



Verslag ♦ Ingxelo ♦ Report

Kantoor van die Munisipale Bestuurder
22 Julie 2021

7/1/2/2-2
WYK: ALLE

ITEM 8.8 VAN DIE AGENDA VAN 'N RAADSVERGADERING WAT GEHOU SAL WORD OP 29 JULIE 2021.

ONDERWERP: KWARTAALVERSLAG (ARTIKEL 52 van MFMA) – APRIL – JUNIE 2021

SUBJECT: QUARTERLY REPORT (ARTICLE 52 of MFMA) – APRIL – JUNE 2021

1. AGTERGROND / BACKGROUND

Die doel van hierdie verslag is om te voldoen aan die vereistes van Artikel 52 (d) van die Wet op Munisipale Finansiële Bestuur, No. 56 van 2003, wat die algemene verantwoordelikhede van die Burgermeester voorskryf om aan die raad die finansiële posisie asook die finansiële vordering van die munisipaliteit voor te lê, gemeet teenoor die goedgekeurde begroting vir die 4de kwartaal soos op 30 Junie 2021.

Hierdie verslag bevat ook die nie-finansiële inligting in die vorm van die munisipaliteit se prestasie gemeet teen die teikens soos uiteengesit in die Topvlak Dienslewering en Begroting Implementeringsplan van 2020/2021.

The purpose of this report is to comply with the requirements of Section 52 (d) of the Municipal Finance Management Act, No. 56 of 2003, which prescribes the general responsibilities of the Mayor to table to council the financial position as well as the financial progress of the municipality, measured against the approved budget for the 4th quarter as at 30 June 2021.

This report also includes the non-financial information in the form of the municipality's performance measured against the targets set out in the Top Level Service Delivery and Budget Implementation Plan 2020/2021.

2. WETGEWING / LEGISLATION

2.1 Local Government: Municipal Systems Act 32 of 2000

2.2 Local Government: Municipal Finance Management Act 56 of 2003

3. KOPPELING AAN DIE GOP / LINK TO THE IDP

The quarterly report links with Chapter 7 of the IDP - Strategic Goal 4 (Caring, Competent and Responsive Institutions, Organisations and Business) and more specifically with the following Strategic Objectives:

- 4.7 (Sound long-term financial planning including making the right investment decisions)
- 4.8 (Sound financial management, budgeting and expenditure control)
- 4.9 (Broaden the tax/ revenue base)

4. FINANSIËLE IMPLIKASIE / FINANCIAL IMPLICATION

Not applicable.

Grants and Subsidies received for April - June 2021:

- Library Grant - R 1 028 000

NB: Grants and Subsidies will only be recorded in the Operating Budget as Income during the process of accounting transaction finalisation after year-end.

5. AANBEVELING / RECOMMENDATION

Dat die raad kennis neem van die aangehegte kwartaalverslag wat interim finansiële inligting bevat, soos voorgeskryf deur Artikel 52 van die Wet op Munisipale Finansiële Bestuur, Wet 56 van 2003 ten opsigte van die implementering van die begroting sowel as die prestasie teenoor die Topvlak Dienslewering en Begroting Implementeringsplan van die munisipaliteit vir die periode 1 April 2021 tot 30 Junie 2021.

That Council takes cognisance of the attached quarterly report containing interim financial results, as required by Section 52 of the Municipal Finance Management Act, Act 56 of 2003 in respect of the implementation of the budget as well as the performance against the Top Layer Service Delivery and Budget Implementation Plan of the municipality for the period 1 April 2021 to 30 June 2021.

(get) J Scholtz

MUNICIPAL MANAGER

WC015 Swartland Municipality

Section 52 Quarterly Report



Quarter 4
April 2021 - June 2021

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PART 1 – IN-YEAR REPORT

Section 1 – Mayor’s Report

1.1 In -Year Report – Quarterly Budget Statement

The quarterly budget statement for the period ended 30 June 2021 has been prepared to meet the legislative requirements of the Municipal Budget and Reporting Regulations and the MFMA.

1.2 Financial problems or risks facing the municipality

The COVID-19 pandemic is undoubtedly having a negative economic impact. Revenue sources such as actual payments for service charges in the main are being impacted due to the negative impact the lockdown had on the ordinary consumer, etc. The municipality is acutely aware of this and will do everything within its power to manage resources responsibly by questioning the status quo as it cannot be business as usual.

To this end I’m reasonable comfortable that my guidance during the 2020-2021 final budget formulation in respect of not increasing basic service charges, suffice for electricity regulated by NERSA, had the desired result given the plight of all our consumers. We’ve limited growth on expenditure in support of our struggling economy and would like to appeal to business to consolidate business practices in support of not retrenching employees as the Swartland Area is unique in its offering just adjacent to the mother city.

We appeal to our struggling consumers to approach the municipal offices should assistance be required. In this regard we’ve relaxed some of the income criteria subject to the profile of households in these trying and unprecedented times for purposes of indigent relief. Our relaxing of the due date, interest being levied on overdue accounts, inclusive of a further free 2kls of water extended over the next six months are intended to bring much needed relief but moreover to show my appreciation to consumers of water that supported our efforts to save water during the water crises not too long ago.

Section 2 - Resolutions

RECOMMENDATION:

That Council takes cognisance of the quarterly budget statement and supporting documentation for the quarter ended 30 June 2021.

Section 3 – Executive Summary

3.1 Introduction

It is required by Section 52(d) of the Municipal Finance Management Act that the Mayor of the Municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

3.2 High-level Interim Results

- The following table provides a high-level summary of the municipality's **YTD performance** on the capital and operational revenue and expenditure measured against the YTD budget as at 30 June 2021. (**Note:** year-end transactions must still be processed for June 2021)

Description	YTD Operating Revenue	YTD Operating Expenditure	YTD Capital Expenditure
Year-to-date Budget 2020/21	R 882 899 607	R 799 656 206	R 212 204 973
Actuals as at 30 June 2021	R 818 663 931	R 698 613 592	R 205 052 658
Variance between YTD Budget and Actuals (over/-under)	R -64 235 676	R -101 042 612	R -7 152 315
Variance %	-7%	-13%	-3%

Operational Revenue

The YTD Revenue (**including capital transfers**) at the end of June 2021 was R 818.664 million and 7% below the YTD budgeted projections.

Operational Expenditure

The YTD Expenditure at the end of June 2021 was R 698.614 million and 13% below the YTD budgeted projections.

Capital Expenditure

The YTD Capital expenditure at the end of June 2021 was R 205.053 million and 3% below the YTD budgeted projections.

- The following table provides a high-level summary of the municipality's **Annual performance** on the capital and operational revenue and expenditure measured against the Annual budget as at 30 June 2021.

Description	Annual Operating Revenue	Annual Operating Expenditure	Annual Capital Expenditure
Annual Budget	R 882 899 607	R 799 656 206	R 212 204 973
Actuals as at 30 June 2021	R 818 663 931	R 698 613 592	R 205 052 658
Actuals as % of Total Annual Budget	93%	87%	97%

➤ Debtors

The collection rate for June 2021 was 100.14% compared to 98.04% in May 2021. (Amounts received in current month for the previous month's debtors raised).

