC3

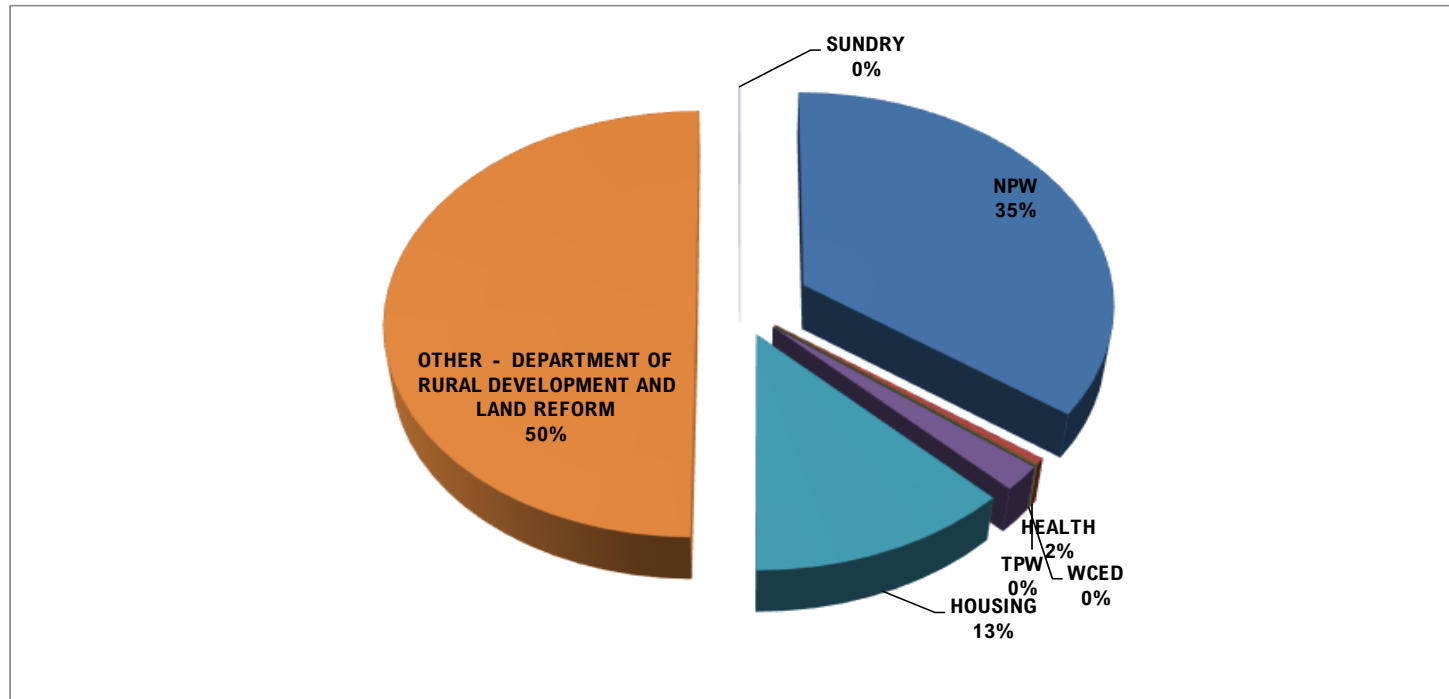
WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q3 Third Quarter													
Description	NT Code	Budget Year 2020/21										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	8 015	3 737	2 222	1 670	1 217	956	2 952	4 518	25 288	11 314	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	21 383	3 201	884	528	370	341	509	1 145	28 361	2 893	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	7 741	2 620	1 147	898	729	642	1 101	6 190	21 068	9 560	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	3 167	1 157	450	331	272	236	408	2 854	8 875	4 101	-	-
Receivables from Exchange Transactions - Waste Management	1600	2 495	893	412	325	275	226	378	2 783	7 787	3 987	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	33	23	13	11	11	7	9	8	114	44	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	(18)	0	0	0	0	0	-	-	(16)	1	-	-
Total By Income Source	2000	42 817	11 632	5 129	3 763	2 874	2 408	5 357	17 498	91 476	31 899	-	-
2019/20 - totals only		43 269	7 548	1 808	1 206	929	821	2 869	11 919	70 370	17 744		
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 461	346	175	169	167	156	278	937	3 688	1 706	-	-
Commercial	2300	18 318	1 654	328	239	154	135	214	909	21 950	1 650	-	-
Households	2400	23 037	9 632	4 626	3 356	2 553	2 117	4 864	15 653	65 838	28 543	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	2600	42 817	11 632	5 129	3 763	2 874	2 408	5 357	17 498	91 476	31 899	-	

Total Debtors has decreased from **R95 132 152** in February 2021 to **R91 476 211** in March 2021.

The collection rate for March 2021 was **102.25%** compared to **91.04%** in February 2021. (Amounts received in current month for the previous month's debtors raised).

5.2 Government Debt Schedule

Swartland Municipality for the month ended March 2021	Rates					Services					Total Debt	Grand Total Sec 71	Payment received for the month
Department Responsible for the Debt	0-30 Days	30-60 Days	60-90 Days	> 90 Days	Total	0-30 Days	30-60 Days	60-90 Days	>90 Days	Total			
NPW	393 934	23 368	21 790	192 898	631 989	592 268	8 308	4 428	58 171	663 175	1 295 164	1 295 164	-1 429 512
TPW	460	530	7 605	19 591	28 187	-9 763	-	-	-	-9 763	18 424	18 424	-20 905
WCED	-	-	-	-	-	-2 307	168	155	774	-1 209	-1 209	-1 209	-14 093
HEALTH	-	-	-	-	-	31 317	34 541	4 693	1 504	72 055	72 055	72 055	-0
HOUSING	85	-	-	-	85	317 629	141 637	30	2 727	462 024	462 109	462 109	-253 495
OTHER - DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM	137 841	137 004	136 166	1 429 377	1 840 388	-	-	-	-	-	1 840 388	1 840 388	-447 877
SUNDRY	-786	-	-	215	-572	296	311	426	920	1 953	1 381	1 381	-1 223
TOTAL OUTSTANDING	531 534	160 902	165 562	1 642 081	2 500 078	929 440	184 965	9 732	64 098	1 188 235	3 688 313	3 688 313	-2 167 106



Section 6 – Creditors' analysis

6.1 Supporting Table SC4

WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q3 Third Quarter											
Description	NT Code	Budget Year 2020/21									Prior year
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	totals for chart (same period)
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	7 747	64	-	-	-	-	-	61	7 871	16 428
Auditor General	0800	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	7 747	64	-	-	-	-	-	61	7 871	16 428

COVID-19: Emergency Purchases for March 2021

Note: There were no Covid-19 emergency purchases for the month of March 2021.

COVID-19 EXPENDITURE REPORT 2020/2021						
Description	Quarter 1	Quarter 2	Jan-21	Feb-21	Mar-21	Total
Overtime	2 215 354	-				2 215 354
Contract Workers: Projects	31 680	55 920	20 880	21 840	19 200	205 440
Protective Clothing	31 068	12 524	13 240	14 947	8 323	92 626
Sanitisation of office building	11 990	-	12 690	35 508	- 4 307	55 881
General - Other	156 060	86 452	28 567	30 505	80 447	468 483
Sub-total: General	2 446 152	154 896	75 377	102 800	103 663	3 037 784
Community and Awareness campaigns	62 850	1 850	-	-	-	66 550
Sub-total: Community and Social Services	62 850	1 850	-	-	-	66 550
Cost of Screening and Testing	3 696	-	-	739	-	4 435
Sub-total: Health	3 696	-	-	739	-	4 435
GRAND TOTAL	2 512 697	156 746	75 377	103 539	103 663	3 108 769

Section 7 – Investment portfolio analysis

7.1 Supporting Table SC5

WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M09 March											
Investments by maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ^a	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands	Yrs/Months										
Municipality											
ABSA	364 Days	Fixed Deposit	Yes	Fixed	6.51	30 June 2021	300 000	19 476	–	–	319 476
STANDARD BANK	187 Days	Fixed Deposit	Yes	Fixed	5.30	04 January 2021	220 000	5 974	(225 974)	–	–
ABSA	186 Days	Fixed Deposit	Yes	Fixed	5.30	11 January 2021	50 000	1 350	(51 350)	–	–
STANDARD BANK	177 Days	Fixed Deposit	Yes	Fixed	4.70	30 June 2021	250 000	5 698	–	–	255 698
NED BANK	142 Days	Fixed Deposit	Yes	Fixed	4.47	30 June 2021	30 000	522	–	–	30 522
Municipality sub-total							850 000	33 020	(277 324)	–	605 696
TOTAL INVESTMENTS AND INTEREST							850 000	33 020	(277 324)	–	605 696

- During the month of March 2021, no investments matured and no investments were made.
- The total investments as at 31 March 2021 is R 580 000 000.

7.2 Commitments against Cash and Cash Equivalents

Commitments against Cash & Cash Equivalents			
	28 February 2021	Transactions / Movement 2020/2021	Current Month
Cash & Cash Equivalents:	R 698 803 702		R 708 788 382
Primary Bank Account	R 115 526 871	R 11 416 904	R 126 943 775
Short Term Investments (Less than 6 months)	R 580 000 000	R -	R 580 000 000
Medium Term Investments (More than 6 months)	R -	R -	R -
Cash Floats	R 3 276 831	R -1 432 224	R 1 844 607
Commitments:	R 365 067 135		R 330 851 066
Unspent Committed Conditional Grants	R 14 780 210	R -5 380	R 14 774 830
Capital funding requirement 2020/21 (Grants & Loans)	R 27 210 757	R -1 575 639	R 25 635 118
Cash Portion of Housing Development Fund	R 2 677	R -	R 2 677
Capital Replacement Reserve Movement	R 159 575 731	R -15 304 178	R 144 271 552
Loan repayment due Dec / June	R 7 865 256	R -	R 7 865 256
Consumer Deposits	R 14 432 748	R 106 580	R 14 539 328
Creditor payments	R 6 322 887	R 1 548 431	R 7 871 318
Salaries	R 90 961 998	R -18 985 883	R 71 976 115
Bad Debt Contributions	R 43 914 873	R -	R 43 914 873
Working Capital			R 377 937 316

7.3 Withdrawals from Municipal Bank Account

SWARTLAND MUNICIPALITY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	SWARTLAND MUNICIPALITY	
MUNICIPAL DEMARCATION CODE:	WC015	
QUARTER ENDED:	Mar-21	
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality</i> 's bank accounts, and may do so only -	Amount	Reason for withdrawal
	R 225 220 358	To pay creditors, service providers, employee related costs, etc
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;		
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including -		
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or	R 8 893 134	Motor Vehicle Registration and Road Traffic Mangement Corporation.
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 221 036	Service deposits, Community and Town Halls, Sport Club Houses, etc
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 280 000 000	To re-invest and deposit into the cheque account when needed.
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> -		
(a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and		
(b) submit a copy of the report to the relevant <i>provincial treasury</i> and the <i>Auditor-General</i> .		

Section 8 – Allocation and grant receipts and expenditure

8.1 Supporting Table SC6

WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q3 Third Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
RECEIPTS:	1,2								
Operating Transfers and Grants									
National Government:		105 612	119 821	25 549	119 821	119 821	–		119 821
Local Government Equitable Share		102 195	116 404	25 549	116 404	116 404	–		116 404
Finance Management		1 550	1 550	–	1 550	1 550	–		1 550
EPWP Incentive		1 867	1 867	–	1 867	1 867	–		1 867
Provincial Government:		14 608	15 129	338	11 766	11 766	–		15 129
Community Development Workers		38	38	38	38	38	–		38
Human Settlements		1 950	2 950	–	–	–	–		2 950
Municipal Accreditation and Capacity Building Grant		238	238	–	–	–	–		238
Libraries		10 068	9 690	–	9 690	9 690	–		9 690
Proclaimed Roads Subsidy		175	175	–	–	–	–		175
Financial Management Support Grant: Student Bursaries		401	300	300	300	300	–		300
Financial Management Support Grant: mSCOA	4	–	–	–	–	–	–		–
Thusong Grant		150	150	–	150	150	–		150
Establishment of a K9 Unit		1 588	1 588	–	1 588	1 588	–		1 588
Total Operating Transfers and Grants	5	120 220	134 950	25 887	131 587	131 587	–		134 950
Capital Transfers and Grants									
National Government:		32 835	30 435	1 740	32 177	32 177	–		30 435
Municipal Infrastructure Grant (MIG)		21 183	21 183	1 740	22 923	22 923	–		21 183
Energy Efficiency and Demand Side Management Grant		4 000	3 600	–	3 602	3 602	–		3 600
Integrated National Electrification Programme (municipal)		7 652	5 652	–	5 652	5 652	–		5 652
Provincial Government:		52 488	52 404	3 220	35 443	35 443	–		52 404
Human Settlements		48 074	47 990	3 220	31 029	31 029	–		47 990
RSEP/VPUU Municipal Projects		3 000	3 000	–	3 000	3 000	–		3 000
Libraries		70	70	–	70	70	–		70
Fire Service Capacity Building Grant		732	732	–	732	732	–		732
Establishment of a K9 Unit		612	612	–	612	612	–		612
Total Capital Transfers and Grants	5	85 323	82 839	4 960	67 619	67 619	–		82 839
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	205 543	217 789	30 847	199 207	199 207	–		217 789

8.2 Supporting Table SC7 (1)

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q3 Third Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<u>EXPENDITURE</u>									
<u>Operating expenditure of Transfers and Grants</u>									
National Government:		105 612	119 821	5 897	56 244	58 134	(1 890)	-3.3%	119 821
Local Government Equitable Share		102 195	116 404	5 747	53 253	55 210	(1 958)	-3.5%	116 404
Finance Management		1 550	1 550	150	1 124	1 057	68	6.4%	1 550
EPWP Incentive		1 867	1 867	–	1 867	1 867	–		1 867
Provincial Government:		14 608	17 778	1 029	9 790	10 784	(995)	-9.2%	17 778
Community Development Workers		38	96	–	–	45	(45)	-100.0%	96
Human Settlements		1 950	2 950	–	4	1 181	(1 177)	-99.7%	2 950
Municipal Accreditation and Capacity Building Grant		238	238	9	97	178	(81)	-45.6%	238
Libraries		10 068	9 690	775	7 116	6 843	273	4.0%	9 690
Proclaimed Roads Subsidy		175	175	–	175	131	44	33.3%	175
Financial Management Support Grant: Student Bursaries		401	300	40	120	100	20	20.0%	300
Thusong Grant		150	150	–	135	113	22	19.6%	150
Establishment of a K9 Unit		1 588	4 179	204	2 143	2 193	(50)	-2.3%	4 179
Other grant providers:		275	275	275	275	275	–		275
LG Seta		275	275	275	275	275	–		275
Total operating expenditure of Transfers and Grants:		120 495	137 873	7 200	66 308	69 193	(2 885)	-4.2%	137 873
<u>Capital expenditure of Transfers and Grants</u>									
National Government:		32 835	30 435	1 212	27 293	23 879	3 414	14.3%	30 435
Municipal Infrastructure Grant (MIG)		21 183	21 183	449	21 183	17 027	4 156	24.4%	21 183
Energy Efficiency and Demand Side Management Grant		4 000	3 600	17	2 640	3 100	(460)	-14.8%	3 600
Integrated National Electrification Programme (municipal)		7 652	5 652	746	3 470	3 752	(282)	-7.5%	5 652
Provincial Government:		52 888	47 287	364	25 158	40 259	(15 102)	-37.5%	47 287
Human Settlements		48 474	39 687	357	22 494	34 231	(11 737)	-34.3%	39 687
RSEP/VPUU Municipal Projects		3 000	6 186	5	1 377	5 386	(4 009)	-74.4%	6 186
Libraries		70	70	1	49	50	(1)	-1.0%	70
Fire Service Capacity Building Grant		732	732	–	708	–	708	#DIV/0!	732
Establishment of a K9 Unit		612	612	–	530	592	(62)	-10.5%	612
Total capital expenditure of Transfers and Grants		85 723	77 722	1 576	52 450	64 138	(11 688)	-18.2%	77 722
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		206 218	215 596	8 776	118 759	133 331	(14 572)	-10.9%	215 596

8.3 Supporting Table SC7 (2)

WC015 Swartland - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - Q3 Third Quarter					
Description	Budget Year 2020/21				
	Approved Rollover 2019/20	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands					
EXPENDITURE					
Total operating expenditure of Approved Roll-overs	–	–	–	–	
Capital expenditure of Approved Roll-overs					
National Government:	–	–	–	–	
Other capital transfers [insert description]				–	
Provincial Government:	4 184	5	1 686	2 498	59.7%
Human Settlements	997	–	309	688	69.0%
RSEP/VPUU Municipal Projects	3 186	5	1 377	1 809	56.8%
				–	
Total capital expenditure of Approved Roll-overs	4 184	5	1 686	2 498	59.7%
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS	4 184	5	1 686	2 498	59.7%

Section 9 – Expenditure on Councillor, Senior Managers and Other Staff

9.1 Supporting Table SC8

WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q3 Third Quarter								
Summary of Employee and Councillor remuneration	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	B	C						D
<u>Councillors (Political Office Bearers plus Other)</u>								
Basic Salaries and Wages	9 103	9 103	618	5 522	5 665	(143)	-3%	9 103
Pension and UIF Contributions	1 005	1 005	86	764	754	10	1%	1 005
Medical Aid Contributions	283	283	12	121	212	(91)	-43%	283
Motor Vehicle Allowance	–	–	112	1 029	1 163	(134)	-12%	–
Cellphone Allowance	1 081	1 081	85	764	811	(47)	-6%	1 081
Sub Total - Councillors	11 471	11 471	913	8 200	8 604	(403)	-5%	11 471
<u>Senior Managers of the Municipality</u>								
Basic Salaries and Wages	8 355	8 355	672	6 034	6 143	(109)	-2%	8 355
Pension and UIF Contributions	1 503	1 503	122	1 093	1 127	(35)	-3%	1 503
Medical Aid Contributions	373	373	41	352	280	72	26%	373
Performance Bonus	598	598	–	–	–	–		598
Motor Vehicle Allowance	1 038	1 038	83	759	779	(20)	-3%	1 038
Cellphone Allowance	303	303	24	214	227	(13)	-6%	303
Other benefits and allowances	191	191	17	148	143	5	4%	191
Payments in lieu of leave	29	29	–	–	–	–		29
Long service awards	34	34	–	–	–	–		34
Post-retirement benefit obligations	484	633	–	–	–	–		633
Sub Total - Senior Managers of Municipality	12 907	13 056	957	8 599	8 699	(100)	-1%	13 056
<u>Other Municipal Staff</u>								
Basic Salaries and Wages	139 332	140 384	11 391	101 944	100 843	1 102	1%	140 384
Pension and UIF Contributions	25 435	25 597	2 077	18 606	19 012	(406)	-2%	25 597
Medical Aid Contributions	10 729	10 795	911	7 959	8 073	(114)	-1%	10 795
Overtime	9 352	9 352	917	9 158	6 450	2 708	42%	9 352
Motor Vehicle Allowance	5 395	5 523	451	4 029	4 107	(79)	-2%	5 523
Cellphone Allowance	552	559	41	340	416	(76)	-18%	559
Housing Allowances	1 719	1 719	135	1 197	1 289	(92)	-7%	1 719
Other benefits and allowances	24 687	25 016	1 081	20 441	10 391	10 050	97%	25 016
Payments in lieu of leave	2 515	2 515	–	–	–	–		2 515
Long service awards	2 562	2 562	112	112	–	112	#DIV/0!	2 562
Post-retirement benefit obligations	4 199	4 010	–	–	–	–		4 010
Sub Total - Other Municipal Staff	226 475	228 034	17 116	163 786	150 582	13 204	9%	228 034
Total Parent Municipality	250 854	252 562	18 986	180 586	167 884	12 701	8%	252 562
Total Municipal Entities	–	–	–	–	–	–		–
TOTAL SALARY, ALLOWANCES & BENEFITS	250 854	252 562	18 986	180 586	167 884	12 701	8%	252 562
TOTAL MANAGERS AND STAFF	239 382	241 090	18 073	172 385	159 281	13 105	8%	241 090