➤ Cash flow

The municipality started the year with a positive cash balance of R 630.366 million. The closing balance as at June 2021 was R 647.129 million and include investments to the amount of R 580 million that matured. (**Note:** year-end transactions must still be processed for June 2021)

3.2.1 Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2020/21)

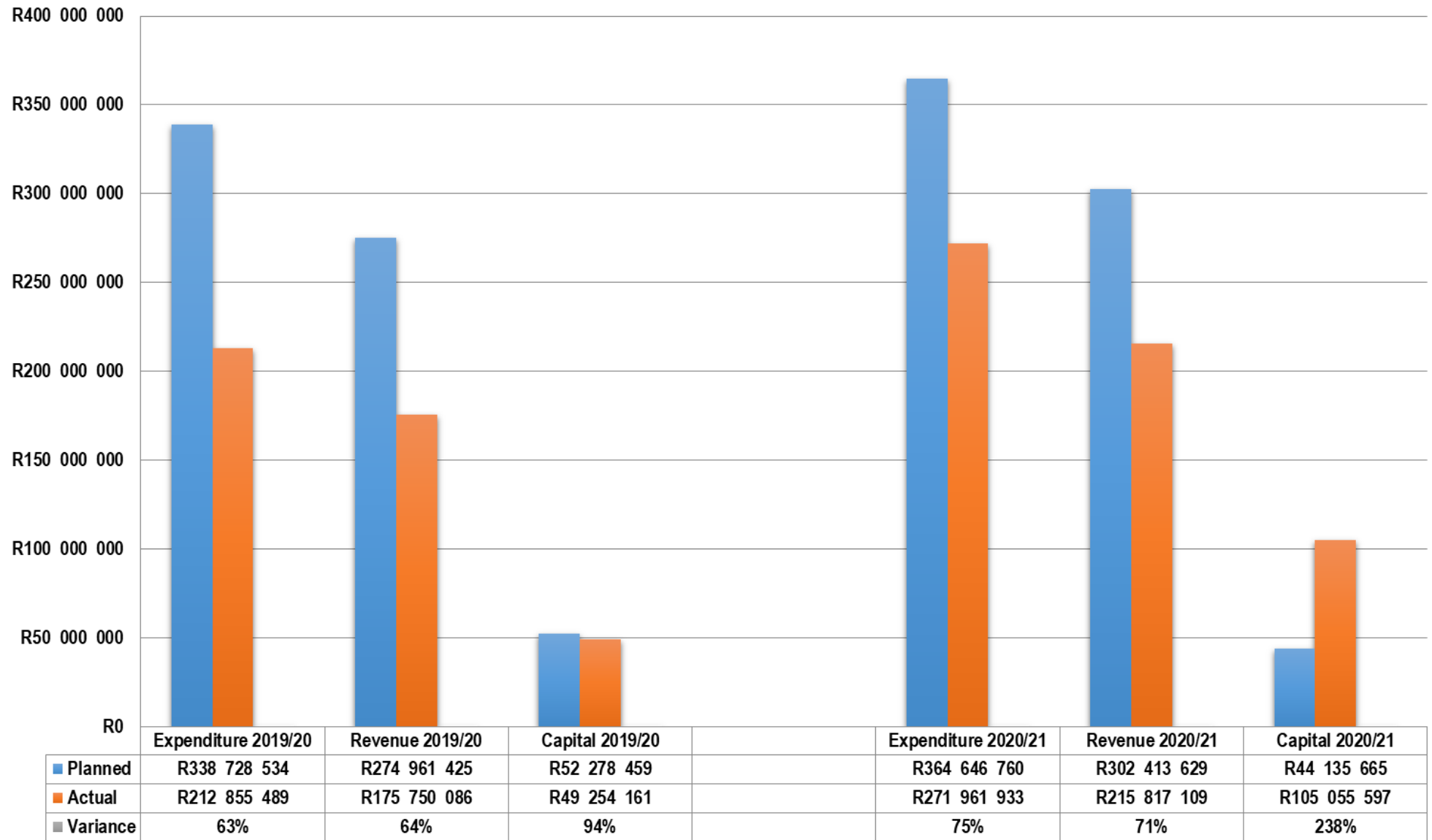
Actual vs Planned Capital, Operational Expenditure and Revenue for Services (USD '000)													
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		APRIL			MAY			JUNE			QUARTER 4		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
2020/21											Q4		
CIVIL SERVICES	Expenditure	12 108 136	39 406 230	325%	11 920 815	53 725 453	451%	135 599 708	27 254 337	20%	159 628 659	120 386 019	75%
	Revenue	11 957 267	13 960 025	117%	10 241 056	12 649 539	124%	32 368 419	35 776 024	111%	54 566 742	62 385 587	114%
	Capital	11 239 161	17 396 243	155%	11 422 164	10 950 208	96%	7 136 567	45 867 157	643%	29 797 892	74 213 608	249%
CORPORATE SERVICES	Expenditure	2 699 849	2 322 597	86%	2 767 935	2 816 786	102%	7 827 512	2 516 738	32%	13 295 296	7 656 120	58%
	Revenue	48 386	22 137	46%	54 914	22 177	40%	11 703 261	294 427	3%	11 806 561	338 740	3%
	Capital	10 797	1 988	18%	20 000	26 864	134%	430 000	492 496	115%	460 797	521 347	113%
COUNCIL SERVICES	Expenditure	1 122 779	1 609 492	143%	1 677 483	1 299 391	77%	2 835 808	1 882 122	66%	5 636 070	4 791 005	85%
	Revenue	32 214	9 106	28%	19 682	222 245	1129%	37 796	20 886	55%	89 692	252 236	281%
	Capital	-	-	#DIV/0!	2 000	-	0%	-	-	#DIV/0!	2 000	-	0%
ELECTRICITY SERVICES	Expenditure	20 614 492	23 830 823	116%	20 480 477	31 803 053	155%	65 665 581	42 941 396	65%	106 760 550	98 575 272	92%
	Revenue	30 463 869	27 264 961	89%	30 356 768	27 211 290	90%	37 132 720	31 853 133	86%	97 953 357	86 329 385	88%
	Capital	2 252 000	566 895	25%	1 157 087	4 634 719	401%	1 246 913	3 978 058	319%	4 656 000	9 179 673	197%
FINANCIAL SERVICES	Expenditure	3 015 573	3 589 062	119%	3 246 846	6 929 541	213%	21 805 224	4 762 958	22%	28 067 643	15 281 561	54%
	Revenue	12 253 923	11 547 418	94%	12 079 564	11 417 568	95%	33 142 483	38 838 529	117%	57 475 970	61 803 516	108%
	Capital	-	-	#DIV/0!	120 000	120 000	100%	-	-	#DIV/0!	120 000	120 000	100%
DEVELOPMENT SERVICES	Expenditure	2 369 126	2 452 921	104%	2 257 392	5 127 667	227%	5 828 422	2 731 138	47%	10 454 940	10 311 726	99%
	Revenue	462 740	722 539	156%	405 890	651 496	161%	49 659 768	836 465	2%	50 528 398	2 210 500	4%
	Capital	1 633 478	3 458 057	212%	1 547 333	3 068 994	198%	4 645 962	13 910 180	299%	7 826 773	20 437 231	261%
MUNICIPAL MANAGER	Expenditure	570 096	461 339	81%	529 337	758 879	143%	1 784 479	523 274	29%	2 883 912	1 743 491	60%
	Revenue	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!
	Capital	1 203	-	0%	2 000	1 919	96%	-	-	#DIV/0!	3 203	1 919	60%
PROTECTION SERVICES	Expenditure	4 540 981	3 774 190	83%	3 972 741	5 254 315	132%	29 405 968	4 188 233	14%	37 919 690	13 216 738	35%
	Revenue	912 246	499 909	55%	919 478	607 936	66%	28 161 185	1 389 299	5%	29 992 909	2 497 144	8%
	Capital	10 000	139 387	1394%	1 259 000	30 245	2%	-	412 188	#DIV/0!	1 269 000	581 819	46%
TOTAL	Expenditure	47 041 032	77 446 653	165%	46 853 026	107 715 084	230%	270 752 702	86 800 196	32%	364 646 760	271 961 933	75%
	Revenue	56 130 645	54 026 095	96%	54 077 352	52 782 250	98%	192 205 632	109 008 763	57%	302 413 629	215 817 109	71%
	Capital	15 146 639	21 562 570	142%	15 529 584	18 832 948	121%	13 459 442	64 660 078	480%	44 135 665	105 055 597	238%

- The material YTD variances under Revenue for Corporate services and Development services is due to year-end grant expenditure that must still be processed for the revenue to be recognized for June 2021 and for Protection services it is Fines that must still be recognised for 30 June 2021.
- Year-end transactions are still being processed which will influence the performance more positively.
- Other variances are explained under point 3.2.3 up until point 3.2.5.

Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2019/20)

SWARTLAND MUNICIPALITY		APRIL			MAY			JUNE			QUARTER 4		
SERVICE DELIVERY AND BUDGET		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
IMPLEMENTATION PLAN 2019/20													Q4
CIVIL SERVICES	Expenditure	14 951 379	59 645 219	399%	15 408 539	14 724 631	96%	123 810 307	22 305 272	18%	154 170 225	96 675 123	63%
	Revenue	15 138 152	10 894 245	72%	10 653 174	10 861 678	102%	13 134 126	12 005 904	91%	38 925 452	33 761 827	87%
	Capital	11 588 564	6 257 739	54%	7 838 662	197 077	3%	787 507	18 785 440	2385%	20 214 733	25 240 256	125%
CORPORATE SERVICES	Expenditure	2 226 857	2 198 962	99%	2 222 563	1 854 797	83%	6 485 860	2 309 317	36%	10 935 280	6 363 077	58%
	Revenue	62 971	6 422	10%	62 494	25 341	41%	51 341	1 905	4%	176 806	33 668	19%
	Capital	-	(565)	#DIV/0!	9 803	(9 000)	-92%	2 110 000	2 091 584	99%	2 119 803	2 082 019	98%
COUNCIL SERVICES	Expenditure	1 363 645	981 224	72%	1 264 912	1 392 763	110%	2 119 162	1 323 119	62%	4 747 719	3 697 106	78%
	Revenue	25 381	-		25 198	16 355	65%	121 322	41 300	34%	171 901	57 654	34%
	Capital	-	-	0%	2 000	-	0%	-	-	0%	2 000	-	
ELECTRICITY SERVICES	Expenditure	21 152 967	26 862 780	127%	21 182 584	19 040 992	90%	39 252 107	26 626 842	68%	81 587 658	72 530 614	89%
	Revenue	27 332 363	24 886 418	91%	27 618 657	23 638 692	86%	29 148 510	24 849 904	85%	84 099 530	73 375 014	87%
	Capital	1 802 000	202 677	11%	1 484 350	1 225 626	83%	812 000	2 451 237	302%	4 098 350	3 879 540	95%
FINANCIAL SERVICES	Expenditure	3 144 953	3 290 638	105%	2 821 038	2 542 489	90%	15 325 761	1 519 004	10%	21 291 752	7 352 131	35%
	Revenue	11 035 996	10 229 552	93%	11 166 410	10 509 953	94%	40 596 837	45 746 655	113%	62 799 243	66 486 160	106%
	Capital	-	1 238	0%	107	-	0%	-	-	0%	107	1 238	1157%
DEVELOPMENT SERVICES	Expenditure	2 281 114	3 615 225	158%	2 257 761	1 842 596	82%	10 140 155	4 490 556	44%	14 679 030	9 948 377	68%
	Revenue	579 804	854 272	147%	574 699	105 418	18%	45 466 230	292 648	1%	46 620 733	1 252 338	3%
	Capital	8 825 271	4 145 841	47%	9 425 361	5 692 575	60%	7 171 894	7 760 944	108%	25 422 526	17 599 361	69%
MUNICIPAL MANAGER	Expenditure	594 342	771 565	130%	594 745	494 074	83%	1 236 805	557 506	45%	2 425 892	1 823 145	75%
	Revenue	-	-	0%	-	-	0%	45 322	-	0%	45 322	-	
	Capital	-	-	0%	-	-	0%	-	-	0%	-	-	
PROTECTION SERVICES	Expenditure	3 443 259	4 873 520	142%	3 458 879	5 688 039	164%	41 988 840	3 904 358	9%	48 890 978	14 465 916	30%
	Revenue	809 170	60	0%	799 024	12 267	2%	40 514 244	771 098	2%	42 122 438	783 425	2%
	Capital	276 940	57 057	21%	144 000	-	0%	-	394 691	0%	420 940	451 748	107%
TOTAL	Expenditure	49 158 516	102 239 132	208%	49 211 021	47 580 383	97%	240 358 997	63 035 974	26%	338 728 534	212 855 489	63%
	Revenue	54 983 837	46 870 968	85%	50 899 656	45 169 704	89%	169 077 932	83 709 414	50%	274 961 425	175 750 086	64%
	Capital	22 492 775	10 663 987	47%	18 904 283	7 106 278	38%	10 881 401	31 483 896	289%	52 278 459	49 254 161	94%