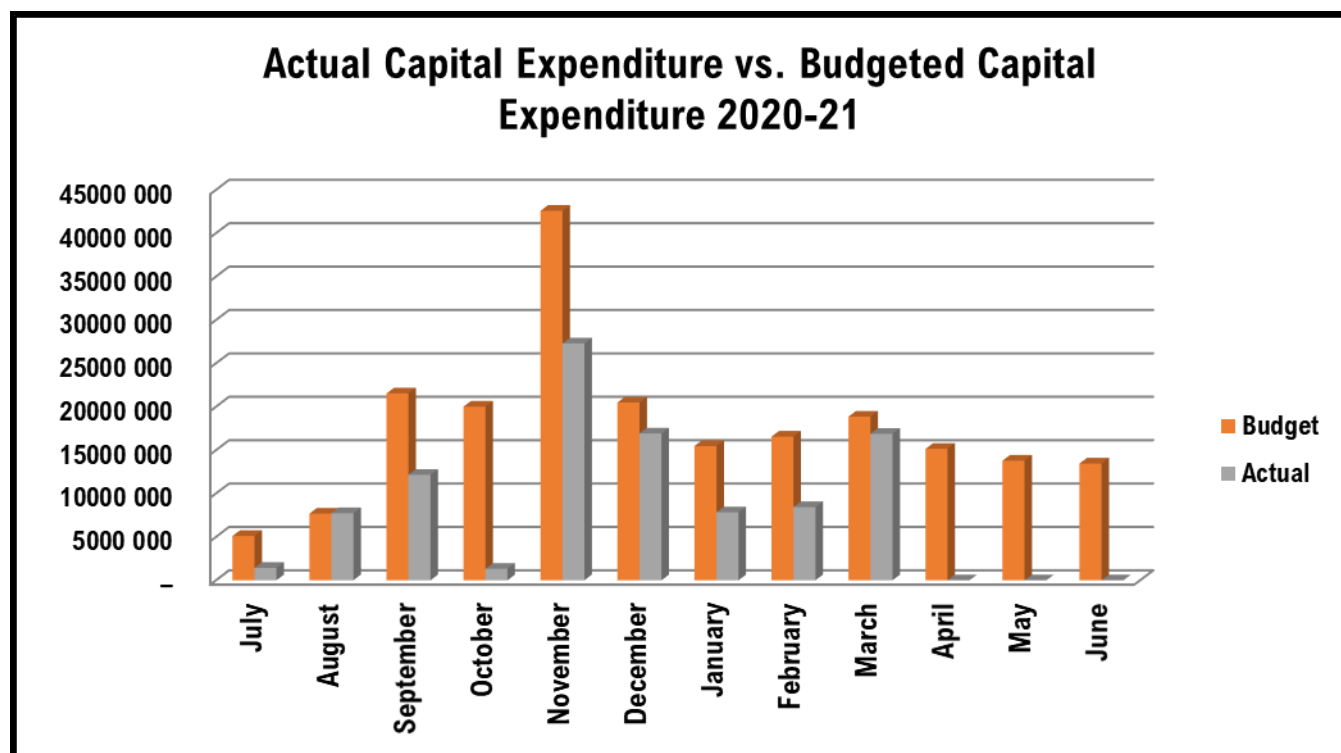
Section 10 – Material variances to the SDBIP

No Material variances to the SDBIP.

Section 11 – Capital programme performance

11.1 Supporting Table SC12

WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q3 Third Quarter								
Month	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands								
Monthly expenditure performance trend								
July	21 205	5 111	1 433	1 433	5 111	3 678	72.0%	1%
August	14 993	7 683	7 732	9 165	12 793	3 629	28.4%	4%
September	16 751	21 532	12 150	21 315	34 325	13 011	37.9%	10%
October	20 887	20 006	1 326	22 641	54 331	31 691	58.3%	11%
November	28 627	42 579	27 295	49 936	96 910	46 974	48.5%	24%
December	19 807	20 483	16 918	66 854	117 393	50 539	43.1%	31%
January	15 735	15 463	7 831	74 685	132 856	58 171	43.8%	35%
February	17 929	16 554	8 432	83 117	149 410	66 293	44.4%	39%
March	19 180	18 858	16 880	99 997	168 268	68 271	40.6%	47%
April	14 612	15 147			183 415	–		
May	13 661	13 790			197 205	–		
June	9 048	13 459			210 664	–		
Total Capital expenditure	212 436	210 664	99 997					



Section 12 – Other Supporting Documentation

12.1 Supporting Table SC13a, b and e

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q3 Third Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure		68 092	61 438	4 132	29 630	49 892	20 262	40.6%	61 438
Roads Infrastructure		40 403	37 877	3 103	15 725	31 669	15 944	50.3%	37 877
Roads		40 403	37 877	3 103	15 725	31 669	15 944	50.3%	37 877
Storm water Infrastructure		–	–	–	–	–	–		–
Electrical Infrastructure		8 506	6 746	935	4 134	4 686	552	11.8%	6 746
MV Substations		200	200	30	123	160	37	22.9%	200
MV Networks		7 152	3 052	560	1 291	2 052	761	37.1%	3 052
LV Networks		1 154	3 494	345	2 720	2 474	(246)	-9.9%	3 494
Water Supply Infrastructure		8 626	6 542	93	4 301	5 282	981	18.6%	6 542
Distribution		8 626	6 442	93	4 301	5 182	881	17.0%	6 442
Distribution Points		–	100	–	–	100	100	100.0%	100
Sanitation Infrastructure		10 306	10 023	–	5 470	8 255	2 785	33.7%	10 023
Reticulation		10 306	10 023	–	5 470	8 255	2 785	33.7%	10 023
Solid Waste Infrastructure		250	250	–	–	–	–		250
Landfill Sites		250	250	–	–	–	–		250
Waste Transfer Stations		–	–	–	–	–	–		–
Community Assets		13 090	14 226	739	3 891	10 537	6 647	63.1%	14 226
Community Facilities		8 700	8 586	312	2 417	6 739	4 323	64.1%	8 586
Centres		5 000	–	–	–	–	–		–
Parks		700	1 417	307	940	1 242	302	24.3%	1 417
Public Open Space		3 000	6 347	5	922	4 797	3 876	80.8%	6 347
Markets		–	822	–	555	700	145	20.7%	822
Sport and Recreation Facilities		4 390	5 640	427	1 474	3 798	2 324	61.2%	5 640
Indoor Facilities		3 850	4 901	427	1 450	3 599	2 150	59.7%	4 901
Outdoor Facilities		540	739	–	24	199	175	87.7%	739
Other assets		3 777	4 804	364	1 304	2 519	1 216	48.3%	4 804
Operational Buildings		1 000	1 500	7	7	250	244	97.4%	1 500
Municipal Offices		500	1 000	–	–	250	250	100.0%	1 000
Yards		500	500	7	7	–	(7)	#DIV/0!	500
Housing		2 777	3 304	357	1 297	2 269	972	42.8%	3 304
Social Housing		2 777	3 304	357	1 297	2 269	972	42.8%	3 304
Computer Equipment		2 200	2 440	243	1 194	1 173	(21)	-1.8%	2 440
Computer Equipment		2 200	2 440	243	1 194	1 173	(21)	-1.8%	2 440
Furniture and Office Equipment		354	354	25	205	270	65	24.0%	354
Furniture and Office Equipment		354	354	25	205	270	65	24.0%	354
Machinery and Equipment		2 720	4 092	84	3 693	3 973	280	7.1%	4 092
Machinery and Equipment		2 720	4 092	84	3 693	3 973	280	7.1%	4 092
Transport Assets		4 873	5 124	579	1 966	1 593	(373)	-23.4%	5 124
Transport Assets		4 873	5 124	579	1 966	1 593	(373)	-23.4%	5 124
Land		18 790	18 757	–	18 317	18 337	20	0.1%	18 757
Land		18 790	18 757	–	18 317	18 337	20	0.1%	18 757
Total Capital Expenditure on new assets	1	113 896	111 236	6 164	60 200	88 295	28 095	31.8%	111 236

WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q3 Third Quarter

Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure		22 198	22 158	5 081	9 446	21 968	12 522	57.0%	22 158
Roads Infrastructure		18 898	18 898	5 078	9 335	18 898	9 563	50.6%	18 898
<i>Roads</i>		18 898	18 898	5 078	9 335	18 898	9 563	50.6%	18 898
Electrical Infrastructure		3 300	3 260	3	111	3 070	2 959	96.4%	3 260
<i>MV Substations</i>		3 100	3 100	–	53	2 950	2 897	98.2%	3 100
<i>LV Networks</i>		200	160	3	58	120	62	51.5%	160
Community Assets		1 000	1 000	447	609	1 000	391	39.1%	1 000
Community Facilities		1 000	1 000	447	609	1 000	391	39.1%	1 000
<i>Public Ablution Facilities</i>		1 000	1 000	447	609	1 000	391	39.1%	1 000
Total Capital Expenditure on renewal of existing assets	1	23 198	23 158	5 528	10 055	22 968	12 913	56.2%	23 158

WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Q3 Third Quarter

Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure		71 946	72 843	5 035	29 587	53 578	23 991	44.8%	72 843
Roads Infrastructure		–	–	–	–	–	–	–	–
Storm water Infrastructure		500	500	69	349	500	151	30.3%	500
<i>Storm water Conveyance</i>		500	500	69	349	500	151	30.3%	500
Electrical Infrastructure		7 500	7 100	162	4 446	6 030	1 584	26.3%	7 100
<i>MV Switching Stations</i>		300	300	–	160	300	140	46.7%	300
<i>MV Networks</i>		1 500	1 500	–	–	1 250	1 250	100.0%	1 500
<i>LV Networks</i>		5 700	5 300	162	4 286	4 480	194	4.3%	5 300
Water Supply Infrastructure		1 100	1 167	–	236	467	230	49.4%	1 167
<i>Distribution</i>		1 100	1 167	–	236	467	230	49.4%	1 167
Sanitation Infrastructure		62 846	64 076	4 803	24 556	46 581	22 025	47.3%	64 076
<i>Waste Water Treatment Works</i>		62 846	64 076	4 803	24 556	46 581	22 025	47.3%	64 076
Community Assets		3 396	3 427	153	155	3 427	3 272	95.5%	3 427
Community Facilities		–	–	–	–	–	–	–	–
Sport and Recreation Facilities		3 396	3 427	153	155	3 427	3 272	95.5%	3 427
<i>Outdoor Facilities</i>		3 396	3 427	153	155	3 427	3 272	95.5%	3 427
Total Capital Expenditure on upgrading of existing assets	1	75 342	76 270	5 188	29 742	57 005	27 263	47.8%	76 270

12.2 Supporting Table SC13c and d

WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q3 Third Quarter

Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure		36 771	36 803	3 265	26 156	24 636	(1 521)	-6.2%	36 803
Roads Infrastructure		4 759	4 790	690	3 385	2 451	(934)	-38.1%	4 790
Roads		4 695	4 727	690	3 339	2 402	(937)	-39.0%	4 727
Road Furniture		64	64	-	46	48	3	5.2%	64
Storm water Infrastructure		17 375	17 375	1 571	12 754	11 609	(1 144)	-9.9%	17 375
Storm water Conveyance		17 375	17 375	1 571	12 754	11 609	(1 144)	-9.9%	17 375
Electrical Infrastructure		2 505	2 505	182	1 949	1 799	(150)	-8.3%	2 505
MV Substations		153	153	4	146	115	(31)	-27.0%	153
LV Networks		2 353	2 353	178	1 803	1 685	(119)	-7.0%	2 353
Water Supply Infrastructure		1 384	1 384	126	844	801	(43)	-5.3%	1 384
Reservoirs		1 069	1 069	80	532	446	(86)	-19.3%	1 069
Pump Stations		132	132	1	117	99	(18)	-17.7%	132
Distribution		183	183	46	196	257	61	23.7%	183
Sanitation Infrastructure		3 906	3 906	149	2 647	3 035	387	12.8%	3 906
Pump Station		1 042	1 042	45	615	653	38	5.8%	1 042
Waste Water Treatment Works		2 863	2 863	104	2 032	2 382	349	14.7%	2 863
Solid Waste Infrastructure		6 842	6 842	547	4 578	4 941	363	7.3%	6 842
Landfill Sites		6 842	6 842	547	4 578	4 941	363	7.3%	6 842
Community Assets		2 752	2 752	163	1 525	2 340	815	34.8%	2 752
Community Facilities		2 037	2 037	155	1 131	1 666	535	32.1%	2 037
Halls		386	386	29	197	236	39	16.3%	386
Centres		1 400	1 400	122	758	1 258	500	39.8%	1 400
Libraries		50	50	-	20	46	26	56.8%	50
Cemeteries/Crematoria		101	101	-	61	48	(13)	-27.6%	101
Parks		100	100	4	95	79	(16)	-20.1%	100
Sport and Recreation Facilities		715	715	8	395	674	280	41.5%	715
Indoor Facilities		80	80	-	18	89	71	79.5%	80
Outdoor Facilities		635	635	8	376	585	209	35.7%	635
Other assets		1 754	1 754	218	988	1 335	347	26.0%	1 754
Operational Buildings		1 343	1 343	213	687	1 117	430	38.5%	1 343
Municipal Offices		1 343	1 343	213	687	1 117	430	38.5%	1 343
Housing		411	411	6	301	217	(83)	-38.4%	411
Staff Housing		191	191	-	128	75	(53)	-70.4%	191
Social Housing		220	220	6	172	142	(30)	-21.4%	220
Biological or Cultivated Assets		-	-	-	-	-	-	-	-
Intangible Assets		3 144	3 144	211	3 231	2 420	(811)	-33.5%	3 144
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		3 144	3 144	211	3 231	2 420	(811)	-33.5%	3 144
Computer Software and Applications		3 144	3 144	211	3 231	2 420	(811)	-33.5%	3 144
Computer Equipment		460	460	7	113	570	457	80.1%	460
Computer Equipment		460	460	7	113	570	457	80.1%	460
Furniture and Office Equipment		64	64	-	0	46	46	99.8%	64
Furniture and Office Equipment		64	64	-	0	46	46	99.8%	64
Machinery and Equipment		1 216	1 216	93	825	920	95	10.4%	1 216
Machinery and Equipment		1 216	1 216	93	825	920	95	10.4%	1 216
Transport Assets		5 351	5 414	439	3 618	4 720	1 102	23.3%	5 414
Transport Assets		5 351	5 414	439	3 618	4 720	1 102	23.3%	5 414
Total Repairs and Maintenance Expenditure	1	51 511	51 606	4 397	36 457	36 987	530	1.4%	51 606

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q3 Third Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Depreciation by Asset Class/Sub-class									
Infrastructure		72 602	72 602	-	-	-	-		72 602
Roads Infrastructure		23 672	23 672	-	-	-	-		23 672
Roads		23 035	23 035	-	-	-	-		23 035
Road Structures		182	182	-	-	-	-		182
Road Furniture		455	455	-	-	-	-		455
Capital Spares							-		
Storm water Infrastructure		4 539	4 539	-	-	-	-		4 539
Drainage Collection		814	814	-	-	-	-		814
Storm water Conveyance		3 725	3 725	-	-	-	-		3 725
Attenuation							-		
Electrical Infrastructure		13 420	13 420	-	-	-	-		13 420
Power Plants		3	3	-	-	-	-		3
HV Transmission Conductors		36	36	-	-	-	-		36
MV Substations		1 967	1 967	-	-	-	-		1 967
MV Switching Stations		1 150	1 150	-	-	-	-		1 150
MV Networks		7 110	7 110	-	-	-	-		7 110
LV Networks		2 942	2 942	-	-	-	-		2 942
Capital Spares		212	212	-	-	-	-		212
Water Supply Infrastructure		14 107	14 107	-	-	-	-		14 107
Dams and Weirs		266	266	-	-	-	-		266
Boreholes		14	14	-	-	-	-		14
Reservoirs		2 301	2 301	-	-	-	-		2 301
Pump Stations		610	610	-	-	-	-		610
Water Treatment Works		87	87	-	-	-	-		87
Bulk Mains		1 196	1 196	-	-	-	-		1 196
Distribution		9 633	9 633	-	-	-	-		9 633
Sanitation Infrastructure		16 519	16 519	-	-	-	-		16 519
Pump Station		15 800	15 800	-	-	-	-		15 800
Reticulation		719	719	-	-	-	-		719
Solid Waste Infrastructure		345	345	-	-	-	-		345
Landfill Sites		265	265	-	-	-	-		265
Waste Drop-off Points		80	80	-	-	-	-		80
Community Assets		5 695	5 695	-	-	-	-		5 695
Community Facilities		3 302	3 302	-	-	-	-		3 302
Halls		661	661	-	-	-	-		661
Clinics/Care Centres		404	404	-	-	-	-		404
Museums		15	15	-	-	-	-		15
Libraries		503	503	-	-	-	-		503
Cemeteries/Crematoria		216	216	-	-	-	-		216
Public Open Space		674	674	-	-	-	-		674
Public Ablution Facilities		824	824	-	-	-	-		824
Taxi Ranks/Bus Terminals		5	5	-	-	-	-		5
Sport and Recreation Facilities		2 393	2 393	-	-	-	-		2 393
Indoor Facilities		1 444	1 444	-	-	-	-		1 444
Outdoor Facilities		949	949	-	-	-	-		949

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q3 Third Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<u>Investment properties</u>		12	12	-	-	-	-		12
Revenue Generating		12	12	-	-	-	-		12
Improved Property		12	12	-	-	-	-		12
<u>Other assets</u>		3 091	3 091	-	-	-	-		3 091
Operational Buildings		2 856	2 856	-	-	-	-		2 856
Municipal Offices		2 305	2 305	-	-	-	-		2 305
Workshops		33	33	-	-	-	-		33
Stores		517	517	-	-	-	-		517
Housing		235	235	-	-	-	-		235
Staff Housing		204	204	-	-	-	-		204
Social Housing		31	31	-	-	-	-		31
<u>Intangible Assets</u>		225	225	-	-	-	-		225
Licences and Rights		225	225	-	-	-	-		225
Computer Software and Applications		225	225	-	-	-	-		225
<u>Computer Equipment</u>		1 200	1 200	-	-	-	-		1 200
Computer Equipment		1 200	1 200	-	-	-	-		1 200
<u>Furniture and Office Equipment</u>		1 127	1 127	-	-	-	-		1 127
Furniture and Office Equipment		1 127	1 127	-	-	-	-		1 127
<u>Machinery and Equipment</u>		1 918	1 918	-	-	-	-		1 918
Machinery and Equipment		1 918	1 918	-	-	-	-		1 918
<u>Transport Assets</u>		5 884	5 884	-	-	-	-		5 884
Transport Assets		5 884	5 884	-	-	-	-		5 884
Total Depreciation	1	91 755	91 755	-	-	-	-		91 755

Note: Busy with the system setup of version 6.4 which could only be done after the finalization of the regulatory audit. The monthly depreciation runs will be recorded in April 2021.

12.3 Cost Containment

The cost containment regulations came into effect on 1 July 2019. The regulations require the municipality to monitor certain categories of expenditure with the objective to contain costs. The municipality is also required to report on the budget and actual expenditure relating to the regulated costs on a regular basis as outlined below:

Cost Containment In-Year Report Measures	2020/2021 Viremented Budget	Actual Expenditure Q1	Actual Expenditure Q2	Actual Expenditure Q3	Savings
Use of consultants	R 14 227 465	R 2 236 970	R 2 419 454	R 1 455 493	N/a
Consultants and Professional Services:Business and Advisory:Actuaries	R 11 576	R 9 000	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Communications	R 120 000	R 24 000	R 36 000	R 18 000	N/a
Consultants and Professional Services:Business and Advisory:Occupational Health and Safety	R 201 277	R -	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Business and Financial Management	R 2 957 912	R 559 315	R 196 683	R 525 066	N/a
Consultants and Professional Services:Business and Advisory:Research and Advisory	R 3 061 370	R 756 798	R 962 297	R 283 353	N/a
Consultants and Professional Services:Business and Advisory:Human Resources	R 28 650	R 1 350	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Qualification Verification	R 5 000	R -	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Audit Committee	R 92 996	R 30 180	R 33 600	R 12 300	N/a
Consultants and Professional Services:Business and Advisory:Forensic Investigators	R 50 000	R 1 100	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Accounting and Auditing	R 207 000	R -	R 120 217	R -	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Electrical	R 150 057	R 21 012	R 38 357	R 19 568	N/a
Consultants and Professional Services:Infrastructure and Planning:Town Planner	R 727 359	R 21 087	R 130 805	R 6 500	N/a
Consultants and Professional Services:Business and Advisory:Valuer and Assessors	R 982 906	R 211 365	R 304 076	R -	N/a
Consultants and Professional Services:Legal Cost:Collection	R 20 000	R -	R -	R -	N/a
Consultants and Professional Services:Legal Cost:Legal Advice and Litigation	R 2 470 000	R 494 723	R 175 597	R 271 636	N/a
Consultants and Professional Services:Laboratory Services:Water	R 419 023	R 45 270	R 26 490	R 44 695	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical	R 282 800	R 7 050	R 161 477	R 46 948	N/a
Consultants and Professional Services:Business and Advisory:Quality Control	R 938 539	R 54 720	R 38 770	R 227 428	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil	R 1 500 000	R -	R 195 084	R -	N/a
Consultants and Professional Services:Legal Cost:Issue of Summons	R 1 000	R -	R -	R -	N/a
Travel and Subsistence	R 694 963	R 16 289	R 40 768	R 52 294	N/a
Domestic accommodation	R 139 568	R -	R 3 987	R -	N/a
Sponsorships, events and catering	R 470 787	R 49 828	R 36 935	R 55 057	N/a
Overtime Pay	R 8 169 551	R 2 821 639	R 3 072 126	R 3 133 723	N/a
Communication	R 2 931 624	R 443 791	805 066	578 000	N/a
Telephone cost	R 716 710	R 114 056	R 154 054	R 159 846	N/a
Vehicles used for political office -bearers	None	None	None	None	
Number of Credit Cards	None	None	None	None	
Grand Total	R 27 350 668	R 5 682 573	R 6 532 390	R 5 434 413	
Note: Savings can only be reported on at year-end.					

Section 13 – Quality certification

QUALITY CERTIFICATE

I, Joggie Scholtz, the municipal manager of Swartland Municipality, hereby certify that -

(mark as appropriate)

- ☒ the monthly budget statement
- ☒ quarterly report on the implementation of the budget and financial state of affairs of the municipality
- ☐ mid-year budget and performance assessment

for the month of **March 2021** has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Mark Bolton

Chief Financial Officer of Swartland Municipality (WC015)

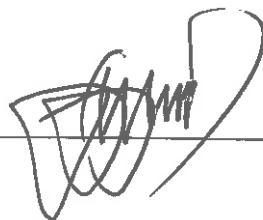
Signature



Print Name: Joggie Scholtz

Municipal Manager of Swartland Municipality (WC015)

Signature



Date: 15 April 2021

The Executive Mayor

I have considered the report in terms of S54 of the MFMA and is satisfied that our performance to date is in accordance with the commitments given as contained in the Service Delivery and Budget Implementation Plan, unless specifically stated otherwise.

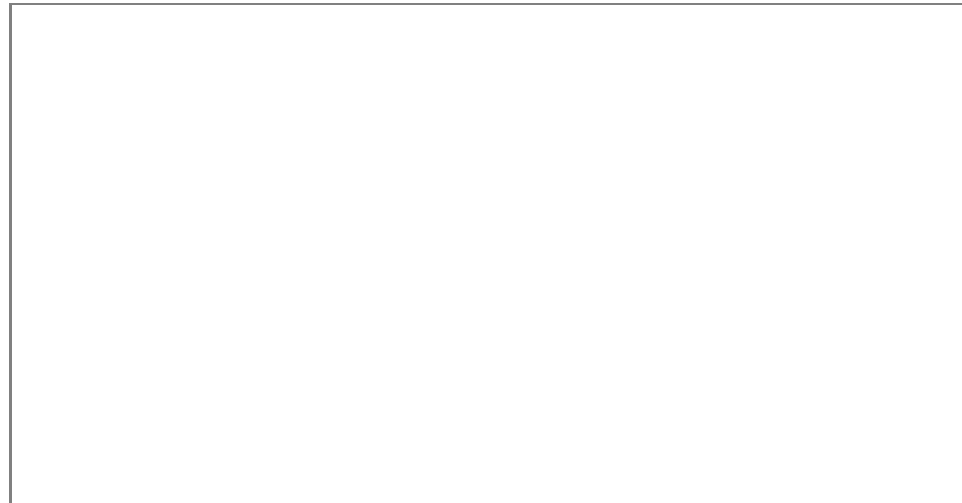
Print Name: Tjimen Van Essen

Executive Mayor of Swartland Municipality (WC015)

Signature _____

Date: 15 April 2021

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2020/1 - PERFORMANCE DIRECTORS (Quarterly)

#####

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director: Financial Services					
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: Manage Financial Services					
pd-09-0080: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 100.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 100%	Budget = R233 214, YTD Actual = R233 214		Documents\2020-
		F: 100%	Budget = R233 214, YTD Actual = R233 214		Documents\2020-
		M: 100%	Budget = R233 214, YTD Actual = R233 214		Documents\2020-
pd-09-0081: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 90% for the year	0.0% 100%		
		Monthly Result	Notes		Evidence
		J: 100%	Projects complete.		Promun
		F: N/a			
		M: N/a			
pd-09-0082: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 62.9% cumulative		
		Monthly Result	Notes		Evidence
		J: 41.5%	Budget = R52 955 436, YTD Actual = R 21 988 360		Documents\2020-
		F: 53.4%	Budget = R48 737 833, YTD Actual = R 26 070 293		Documents\2020-
		M: 62.9%	Budget = R48 737 833, YTD Actual = R30 663 604		Documents\2020-
pd-09-0083: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Diploma Public Accountability (1), Certificate in Mun Fin Management (10), Adult Education and Training (4) - planned training		Documents\2020-
		F: 100%	Diploma Public Accountability (1), Certificate in Mun Fin Management (10), Adult Education and Training (4) - planned training		Documents\2020-
		M: 100%	Diploma Public Accountability (1), Certificate in Mun Fin Management (10), Adult Education and Training (4) - planned training		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0085: Performance and financial monitoring	1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	14 Jan 2021		SBS System
		F: 1	24 Feb 2021		SBS System
		M: 1	17 Mar 2021		SBS System
pd-09-0088: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0090: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 3/4 employees cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	No employment equity opportunities		Documents\2020-
		F: N/a	No employment equity opportunities		Documents\2020-
		M: N/a	No employment equity opportunities		Documents\2020-
pd-09-0091: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Reporting not possible due to security breach that affected Collaborator among others		
		F: N/a	Reporting not possible due to security breach that affected Collaborator among others		
		M: N/a	Report not available on Collaborator system		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0092: Audit issues resolved [Type=Avg All]	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: 100%	2nd Quarter Performance & Covid-19 Expenditure		Documents\2020-
	2: % internal actions implemented within agreed time frame [Type=Avg All]	M: 100%	SCM Purchases under R200 000		Documents\2020-
		3: 100.0%	94.0%	3.0	REASONS: Information and the electronic workflow in the Collaborator system have been lost as a result of the Cyber attack in October 2020. INTERVENTIONS: Business Engineering has been informed to restore the electronic business process in Collaborator. Due to several other processes that also need to be attended to, the critical processes will take precedence.
		Monthly Result	Notes		Evidence
		J: 91%	1 of 11 to be implemented		Documents\2020-
		F: 91%	1 of 11 to be implemented		Documents\2020-
		M: 94%	1 of 17 to be implemented		Documents\2020-
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Comaf register		Documents\2020-
		F: 100%			Documents\2020-
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	M: 100%			Documents\2020-
		3: 50.0%	67.0%	4.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: 0%	AG action Plan compiled for follow-up		Documents\2020-
		M: 67%	8 of 12 findings have been implemented		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0093: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	J: N/a			
		F: N/a			
		M: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
pd-09-0095: Invocoms held	1: Number of invocoms held [Type=Avg All]	J: N/a			
		F: N/a			
		M: N/a			
		3: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		J: 1	18 January 2021		Documents\2020-
		F: 1	24 February 2021		Documents\2020-
		M: 1	31 March 2021		Documents\2020-
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 months maximum	3 months by the end of Qtr 3		
		Monthly Result	Notes		Evidence
		J: 1 mth			Documents\2020-
		F: 2 mths			Documents\2020-
		M: 3 mths			Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0028: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	110.0% 2.8% pm average	3.3	
		Monthly Result	Notes		Evidence
		J: 1.3%	20/1600 person days lost due to sick leave		Documents\2020-
		F: 3.2%	51/1600 person days lost due to sick leave		Documents\2020-
		M: 4%	71/1760 person days lost due to sick leave		Documents\2020-
pd-13-0004: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-14-0015: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0% Yes (annually by end of June)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	3: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		J: 1	Q2 report submitted timeously		Documents\2020-
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0025: General KPI: Indigent households (qualifying households earning equal or less than R4515 per month or as per the CFO's discretionary powers) with access to free basic services	1: % of indigent households with access to free basic services [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	9 553 Equitable share households		Documents\2020-
		F: 100%	9 608 Equitable share households		Documents\2020-
		M: 100%	9 664 Equitable share households		Documents\2020-
pd-17-0001: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0% Yes (by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes			Promun/Collab
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0% 100% by end of June	0.0% 72.5% cumulative		
		Monthly Result	Notes		Evidence
		J: 54.7%	Finance Management (R1 550 000): YTD Actual = R974 149 (62.85%)		Documents\2020-
		F: 62.9%	Finance Management (R1 550 000): YTD Actual = R974 149 (62.85%)		Documents\2020-
		M: 72.5%	Finance Management (R1 550 000): YTD Actual = R1 124 248 (72.5%)		Documents\2020-
pd-17-0079: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of February)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: Yes			Available at Budg
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Du Toit, Roelof - Director: Electrical Engineering Services					
Strategic Goal: 5 Sufficient, affordable and well-run services					
Strategic Objective: Manage Electrical Engineering Services (Goal 5)					
pd-09-0064: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 51.5% cumulative		
		Monthly Result	Notes		Evidence
		J: 36.3%	Budget = R20 116 000, YTD Actual = R7 311 682 (Committed = R8 449 355)		Documents\2020-
		F: 46.3%	Budget = R20 116 000, YTD Actual = R9 311 584 (Committed = R7 216 370)		Documents\2020-
		M: 51.5%	Budget = R20 134 000, YTD Actual = R10 371 661 (Committed = R7 157 389)		Documents\2020-
pd-09-0065: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 90% for the year	0.0% 62.8% cumulative		
		Monthly Result	Notes		Evidence
		J: 46.3%			Spreadsheet at D
		F: 53.3%			Spreadsheet at D
		M: 62.8%			Spreadsheet at D
pd-09-0066: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 63.6% cumulative		
		Monthly Result	Notes		Evidence
		J: 50.1%	Budget = R316 288 014, YTD Actual = R158 518 855		Documents\2020-
		F: 57.0%	Budget = R317 445 454, YTD Actual = R181 047 661		Documents\2020-
		M: 63.6%	Budget = R317 445 454, YTD Actual = R202 056 231		Documents\2020-
pd-09-0067: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Adult Education and Training (3) - planned training		Documents\2020-
		F: 100%	Adult Education and Training (3) - planned training		Documents\2020-
		M: 100%	Adult Education and Training (3) - planned training		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0069: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	18 Jan 2021		SBS System
		F: 1	22 Feb 2021		SBS System
		M: 1	15 Mar 2021		SBS System
pd-09-0072: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0074: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	No employment equity opportunities		Documents\2020-
		F: N/a	No employment equity opportunities		Documents\2020-
		M: N/a	No employment equity opportunities		Documents\2020-
pd-09-0075: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Reporting not possible due to security breach that affected Collaborator among others		
		F: N/a	Reporting not possible due to security breach that affected Collaborator among others		
		M: N/a	Report not available on Collaborator system		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0076: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
	2: % internal actions implemented within agreed time frame [Type=Avg All]	F: 100%	2nd Quarter Performance report		Documents\2020-
		M: 100%	SCM Purchases under R200 000		Documents\2020-
		3: 100.0%	100.0%	3.0	
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	Monthly Result	Notes		Evidence
		J: 100%	No findings outstanding		Documents\2020-
		F: N/a			
		M: N/a			
pd-09-0077: Risk identification and control implementation	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	3: 100.0%	0.0%		
			N/a		
		Monthly Result	Notes		Evidence
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	J: N/a			
		F: N/a			
		M: N/a			
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 50.0%	0.0%		
			N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	F: N/a			
		M: N/a			
		3: 100.0%	0.0%		
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0077: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
		6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	0.0% N/a	
pd-09-0079: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1 F: 1 M: 1	18 January 2021 22 February 2021 15 March 2021		Minutes Minutes Minutes
pd-10-0029: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	80.0% 3.5 months by the end of Qtr 3	3.0	REASONS: Vacancy of Senior Electrician vacant since 29 February 2020. Vacancy has been advertised externally at two occasions and no suitable candidate could be recruited. Post was readvertised and no candidates met the minimum requirements. INTERVENTIONS: Job Description amended for re-evaluation at the next session Job Evaluation Unit during December 2020. Awaiting evaluation results.
		Monthly Result	Notes		Evidence
		J: 6 mths F: 3.7 mths M: 3.5 mths	Vacancy of Senior Electrician vacant since 29 February 2020. Vacancy has been advertised externally at two occasions and no suitable candidate could be recruited. Post was readvertised and no candidates met the minimum requirements. Job Description amended for re-evaluation at the next session Job Evaluation Unit during December 2020. Awaiting evaluation results. Vacancy of Senior Electrician vacant since 29 February 2020. Vacancy has been advertised externally at two occasions and no suitable candidate could be recruited. Post was readvertised and no candidates met the minimum requirements. Job Description amended for re-evaluation at the next session Job Evaluation Unit during December 2020. Awaiting evaluation results. Vacancy of Senior Electrician vacant since 29 February 2020. Vacancy has been advertised externally at two occasions and no suitable candidate could be recruited. Post was readvertised and no candidates met the minimum requirements. Job Description amended for re-evaluation at the next session Job Evaluation Unit during December 2020. Awaiting evaluation results.		Documents\2020- Documents\2020- Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0030: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0%	110.0%	3.3	
		4% pm maximum	2.0% pm average		
		Monthly Result	Notes		Evidence
		J: 1.8%	13/860 person days lost due to sick leave		Documents\2020-
		F: 1.5%	13/860 person days lost due to sick leave		Documents\2020-
pd-12-0009: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		4 (103 for the whole organisation)	10.68 cumulative		
		Monthly Result	Notes		Evidence
		J: 1.52			Documents\2020-
		F: 1.04			Documents\2020-
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	M: 1.2			Documents\2020-
		3: 0.0%	0.0%		
		12 (296 for the whole organisation)	16 cumulative		
		Monthly Result	Notes		Evidence
		J: 0			NA
pd-14-0002: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0016: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	3: 100.0%	100.0%	3.0	
		1 per quarter	1		
		Monthly Result	Notes		Evidence
		J: 1 F: N/a M: N/a	Q2 report submitted timeously		Documents\2020-
pd-14-0024: General KPI: Improved access to electricity	1: % of urban households with access to electricity [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%			Network layout dr
		F: 100%			Network layout dr
		M: 100%			Network layout dr
pd-17-0004: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0	
		Yes (by end of March)	Yes		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: Yes			Depot Superinten

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0009: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% by end of June	65.9% cumulative		
		Monthly Result	Notes		Evidence
		J: 36.1%	Energy Efficiency and Demand Side Management Grant: Budget = R3 600 000, YTD = R1 290 729 (35.8%) INEP grant: Budget = R5 652 000, YTD = R2 050 204 (36.2%) Total Budget: R9 252 000, YTD = R3 340 934 (36.1%)		Documents\2020-
pd-17-0080: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	F: 57.7%	Energy Efficiency and Demand Side Management Grant: Budget = R3 600 000, YTD = R2 623 359 (72.8%) INEP grant: Budget = R5 652 000, YTD = R2 723 577 (48.1%) Total Budget: R9 252 000, YTD = R5 346 936 (57.7%)		Documents\2020-
		M: 65.9%	Energy Efficiency and Demand Side Management Grant: Budget = R3 600 000, YTD = R2 623 359 (72.8%) INEP grant: Budget = R5 652 000, YTD = R3 469 605 (61.4%) Total Budget: R9 252 000, YTD = R6 092 964 (65.9%)		Documents\2020-
		3: 100.0%	100.0%	3.0	
		Yes (annually by end of February)	Yes		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: Yes	Preliminary increase determined		Submitted to bud
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Director: Protection Services					
Strategic Goal: 1 Improved quality of life for citizens					
Strategic Objective: Manage Protection Services					
pd-09-0100: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 69.7% cumulative		
		Monthly Result	Notes		Evidence
		J: 33.5%	Budget = R2 027 600, YTD Actual = R678 500 (Committed = R953 244)		Documents\2020-
		F: 65.5%	Budget = R2 027 600, YTD Actual = R1 328 426 (Committed = R449 839)		Documents\2020-
		M: 69.7%	Budget = R2 027 600, YTD Actual = R1 413 833 (Committed = R472 640)		Documents\2020-
pd-09-0101: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 90% for the year	0.0% 82.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 75%			Promun System
		F: 80%			Promun System
		M: 82%			Promun System
pd-09-0102: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 49.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 50.6%	Budget = R55 030 815, YTD Actual = R27 859 649		Documents\2020-
		F: 43.5%	Budget = R73 058 555, YTD Actual = R31 784 087		Documents\2020-
		M: 49.0%	Budget = R73 058 555, YTD Actual = R35 828 668		Documents\2020-
pd-09-0103: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Certificate in Mun Financial Management (4), Drivers License Code EC (5) - planned training		Documents\2020-
		F: 100%	Certificate in Mun Financial Management (4) - planned training		Documents\2020-
		M: 100%	Certificate in Mun Financial Management (4) - planned training		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0105: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	15 Jan 2021		SBS System
		F: 1	22 Feb 2021		SBS System
		M: 1	15 Mar 2021		SBS System
pd-09-0108: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0110: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 3/6 employees cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	0/1 employees appointed in terms of the EE Plan - 1 Coloured Male appointed in the Skilled Technical Level where Coloured Males are over represented. Post of Examiner of Vehicles (scarce skill) advertised externally on two occasions and no suitably qualified candidates from the designated groups could be recruited.		Documents\2020-
		F: N/a	No employment equity opportunities		Documents\2020-
		M: N/a	No employment equity opportunities		Documents\2020-
pd-09-0111: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Reporting not possible due to security breach that affected Collaborator among others		N/a
		F: N/a	Reporting not possible due to security breach that affected Collaborator among others		N/a
		M: N/a	Report not available on Collaborator system		N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			N/a
	2: % internal actions implemented within agreed time frame [Type=Avg All]	F: 100%	2nd Quarter Performance report		Documents\2020-
		M: 100%	SCM Purchases under R200 000		Documents\2020-
		3: 100.0%	100.0%	3.0	
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	Monthly Result	Notes		Evidence
		J: 100%	No findings outstanding		Documents\2020-
		F: N/a			N/a
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	M: N/a			N/a
		3: 100.0%	0.0%		
			N/a		
pd-09-0113: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	M: N/a			N/a
		3: 50.0%	0.0%		
			N/a		
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			N/a
pd-09-0113: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	J: N/a			N/a
		F: N/a			N/a
pd-09-0113: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	M: Yes	Covid-19 : Possible 3rd Wave		Risk Register