SDBIP QUARTER 4 COMPARISION



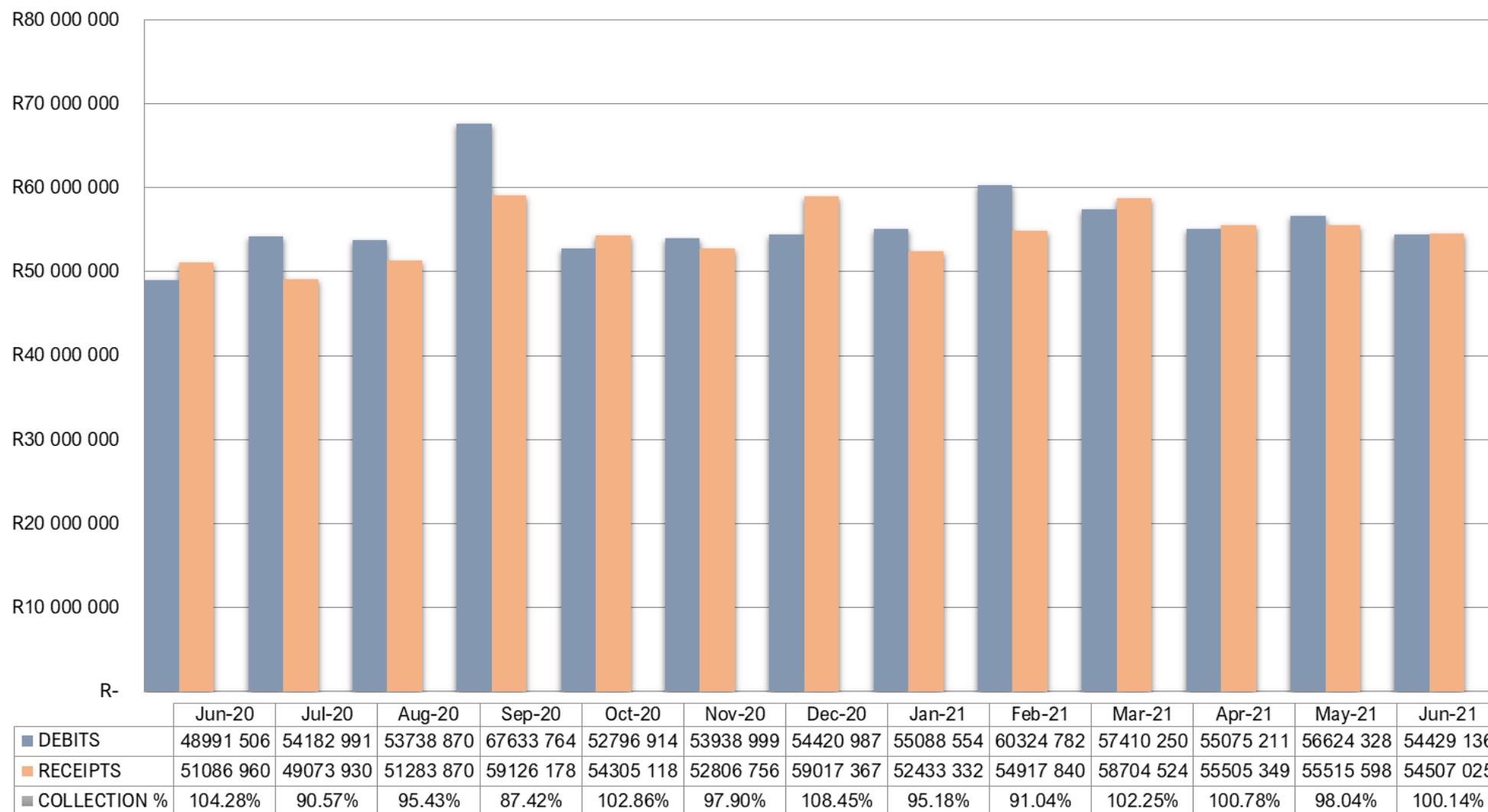
3.2.2 OPERATING REVENUE – ACTUAL RECEIPTS VERSUS BILLING PER SERVICE

2020/21	Apr-21		May-21		Jun-21		Quarter 4		%
	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	29 131 599	35 615 917	36 612 409	30 439 879	29 581 524	29 577 056	95 325 532.01	95 632 852.13	100%
RATES	10 824 343	10 765 170	10 840 141	10 297 447	10 696 963	10 956 449	32 361 446.79	32 019 066.44	99%
SEWERAGE	3 251 657	3 135 204	3 211 093	3 132 641	3 216 538	3 114 342	9 679 288.08	9 382 186.04	97%
AVAILABILITY	1 165 873	1 425 381	1 465 262	1 110 521	1 145 994	1 126 521	3 777 128.51	3 662 422.79	97%
HOUSING	32 768	23 955	30 216	27 874	31 736	25 520	94 720.62	77 348.67	82%
WATER	6 886 734	1 436 219	1 255 746	6 961 623	5 979 425	5 941 457	14 121 905.28	14 339 300.08	102%
REFUSE	2 300 223	2 812 223	2 890 906	2 354 168	2 284 127	2 351 475	7 475 256.14	7 517 867.06	101%
OTHER	1 482 014	291 279	318 555	1 191 445	1 492 830	1 414 205	3 293 398.28	2 896 928.34	88%
	R 55 075 211	R 55 505 349	R 56 624 328	R 55 515 598	R 54 429 136	R 54 507 025	166 128 675.70	165 527 971.55	99.64%
2019/20	Apr-20		May-20		Jun-20		Quarter 4		%
	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	29 373 482	24 849 583	27 196 662	27 817 341	26 368 132	28 076 018	82 938 276.46	80 742 941.09	97%
RATES	10 113 813	8 894 554	9 842 252	8 983 141	9 902 511	10 050 630	29 858 576.06	27 928 325.03	94%
SEWERAGE	3 149 626	2 510 444	3 132 598	2 781 127	3 151 561	3 060 986	9 433 784.56	8 352 557.81	89%
AVAILABILITY	1 111 486	926 860	1 096 817	972 965	1 110 038	1 045 395	3 318 341.60	2 945 220.19	89%
HOUSING	31 625	16 943	31 471	26 219	31 643	20 208	94 738.56	63 369.69	67%
WATER	7 585 402	5 573 118	1 235 973	4 992 679	1 577 296	5 109 302	10 398 671.35	15 675 098.31	151%
REFUSE	2 325 755	1 861 076	2 234 954	2 002 889	2 257 158	2 165 233	6 817 867.07	6 029 198.10	88%
OTHER	1 106 741	864 836	1 070 466	1 160 744	1 131 457	1 559 190	3 308 665.15	3 584 770.18	108%
	R 54 797 930	R 45 497 414	R 45 841 194	R 48 737 106	R 45 529 797	R 51 086 960	146 168 920.81	145 321 480.40	99.42%

The combined monthly service collection rate of **99.64%** for the fourth quarter of the 2020/21 financial year is more or less in line when compared to the previous financial year's rate of **99.42%**. The actual payments refer to amounts received for the previous month's debtors raised.

AMOUNTS RECEIVED IN CURRENT MONTH FOR THE PREVIOUS MONTH'S DEBTORS RAISED

Monthly Collection Rate %



3.2.3 Revenue by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter								
Description	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue By Source								
Property rates	128 928	128 928	10 780	133 192	128 928	4 264	3%	128 928
Service charges - electricity revenue	318 741	318 741	26 702	321 965	318 741	3 224	1%	318 741
Service charges - water revenue	56 975	60 112	4 493	75 687	60 112	15 575	26%	60 112
Service charges - sanitation revenue	42 218	42 979	3 623	44 858	42 979	1 880	4%	42 979
Service charges - refuse revenue	26 468	27 867	2 326	27 834	27 867	(33)	0%	27 867
Rental of facilities and equipment	1 495	1 912	91	1 665	1 912	(247)	-13%	1 912
Interest earned - external investments	30 712	33 658	25 937	36 438	33 658	2 781	8%	33 658
Interest earned - outstanding debtors	4 585	2 454	195	2 696	2 454	243	10%	2 454
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	33 030	22 487	79	246	22 487	(22 241)	-99%	22 487
Licences and permits	3 759	4 309	339	4 627	4 309	318	7%	4 309
Agency services	4 876	5 376	222	4 987	5 376	(389)	-7%	5 376
Transfers and subsidies	120 495	139 345	4 114	120 518	139 345	(18 827)	-14%	139 345
Other revenue	10 689	10 924	844	11 512	10 924	588	5%	10 924
Gains	200	3 042	120	2 867	3 042	(175)	-6%	3 042
Total Revenue (excluding capital transfers and contributions)	783 171	802 132	79 866	789 094	802 132	(13 038)	-2%	802 132

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 30 June 2021.

- **Service charges - water revenue** stands at 26% above YTD budgeted projections due to an increase in water consumption.
- **Rental of facilities and equipment** stands at 13% below YTD budgeted projections mainly due to the municipal halls that were not rented out during the year because of the covid19 pandemic.
- **Fines, penalties and forfeits** stands at 99% below the YTD budgeted projections. The largest portion of Fines must still be recognised for the year ended 30 June 2021 as a result of the reconciliation process associated with the payments received and the actual payment rate for fines is in the process of being finalized.
- **Transfers and subsidies** currently stand at 14% below YTD budget projections. Year-end grant expenditure must still be processed for the revenue to be recognized for June 2021.
- Revenue for the month of **June 2021** was **R79.866 million** whilst the overall YTD performance **excluding capital transfers** stands at **2%** below the budgeted projections. Year-end transactions are still being processed which will influence the performance positively.