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0113: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: Yes	New Level 1 regulations effective from 30 March 2021		N/a Level 1 Workplac Level 1 Workplac
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			N/a N/a N/a
pd-09-0115: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1 F: 1 M: 1	Invocom held on 26 January 2021 Invocom held on 25 February 2021 Invocom held on 31 March 2021		Documents\2020- Documents\2020- Documents\2020-
pd-10-0032: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	100.0% 2 months (Average)	3.0	
		Monthly Result	Notes		Evidence
		J: 1 mth F: 2 mths M: 3 mths			Documents\2020- Documents\2020- Documents\2020-
pd-10-0033: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	100.0% 4.0% pm average	3.0	
		Monthly Result	Notes		Evidence
		J: 6.0% F: 2.6% M: 3.4%	106/1780 person days lost due to sick leave - 22 employees took sick leave during the period of which one took 20 days, three took 10 days, one took 7 days and two took 6 days. 47/1780 person days lost due to sick leave 67/1958 person days lost due to sick leave		Documents\2020- Documents\2020- Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0010: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		10 (103 for the whole organisation)	0.63 cumulative		
		Monthly Result	Notes		Evidence
		J: 0.19			Documents\2020-
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	F: 0.09			Documents\2020-
		M: 0.09			Documents\2020-
		3: 0.0%	0.0%		
		29 (296 for the whole organisation)	2 cumulative		
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-14-0003: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
pd-14-0017: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0017: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	3: 100.0% 1 per quarter	100.0% 1 per quarter	3.0	
		Monthly Result	Notes		Evidence
		J: 1	Q2 report submitted timeously		Documents\2020-
		F: N/a			N/a
		M: N/a			N/a
pd-16-0004: Effective monitoring of informal settlements	1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All]	3: 100.0% Yes - monthly	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: Yes	Monthly report		Documents\2020-
		F: Yes	Monthly report		Documents\2020-
		M: Yes	Monthly report		Documents\2020-
pd-17-0005: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0% Yes (by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: Yes	Order issued -awaiting delivery for Traffic & L/E. Fire & Emergency Services --all safety clothing issued.		Documents\2020-
pd-17-0010: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0% 100% by end of June	0.0% 61.2% cumulative		
		Monthly Result	Notes		Evidence
		J: 42.4%	Establishment of a K9 Unit grant (operating): Budget = R4 179 000, YTD = R1 713 176 (40.9%) Establishment of a K9 Unit grant (capital): Budget = R611 600, YTD = R39 186 (6.4%) Fire Service Capacity Building Grant: Budget = R732 000, YTD = R590 720 (80.7%) Total Budget:R5 522 600, YTD R2 343 082 (42.4%)		Documents\2020-
		F: 57.5%	Establishment of a K9 Unit grant (operating): Budget = R4 178 840, YTD = R1 938 671 (46.3%) Establishment of a K9 Unit grant (capital): Budget = R611 600, YTD = R529 596 (86.5%) Fire Service Capacity Building Grant: Budget = R732 000, YTD = R707 517 (96.6%) Total Budget:R5 522 440, YTD R3 175 784 (57.5%)		Documents\2020-
		M: 61.2%	Establishment of a K9 Unit grant (operating): Budget = R4 178 940, YTD = R2 143 074 (51.3%) Establishment of a K9 Unit grant (capital): Budget = R611 600, YTD = R529 596 (86.6%) Fire Service Capacity Building Grant: Budget = R732 000, YTD = R707 518 (96.7%) Total Budget:R5 522 540, YTD R3 380 188 (61.2%)		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0081: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0	
		Yes (annually by end of February)	Yes		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: Yes			Budget Office
		M: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal: 3 Quality and sustainable living environment					
Strategic Objective: Manage Development Services (Goal 3)					
pd-09-0048: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 53.8% cumulative		
		Monthly Result	Notes		Evidence
		J: 47.1%	Budget = R49 354 740, YTD Actual = R23 260 942 (Committed: R2 048 671)		Documents\2020-
		F: 49.4%	Budget = R49 354 740, YTD Actual = R24 394 112 (Committed: R2 838 355)		Documents\2020-
		M: 53.8%	Budget = R49 354 740, YTD Actual = R26 563 840 (Committed: R3 599 869)		Documents\2020-
pd-09-0049: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 90% for the year	0.0% 70.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 60%			N/a
		F: 65%			N/a
		M: 70%			N/a
pd-09-0050: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 54.8% cumulative		
		Monthly Result	Notes		Evidence
		J: 35.0%	Budget = R31 042 030, YTD Actual = R15 336 506		Documents\2020-
		F: 49.4%	Budget = R31 042 030, YTD Actual = R15 336 506		Documents\2020-
		M: 54.8%	Budget = R31 042 030, YTD Actual = R17 028 434		Documents\2020-
pd-09-0051: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Certificate in Mun Financial Management (4), Adult Education and Training (1) - Planned training		Documents\2020-
		F: 100%	Certificate in Mun Financial Management (4), Adult Education and Training (1) - Planned training		Documents\2020-
		M: 100%	Certificate in Mun Financial Management (4), Adult Education and Training (1) - Planned training		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0053: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	13 Jan 2021		SBS System
		F: 1	24 Feb 2021		SBS System
		M: 1	17 Mar 2021		SBS System
pd-09-0056: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0058: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 0/2 employees cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	No employment equity opportunities		Documents\2020-
		F: N/a	No employment equity opportunities		Documents\2020-
		M: N/a	0/1 employee appointed in terms of the EE Plan. One Coloured Female was appointed in the Semi-Skilled Level where Coloured Females are over represented. Internal appointment made in terms of par 5.2.3(b) of the Recruitment and Selection Policy		Documents\2020-
pd-09-0059: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Reporting not possible due to security breach that affected Collaborator among others		
		F: N/a	Reporting not possible due to security breach that affected Collaborator among others		
		M: N/a	Report not available on Collaborator system		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0060: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
	2: % internal actions implemented within agreed time frame [Type=Avg All]	F: 100%	2nd Quarter Performance report		Documents\2020-
		M: 100%	SCM Purchases under R200 000		Documents\2020-
		3: 100.0%	100.0%	3.0	
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	Monthly Result	Notes		Evidence
		J: 100%	Valuation roll follow-up report to be issued in Feb'21		Documents\2020-
		F: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	M: 100%	Covid-19 Expenditure possitive findings		Documents\2020-
		3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
pd-09-0061: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	J: 100%	Comafs register		Documents\2020-
		F: 100%	Timely responded to Comaf		Documents\2020-
		M: N/a			
		3: 50.0%	100.0%	5.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: 0%	AGSA Action plan compiled for follow-up		Documents\2020-
		M: 100%	1 finding has been addressed		Documents\2020-
		3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0061: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a F: Yes M: N/a	Caravan Park Yzerfontein		Documents\2020-
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a F: Yes M: N/a	Rebate for pensioners at caravan park Control has been implemented		Documents\2020- Documents\2020-
pd-09-0063: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	27 January 2021		Documents\2020-
		F: 1	26 February 2021		Documents\2020-
		M: 1	29 March 2021		Documents\2020-
pd-10-0035: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	100.0% 0 months at the end of qrt 2	3.0	
		Monthly Result	Notes		Evidence
		J: 3 mths			Documents\2020-
		F: 4 mths	Post of Chief Clerk: Building Control vacant since 28 September 2020. Vacancy was advertised internally. Selection process could only be finalised after shortlisted candidate returned from maternity leave. Interviews took place on 5 February 2021 and candidate was appointed with effect from 1 March 2021.		Documents\2020-
		M: 0 mths			Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0036: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	125.0% 0.9% pm average	3.8	
		Monthly Result	Notes		Evidence
		J: 0.2%	1/640 person days lost due to sick leave		Documents\2020-
		F: 1.1%	7/640 person days lost due to sick leave		Documents\2020-
		M: 1.3%	9/704 person days lost due to sick leave		Documents\2020-
pd-12-0011: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0% 5 (103 for the whole organisation)	0.0% 13.63 cumulative		
		Monthly Result	Notes		Evidence
		J: 0.76			Documents\2020-
		F: 0.9			Documents\2020-
		M: 1.1			Documents\2020-
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	3: 0.0% 14 (296 for the whole organisation)	0.0% 20 cumulative		
		Monthly Result	Notes		Evidence
		J: 0			NA
		F: 0			N/a
		M: 0			N/a
pd-14-0004: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0018: Communication Strategy implementation	3: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
	4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]				
pd-17-0006: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0	
		1 per quarter	1		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0011: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% by end of June	48.9% cumulative		
		Monthly Result	Notes		Evidence
		J: 46.0%	HS grant: Budget (capital) = R39 687 000 YTD = R21 387 173 (53.8%) HS grant: Budget (operating) = R2 950 000, YTD = R0 (0%) RSEP grant: Budget = R6 186 291, YTD = R1 128 277 (18.2%) Mun Accreditation and Capacity Building: Budget = R238 000, YTD = R79 570 (33.4%) Thusong Grant: Budget = R150 000, YTD = R134 599 (89.7%) Community Development Workers: Budget = R96 000, YTD = R0 (0%) Total: Budget = R49 307 291 , YTD = R22 729 619 (46.0%)		Documents\2020-
		F: 48.1%	HS grant: Budget (capital) = R39 687 411 YTD = R22 136 948 (55.7%) HS grant: Budget (operating) = R2 950 000, YTD = R3 990 (0.1%) RSEP grant: Budget = R6 186 291, YTD = R1 371 433 (22.1%) Mun Accreditation and Capacity Building: Budget = R238 000, YTD = R88 403 (37.1%) Thusong Grant: Budget = R150 000, YTD = R134 599 (89.7%) Community Development Workers: Budget = R95 673, YTD = R0 (0%) Total: Budget = R49 307 375 , YTD = R23 735 373 (48.1%)		Documents\2020-
		M: 48.9%	HS grant: Budget (capital) = R39 687 411 YTD = R22 494 100 (56.7%) HS grant: Budget (operating) = R2 950 000, YTD = R3 990 (0.1%) RSEP grant: Budget = R6 186 291, YTD = R1 376 813 (22.3%) Mun Accreditation and Capacity Building: Budget = R238 000, YTD = R97 298 (40.9%) Thusong Grant: Budget = R150 000, YTD = R134 599 (89.7%) Community Development Workers: Budget = R95 673, YTD = R0 (0%) Total: Budget = R49 307 375 , YTD = R24 106 800 (48.9%)		Documents\2020-
pd-17-0082: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0	
		Yes (annually by February)	Yes		
		Monthly Result	Notes		Evidence
		J: N/a F: Yes M: N/a			Available at budg

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	Manage the Office of the Municipal Manager and Organisation				
pd-09-0003: Sound management	2: Number of monthly management meetings held [Type=Qtr 4 Only]	3: 0.0% At least 10 p.a.	0.0% 8 cumulative		
		Monthly Result	Notes		Evidence
		J: 1	29/01/2021		Documents\2020-
		F: 1	03/03/2021 (February meeting)		Documents\2020-
		M: 1	26/03/2021		Documents\2020-
pd-09-0004: Legally compliant procurement	1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0005: Performance and financial monitoring	2: Number of monthly performance and financial assessments done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	13 Jan 2021		SBS System
		F: 1	23 Feb 2021		SBS System
		M: 1	18 Mar 2021		SBS System
pd-09-0006: Annual report compilation and approval	2: Annual Report as required by MFMA (121) tabled [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of January)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a	Two months exemption as per Government Notice nr 851 of 5 Aug 2020. Must be tabled before end of March.		
		F: N/a	Two months exemption as per Government Notice nr 851 of 5 Aug 2020. Must be tabled before end of March.		
		M: Yes	Council meeting - 11 March 2021		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0006: Annual report compilation and approval	3: Annual Report as required by MFMA (121) approved [Type=Qtr 3 Only]	3: 0.0%	0.0%		
		Yes (annually by end of March)	N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Two months exemption as per Government Notice nr 851 of 5 Aug 2020. Must be approved before end of May.		
pd-09-0008: Monitoring the IDP / Budget process	2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		At least 10 p.a.	8 cumulative		
		Monthly Result	Notes		Evidence
		J: 1	29/01/2021		Documents\2020-
pd-09-0009: Functional macro-structure maintained	2: Annual review of the macro structure completed [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (before end of June)	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
pd-14-0029: General KPI: % of capital budget spent on capital projects identified for a particular financial year in terms of the municipality's IDP	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Qtr 4 (between 90% and 105%)	50.1% cumulative		
		Monthly Result	Notes		Evidence
		J: 37.9%	Budget = R210 663 962, YTD Actual = R79 925 588 (Committed: R20 134 879)		Documents\2020-
		F: 42.2%	Budget = R210 663 962, YTD Actual = R88 880 768 (Committed: R18 198 240)		Documents\2020-
		M: 50.1%	Budget = R210 663 962, YTD Actual = R105 501 360 (Committed: R23 329 901)		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0001: Monitor and report on the performance of contractors in terms of section 116(2) of the MFMA	2: Number of reports on the management of the contracts or agreements (supply chain) and the performance of contractors submitted to the Mayoral Committee [Type=Avg All]	3: 100.0% 1 per quarter	0.0% N/a		REASONS: Reporting not possible due to security breach that affected Collaborator INTERVENTIONS: Has been recovered.
		Monthly Result	Notes		Evidence
		J: N/a	Reporting not possible due to security breach that affected Collaborator		
		F: N/a	Reporting not possible due to security breach that affected Collaborator		
		M: N/a	Reporting not possible due to security breach that affected Collaborator		
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Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	Facilitate economic development in the municipal area				
pd-09-0001: Liaison with business role-players	2: Annual event with local business held [Type=Avg All]	3: 0.0% Yes (before end of June)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: 1	09/02/2021 - Bio2Watt		Diary
		M: 3	01/03 - Grains for Africa & 05/03-Faircape Dairies & 11/03 DEVMARK Meeting		Diary
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pd-09-0012: LED fund management	1: % of the LED funds actually spent [Type=Qtr 4 Only]	3: 0.0% 90% for the year	0.0% 51.6% cumulative		
		Monthly Result	Notes		Evidence
		J: 51.6%	Budget = R100 000, YTD Actual = R 51664.12 (Commitment: R34 500)		Promun
		F: 51.6%	Budget = R100 000, YTD Actual = R 51664.12 (Commitment: R34 500)		Promun
		M: 51.6%	Budget = R100 000, YTD Actual = R 51664.12 (Commitment: R0)		Promun
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pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects	1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only]	3: 0.0% 100 for the year	0.0% 186 cumulative		NOTES: Change target with the new IDP to 150 for the year
		Monthly Result	Notes		Evidence
		J: N/a	No tenders award with job opportunities during month of Jan 2021		
		F: N/a	No tenders award with job opportunities during month of Feb 2021		
		M: 33	Upgrading of Gabriel Pharoah Sports Ground, skilled (8) unskilled (14) T35/20/21; New boundary wall MRB swimming pool unskilled (4) T33/20/21; Thatch Roof and Painting, Yzerf council chambers skilled (2) unskilled (5), T41/20/21		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine - Director: Corporate Services					
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: Manage Corporate Services					
pd-09-0032: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 97.2% cumulative		
		Monthly Result	Notes		Evidence
		J: 97.2%	Budget = R18 946 766, YTD Actual = R18 411 855 (Committed: R21 552)		Documents\2020-
		F: 97.2%	Budget = R18 946 766, YTD Actual = R18 411 855 (Committed: R2 784)		Documents\2020-
		M: 97.2%	Budget = R18 946 766, YTD Actual = R18 413 080 (Committed: R3 546)		Documents\2020-
pd-09-0033: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 90% for the year	0.0% 97.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 97%			Documents\2020-
		F: 97%			Documents\2020-
		M: 97%			Documents\2020-
pd-09-0034: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 61.2% cumulative		
		Monthly Result	Notes		Evidence
		J: 50.3%	Budget = R35 839 625, YTD Actual = R18 043 249		Documents\2020-
		F: 55.2%	Budget = R36 723 346, YTD Actual = R20 271 288		Documents\2020-
		M: 61.2%	Budget = R36 723 346, YTD Actual = R22 502 564		Documents\2020-
pd-09-0035: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	B. Information Science (1), Amended Snr Certificate (Grade 12) (4), Adult Education and Training (2), Drivers Licence Code C1 (1) - planned training		Documents\2020-
		F: 100%	B. Information Science (1), Amended Snr Certificate (Grade 12) (4), Adult Education and Training (2) - planned training		Documents\2020-
		M: 100%	B. Information Science (1), Amended Snr Certificate (Grade 12) (4), Adult Education and Training (2) - planned training		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0037: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	14 Jan 2021		SBS System
		F: 1	24 Feb 2021		SBS System
		M: 1	16 Mar 2021		SBS System
pd-09-0040: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0042: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 6/6 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	1/1 employees appointed in terms of the EE Plan		Documents\2020-
		F: N/a	1/1 employees appointed in terms of the EE Plan		Documents\2020-
		M: N/a	No employment equity opportunities		Documents\2020-
pd-09-0043: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Reporting not possible due to security breach that affected Collaborator among others		
		F: N/a	Reporting not possible due to security breach that affected Collaborator among others		
		M: N/a	Report not available on Collaborator system		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0044: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
	2: % internal actions implemented within agreed time frame [Type=Avg All]	F: 100%	2nd Quarter Performance & Covid-19 Expenditure		Documents\2020-
		M: 100%	SCM Purchases under R200 000		Documents\2020-
		3: 100.0%	100.0%	3.0	
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	Monthly Result	Notes		Evidence
		J: 100%	Findings implemented		Documents\2020-
		F: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	M: 100%	Covid-19 expenditure positive finding		Documents\2020-
		3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
pd-09-0045: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	J: N/a			
		F: 100%	Timely responded to Comaf issued by the AGSA		Documents\2020-
		M: N/a			
		3: 50.0%	100.0%	5.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: 0%	AGSA Action Plan compiled for follow-up		Documents\2020-
		M: 100%	Comaf 11 has been addressed		Documents\2020-
		3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0045: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a F: N/a M: N/a			
		6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0% Yes	100.0% Yes	3.0
pd-09-0047: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1 F: 1 M: 1	Invocom held 28 January 2021 Invocom held 26 February 2021 Invocom rescheduled to 16 April due to staff absenteeism end March (quarantine and other leave, JEU involvement)		Documents\2020- Documents\2020- Documents\2020-
pd-10-0038: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	65.0% 7 months at the end of qtr 3	3.0	REASONS: New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. INTERVENTIONS: Management team resolved that the Job Description is amended. Evaluation to take place end March 2021.
		Monthly Result	Notes		Evidence
		J: 3.5 mths F: 6 mths M: 7 mths	New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. Management team resolved that the Job Description is amended. Evaluation to take place end March 2021. New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. Management team resolved that the Job Description is amended. Evaluation to take place end March 2021. New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. Management team resolved that the Job Description is amended. Evaluation to take place end March 2021.		Documents\2020- Documents\2020- Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0039: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	110.0% 2.6% pm average	3.3	
		Monthly Result	Notes		Evidence
		J: 4.2%	59/1400 person days lost due to sick leave		Documents\2020-
		F: 1.9%	27/1420 person days lost due to sick leave		Documents\2020-
		M: 1.8%	28/1562 person days lost due to sick leave		Documents\2020-
pd-12-0012: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0% 8 (103 for the whole organisation)	0.0% 6.54 cumulative		
		Monthly Result	Notes		Evidence
		J: 0.83			Documents\2020-
		F: 0.9			Documents\2020-
		M: 0.8			Documents\2020-
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	3: 0.0% 23 (296 for the whole organisation)	0.0% 27 cumulative		
		Monthly Result	Notes		Evidence
		J: 2			Documents\2020-
		F: 4			Documents\2020-
		M: 0			NA
pd-14-0005: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0027: General KPI: People from employment equity target groups employed	1: % of Previously disadvantaged individuals appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Avg All]	3: 100.0% 70%	85.7% 60% (3/5 employees)	3.0	REASONS: Reasons are provided in each month INTERVENTIONS: No intervention required NOTES: Change KPI with the new IDP to: "% of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan" Change target to: "100% "
		Monthly Result	Notes		Evidence
		J: 66.7%	2/3 employees appointed in terms of the EE Plan - 1 Coloured Male appointed in Skilled Technical Level (Examiner of Vehicles - Protection Services) where Coloured Males are over-represented - Scarce Skills. Vacancy was advertised externally on two occasions. No suitably qualified candidates from the designated groups could be recruited.		Documents\2020-
		F: 100%	1/1 employees appointed in terms of the EE Plan		Documents\2020-
		M: 0%	0/1 employee appointed in terms of the EE Plan. One Coloured Female was appointed in the Semi-Skilled Level (Senior Clerk: Building Control - Development Services) where Coloured Females are over represented. Internal appointment made in terms of par 5.2.3(b) of the Recruitment and Selection Policy		Documents\2020-
pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan	1: % of the municipality's salary budget actually spent on implementing its workplace skills plan [Type=Qtr 4 Only]	3: 0.0% 0.5% (R1 196 912)	0.0% 0.5% cumulative		NOTES: Target in IDP = 1% (R2 393 824). Council budgeted 0.5% (R1 196 912) Change KPI with new IDP to: "% of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative)" Change Target to: "At least 90%"
		Monthly Result	Notes		Evidence
		J: 0.48%	R1 143 782/R239 382 362 (% of municipality's salary budget actually spent on implementing its workplace skills plan).		Documents\2020-
		F: 0.49%	R1 196 866/R239 382 362 (% of municipality's salary budget actually spent on implementing its workplace skills plan).		Documents\2020-
		M: 0.54%	R1 301 245/R239 382 362 (% of municipality's salary budget actually spent on implementing its workplace skills plan).		Documents\2020-
pd-16-0009: Promote employment equity through continuous planning	1: Review of employment equity plan as a result of any major event or restructuring that occurred during the financial year [Type=Qtr 4 Only]	3: 0.0% Yes (by end of June)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0007: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0% Yes (by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes			Documents\2020-
pd-17-0012: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0% 100% by end of June	0.0% 72.4% cumulative		
		Monthly Result	Notes		Evidence
		J: 56.8%	Library service grant (capital): Budget = R70 000, YTD = R44 500 (63.5%) Library service grant (operating): Budget = R9 690 000, YTD = R5 594 498 (57.7%) FMS grant: Budget = R300 000, YTD = R80 000 (26.6%) Total Budget = R10 060 000, YTD = R5 718 998 (56.8%)		Documents\2020-
		F: 64.3%	Library service grant (capital): Budget = R70 000, YTD = R48 257 (68.9%) Library service grant (operating): Budget = R9 690 000, YTD = R6 340 528 (65.4%) FMS grant: Budget = R300 000, YTD = R80 000 (26.6%) Total Budget = R10 060 000, YTD = R6 468 785 (64.3%)		Documents\2020-
		M: 72.4%	Library service grant (capital): Budget = R70 000, YTD = R49 482 (70.7%) Library service grant (operating): Budget = R9 690 000, YTD = R7 115 901 (73.4%) FMS grant: Budget = R300 000, YTD = R120 000 (40.0%) Total Budget = R10 060 000, YTD = R7 285 383 (72.4%)		Documents\2020-
pd-17-0083: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	3: 100.0% Yes (annually by February)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: Yes	Projected tariff increases for implementation wef 1 July 2021 submitted to budget office during November 2021 - see evidence with G Solomons & I Look		Evidence with G
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Civil Engineering Services					
Strategic Goal: 5 Sufficient, affordable and well-run services					
Strategic Objective: Manage Civil Engineering Services					
pd-09-0013: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 40.4% cumulative		
		Monthly Result	Notes		Evidence
		J: 25.0%	Budget = R119 965 642, YTD Actual = R30 027 470 (Committed: R8 661 371)		Documents\2020-
		F: 29.3%	Budget = R119 965 642, YTD Actual = R35 200 293 (Committed: R7 690 204)		Documents\2020-
		M: 40.4%	Budget = R119 965 642, YTD Actual = R48 504 449 (Committed: R12 096 457)		Documents\2020-
pd-09-0014: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	3: 0.0% 90% for the year	0.0% 65.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 51%			Documents\2020-
		F: 58%			Documents\2020-
		M: 65%			Documents\2020-
pd-09-0015: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	3: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 40.4% cumulative		
		Monthly Result	Notes		Evidence
		J: 31.2%	Budget = R285 580 208, YTD Actual = R89 216 229		Documents\2020-
		F: 36.2%	Budget = R278 659 108, YTD Actual = R100 997 667		Documents\2020-
		M: 40.4%	Budget = R278 659 108, YTD Actual = R112 719 046		Documents\2020-
pd-09-0016: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: 100%	Certificate in Mun Financial Management (2), Amended Snr Certificate (4), Adult Education and Training (33), Drivers License Code EC (5) - Planned training		Documents\2020-
		F: 100%	Certificate in Mun Financial Management (2), Amended Snr Certificate (4), Adult Education and Training (33) - Planned training		Documents\2020-
		M: 100%	Certificate in Mun Financial Management (2), Amended Snr Certificate (4), Adult Education and Training (33) - Planned training		Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0018: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	3: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1	13 Jan 2021		SBS System
		F: 1	22 Feb 2021		SBS System
		M: 1	17 Mar 2021		SBS System
pd-09-0021: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	3: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		J: 0			N/a
		F: 0			N/a
		M: 0			N/a
pd-09-0023: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	3: 0.0% 100% cumulative by end of June annually	0.0% 10/11 cumulative		
		Monthly Result	Notes		Evidence
		J: N/a	1/1 employees appointed in accordance with EE Plan		Documents\2020-
		F: N/a	No employment equity opportunities		Documents\2020-
		M: N/a	No employment equity opportunities		Documents\2020-
pd-09-0024: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Reporting not possible due to security breach that affected Collaborator among others		
		F: N/a	Reporting not possible due to security breach that affected Collaborator among others		
		M: N/a	Report not available on Collaborator system		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0025: Audit issues resolved [Type=Avg All]	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
	2: % internal actions implemented within agreed time frame [Type=Avg All]	F: 100%	2nd Quarter Performance report		Documents\2020-
		M: 100%	SCM Purchases under R200 000		Documents\2020-
		3: 100.0%	86.0%	3.0	REASONS: Information and the electronic workflow in the Collaborator system have been lost as a result of the Cyber attack in October 2020. INTERVENTIONS: Business Engineering has been informed to restore the electronic business process in Collaborator. Due to several other processes that also need to be attended to, the critical processes will take precedence. NOTES: Control over the issuing of meters
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	Monthly Result	Notes		Evidence
		J: 86%	1 of 7 findings to be implemented		Documents\2020-
		F: 86%	1 finding to be implemented		Documents\2020-
		M: 86%	1 finding to be implemented		Documents\2020-
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	3: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
		3: 50.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0026: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-09-0028: Invocoms held	1: Number of invocoms held [Type=Avg All]	3: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		J: 1	15 Jan 2021		Documents\2020-
		F: 1	26 Feb 2021		Documents\2020-
		M: 1	10 Mar 2021		Documents\2020-

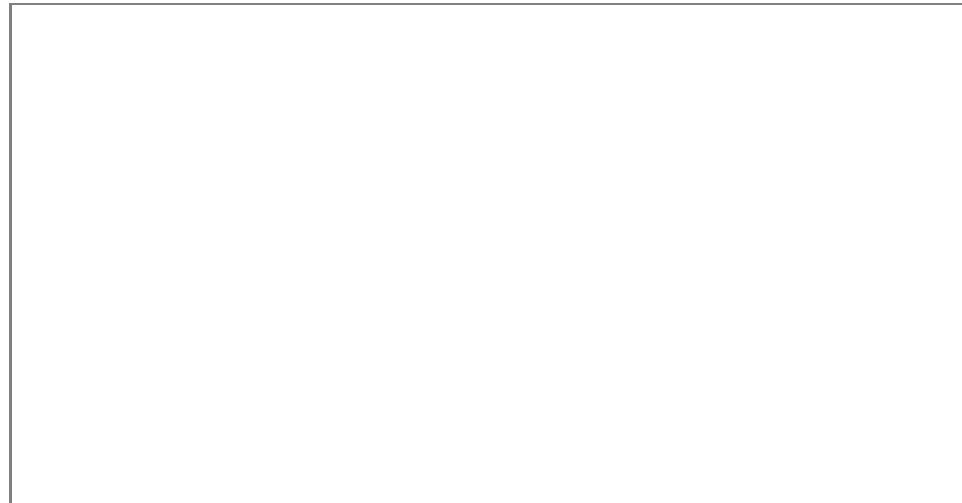
Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0017: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All]	3: 100.0% 3 months maximum	100.0% 2.7 months at the end of qrt 3	3.0	
		Monthly Result	Notes		Evidence
		J: 3.2 mths	Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown. Awaiting new date.		Documents\2020-
		F: 2 mths	Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown. Awaiting new date.		Documents\2020-
		M: 2.7 mths	Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown. Awaiting new date.		Documents\2020-
pd-10-0018: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	3: 100.0% 4% pm maximum	115.0% 2.0% pm average	3.4	
		Monthly Result	Notes		Evidence
		J: 2.2%	132/5880 person days lost due to sick leave		Documents\2020-
		F: 1.1%	64/5840 person days lost due to sick leave		Documents\2020-
		M: 2.7%	175/6402 person days lost due to sick leave		Documents\2020-
pd-11-0001: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	3: 0.0% 76 (103 for the whole organisation)	0.0% 86.76 cumulative		
		Monthly Result	Notes		Evidence
		J: 12.4			Documents\2020-
		F: 11.8			Documents\2020-
		M: 12.5			Documents\2020-
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	3: 0.0% 218 (296 for the whole organisation)	0.0% 151 cumulative		
		Monthly Result	Notes		Evidence
		J: 5			Documents\2020-
		F: 13			Documents\2020-
		M: 10			Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0086: Improved water sustainability	1: % total water losses [Type=Avg All]	3: 100.0%	100.0%	3.0	
		Maintain the annual average below 17%	17% (Provisional)		
		Monthly Result	Notes		Evidence
		J: 17%	Provisional		N/a
		F: 17%	Provisional		N/a
		M: 17%	Provisional		N/a
pd-14-0001: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	3: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-14-0014: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		Yes (annually by end of June)	N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	3: 100.0%	100.0%	3.0	
		1 per quarter	1		
		Monthly Result	Notes		Evidence
		J: 1	Q2 report submitted timeously		Documents\2020-
		F: N/a			
		M: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	1: % of urban households with access to at least piped (tap) water within 200 meters from dwelling [Type=Avg All]	3: 100.0%	100.0%	3.0	NOTES: Change KPI with new IDP to "% of urban households with access to basic water supply (at least piped (tap) water within 200 meters from dwelling)"
		Monthly Result	Notes		Evidence
		J: 100%			CAD Drawings
		F: 100%			CAD Drawings
		M: 100%			CAD Drawings
	2: % of urban households with access to at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP) [Type=Avg All]	3: 100.0%	100.0%	3.0	NOTES: Change KPI with new IDP to: "% of urban households with access to basic sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP))"
		Monthly Result	Notes		Evidence
		J: 100%			CAD Drawings an
		F: 100%			CAD Drawings an
		M: 100%			CAD Drawings an
	3: % households registered for refuse removal service which receive a service once a week [Type=Avg All]	3: 100.0%	100.0%	3.0	NOTES: Change KPI with new IDP to: "% households with basic refuse removal services or better (registered for refuse removal service which receive a service once a week)"
		Monthly Result	Notes		Evidence
		J: 100%			Refuse removal s
		F: 100%			Refuse removal s
		M: 100%			Refuse removal s
pd-17-0003: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	3: 100.0%	100.0%	3.0	
		Yes (by end of March)	Yes		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes			Documents\2020-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0008: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	3: 0.0%	0.0%		
		100% by end of June	100.0% cumulative		
		Monthly Result	Notes		Evidence
		J: 91.5%	MIG: Budget = R21 183 000, YTD = R19 384 159 (91.5%) Proclaimed Roads Subsidy (operating): Budget = R175 000, YTD = R0 (0%) EPWP: Budget = R1 867 000, YTD = R1 867 000 (100%) TOTAL: Budget = R23 225 000, YTD = R21 251 159 (91.5%)		Documents\2020-
pd-17-0084: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	F: 98.0%	MIG: Budget = R21 183 000, YTD = R20 733 893 (97.8%) Proclaimed Roads Subsidy (operating): Budget = R175 000, YTD = R175 000 (100%) EPWP: Budget = R1 867 000, YTD = R1 867 000 (100%) TOTAL: Budget = R23 225 000, YTD = R22 775 893 (98.0%)		Documents\2020-
		M: 100.0%	MIG: Budget = R21 183 000, YTD = R21 183 000 (100.0%) Proclaimed Roads Subsidy (operating): Budget = R175 000, YTD = R175 000 (100%) EPWP: Budget = R1 867 000, YTD = R1 867 000 (100%) TOTAL: Budget = R23 225 000, YTD = R23 225 000 (100.0%)		Documents\2020-
		3: 100.0%	100.0%	3.0	
		Yes (annually by February)	Yes		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: Yes			Documents\2020-
		M: N/a			

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2020/1 - PERFORMANCE MANAGEMENT (IDP): DIRECTORS (Quarterly)

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Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director: Financial Services					
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	4.7 Sound long-term financial planning including making the right investment decisions				
pd-17-0013: 4.7 Review of Long Term Financial Plan in line with adoption of new IDP every five years	1: Review completed [Type=Qtr 3 Only]	3: 100.0% By March 2022	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes			
		Summary in IDP			
pd-17-0014: 4.7 Review budget related policies for purposes of insuring relevance and alignment to Budget Circular	1: Review completed [Type=Qtr 3 Only]	3: 100.0% Annually by March	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: Yes			
		Documents\2020			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Du Toit, Roelof - Director: Electrical Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	5.7 Provide electricity cost effectively				
pd-17-0029: 5.7 Provide competitive tariffs for industrial consumers in support of economic growth	1: Approval of tariffs by Nersa [Type=Qtr 4 Only]	3: 0.0% Annually before end of June	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-17-0064: 5.7 Maintain energy losses at an acceptable level	1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only]	3: 0.0% Maintain the annual average below 8%	0.0% 6.2% for rolling 12 months		
		Monthly Result	Notes		Evidence
		J: 5.65%	Provisional		DE
		F: 6.2%	Provisional		DE
		M: 6.2%	Provisional		DE

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Director: Protection Services					
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.8 Increase the effectiveness of the municipal traffic & law enforcement service				
pd-17-0030: 1.8 Effective traffic and law enforcement execution by using an Automated Number Plate Recognition (ANPR) Bus	1: Number of reports on progress submitted to the portfolio committee [Type=Qtr 4 Only]	3: 0.0% 10 per annum	0.0% 7 cumulative		
		Monthly Result	Notes		Evidence
		J: 1	Monthly report		Documents\2020
		F: 1	Monthly report		Documents\2020
		M: 1	Monthly report		Documents\2020
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.10 Prevent and manage land invasion. Monitor informal settlements				
pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division	1: Number of reports on progress submitted to the Portfolio Committee [Type=Qtr 4 Only]	3: 0.0% 10 per annum	0.0% 9 cumulative		
		Monthly Result	Notes		Evidence
		J: 1	Monthly report		Documents\2020
		F: 1	Monthly report		Documents\2020
		M: 1	Monthly report		Documents\2020
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.13 Swartland Safety Initiative				
pd-18-0003: 1.13 An effective Swartland Community Safety Forum	1: Report submitted to the Mayoral Committee [Type=Qtr 4 Only]	3: 0.0% Yes (annually by June)	0.0% Yes (will be rated in June)		
		Monthly Result	Notes		Evidence
		J: Yes	Meeting held with WCDM on 4 February 2021		Documents\2020
		F: Yes	Rural Safety Meeting held on 18 February 2021		Documents\2020
		M: Yes	Community Safety Forum Meeting held on 24 March 2021		Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal:		1 Improved quality of life for citizens			
Strategic Objective:		1.1 Facilitate access to the economy			
pd-20-0005: 1.1 Support local economic development through skills and enterprise development	1: Number of SMME training sessions [Type=Avg All]	3: 100.0% 1 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		J: 1	SEDA Money Management Workshop for Entrepreneurs on 21/01/2021 at Malmesbury (9 people attended)		Documents\2020
		F: N/a			N/a
		M: 1	SEDA Money Management and bookkeeping Training on 16/17 and 26 March 2021 (21 people attended)		Documents\2020
pd-20-0006: 1.1 Engagement with formal business on SMME support	1: Annual engagement held [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2021)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			N/a
Strategic Goal:		1 Improved quality of life for citizens			
Strategic Objective:		1.6 Coordinate social development internally and externally with partners			
pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internal Social Development Committee (ISOK) to identify additional action plans in each department that contributes to social development	1: Agreement reached on additional action plans in each department [Type=Qtr 4 Only]	3: 0.0% Yes (by June annually)	0.0% Yes (will be rated in June)		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: Yes	ISOK Meeting held 22 February 2021		Documents\2020
		M: N/a	ISOK Meeting to be held 20 April 2021		N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal: 1 Improved quality of life for citizens					
Strategic Objective: 1.7 Lobby for the basic needs and rights of vulnerable groups					
pd-17-0048: 1.7 Develop guidelines for vulnerable women (gender)	1: Gender action plan approved [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2021)	0.0% N/a		NOTES: Objective must to change to: Develop guidelines for vulnerable persons. KPI to change to: Guidelines for persons with disabilities approved
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			N/a
Strategic Goal: 3 Quality and sustainable living environment					
Strategic Objective: 3.3 Enhance conservation and biodiversity					
pd-17-0053: 3.3 Finalise stewardship programme	1: Registration of stewardship programme with Cape Nature on municipal land [Type=Qtr 4 Only]	3: 0.0% By June 2021	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Service Provider appointed to draft management plan for different areas		N/a
		F: N/a	Service Provider appointed to draft management plan for different areas		N/a
		M: N/a	Progress report attached		Documents\2020
Strategic Goal: 3 Quality and sustainable living environment					
Strategic Objective: 3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing					
pd-17-0063: 3.9 Obtain land use rights and secure funding for (FLISP) housing, Gap housing and social housing	2: Funding secured [Type=Qtr 4 Only]	3: 0.0% By June 2022	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			
pd-20-0002: 3.9 Draft a credible social housing policy	1: Social Housing policy completed [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2021)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		F: N/a			N/a
		M: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: 4.6 Identify risks and implement preventative and corrective controls					
pd-17-0065: 4.6 Assign Risk Management responsibilities to Internal Audit as RM Shared Services contract ended	1: Updated Internal Audit Charter which include risk management facilitation role [Type=Qtr 3 Only]	3: 100.0% Every second year	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-17-0066: 4.6 Compile a Handover procedure to newly appointed Manager, Internal Audit	1: Complete handover procedure [Type=Qtr 3 Only]	3: 100.0% By March 2021	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a	Target to be moved to February 2022		
		F: N/a			
		M: N/a			
pd-17-0068: 4.6 Maintain an effective independent Performance, Risk and Financial Audit Committee as per legislation (Appoint for three years, but can extend for six years)	1: Appointment of new members for the PRF Committee over a period of three years for continuity [Type=Qtr 4 Only]	3: 0.0% Annually by June	0.0% Yes (will be rated in June)		NOTES: Mr De Jager till 31 October 2021 Ms Gani till 31 July 2023 Mr Gouws till 30 April 2024
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a	Mr GN Lawrence resigned due to ill health		Documents\2020
		M: Yes	Mr BJ Gouws appointment has been approved by Council		Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine - Director: Corporate Services					
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.7 Increase tourism visitors and brand as a good place to live				
pd-17-0039: 2.7 Implement a more effective tourism destination marketing and development business model	1: Revised tourism business model implemented [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2021)	0.0% N/a		NOTES: Change target with the revision of the IDP to "Yes (by June 2024)"
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
pd-20-0001: 2.7 Do product assessment and compile a development and marketing strategy for the Swartland	1: Study done and strategy compiled [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2021)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a	Date to be moved forward with IDP revision		
		M: N/a			
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	4.10 Accomplish effective and efficient HR management				
pd-20-0003: 4.10 Implement data analysis procedure for future municipal needs (see elaboration)	1: Data analysis implemented [Type=Qtr 4 Only]	3: 0.0% Yes (by June 2022)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		F: N/a			
		M: N/a			
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	4.11 Access for citizens to secure tenure				
pd-20-0004: 4.11 Implement title restoration project in conjunction with Human Settlements and Kaya Lam	1: Percentage of pre-1994 properties (estate cases) transferred [Type=Qtr 4 Only]	3: 0.0% 50% of 24 by June 2021; 100% of 24 by June 2022	0.0%	0.0	
		Monthly Result	Notes		Evidence
		J: 0%	See previous note. Grant re-allocated with Adjustments Budget		N/a
		F: 0%	In process. Documents being finalised with all parties.		N/a
		M: 0%	In process. Documents being finalised with all parties.		N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Civil Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	5.3 Ensure sufficient civil services capacity for planned developments				
pd-17-0022: 5.3 Review and maintain master plans in accordance with the most recent growth model information	1: Master plans reviewed and maintained [Type=Qtr 3 Only]	3: 100.0% Yes (annually by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		J: N/a			
		F: N/a			
		M: Yes		Documents\2020	