3.2.4 Expenditure by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter								
Description	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Expenditure By Type								
Employee related costs	239 382	240 890	18 802	228 489	240 761	(12 272)	-5%	240 890
Remuneration of councillors	11 471	11 471	1 771	11 742	11 466	276	2%	11 471
Debt impairment	43 915	33 179	2 641	13 025	32 904	(19 879)	-60%	33 179
Depreciation & asset impairment	92 755	92 755	7 013	85 382	91 755	(6 372)	-7%	92 755
Finance charges	11 934	13 954	5 783	11 934	13 954	(2 021)	-14%	13 954
Bulk purchases	251 000	251 000	38 607	246 615	251 000	(4 385)	-2%	251 000
Other materials	33 242	33 122	961	13 727	32 826	(19 099)	-58%	33 122
Contracted services	57 512	60 124	7 199	50 671	60 213	(9 542)	-16%	60 124
Transfers and subsidies	3 223	3 355	148	2 974	3 355	(381)	-11%	3 355
Other expenditure	44 038	46 335	2 270	32 612	46 677	(14 065)	-30%	46 335
Losses	9 446	13 470	14	1 443	14 745	(13 302)	-90%	13 470
Total Expenditure	797 919	799 656	85 209	698 614	799 656	(101 043)	-13%	799 656

- **Debt impairment** for traffic fines not collected must still be recognized for 30 June 2021.
- **Finance charges** - Interest costs for Landfill Sites must still be recognized for 30 June 2021.
- Variances on **Other materials, Contracted Services and Other expenditure** stands below the YTD budgeted projections and year-end transactions are still being processed.
- **Loss on disposal of PPE** must still be recognized for 30 June 2021.
- Expenditure for the month of **June 2021** was **R85.209 million** whilst the overall YTD performance stands at **13% below** the budgeted projections. Year-end transactions are still being processed which will influence the performance positively.

3.2.5 Capital expenditure and graphs against Annual Budget

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q4 Fourth Quarter									
Vote Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital Expenditure - Functional Classification									
Governance and administration		26 706	27 491	2 358	25 827	27 394	(1 567)	-6%	27 491
Executive and council		20	3	-	3	3	(0)	0%	3
Finance and administration		26 686	27 488	2 358	25 823	27 391	(1 567)	-6%	27 488
Community and public safety		11 922	9 622	3 301	9 040	9 405	(364)	-4%	9 622
Community and social services		5 170	269	78	264	269	(4)	-2%	269
Sport and recreation		4 724	7 326	2 810	6 842	7 108	(266)	-4%	7 326
Public safety		2 028	2 028	412	1 934	2 028	(94)	-5%	2 028
Economic and environmental services		65 452	69 774	20 366	66 935	69 477	(2 542)	-4%	69 774
Planning and development		5 859	9 622	3 580	10 116	10 352	(236)	-2%	9 622
Road transport		59 593	60 152	16 786	56 819	59 125	(2 306)	-4%	60 152
Trading services		108 356	105 319	38 635	103 251	105 929	(2 678)	-3%	105 319
Energy sources		20 606	18 358	3 190	18 076	18 475	(399)	-2%	18 358
Water management		10 063	8 055	2 298	7 393	8 597	(1 204)	-14%	8 055
Waste water management		73 736	74 713	32 919	73 667	74 664	(998)	-1%	74 713
Waste management		3 950	4 192	228	4 115	4 192	(77)	-2%	4 192
Total Capital Expenditure - Functional Classification	3	212 436	212 205	64 660	205 053	212 205	(7 152)	-3%	212 205
Funded by:									
National Government		32 835	32 175	962	32 171	32 175	(4)	0%	32 175
Provincial Government		52 888	47 088	11 882	43 521	47 088	(3 567)	-8%	47 088
Transfers and subsidies - capital		-	363	290	290	363	(73)	-20%	363
Transfers recognised - capital		85 723	79 626	13 134	75 982	79 626	(3 645)	-5%	79 626
Borrowing	6	-	-	-	-	-	-	-	-
Internally generated funds		126 713	132 579	51 526	129 071	132 579	(3 508)	-3%	132 579
Total Capital Funding		212 436	212 205	64 660	205 053	212 205	(7 152)	-3%	212 205

- Capital expenditure for the month of **June 2021** amounts to **R64.660 million** and stands at **3%** below the projected YTD budget which is not aligned to the SDBIP and budget plan.
- The YTD actual is **R 205 052 658 (96.63%)** compared to the total budget of **R212 204 973**.
- Some payments and year-end journals are still being processed for 30 June 2021 and therefore the current performance must be viewed as interim figures for purposes of meaningful and accurate analysis of year-end results.

Top 10 Capital Projects

No	PROJECT DESCRIPTION	Approved budget	Adjustments Budget	Month Actual	YTD Expenditure	YTD Budget	Variance R'000	% Variance	Status of the project	Project Location	At what stage is each project currently	Any challenges identified that is resulting in delays?
CORPORATE SERVICES												
1	Purchase of Erf 507, Malmesbury (office accommod	12 650 000	12 334 796	-	12 334 796	12 334 796	0	0%	Complete	Malmesbury	Transfer effected on 12 January 2021	N/a
2	Purchase of Erf 512, Malmesbury (office accommod	5 000 000	5 981 970	-	5 981 970	5 981 970	0	0%	Complete	Malmesbury	Transfer effected on 22 September 2020	N/a
SEWERAGE SERVICE												
3	Sewerage Works: Darling	22 203 793	22 274 000	8 436 095	22 274 000	22 274 000	-	0%	Construction 35%	Darling	Construction 35%	No
4	Sewerage: Moorreesburg	40 642 207	41 802 000	21 337 791	41 802 000	41 802 000	-	0%	Construction 75%	Moorreesburg	Construction 75%	No
ROADS												
5	Roads Swartland: Resealing of Roads	18 898 000	20 804 000	7 317 238	20 758 857	20 804 000	45 143	0%	Complete	Swartland	Complete	No
6	Roads Swartland: New Roads	15 000 000	15 000 000	4 539 798	14 854 694	15 000 000	145 306	1%	Complete	Swartland	Complete	No
ELECTRICAL SERVICES												
7	Energy Efficiency Projects including upgrading of streetlights, floodlighting and building installations	4 000 000	3 600 000	479 959	3 600 000	3 600 000	-	0%	Complete	Malmesbury	Manufacturing 100% Installation 100%	No
HOUSING												
8	Riebeeck Kasteel Serviced Sites	18 460 985	11 174 795	2 702 069	10 187 703	10 216 484	987 092	9%	Complete	Riebeeck Kasteel	Construction 100% completed	None
9	Malmesbury De Hoop	23 380 000	26 900 000	6 822 057	24 606 744	26 900 000	2 293 256	9%	Complete	Malmesbury	Construction 100% completed	None
DEVELOPMENT SERVICES												
10	Darling RSEP Project: Inter Cultural Space	-	5 247 148	884 658	5 247 148	5 247 148	-	0%	Complete	Darling	Complete	None
Totals		160 234 985	161 518 709	52 039 706	158 047 911	160 560 398	3 470 798	2%				