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2020/1 - [SDBIP] PROJECT SCHEDULES



#####

Office of the Municipal Manager

Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council

Vote Nos: 9/116-22-737

Proj Start: Proj End:

Location: Municipal area

Fin Source:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	2,000				2,000		2,000		2,000		2,000		8,000					

Project: pj-09-0021ab - Equipment Municipal Manager

Vote Nos: 9/124-28-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 2,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		2,000			2,000		2,000		2,000		2,000		8,000	2,000				
Expenditure to date		Capital			1,152	773				-641					1,284			1,284	716	35.8%

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Vote Nos: 9/115-277-749

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

32,481

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2020: On order R2895 Sept 2020: Spend R2895 Okt 2020: on order R5200 Nov 2020: On order R5200 Dec 2020: Spend R5420 on order R12278 Jan 2021: Spend R845 Feb 2021: On order R1439 Mar 2021: On order R21395																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		5,000	10,000	9,160	10,000	9,000		-10,679					32,481	32,481				
Expenditure to date		Capital			2,895			5,420	845			1,735			10,895		1,395	12,290	20,191	62.2%

Project: pj-19-0028 - Neighbourhood Watch point: Alfa Street

Location: Malmesbury West

Fin Source: CRR

100,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Sep 2020: Busy with construction of container. Oct 2020: Container delivered to site. Nov 2020: Busy with service connections. Des 2020: Service connections complete. Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			30,000	30,000	40,000								100,000	100,000				
Expenditure to date		Capital						100,000							100,000			100,000		0%

Municipal Property

Project: pj-16-0006 - Equipment Buildings & Maintenance

Location: Municipal area

Vote Nos: 9/108-178-749

Fin Source: CRR

45,300

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing													Complete				
S/Notes: Aug 2020: On order R32356 Sept 2020: Spend R32356, on order R11594 Okt 2020: Spend R8811 , on order R3829 Nov 2020: Spend R2420 , on order R1409 Dec 2020: On order R1409 Jan 2021: Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5,300	10,000	20,000	5,000	5,000						45,300	45,300				
Expenditure to date	Capital			32,356	8,811	2,420								43,587			43,587	1,713	3.8%

Project: pj-19-0001 - Buildings: Social Economic Facility - Chatsworth (Multi-year project)

Location: Chatsworth

Vote Nos: 9/108-170-474

Fin Source: CRR

3,870,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2020: Tender closed, busy with evaluation. BAC report to be submitted in August 2020. Aug 2020: Tender awarded, site handover scheduled third week in September. Sep 2020: Site handover complete. Oct 2020: Construction completion - 5% Nov 2020: Constriction completion - 7% Dec 2020: Construction completion - 8% Jan 2021: Construction completion - 15% Feb 2021: Construction completion - 20%. Project delay due to availability of steel sections and chromadek roof sheeting. March 21: Construction completion - 25%. Project delayed due to availability of steel sections and chromadek roof sheeting.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			250,000	600,000	700,000	300,000	300,000	500,000	400,000	420,000	400,000		3,470,000	3,870,000				
Expenditure to date	Capital					194,499	640,132		188,105	426,891				1,449,626		341,685	1,791,311	2,078,689	53.7%

Project: pj-19-0003 - Buildings: Disability Facilities, Additions and/or Upgrading

Vote Nos: 9/108-171-142

Location:

Fin Source: CRR

1,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2020: Tender closed, busy with evaluation. BAC report to be submitted in August 2020. Aug 2020: Tender awarded, awaiting appointment of QS. Sep 2020: Tender awarded, awaiting appointment of QS. Oct 2020: QS appointed, construction to start in November. Nov 2020: Construction started. Dec 2020: Contrsuction completion 5%. Jan 2021: Construction completion 10%. Feb 2021: Construction completion 30%. March 21: Construction completion 60%.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			250,000	250,000	250,000	250,000							1,000,000	1,000,000				
Expenditure to date	Capital							2,320	160,124	446,686	29,692			638,821		236,482	875,303	124,697	12.5%

Project: pj-20-0001 - Buildings: Development of new stores, Malmesbury

Vote Nos: 9/108-428-164

Location: Wesbank

Fin Source: CRR

500,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jan 2021: Building plans completed and submitted. Feb 2021: Building plans completed and submitted. March 2021: Project on hold to consider alternative options for the operations of the stores.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital										100,000	200,000	200,000	100,000	500,000				
Expenditure to date	Capital									6,500				6,500		4,840	11,340	488,660	97.7%

Project: pj-20-0002 - Vehicles Buildings and Maintenance: Replace road painting machine**Location:** Municipal area**Vote Nos:** 9/108-458-114**Fin Source:** CRR

286,400

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: Aug 2020: Tenders invited. Sep 2020: Tenders closed, busy with evaluation. Oct 2020: Tender awarded, awaiting delivery. Nov 2020: Awaiting delivery. Dec 2020: Awaiting delivery. Jan 2021: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						286,400							286,400	286,400				
Expenditure to date		Capital						286,400							286,400			286,400		0%

Project: pj-20-0032 - Buildings: Conversion / operationalisation of office space (STB)**Location:** Municipal area**Vote Nos:** 9/108-592-264**Fin Source:** CRR

500,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)						
1	1	Implementation																			
S/Notes: July 2020: Detail survey and as-built drawing complete. Busy with detailed layout. Aug 2020: Busy with detail design. Sep 2020: Busy with detail design. Oct 2020: Busy with detail design and heritage approval. Nov 2020: Busy with detail design and heritage approval. Dec 2020: Busy with detail design and heritage approval. Jan 2021: Busy with tender documentation, tenders to be invited on 19 Feb 2021. Feb 2021: Tenders invited on 19 Feb 2021. March 2021: Tender colsed, busy with evaluation.																					
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow		Capital										100.000	200.000	200.000	100.000	500.000					

Project: pj-20-0033 - Buildings: Conversion / operationalisation of office space (Nedbank)**Location:** Municipal area**Vote Nos:** 9/108-430-262**Fin Source:** CRR

500,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	implementation													
S/Notes: Feb 2021: Tenders invited on 19 Feb 2021. March 2021: Tender colsed, busy with evaluation.															

Parks and Amenities

Project: pj-11-0058 - Equipment Parks

Location: Municipal area

Vote Nos: 9/112-41-749

Fin Source: CRR

58,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2020:Spend R34215 Sept 2020:Spend R20130 Okt 2020: no spending Nov 2020: no spending Dec 2020: on order R260 Jan 2021: Spend R2600 Feb 2021 : Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10,000	10,000	18,000	10,000	10,000						58,000	58,000				
Expenditure to date		Capital		34,215	20,130				2,600						56,945			56,945	1,055	1.8%

Project: pj-17-0079 - Parks: Ward Committee projects

Location: Municipal area

Vote Nos: 9/112-206-18

Fin Source: CRR

1,417,056

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2020: On order R258 178. Aug 2020: Play park equipment ordered. Sep 2020: Play park equipment ordered. Oct 2020: Play park equipment ordered. Nov 2020: Tenders invited. Dec 2020: Tender awarded. Jan 2021: Busy with installation of equipment. Feb 2021: Busy with installation of equipment. March 2021: Completion 95%.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	58,333	58,333	258,333	258,333	258,333	175,389	58,333	58,333	58,333	58,333	58,333	58,337	1,300,386	1,417,056				
Expenditure to date	Capital	256,260		20,070	88,901	193,529	35,062		39,163	306,780				939,765		321,213	1,260,977	156,079	11.0%

Streets

Project: pj-09-0004 - Roads: Resealing of roads - Swartland

Vote Nos: 9/110-85-144 [MIG]; 9/110-85-99 [CRR]

Location: Municipal area

Fin Source: CRR 17,871,251
MIG 1,026,749

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Tender process																	
1	2	Construction																	
S/Notes: July 2020: Tender closed, busy with evaluation. BAC report to be submitted in August 2020. Aug 2020: Tender awarded. Sep 2020: Compiling work packages. Oct 2020: Work packages complete, contruction to start in Nov 2020. Nov 2020: Construction commenced. Dec 2020: Construction completion 7%. Jan 2021: Construction completion 40%. Feb 2021: Construction completion 50%. March 2021: Construction competion 50%.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			2,000,000	4,000,000	5,026,749	2,000,000	1,000,000	2,000,000	2,871,251				18,898,000	18,898,000				
Expenditure to date	Capital		219,643			43,798	3,401,324	5,180	586,929	5,078,172				9,335,046		5,856,308	15,191,353	3,706,647	19.6%

Project: pj-16-0015 - Roads: New Roads

Vote Nos: 9/110-175-154 [CRR]

Location: Municipal area

Fin Source: CRR 15,000,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Construction																	
S/Notes: July 2020: Tender awarded, detail design of roads, survey and geotechnical investigation to follow. Aug 2020: Busy with detail design of roads. Sep 2020: Busy with detail design of roads. Oct 2020: Detail design complete, busy compiling work packages. Nov 2020: Detail design complete, busy compiling work packages. Dec 2020: Finalising arrangements with contractor, construction to commence January 2021. Jan 2021: Construction commenced, completion 5%. Feb 2021: Construction completion 35%. March 2021: Construction completion 45%.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			1,000,000	2,000,000	2,000,000	1,500,000	800,000	1,700,000	2,000,000	2,000,000	2,000,000		13,000,000	15,000,000				
Expenditure to date	Capital								5,250	2,663,657	3,004,101			5,673,007		16,250	5,689,257	9,310,743	62.1%

Project: pj-17-0019 - Vehicles Roads: CK33796 Isuzu KB

Vote Nos: 9/110-87-763

Location: Moorreesburg

Fin Source: CRR

289,421

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase													complete					
S/Notes: Aug 2020: Tenders invited. Sep 2020: Tender received, busy with evaluation. Oct 2020: Tender awarded, awaiting delivery. Nov 2020: Tender awarded, awaiting delivery. Dec 2020: Tender awarded, awaiting delivery. Jan 2021: Tender awarded, awaiting delivery. Feb 2021: Awaiting delivery. Mar 2021: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						289,421							289,421	289,421				
Expenditure to date		Capital									289,420				289,420			289,420	1	0.0%

Project: pj-17-0080 - Roads: Ward Committee projects

Vote Nos: 9/110-205-13

Location: Municipal area

Fin Source: CRR

700,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Aug 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Sep 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Oct 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Nov 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Dec 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Jan 2021: Construction completion 50%. Feb 2021: Construction completion 70%. March : Construction completion 95%.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						200,000	200,000	200,000	100,000				700,000	700,000				
Expenditure to date		Capital					21,638	163,321	44,712	14,134	439,190				682,994		17,006	700,000		0%

Project: pj-19-0007 - Vehicles Roads: Mechanical Broom

Vote Nos: 9/110-209-749

Location:

Fin Source: CRR

1,347,827

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Purchase													Complete				
S/Notes: Sep 2020: Tender awarded, awaiting delivery. Oct 2020: Tender awarded, awaiting delivery. Nov 2020: Tender awarded, awaiting delivery. Dec 2020: Tender awarded, awaiting delivery. Jan 2021: Tender awarded, awaiting delivery. Feb 2021: Delivered Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					1,347,827								1,347,827	1,347,827				
Expenditure to date	Capital								1,347,826					1,347,826			1,347,826	1	0.0%

Sewerage**Project: pj-09-0003 - Equipment Sewerage: Telemetry**

Vote Nos: 9/111-278-749

Location: Municipal area

Fin Source: CRR

32,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase of equipment																		
S/Notes: Jan 2021: Installation to be done at Chastworth Reservoir. Feb 2021: Finalising specifications for telemetry installation. March 2021: Completion 90%.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									32,000				32,000	32,000				

Project: pj-10-0114 - Equipment Sewerage

Vote Nos: 9/111-33-749

Location: Municipal area

Fin Source: CRR

26,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2020:Spend R2412 , on order R14273 Sept 2020: Spend R5824 , on order R16648 Okt 2020: Spend R3639 , on order R13009 Nov 2020:Spend R909 , on order R10500 Dec 2020: On order R10500 Jan 2021: Spend R10500 Feb 2021: complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					10,000	5,000	5,000	6,000					26,000	26,000				
Expenditure to date		Capital		2,412	5,824	3,639	910		10,500						23,285			23,285	2,715	10.4%

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2020/1 - [SDBIP] PROJECT SCHEDULES

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Sportsgrounds

Project: pj-17-0074 - Sport: Upgrading of Sports Grounds: Chatsworth

Location: Chatsworth

Vote Nos: 9/106-531-132

Fin Source: MIG

1,036,324

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Design and Tender																		
1	2	Construction																		
S/Notes: July 2020: Busy with detail design and tender documentation. Aug 2020: Busy with detail design and tender documentation. Sep 2020: Busy with detail design and tender documentation. Oct 2020: Tenders invited. Nov 2020: Tender closed, busy with evaluation. Dec 2020: Tender awarded. Jan 2021: Site handover complete, construction to start in February. Feb 2021: Construction commenced, completion 5% March 2021: Construction completion 20%.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				500,000	500,000	267,430							1,267,430	1,036,324				
Expenditure to date		Capital									75,060	74,531			149,591		85,710	235,301	801,023	77.3%

Project: pj-17-0075 - Sport: Upgrading of Sports Grounds: Darling

Location: Darling

Vote Nos: 9/106-532-136

Fin Source: CRR

2,359,855

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Design and Tender																		
1	2	Construction																		
S/Notes: Jul 2020: Busy with detail design and tender documentation. Aug 2020: Busy with detail design and tender documentation. Oct 2020: Tenders invited. Nov 2020: Tender closed, busy with evaluation. Dec 2020: Tender awarded. Jan 2021: Site handover complete, construction to start in February. Feb 2021: Construction commenced, completion 5%. March 2021: Construction completion 20%.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				500,000	500,000	500,000	300,000	328,749					2,128,749	2,359,855				
Expenditure to date		Capital								2,100	77,760	116,079			195,939		135,591	331,530	2,028,325	86.0%

Project: pj-19-0040 - Sport: Security and upgrading: Kalbaskraal irrigation

Location: Kalbaskraal

Vote Nos: 9/106-404-27 [CRR]

Fin Source: CRR

31,172

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Aug 2020: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				31,172									31,172	31,172				

Storm Water

Project: pj-09-0009 - Storm water network (Swartland)

Location: Municipal area

Vote Nos: 9/114-98-129

Fin Source: CRR

500,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Sep 2020: Construction implemented departmental. Oct 2020: Construction implemented departmental. Nov 2020: Construction implemented departmental. Dec 2020: Construction implemented departmental. Jan 2021: Completion 20% Feb 2021: Completion 40%. Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				200,000	200,000	100,000							500,000	500,000				
Expenditure to date		Capital			1,904	385	80,285	77,104	16,425	103,174	69,440				348,716		30,842	379,558	120,442	24.1%

Project: pj-11-0060 - Equipment Streets and Storm Water

Location: Municipal area

Vote Nos: 9/114-44-749

Fin Source: CRR

58,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2020:Spend R22965 , on order R9661 Sept 2020: On order R25333 Okt 2020: Spend R21501 , on order R4774 Nov 2020:Spend R14919 Dec 2020: Complete Jan 2021: On order R10850 Feb 2021: On order R10850 Mar 2021: Spend R10850 , on order R2450																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				5,000	15,000	5,000	5,000	15,000	13,000				58,000	58,000				
Expenditure to date		Capital		22,965		21,501					10,850				55,316		2,450	57,766	234	0.4%

Water

Project: pj-11-0062 - Equipment Water

Vote Nos: 9/105-36-741

Location: Municipal area

Fin Source: CRR

54,519

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2020:Spend R22788 , on order R8130 Sept 2020: on order R8130 Okt 2020: Spend R8123 , on order R14919 Nov 2020: Spend R14 919 Dec 2020: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			5,000	10,840	10,000	5,000	5,000	18,679					54,519	54,519				
Expenditure to date		Capital		22,788		8,130	14,919								45,837		8,679	54,516	3	0.0%

Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering

Vote Nos: 9/105-183-126

Location: Municipal area

Fin Source: CRR

166,750

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													complete					
S/Notes: Dec 2020: Finalising specifications. Jan 2021: Finalising specifications. Feb 2021: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					166,750								166,750	166,750				
Expenditure to date		Capital					166,750								166,750			166,750		0%

Project: pj-18-0055 - Vehicles Water: CK23982 NP300 Hardbody

Vote Nos: 9/105-187-763

Location: Municipal area

Fin Source: CRR

289,421

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Purchase													complete				
S/Notes: Aug 2020: Tenders invited. Sep 2020: Tender closed, busy with evaluation. Oct 2020: Tender awarded, awaiting delivery. Nov 2020: Tender awarded, awaiting delivery. Dec 2020: Tender awarded, awaiting delivery. Jan2021: Awaiting delivery. Feb 2021: Awaiting delivery. Mar 2021:Delivered Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						289,421							289,421	289,421				
Expenditure to date	Capital									289,420				289,420			289,420	1	0.0%

Project: pj-18-0072 - Water: New Connections: Water Meters

Vote Nos: 9/105-405-23

Location: Municipal area

Fin Source: CRR

426,688

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Jul 2020: On order R26118. Aug 2020: On order R26118 Sept 2020: Spend R162269 , on order R18753 Oct 2020: Spend R11621, on order R21209 Nov 2020: On order R21209 Dec 2020: On order R21209 Jan 2021: Spend R35182, on order R13764 Feb 2021: Spend R63025 on order R54141 Mar 2021: Spend R93 444																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	30,000	30,000	30,000	40,000	40,000	30,000	30,000	40,000	40,000	50,000	36,688	30,000	360,000	426,688				
Expenditure to date		Capital	24,159	33,389	164,853	11,621			35,182	63,025	93,444				425,673		625	426,298	390	0.1%

Project: pj-19-0011 - Water: Bulk water infrastructure

Vote Nos: 9/105-376-128

Location:

Fin Source: CRR

502,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Oct 2020: Expenditure will be incurred if repairs/upgrades are required on the bulk system. Nov 2020: Expenditure will be incurred if repairs/upgrades are required on the bulk system. Dec 2020: Expenditure will be incurred if repairs/upgrades are required on the bulk system. Jan 2021: Expenditure will be incurred if repairs/upgrades are required on the bulk system. Feb 2021: Expenditure will be incurred if repairs/upgrades are required on the bulk system. March 2021: Expenditure will be incurred if repairs/upgrades are required on the bulk system.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100,000		100,000		100,000		100,000		100,000		400,000	502,000				

Project: pj-19-0014 - Water: Riebeek Wes Square: New Borehole, Pumps and Irrigation

Vote Nos: 9/105-214-318

Location: Riebeek West

Fin Source: CRR

100,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Aug 2020: Tenders closed busy with evaluation. Sep 2020: Tenders closed busy with evaluation. Oct 2020: Tender awarded. Jan 2021: Busy with the design of the irrigation system. Jan 2021: Busy with the design of the irrigation system. Feb 2021: Busy with the design of the irrigation system. March 2021: Tenders invited for irrigation system.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					50,000	50,000							100,000	100,000				

Project: pj-20-0008 - Water: Upgrade of water supply - Industrial area (Malmesbury)

Vote Nos: 9/105-518-334

Location: Malmesbury

Fin Source: CRR

1,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Jan 2021: Busy with appointment of consulting engineer. Feb 2021: Consulting engineer appointment, busy with prelim design.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									300,000	300,000	300,000	100,000	600,000	1,000,000				
Expenditure to date		Capital						69,616							69,616		80,059	149,675	850,325	85.0%

Project: pj-19-0015 - Refuse: Wheely Bins: Pilot Project**Vote Nos:** 9/104-216-422**Location:****Fin Source:** CRR

1,087,109

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Jul 2020: Tender for supply and delivery of wheelie bins awarded. Aug 2020: Planning the distribution and roll out of project. Sep 2020: Busy with the roll out of the project. Oct 2020: Busy with the roll out of the project. Nov 2020: Wheelie bin distribution complete. Dec 2020: Monitoring project. Jan 2021: Monitoring project. Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10,000	57,660	765,000	254,449							1,087,109	1,087,109				
Expenditure to date		Capital		790,000	30,545	81,655	90,234			10,324					1,002,758		10,839	1,013,597	73,512	6.8%

Project: pj-19-0016 - Equipment: Refuse bins, traps, skips (Swartland)**Vote Nos:** 9/104-245-749**Location:****Fin Source:** CRR

270,319

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Okt 2020: on order R270319 Nov 2020: Spend R270 319 Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				142,340	127,979								270,319	270,319				
Expenditure to date		Capital					270,319								270,319			270,319		0.0%

Sewerage: Waste Water Treatment Plant**Project: pj-13-0008 - Sewerage: Moorreesburg****Vote Nos:** 9/107-95-81 [MIG]; 9/107-95-87 [CRR]**Location:** Moorreesburg**Fin Source:** CRR 32,498,315
MIG 9,303,685**Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Construction																	
S/Notes: July 2020: Mechanical contract - major equipment ordered; Civil contract - construction start in September 2020 Aug 2020: Awaiting construction permit, start of construction scheduled for September. Sep 2020: Awaiting construction permit, start of construction scheduled futher delayd. Oct 2020: Civil contractor establishing on site. Nov 2020: Construction works started. Des 2020: Construction completion 1%. Jan 2021: Construction completion 3%. Feb 2021: Construction completion 6%. March 2021: Construction completion 8% (multi-year project).																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,302,000	35,000,000	41,802,000				
Expenditure to date	Capital		4,370	2,014,331	14,498	6,177,940	1,111,414		27,160	1,973,593				11,323,307			11,323,307	30,478,693	72.9%

Project: pj-18-0004 - Sewerage: Darling**Vote Nos:** 9/107-90-94 [MIG]; 9/107-90-102 [CRR]**Location:** Darling**Fin Source:** CRR 11,421,434
MIG 10,852,566**Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Construction																	
S/Notes: July 2020: Refer to pj-18-0004. Mechanical contract - major equipment ordered; Civil Contract - construction programme to be finalised. Aug 2020: Awaiting construction permit, start of construction scheduled for September. Sep 2020: Awaiting construction permit, start of construction scheduled futher delayd. Oct 2020: Civil contractor establishing on site. Nov 2020: Construction works started. Des 2020: Construction completion 1%. Jan 2021: Construction completion 3%. Feb 2021: Construction completion 6%. March 2021: Construction completion 8% (multi-year project).																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			2,351,227	2,000,000	3,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,922,773	17,351,227	22,274,000				
Expenditure to date	Capital		3,751				9,049,973		1,349,735	2,829,663				13,233,123			13,233,123	9,040,877	40.6%

Swimming Pools

Project: pj-20-0004 - Swimming pool Moorreesburg: Boundary wall

Location: Moorreesburg

Vote Nos: 9/113-602-302

Fin Source: CRR

540,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Construction																		
S/Notes: Jan 2021: Tenders invited. Feb 2021: Tender closed busy with evaluation. March 2021: Tender awarded, construction to start in April.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital										140,000	200,000	200,000	140,000	540,000				
Expenditure to date		Capital					21,513		2,904						24,417		56,171	80,588	459,412	85.1%

Corporate Services

Corporate Services General

Project: pj-09-0021ad - Equipment Corporate

Vote Nos: 9/101-22-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 20,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Feb 2021: Quotations have been asked for office chair																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		3,000			12,000				3,000	2,000			20,000	20,000				
Expenditure to date	Capital		4,713	1,515	3,695	7,888								17,812		1,988	19,799	201	1.0%

Project: pj-18-0053 - Purchase of land for cemetery, Moorreesburg

Vote Nos: 9/101-546-274

Proj Start: Proj End:

Location: Moorreesburg

Fin Source: CRR 420,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Purchase																	
S/Notes: Dec 2020: Land identified. Negotiations to be commenced with. Mar 2021: Offer made. Awaiting feedback																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												420,000		420,000				

Properties, Contracts and Legal Administration

Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

Vote Nos: 9/103-36-735

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 100,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: July 2020: Planning underway Oct 20: Spending to be done based on maintenance audit during Nov/Dec 20. Dec 20: Audit completed and quotations in process Jan 21: Quotations being obtained for replacement of curtains Feb 21: Quotations too high, informal tender process being followed Mar 21: The informal tender process has been finalised. R68 000 committed for replacement of curtains and railings.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		30,000		10,000	20,000			20,000		10,000	10,000		90,000	100,000				
Expenditure to date	Capital		1,122	643	29,760				-2,504					29,020		150	29,170	70,830	70.8%

Project: pj-20-0026 - Purchase of land: Die Kraaltjie, Transnet Erf 47

Location: Municipal area

Vote Nos: 9/101-544-246

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													Project stopped
S/Notes: July 2020: Feedback awaited from Transnet regarding willingness to sell. Following up on regular basis. Nov 2020: Transnet confirmed willingness to sell. Awaiting offer to purchase Dec 2020: No funds awarded by DHS. Project to be move forward with adjustment budget															

Project: pj-20-0027 - Purchase of Property: Erf 507 Malmesbury (Office accommodation - Nedbank)

Location: Malmesbury

Vote Nos: 9/101-552-278

Fin Source: CRR

12,334,796

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase													Completed					
S/Notes: Sep 2020: In process of finalising Deed of Sale with Nedbank Dec 2020: Deed finalised. Awaiting instructions from conveyancer. Jan 2021: Project completed																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	12,334,796												12,334,796	12,334,796				
Expenditure to date		Capital					12,334,796								12,334,796			12,334,796		0.0%

Project: pj-20-0028 - Purchase of Property: Erf 512 Malmesbury (Office accommodation - Standard Bank)

Location: Malmesbury

Vote Nos: 9/101-553-284

Fin Source: CRR

5,981,970

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Purchase													Completed				
S/Notes: July 2020: Transaction pending, subject to August capital budget adjustment Aug 2020: Deed of sale finalised Sep 2020: Property transferred on 22 Sep 2020. Project complete. Feb 2021: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5,981,970										5,981,970	5,981,970				
Expenditure to date	Capital		5,940,000	59,361			-17,391							5,981,970			5,981,970		0.0%

Project: pj-20-0029 - Purchase of Land: Erf 2180 Moorreesburg**Vote Nos:** 9/101-554-286**Location:** Moorreesburg**Fin Source:** CRR**20,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase																		
S/Notes: July 2020: Awaiting subdivision diagram in order to finalise deed of sale Sep 2020: Deed of sale being finalised (Street reserve) Oct 2020: Awaiting cancellation of bond over property Mar 2021: Transaction in process.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	20,000												20,000	20,000				

Project: pj-20-0030 - Purchase of Land: Erf 2876 Moorreesburg**Vote Nos:** 9/101-556-292**Location:** Moorreesburg**Fin Source:****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													Project stopped
S/Notes: Oct 2020: Pending funding from Dept of Human Settlements Nov 2020: Project to be moved to the next financial year with Adjustment budget Dec 2020: No funds awarded by DHS. Project to be move forward with adjustment budget															

Project: pj-20-0031 - Purchase of Land: Erf 2111 Riebeek Kasteel**Vote Nos:** 9/101-558-298**Location:** Riebeek Kasteel**Fin Source:****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													Project stopped
S/Notes: Oct 2020: Pending funding from Dept of Human Settlements Nov 2020: Project to be moved to the next financial year with Adjustment budget Dec 2020: No funds awarded by DHS. Project to be move forward with adjustment budget															

Public Relations, Library and Tourism Services

Project: pj-17-0069 - Equipment Libraries

Vote Nos: 9/102-360-739

Location: Municipal area

Fin Source: DCAS

70,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Sep 20: The computer and printer has been ordered for the Library Manager. Other needs still to be determined Oct 20: Needs analysis in process Feb 21: Quotations in process Mar 21: Furniture has been bought for the library manager and gazebos for the libraries. Funds has been depleted																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					20,000		10,000		20,000		10,000	10,000	50,000	70,000				
Expenditure to date	Capital				1,846		25,177	17,478	3,756	1,225				49,482		1,409	50,891	19,109	27.3%

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Vote Nos: 9/123-25-749

Location: Municipal area

Fin Source: CRR 38,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,000	3,000	32,000	38,000				
Expenditure to date	Capital		1,801	2,362			-246	1,184		2,568				7,669		25,809	33,478	4,522	11.9%

Housing

Project: pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

Vote Nos: 9/123-320-145

Location: Malmesbury West

Fin Source: DHS 2,139,149

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	99,193	99,193	99,193	99,193	99,193	99,193	99,193	99,193	345,605	500,000	500,000		1,639,149	2,139,149				
Expenditure to date	Capital			6,842	8,452	398,024		232,368	3,826	357,151				1,006,663		25,040	1,031,703	1,107,446	51.8%

Project: pj-18-0064 a - Dev Services: Riebeeck Kasteel Service Sites Project

Vote Nos: 9/123-322-150

Location: Riebeeck Kasteel

Fin Source: DHS 958,311

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		191,662	191,662	191,662	191,662	191,663							958,311	958,311				
Expenditure to date		Capital			79,334	4,132	12,876		66,630	2,788		156,635			322,395		368,702	691,097	267,214	27.9%

Project: pj-18-0064 b - Dev Services: Riebeek Kasteel Serviced Sites Project (Sewerage)

Location: Riebeek Kasteel

Vote Nos: 9/123-412-87

Fin Source: DHS

5,339,133

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		1,067,826	1,067,826	1,067,826	1,067,826	1,067,829							5,339,133	5,339,133				
Expenditure to date		Capital			1,422,151		921,295		861,145			448,219			3,652,810		1,394,131	5,046,941	292,192	5.5%

Project: pj-18-0064 c - Dev Services: Riebeek Kasteel Serviced Sites Project (Water)

Location: Riebeek Kasteel

Vote Nos: 9/123-413-23

Fin Source: DHS

510,572

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Imlementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		102,114	102,114	102,114	102,114	102,116							510,572	510,572				
Expenditure to date		Capital			383,649		8,751								392,400			392,400	118,172	23.1%

Project: pj-18-0064 d - Dev Services: Riebeek Kasteel Serviced Sites Project (Streets and Stormwater)

Location: Riebeek Kasteel

Vote Nos: 9/123-433-144

Fin Source: DHS

4,366,779

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		873,355	873,355	873,355	873,355	873,359							4,366,779	4,366,779				
Expenditure to date		Capital			2,011,343		266,871		1,162,209						3,440,423		809,920	4,250,343	116,436	2.7%

Project: pj-18-0065 a - Dev Services: Kalbaskraal Serviced Sites (Professional fees)

Location: Kalbaskraal

Vote Nos: 9/123-323-155 [DHS]

Fin Source: DHS

165,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			70,000		50,000			45,000					165,000	165,000				
Expenditure to date		Capital			71,911		46,404								118,314			118,314	46,686	28.3%

Project: pj-18-0065 b - Dev Services: Kalbaskraal Serviced Sites (Sewerage)

Location: Kalbaskraal

Vote Nos: 9/123-434-87 [DHS]

Fin Source: DHS

438,713

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		154,571	154,571	129,571									438,713	438,713				
Expenditure to date		Capital				9,730	145,002								154,732			154,732	283,981	64.7%

Project: pj-18-0065 c - Dev Services: Kalbaskraal Serviced Sites (Water)

Location: Kalbaskraal

Vote Nos: 9/123-435-23 [DHS]

Fin Source: DHS

117,960

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		39,320	39,320	39,320									117,960	117,960				
Expenditure to date		Capital			3,643		7,213								10,856			10,856	107,104	90.8%

Project: pj-18-0065 d - Dev Services: Kalbaskraal Serviced Sites (Streets & Stormwater)

Location: Kalbaskraal

Vote Nos: 9/123-436-144 [DHS]

Fin Source: DHS

316,943

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		105,647	105,647	105,649									316,943	316,943				
Expenditure to date		Capital			8,386		1,190		15,771						25,348		18,137	43,485	273,458	86.3%

Project: pj-18-0066 a - Dev Services: Sibanye-Moorreesburg Serviced Sites (prof fees)

Location: Sibanye

Vote Nos: 9/123-324-165

Fin Source: DHS

41,603

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								20,000	21,603				41,603	41,603				
Expenditure to date		Capital			6,520										6,520			6,520	35,083	84.3%

Project: pj-19-0042 - Dev Services: Phola Park (A,B & C) Rudimentary Services

Vote Nos: 9/123-440-87

Location: Ilinge Lethu

Fin Source: CRR

800,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					30,000			150,000	150,000	150,000	150,000	170,000	480,000	800,000				
Expenditure to date		Capital					30,870								30,870			30,870	769,130	96.1%

Project: pj-19-0049 - Dev Services: Darling Serviced Sites (Professional Fees)

Vote Nos: 9/123-594-412

Location: Darling

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													Project stopped
S/Notes: Nov 20: Project subject to approval of funding by DHS															

Project: pj-19-0050 - Dev Services: Darling Serviced Sites (Sewerage)

Vote Nos: 9/123-596-426

Location: Darling

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													Project stopped
S/Notes: Nov 20: Project subject to approval of funding by DHS															

Project: pj-19-0051 - Dev Services: Darling Serviced Sites (Water)

Vote Nos: 9/123-598-434

Location: Darling

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													Project stopped
S/Notes: Nov 20: Project subject to approval of funding by DHS															

Project: pj-19-0052 - Dev Services: Darling Serviced Sites (Streets & Stormwater)

Vote Nos: 9/123-588-448

Location: Darling

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													Project stopped
S/Notes: Nov 20: Project subject to approval of funding by DHS															

Project: pj-19-0053 - Dev Services: Abbotsdale Social Economic Facility Project

Location: Abbotsdale

Vote Nos: 9/123-133-167

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													Project stopped

Project: pj-20-0012 - Dev Services: Malmesbury De Hoop project (Sewerage)

Location: Malmesbury West

Vote Nos: 9/123-464-492

Fin Source: DHS

3,190,322

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	216,493	192,635	211,337	112,481	591,602	546,364	80,320	133,721	105,369	500,000	500,000		2,690,322	3,190,322				
Expenditure to date		Capital	90,358		1,460,902				525,980	2,402					2,079,642		284,878	2,364,520	825,802	25.9%

Project: pj-20-0013 - Dev Services: Malmesbury De Hoop project (Water)

Location: Malmesbury West

Vote Nos: 9/123-468-486

Fin Source: DHS

4,338,021

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	329,932	293,574	522,074	271,420	539,600	370,658	522,407	203,789	284,567	500,000	500,000		3,838,021	4,338,021				
Expenditure to date		Capital	526,900		603,275		1,584,598		745,723	11,814					3,472,311		284,878	3,757,189	580,832	13.4%

Project: pj-20-0014 - Dev Services: Malmesbury De Hoop project (Streets and stormwater)

Location: Malmesbury West

Vote Nos: 9/123-472-156

Fin Source: DHS

16,732,508

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	1,134,975	1,009,901	1,107,943	1,589,688	2,480,226	2,243,065	2,421,082	1,701,038	1,044,590	1,000,000	1,000,000		15,732,508	16,732,508				
Expenditure to date	Capital	297,212		2,008,795		1,871,144		3,510,445	728,944					8,416,540		284,878	8,701,419	8,031,089	48.0%

Project: pj-20-0015 - Dev Services: Malmesbury De Hoop project - External Services (Sewerage)

Location: Municipal area

Vote Nos: 9/123-474-496

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress Jan 2021: Project funds removed with adjustments budget.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Expenditure to date		Capital			130,775		57,723		-188,498											0%

Project: pj-20-0016 - Dev Services: Malmesbury De Hoop project - External Services (Water)

Location: Municipal area

Vote Nos: 9/123-476-166

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Expenditure to date		Capital			2,753		528,703		-531,456											0%

Project: pj-20-0017 - Dev Services: Malmesbury De Hoop project - External Services (Streets and stormwater)