Chart C1 2020/21 Capital Expenditure Monthly Trend: actual v target

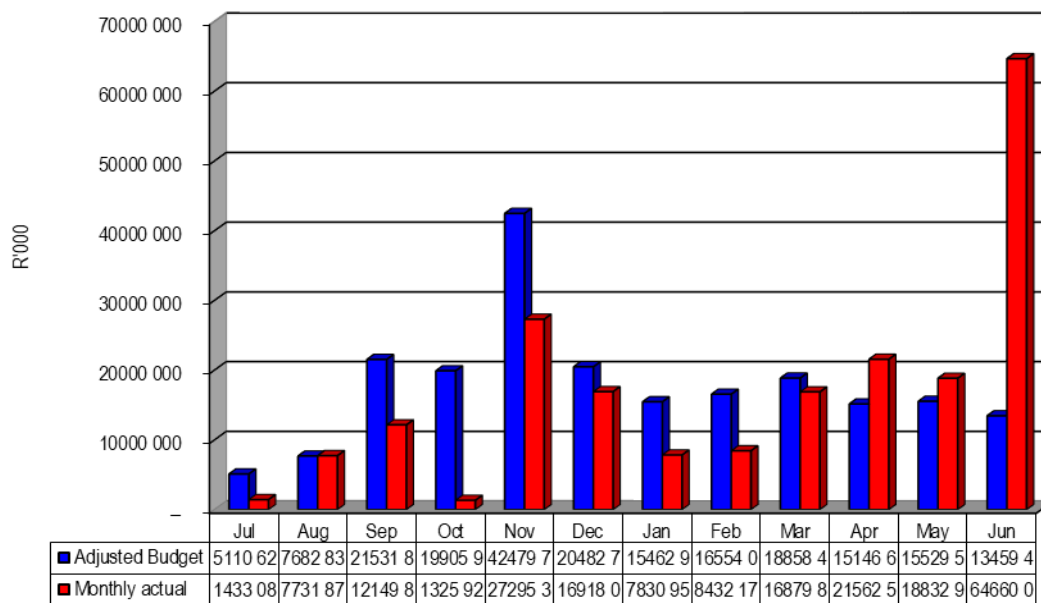
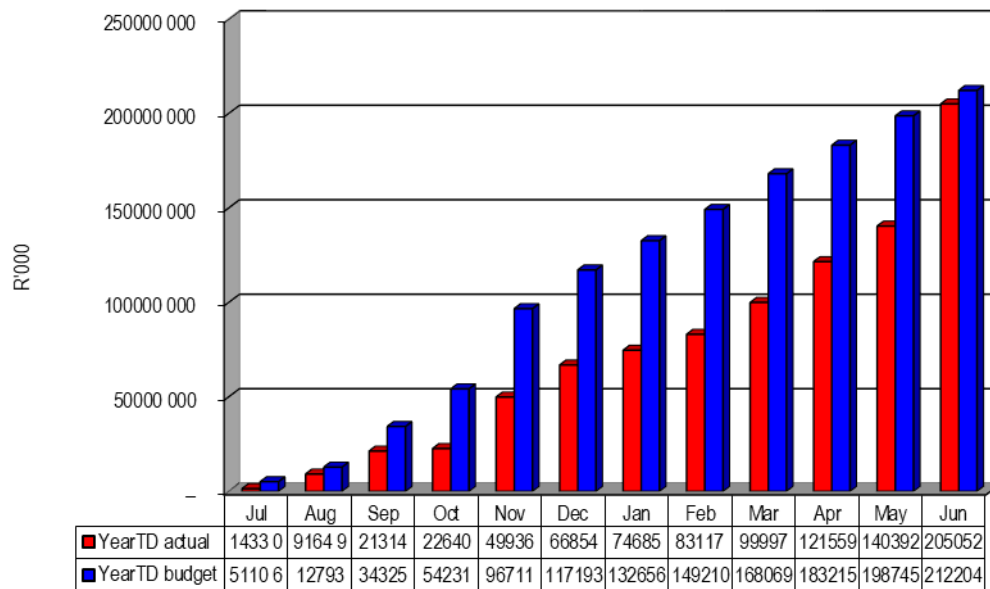


Chart C2 2020/21 Capital Expenditure: YTD actual v YTD target



3.2.6 PERFORMANCE INDICATORS

WC015 Swarland - Supporting Table SC2 Monthly Budget Statement - performance indicators - Q4 Fourth Quarter						
Description of financial indicator	Basis of calculation	Ref	Budget Year 2020/21			
			Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>						
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		13.1%	13.3%	13.9%	13.1%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure ex cl. transfers and grants		0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>						
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		10.1%	8.7%	10.0%	8.7%
Gearing	Long Term Borrowing/ Funds & Reserves		52.4%	48.2%	54.1%	48.2%
<u>Liquidity</u>						
Current Ratio	Current assets/current liabilities	1	4:1	5:1	5:1	4:1
Liquidity Ratio	Monetary Assets/Current Liabilities		3:1	4:1	4:1	3:1
<u>Revenue Management</u>						
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing		90.0%	90.0%	97.27%	94.0%
<u>Creditors Management</u>						
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100.0%	100.0%	99.44%	100.0%
<u>Other Indicators</u>						
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	6.0%	6.0%	6.0%	6.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	18.0%	18.0%	17.0%	18.0%
Employee costs	Employee costs/Total Revenue - capital revenue		30.6%	30.0%	29.0%	30.0%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		6.6%	6.6%	6.2%	6.6%
Interest & Depreciation	I&D/Total Revenue - capital revenue		13.4%	13.3%	12.3%	13.3%
<u>IDP regulation financial viability indicators</u>						
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year		13.1%	27.8%	2.3%	27.8%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		37.2%	21.3%	1.3%	21.3%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		8	8	11	8

Note: Ratios will improve more positively due to year-end transactions that must still be processed for June 2021.

Section 4 – In-year budget statement tables

4.1 Monthly budget statements

4.1.1 Table C1: s71 Monthly Budget Statement Summary

WC015 Swartland - Table C1 Monthly Budget Statement Summary - Q4 Fourth Quarter								
Description	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
<u>Financial Performance</u>								
Property rates	128 928	128 928	10 780	133 192	128 928	4 264	3%	128 928
Service charges	444 403	449 698	37 144	470 345	449 698	20 646	5%	449 698
Investment revenue	30 712	33 658	25 937	36 438	33 658	2 781	8%	33 658
Transfers and subsidies	120 495	139 345	4 114	120 518	139 345	(18 827)	-14%	139 345
Other own revenue	58 634	50 503	1 890	28 601	50 503	(21 902)	-43%	50 503
Total Revenue (excluding capital transfers and contributions)	783 171	802 132	79 866	789 094	802 132	(13 038)	-2%	802 132
Employee costs	239 382	240 890	18 802	228 489	240 761	(12 272)	-5%	240 890
Remuneration of Councillors	11 471	11 471	1 771	11 742	11 466	276	2%	11 471
Depreciation & asset impairment	92 755	92 755	7 013	85 382	91 755	(6 372)	-7%	92 755
Finance charges	11 934	13 954	5 783	11 934	13 954	(2 021)	-14%	13 954
Materials and bulk purchases	284 242	284 122	39 568	260 342	283 826	(23 484)	-8%	284 122
Transfers and subsidies	3 223	3 355	148	2 974	3 355	(381)	-11%	3 355
Other expenditure	154 911	153 108	12 123	97 751	154 539	(56 788)	-37%	153 108
Total Expenditure	797 919	799 656	85 209	698 614	799 656	(101 043)	-13%	799 656
Surplus/(Deficit)	(14 747)	2 476	(5 343)	90 480	2 476	88 004	3554%	2 476
Transfers and subsidies - capital (monetary)	85 723	79 263	27 255	27 255	79 263	(52 008)	-66%	79 263
Transfers and subsidies - capital (monetary)	1 141	1 504	296	2 315	1 504	811	54%	1 504
Surplus/(Deficit) after capital transfers & contributions	72 116	83 243	22 209	120 050	83 243	36 807	44%	83 243
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	72 116	83 243	22 209	120 050	83 243	36 807	44%	83 243
<u>Capital expenditure & funds sources</u>								
Capital expenditure	212 436	212 205	64 660	205 053	212 205	(7 152)	-3%	212 205
Capital transfers recognised	85 723	79 626	13 134	75 982	79 626	(3 645)	-5%	79 626
Borrowing	–	–	–	–	–	–	–	–
Internally generated funds	126 713	132 579	51 526	129 071	132 579	(3 508)	-3%	132 579
Total sources of capital funds	212 436	212 205	64 660	205 053	212 205	(7 152)	-3%	212 205
<u>Financial position</u>								
Total current assets	687 585	719 692		771 736				719 692
Total non current assets	2 135 414	2 096 939		2 103 722				2 096 939
Total current liabilities	179 125	145 513		152 745				145 513
Total non current liabilities	203 635	194 104		207 418				194 104
Community wealth/Equity	2 440 239	2 477 014		2 394 962				2 477 014
<u>Cash flows</u>								
Net cash from (used) operating	111 795	201 147	31 882	251 899	201 147	(50 752)	-25%	201 147
Net cash from (used) investing	(212 236)	(210 163)	(64 542)	(202 183)	(210 163)	(7 980)	4%	(210 163)
Net cash from (used) financing	(10 979)	(10 979)	(12 207)	(12 959)	(10 979)	1 980	-18%	(10 979)
Cash/cash equivalents at the month/year end	453 588	610 371	–	647 129	610 371	(36 757)	-6%	610 371
Debtors & creditors analysis	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<u>Debtors Age Analysis</u>								
Total By Income Source	9 164	1 698	1 385	1 123	5 489	2 456	14 197	75 966
<u>Creditors Age Analysis</u>								
Total Creditors	–	5	–	–	–	–	61	6 633

4.1.2 Table C2: Monthly Budget Statement - Financial Performance (standard classification)

WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q4 Fourth Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Revenue - Functional									
<i>Governance and administration</i>		211 633	215 843	39 303	222 747	215 843	6 904	3%	215 843
Executive and council		290	290	21	351	290	61	21%	290
Finance and administration		211 343	215 553	39 282	222 396	215 553	6 843	3%	215 553
Internal audit		-	-	-	-	-	-	-	-
<i>Community and public safety</i>		104 687	105 049	2 013	17 379	105 049	(87 669)	-83%	105 049
Community and social services		14 590	30 465	319	12 941	30 465	(17 524)	-58%	30 465
Sport and recreation		3 002	3 228	739	3 132	3 228	(96)	-3%	3 228
Public safety		36 201	28 249	811	1 004	28 249	(27 245)	-96%	28 249
Housing		50 894	43 107	143	303	43 107	(42 804)	-99%	43 107
Health		-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		14 072	16 862	4 122	17 232	16 862	370	2%	16 862
Planning and development		3 795	3 795	462	4 274	3 795	479	13%	3 795
Road transport		10 276	13 066	3 660	12 957	13 066	(109)	-1%	13 066
Environmental protection		-	-	-	-	-	-	-	-
<i>Trading services</i>		539 613	545 117	61 976	561 284	545 117	16 167	3%	545 117
Energy sources		335 512	333 112	30 346	330 843	333 112	(2 270)	-1%	333 112
Water management		73 720	79 374	4 839	94 898	79 374	15 524	20%	79 374
Waste water management		87 291	88 091	24 023	90 934	88 091	2 843	3%	88 091
Waste management		43 090	44 539	2 767	44 608	44 539	69	0%	44 539
<i>Other</i>	4	30	30	3	22	30	(7)	-24%	30
Total Revenue - Functional	2	870 035	882 900	107 417	818 664	882 900	(64 236)	-7%	882 900
Expenditure - Functional									
<i>Governance and administration</i>		141 918	139 324	12 136	121 231	139 816	(18 585)	-13%	139 324
Executive and council		22 026	22 016	2 145	20 941	22 016	(1 075)	-5%	22 016
Finance and administration		118 018	115 239	9 845	98 476	115 730	(17 254)	-15%	115 239
Internal audit		1 874	2 069	146	1 815	2 070	(255)	-12%	2 069
<i>Community and public safety</i>		105 028	116 577	7 882	88 037	117 239	(29 202)	-25%	116 577
Community and social services		21 828	23 133	1 697	19 067	23 241	(4 174)	-18%	23 133
Sport and recreation		24 964	25 824	2 140	24 289	26 018	(1 729)	-7%	25 824
Public safety		51 607	60 354	3 290	38 652	60 741	(22 088)	-36%	60 354
Housing		6 629	7 266	755	6 028	7 238	(1 210)	-17%	7 266
Health		-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		60 741	62 763	5 249	58 142	61 198	(3 056)	-5%	62 763
Planning and development		13 925	14 053	995	11 871	13 834	(1 963)	-14%	14 053
Road transport		46 817	48 710	4 254	46 271	47 364	(1 093)	-2%	48 710
Environmental protection		-	-	-	-	-	-	-	-
<i>Trading services</i>		488 697	479 458	59 901	429 798	479 866	(50 068)	-10%	479 458
Energy sources		297 667	298 150	41 773	285 394	298 086	(12 692)	-4%	298 150
Water management		78 984	67 340	4 290	44 065	67 186	(23 121)	-34%	67 340
Waste water management		68 701	66 439	9 716	62 262	66 925	(4 664)	-7%	66 439
Waste management		43 344	47 529	4 122	38 077	47 669	(9 592)	-20%	47 529
<i>Other</i>		1 534	1 534	41	1 406	1 537	(132)	-9%	1 534
Total Expenditure - Functional	3	797 919	799 656	85 209	698 614	799 656	(101 043)	-13%	799 656
Surplus/ (Deficit) for the year		72 116	83 243	22 209	120 050	83 243	36 807	44%	83 243

4.1.3 Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q4 Fourth Quarter									
Vote Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue by Vote	1								
Vote 1 - Corporate Services		11 518	12 312	294	497	12 312	(11 815)	-96.0%	12 312
Vote 2 - Civil Services		208 567	219 833	35 692	236 877	219 833	17 044	7.8%	219 833
Vote 3 - Council		290	290	21	351	290	61	20.9%	290
Vote 4 - Electricity Services		335 512	333 112	30 346	330 843	333 112	(2 270)	-0.7%	333 112
Vote 5 - Financial Services		209 518	212 313	38 839	220 668	212 313	8 356	3.9%	212 313
Vote 6 - Development Services		59 684	55 305	836	6 922	55 305	(48 384)	-87.5%	55 305
Vote 7 - Municipal Manager		–	–	–	–	–	–	–	–
Vote 8 - Protection Services		44 945	49 735	1 389	22 507	49 735	(27 227)	-54.7%	49 735
Total Revenue by Vote	2	870 035	882 900	107 417	818 664	882 900	(64 236)	-7.3%	882 900
Expenditure by Vote	1								
Vote 1 - Corporate Services		35 380	36 264	2 497	29 825	36 261	(6 436)	-17.7%	36 264
Vote 2 - Civil Services		270 364	264 870	25 776	221 099	265 682	(44 584)	-16.8%	264 870
Vote 3 - Council		18 108	18 120	1 882	17 693	18 120	(426)	-2.4%	18 120
Vote 4 - Electricity Services		312 609	313 969	42 921	299 652	313 918	(14 265)	-4.5%	313 969
Vote 5 - Financial Services		59 827	54 110	4 733	47 677	54 092	(6 415)	-11.9%	54 110
Vote 6 - Development Services		29 029	30 071	2 812	27 363	51 709	(24 346)	-47.1%	30 071
Vote 7 - Municipal Manager		8 092	8 265	523	6 817	8 217	(1 400)	-17.0%	8 265
Vote 8 - Protection Services		64 508	73 986	4 064	48 487	51 658	(3 170)	-6.1%	73 986
Total Expenditure by Vote	2	797 919	799 656	85 209	698 614	799 656	(101 043)	-12.6%	799 656
Surplus/ (Deficit) for the year	2	72 116	83 243	22 209	120 050	83 243	36 807	44.2%	83 243