Location: Municipal area

Vote Nos: 9/123-478-174

Fin Source: CRR 500,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			115,347	114,775	117,465	134,293	18,120						500,000	500,000				
Expenditure to date	Capital			490,884										490,884			490,884	9,116	1.8%

Project: pj-20-0034 - Dev Services: Sibanye-Moorreesburg Serviced Sites (Sewerage)

Location: Sibanye

Vote Nos: 9/123-437-87

Fin Source: DHS 223,010

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											223,010			223,010				

Project: pj-20-0035 - Dev Services: Sibanye-Moorreesburg Serviced Sites (Water)

Vote Nos: 9/123-438-23

Location: Sibanye

Fin Source: DHS

549,038

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											549,038			549,038				

Project: pj-20-0036 - Dev Services: Sibanye-Moorreesburg Serviced Sites (Streets and Stormwater)

Vote Nos: 9/123-439-144

Location: Sibanye

Fin Source: DHS

260,349

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital										260,349				260,349				

Caravan Parks**Project: pj-16-0044 - Equipment: YZF Caravan Park**

Vote Nos: 9/120-47-745

Location: Yzerfontein

Fin Source: CRR

30,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,000	30,000				
Expenditure to date		Capital										2,652			2,652		15,915	18,567	11,433	38.1%

Planning**Project: pj-17-0088 - RSEP - Indoor outdoor sport centre**

Vote Nos: 9/121-409-27 [CRR]; 9/121-408-27 [Donation]; 9/121-407-27 [DEADP]

Location: Malmesbury West

Fin Source: CRR

750,000

DEADP

140,154

Other

141,038

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				60,000	120,154	438,983	330,000				82,055		949,137	1,031,192				

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Project: pj-17-0100 - RSEP - Entrepreneurial Hub**Vote Nos:** 9/123-9-27 [DEADP]; 9/123-279-770 [Donation]**Location:** Malmesbury West**Fin Source:** DEADP 600,000
Other 222,000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						500,000			100,000	100,000	122,000		700,000	822,000				
Expenditure to date		Capital						523,971	8,004	23,200					555,175		26,680	581,855	240,145	29.2%

Project: pj-17-0101 - RSEP - Darling Project**Vote Nos:** 9/123-318-67 [CRR]; 9/121-194-67 [DEADP]**Location:** Darling**Fin Source:** CRR 1,000,000
DEADP 5,247,148**Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Contractor was appointed in November. Implementation will start in January 2021																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			520,000	690,000	690,000	860,000	540,000	480,000	917,148	860,000	690,000		5,557,148	6,247,148				
Expenditure to date	Capital							596,303	219,955	5,380	1,555,998			2,377,636		9,020	2,386,656	3,860,492	61.8%

Project: pj-19-0041 - RSEP - Recreational Nodes**Vote Nos:** 9/112-406-27 [DEADP]**Location:** Malmesbury West**Fin Source:** DEADP 198,989**Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				100,000	98,989								198,989	198,989				

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

Vote Nos: 9/117-39-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 400,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing													On schedule				
S/Notes: Jul 20: Planning in process Aug 20: Tenders invited Sep 20: Tender awarded Dec 20: Equipment ordered delivered Mar 21: Additional equipment required to be evaluated																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					350,000	10,000	10,000	10,000	10,000	10,000			400,000	400,000				
Expenditure to date	Capital			347,050	1,250		5,287	-3,577						350,010		25,899	375,909	24,091	6.0%

Electricity Operations, Maintenance and Construction

Project: pj-17-0044 - Electricity: Saamstaan/De Hoop project - 389 plot housing development

Vote Nos: 9/117-534-176 [CRR]

Proj Start: Proj End:

Location: Ilinge Lethu

Fin Source: INEP 3,052,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 20: Planning in process Aug 20: Construction of bulk supply in process Mar 21: Construction of bulk supply in process																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					900,000	152,000		500,000	500,000	500,000	500,000		2,552,000	3,052,000				
Expenditure to date	Capital		10,309	29,746	88,258	33,051	29,378	207,522	332,280	560,252				1,290,796		1,073,963	2,364,759	687,241	22.5%

Project: pj-18-0031 - Electricity: Upgrading of streetlights, floodlighting and building installations

Location: Municipal area

Vote Nos: 9/117-255-188

Fin Source: EEDSM

3,600,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Upgrading work													On schedule					
S/Notes: Jul 20: Project proposal presented to DMRE. Project report in process Aug 20: Project report submitted to DMRE Sep 20: Project report approved by DMRE. Energy efficient streetlights to be ordered Oct 20: Streetlights ordered Nov 20: First batch streetlights delivered Dec 20: Second batch of streetlights ordered Jan 21: All streetlights delivered. Installation in process Feb 21: Installation in process Mar 21: Installation 56% completed																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						2,000,000		600,000	500,000	500,000			3,600,000	3,600,000				
Expenditure to date		Capital			7,957	7,345	1,263,188	6,120	6,120	1,332,629	16,748				2,640,108		737,772	3,377,879	222,121	6.2%

Project: pj-19-0019 - Electricity: Morreesburg Sibanye - Infrastructure and connections

Location: Moorreesburg

Vote Nos: 9/117-333-186

Fin Source: INEP

2,392,310

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Construction													Completed				
S/Notes: Jul 20: Contractor AM Engineering commence after delay. Material partially delivered. Tender document for Phase 2 connections in process Aug 20: Construction proceed by Contractor AM Engineering. Tenders invited for Phase 2 connections. Sep 20: Construction of Phase 1 by AM Engineering contractor in process. Tenders for Phase 2 adjudicated. Oct 20: Phase 1 99% completed and phase 2 tender awarded Nov 20: Phase 1 energised customers not yet registered on vending system. To be done urgently. Phase 2 construction in process. Jan 21: Phase 1 completed. Phase 2 construction in process Feb 21: Phase 2 completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	100,000	200,000	200,000	200,000	100,000	50,000	50,000	400,000	400,000	400,000	292,310		2,100,000	2,392,310				
Expenditure to date	Capital		359,377		60,812		1,228,233	3,520	341,093	116,085				2,109,120		243,155	2,352,274	40,036	1.7%

Project: pj-19-0021 - Electricity: Riebeek Kasteel Low cost housing development- 435 erven - Electrification**Location:** Riebeek Kasteel**Vote Nos:** 9/117-334-308**Fin Source:** CRR**350,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Streetlights only				
S/Notes: Oct 20: Electification by Eskom and streetlights by municipality. Await electrical network design from Eskom to plan streetlights Nov 20: Eskom design received. Streetlight planning in process. Mar 21: Awaiting Eskom to complete electrical network																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			50,000	200,000			50,000	50,000					350,000	350,000				
Expenditure to date	Capital								120,743					120,743		138,854	259,597	90,403	25.8%

Project: pj-19-0022 - Electricity: Kalbaskraal Low cost housing development- 109 erven - Electrification**Location:** Kalbaskraal**Vote Nos:** 9/117-335-303**Fin Source:** CRR**100,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Streetlights only				
S/Notes: Oct 20: Electification by Eskom and streetlights by municipality. Await electrical network design from Eskom to plan streetlights Nov 20: Eskom design received. Streetlight planning in process. Mar 21: Awaiting Eskom to complete electrical network																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			50,000	50,000									100,000	100,000				
Expenditure to date	Capital															53,427	53,427	46,573	46.6%

Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre**Location:** Malmesbury**Vote Nos:** 9/117-332-318**Fin Source:** CRR**752,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 20: Planning to upgrade radio network in process Aug 20: Tender to upgrade radio network in process Sep 20: Tender invited to upgrade radio network in process Oct 20: Tender awarded Nov 20: Equipment ordered Jan 21: Delivery scheduled for Feb 2021 Feb 21: Instalaltion of radio network Phase 1 completed Mar 2021: Purchased equipment for wireless connections (12v conversion)																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000			800,000	752,000				
Expenditure to date	Capital								612,993	6,800				619,793		19,366	639,159	112,842	15.0%

Project: pj-19-0029 - Electricity: Minisubstations Swartland

Vote Nos: 9/117-378-22

Location: Darling

Fin Source: CRR

3,100,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Behind schedule					
S/Notes: Jul 20: Planning in process Aug 20: Orders placed Nov 20: Awaiting delivery Feb 21: Manufacturing delayed, supplier behind schedule. Supplier requested to confirm delivery. Supplier possibly experiencing financial distress. Supplier confirmed that order can be cancelled. Orders placed with alternative suppliers on annual tender. Delivery expected by 30 June 2021 Mar 21: Awaiting delivery from alternative suppliers.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					2,800,000		50,000	50,000	50,000	50,000	50,000	50,000	3,000,000	3,100,000				
Expenditure to date		Capital								52,673					52,673		2,951,477	3,004,150	95,850	3.1%

Project: pj-19-0030 - Electricity: LV Upgrading Swartland

Vote Nos: 9/117-382-438

Location: Municipal area

Fin Source: CRR

1,500,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Aug 20: Planning in process Jan 21: Construction in process Mar 21: Construction in process																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	100,000	100,000	200,000	200,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,300,000	1,500,000				
Expenditure to date		Capital	180,188	156,074	226,518	370,153	14,915	158,991	113,815	79,654	145,438				1,445,746		55,000	1,500,746	-746	0.0%

Project: pj-19-0031 - Electricity: Substation fencing

Vote Nos: 9/117-384-72

Location: Municipal area

Fin Source: CRR

200,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Sep 20: Planning in process Mar 21: Construction in process																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		180,000	200,000				
Expenditure to date		Capital		4,029	33,712		20,947	23,042		11,200	30,434				123,364		75,156	198,520	1,480	0.7%

Project: pj-19-0032 - Electricity: Malmesbury meter and polebox replacement**Location:** Malmesbury**Vote Nos:** 9/117-386-328**Fin Source:** CRR**160,087****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 20: Planning in process Aug 20: Installation in process Nov 20: Installation in process Jan 21: Installation in process Mar 21: Installation in process																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								45,000			115,087		45,000	160,087				
Expenditure to date	Capital	13,827	5,152	6,325	8,656			5,938	15,552	2,787				58,237			58,237	101,850	63.6%

Project: pj-19-0034 - Electricity: Darling South streetlight network upgrade**Location:** Darling**Vote Nos:** 9/117-538-192**Fin Source:** CRR**200,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Aug 20: Planning in process Sep 20: Material ordered Mar 21: Construction in process																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			50,000	30,000	20,000	20,000	20,000	20,000	20,000	20,000			200,000	200,000				
Expenditure to date		Capital			196,087				3,857						199,944			199,944	56	0.0%

Project: pj-19-0044 - Electricity: New Connections: Electricity Meters**Location:** Municipal area**Vote Nos:** 9/117-442-37**Fin Source:** CRR**443,913****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Jul 20-Jun 21: New connections installed upon application and receipt of connection fee.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital							250,000				193,913		250,000	443,913				
Expenditure to date		Capital	44,176	80,150	51,517	38,408			32,489	14,740	158,923				420,402		10,420	430,822	13,091	2.9%

Project: pj-20-0019 - Electricity: Replace oil metering units (Ostrich Abbotoir - Fabriek str)**Location:** Wesbank**Vote Nos:** 9/117-536-182**Fin Source:** CRR**300,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 20: Planning in process Aug 20: Tenders invited Sep 20: Tender awarded Oct 20: First unit delivered. Second to be ordered Mar 21: First unit installed. Second unit to be delivered																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					200,000		50,000		50,000				300,000	300,000				
Expenditure to date	Capital			114,900	45,107									160,007		137,961	297,968	2,032	0.7%

Project: pj-20-0020 - Electricity: MV upgrading (Malmesbury - Saamstaan)**Location:** Saamstaan**Vote Nos:** 9/117-541-194**Fin Source:** CRR**1,500,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul 20: Planning in process Aug 20: Construction in process Jan 21: Construction in process Feb 21: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		50,000	100,000	200,000	500,000	100,000	100,000	100,000	100,000	100,000	100,000	50,000	1,350,000	1,500,000				
Expenditure to date	Capital															1,488,944	1,488,944	11,056	0.7%

Project: pj-20-0021 - Electricity: Replace obsolete airconditioners**Location:** Municipal area**Vote Nos:** 9/117-542-506**Fin Source:** CRR**100,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul 20-Jun 21: Replacement of air conditioners undertaken where required Feb 21: Completed, budget expended																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000		90,000	100,000				
Expenditure to date	Capital			15,186	9,250				15,500	23,650				63,586		28,206	91,792	8,208	8.2%

Project: pj-20-0037 - Electricity: Morreesburg Sibanye - Infrastructure and connections 230 Elec meters

Location: Moorreesburg

Vote Nos: 9/117-282-186

Fin Source: INEP

207,690

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Complete				
S/Notes: Jan 2021: Separate vote for Meters provided. All meters supplied and installed. Feb 2021: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											207,690			207,690				
Expenditure to date	Capital									69,690				69,690			69,690	138,000	66.4%

Information, Communication and Technology

Project: pj-10-0004 - IT: Storage Array Network (SAN)

Location: Municipal area

Vote Nos: 9/118-261-734

Fin Source: CRR

748,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 20: Planning in process Aug 20: Planning in process Oct 20: Planning in process Nov 20: Planning in process Dec 20:Meeting held to discuss specifications Jan 21: Specifications received for review Feb 2021: Tender published Mar 2021: Tenders received and adjudicated																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												700,000		748,000				

Project: pj-11-0104 - IT: Terminal replacements

Location: Municipal area

Vote Nos: 9/118-259-729

Fin Source: CRR

40,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 20: Planning in process Aug 20: Quotation requested Dec 20: Order to be placed in Jan with PC order Jan 20:Custom build specification discussed with HP to place order in Feb 2021 Feb 21: Informal tender published Mar 2021: Tender awarded																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				40,000									40,000	40,000				
Expenditure to date		Capital															38,692	38,692	1,308	3.3%

Project: pj-11-0105 - IT: Scanner replacements

Vote Nos: 9/118-87-729

Location: Municipal area

Fin Source: CRR

80,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 2020: Gather Specifications and models compatability with PayDay software Aug 2020: Meeting with PayDay with regards to units available. Oct 2020: Addition information requested about mobile units Dec 2020: Addition information requested about mobile units Jan 2021: Addition information requested about mobile units Feb 2021: Addition information requested about mobile units Mar 2021: New Time and attendance project to be undertaken. High speed scanner to be ordered																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			80,000										80,000	80,000				

Project: pj-11-0106 - IT: Equipment

Vote Nos: 9/118-39-731

Location: Municipal area

Fin Source: CRR

70,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Jul 2020: Equipment purchased as required Aug 2020: Equipment purchased as required Oct 2020: Equipment purchased as required Nov 2020: Equipment purchased as required Jan 2021: Equipment purchased as required Mar 2021: Equipment purchased as required																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		7,000	7,000	7,000	7,000		7,000	7,000	7,000	7,000	7,000	7,000	56,000	70,000				
Expenditure to date	Capital		4,155	1,276	4,132	2,700	-1,455		5,324	4,240	46,889			67,261			67,261	2,739	3.9%

Project: pj-14-0028 - IT: Printers

Vote Nos: 9/118-74-729

Location: Municipal area

Fin Source: CRR

150,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
S/Notes: Jul 2020: Purchased line and MFP printers Aug 2020: Purchased laser printers Sep 2020: Received printers Oct 20: Additional requests will be accommodated Nov 20: Additional requests will be accommodated Jan 21: Additional requests will be accommodated Feb 21: MFP Plotter tender published Mar 2021: Purchase Laser and MFP printers																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					50,000					100,000			150,000	150,000				
Expenditure to date		Capital			27,117						94,300				121,417			121,417	28,583	19.1%

Project: pj-14-0029 - IT: Desktops

Vote Nos: 9/118-201-729

Location: Municipal area

Fin Source: CRR

170,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
S/Notes: Oct 20: Scheduled for Nov Dec 20: Order to be placed in Jan with Terminals Jan 21:Custom build specification discussed with HP to place order in Feb 2021 Feb 21:Tender published Mar 2021: Tender awarded																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					85,000					85,000			170,000	170,000				
Expenditure to date		Capital							92,483						92,483		72,600	165,083	4,917	2.9%

Project: pj-14-0030 - IT: Notebooks

Vote Nos: 9/118-64-729

Location: Municipal area

Fin Source: CRR

518,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
S/Notes: Oct 20: Scheduled for Nov Dec 20: Scheduled for Jan Jan 21:Prucahse 10 LapTops for Fianace (Covid-19).Custom build specification discussed with HP to place order in Feb 2021 Feb 21:Tender published Mar 2021: Tender awarded																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					130,000					130,000	150,000	90,000	260,000	518,000				
Expenditure to date		Capital			3,741				215,280		141,613	5,650			366,283		6,498	372,781	145,219	28.0%

Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance

Vote Nos: 9/119-25-737

Location: Municipal area

Fin Source: CRR

44,239

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		2,000	3,000	24,000	3,000	2,000	5,239	3,000	2,000				44,239	44,239				
Expenditure to date	Capital		21,001	5,483	4,239	5,106		8,409						44,239			44,239	1	0.0%

Project: pj-16-0033 - Vehicles Finance: CK40702 Citi Golf 310

Vote Nos: 9/119-50-765

Location: Municipal area

Fin Source: CRR

188,975

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase													Completed					
S/Notes: Jul 20: Dit is tans uit op tender maar die tender is nog nie toegeken nie Aug 20: Tender sluit Jan 20: Completed																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				188,975									188,975	188,975				
Expenditure to date		Capital				188,975									188,975			188,975		0%

Protection Services

Traffic and Law Enforcement

Project: pj-17-0064 - Vehicles Traffic and Law Enforcement: CK14877 Nissan bakkie

Location: Municipal area

Vote Nos: 9/126-269-763

Fin Source: DCS

561,600

Proj Start: 04-Sep-20 **Proj End:** 29-Jan-21

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Tender process																	
1	2	Procurement process																	
1	3	Delivery and equipment																	
S/Notes: Sep: Re-advertise for tender Nov 20: Tender has been evaluated Dec 20: Recommendation done by BEC evaluation committee																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					561,600								561,600	561,600				
Expenditure to date	Capital								490,410					490,410			490,410	71,190	12.7%

Project: pj-18-0068 - Equipment: K9 Unit

Location: Municipal area

Vote Nos: 9/126-353-146

Fin Source: DCS

50,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				10,000		10,000		10,000		10,000	10,000		40,000	50,000				
Expenditure to date	Capital			24,400	14,787									39,186		3,605	42,791	7,209	14.4%

Fire and Emergency Services

Project: pj-10-0139 - Equipment Fire and Emergency Services

Location: Municipal area

Vote Nos: 9/125-27-749

Fin Source: CRR

120,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTD Apr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			35,000		35,000			35,000			15,000		105,000	120,000				
Expenditure to date	Capital					28,090				54,898				82,988		12,142	95,130	24,870	20.7%

Project: pj-19-0026 - Vehicles Fire Services: New Fire Fighting Vehicle

Vote Nos: 9/125-484-248 [CRR]; 9/125-482-206 [FSCBG]

Location:

Fin Source: CRR 468,000
FSCBG 732,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Delivery of chassis/cab																		
1	2	Build of a super structure																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					720,000						480,000		720,000	1,200,000				
Expenditure to date		Capital					590,720			116,798		60,632			768,150		24,482	792,632	407,368	33.9%

Protection Services General

Project: pj-10-0138 - Equipment Protection

Vote Nos: 9/126-44-749

Location: Municipal area

Fin Source: CRR 96,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDApr	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				22,000			20,000		20,000		34,000		62,000	96,000				
Expenditure to date		Capital				29,559		-10,195	1,140		11,107	1,488			33,099		57,797	90,897	5,103	5.3%