4.1.4 Table C4: Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter								
Description	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue By Source								
Property rates	128 928	128 928	10 780	133 192	128 928	4 264	3%	128 928
Service charges - electricity revenue	318 741	318 741	26 702	321 965	318 741	3 224	1%	318 741
Service charges - water revenue	56 975	60 112	4 493	75 687	60 112	15 575	26%	60 112
Service charges - sanitation revenue	42 218	42 979	3 623	44 858	42 979	1 880	4%	42 979
Service charges - refuse revenue	26 468	27 867	2 326	27 834	27 867	(33)	0%	27 867
Rental of facilities and equipment	1 495	1 912	91	1 665	1 912	(247)	-13%	1 912
Interest earned - external investments	30 712	33 658	25 937	36 438	33 658	2 781	8%	33 658
Interest earned - outstanding debtors	4 585	2 454	195	2 696	2 454	243	10%	2 454
Dividends received	—	—	—	—	—	—	—	—
Fines, penalties and forfeits	33 030	22 487	79	246	22 487	(22 241)	-99%	22 487
Licences and permits	3 759	4 309	339	4 627	4 309	318	7%	4 309
Agency services	4 876	5 376	222	4 987	5 376	(389)	-7%	5 376
Transfers and subsidies	120 495	139 345	4 114	120 518	139 345	(18 827)	-14%	139 345
Other revenue	10 689	10 924	844	11 512	10 924	588	5%	10 924
Gains	200	3 042	120	2 867	3 042	(175)	-6%	3 042
Total Revenue (excluding capital transfers and contributions)	783 171	802 132	79 866	789 094	802 132	(13 038)	-2%	802 132
Expenditure By Type								
Employee related costs	239 382	240 890	18 802	228 489	240 761	(12 272)	-5%	240 890
Remuneration of councillors	11 471	11 471	1 771	11 742	11 466	276	2%	11 471
Debt impairment	43 915	33 179	2 641	13 025	32 904	(19 879)	-60%	33 179
Depreciation & asset impairment	92 755	92 755	7 013	85 382	91 755	(6 372)	-7%	92 755
Finance charges	11 934	13 954	5 783	11 934	13 954	(2 021)	-14%	13 954
Bulk purchases	251 000	251 000	38 607	246 615	251 000	(4 385)	-2%	251 000
Other materials	33 242	33 122	961	13 727	32 826	(19 099)	-58%	33 122
Contracted services	57 512	60 124	7 199	50 671	60 213	(9 542)	-16%	60 124
Transfers and subsidies	3 223	3 355	148	2 974	3 355	(381)	-11%	3 355
Other expenditure	44 038	46 335	2 270	32 612	46 677	(14 065)	-30%	46 335
Losses	9 446	13 470	14	1 443	14 745	(13 302)	-90%	13 470
Total Expenditure	797 919	799 656	85 209	698 614	799 656	(101 043)	-13%	799 656
Surplus/(Deficit)	(14 747)	2 476	(5 343)	90 480	2 476	88 004	0	2 476
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	85 723	79 263	27 255	27 255	79 263	(52 008)	-66%	79 263
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, ...)	1 141	1 504	296	2 315	1 504	811	54%	1 504
Transfers and subsidies - capital (in-kind - all)	—	—	—	—	—	—	—	—
Surplus/(Deficit) attributable to municipality	72 116	83 243	22 209	120 050	83 243			83 243
Share of surplus/ (deficit) of associate	—	—	—	—	—			—
Surplus/ (Deficit) for the year	72 116	83 243	22 209	120 050	83 243			83 243

4.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q4 Fourth Quarter									
Vote Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Multi-Year expenditure appropriation	2								
Vote 2 - Civil Services		88 592	90 149	37 030	88 505	90 049	(1 544)	-2%	90 149
Vote 4 - Electricity Services		4 800	4 352	486	4 266	4 272	(6)	0%	4 352
Vote 6 - Development Services		46 254	47 466	13 556	43 887	47 466	(3 579)	-8%	47 466
Total Capital Multi-year expenditure	4,7	139 646	141 967	51 072	136 658	141 787	(5 129)	-4%	141 967
Single Year expenditure appropriation	2								
Vote 1 - Corporate Services		18 980	18 946	492	18 934	18 946	(11)	0%	18 946
Vote 2 - Civil Services		26 957	31 456	8 837	30 887	31 436	(550)	-2%	31 456
Vote 3 - Council		10	-	-	-	-	-		-
Vote 4 - Electricity Services		17 276	15 782	3 492	15 233	15 862	(629)	-4%	15 782
Vote 5 - Financial Services		261	233	-	353	353	(0)	0%	233
Vote 6 - Development Services		7 268	1 790	354	1 050	1 790	(740)	-41%	1 790
Vote 7 - Municipal Manager		10	3	-	3	3	(0)	0%	3
Vote 8 - Protection Services		2 028	2 028	412	1 934	2 028	(94)	-5%	2 028
Total Capital single-year expenditure	4	72 790	70 238	13 588	68 395	70 418	(2 023)	-3%	70 238
Total Capital Expenditure		212 436	212 205	64 660	205 053	212 205	(7 152)	-3%	212 205
Capital Expenditure - Functional Classification									
Governance and administration		26 706	27 491	2 358	25 827	27 394	(1 567)	-6%	27 491
Executive and council		20	3	-	3	3	(0)	0%	3
Finance and administration		26 686	27 488	2 358	25 823	27 391	(1 567)	-6%	27 488
Community and public safety		11 922	9 622	3 301	9 040	9 405	(364)	-4%	9 622
Community and social services		5 170	269	78	264	269	(4)	-2%	269
Sport and recreation		4 724	7 326	2 810	6 842	7 108	(266)	-4%	7 326
Public safety		2 028	2 028	412	1 934	2 028	(94)	-5%	2 028
Economic and environmental services		65 452	69 774	20 366	66 935	69 477	(2 542)	-4%	69 774
Planning and development		5 859	9 622	3 580	10 116	10 352	(236)	-2%	9 622
Road transport		59 593	60 152	16 786	56 819	59 125	(2 306)	-4%	60 152
Trading services		108 356	105 319	38 635	103 251	105 929	(2 678)	-3%	105 319
Energy sources		20 606	18 358	3 190	18 076	18 475	(399)	-2%	18 358
Water management		10 063	8 055	2 298	7 393	8 597	(1 204)	-14%	8 055
Waste water management		73 736	74 713	32 919	73 667	74 664	(998)	-1%	74 713
Waste management		3 950	4 192	228	4 115	4 192	(77)	-2%	4 192
Total Capital Expenditure - Functional Classification	3	212 436	212 205	64 660	205 053	212 205	(7 152)	-3%	212 205
Funded by:									
National Government		32 835	32 175	962	32 171	32 175	(4)	0%	32 175
Provincial Government		52 888	47 088	11 882	43 521	47 088	(3 567)	-8%	47 088
Transfers and subsidies - capital		-	363	290	290	363	(73)	-20%	363
Transfers recognised - capital		85 723	79 626	13 134	75 982	79 626	(3 645)	-5%	79 626
Borrowing	6	-	-	-	-	-	-		-
Internally generated funds		126 713	132 579	51 526	129 071	132 579	(3 508)	-3%	132 579
Total Capital Funding		212 436	212 205	64 660	205 053	212 205	(7 152)	-3%	212 205

4.1.6 Table C6: Monthly Budget Statement - Financial Position

WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Q4 Fourth Quarter					
Description	Ref	Budget Year 2020/21			
		Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1				
ASSETS					
Current assets					
Cash		453 566	610 371	640 204	610 371
Call investment deposits		–	–	–	–
Consumer debtors		170 010	87 130	89 102	87 130
Other debtors		43 833	11 724	(5 633)	11 724
Current portion of long-term receivables		47	80	77	80
Inventory		20 129	10 386	47 985	10 386
Total current assets		687 585	719 692	771 736	719 692
Non current assets					
Long-term receivables		2	–	(42)	–
Investments		–	–	–	–
Investment property		44 220	34 094	35 353	34 094
Investments in Associate		–	–	–	–
Property, plant and equipment		2 089 771	2 061 060	2 066 572	2 061 060
Biological		–	–	–	–
Intangible		301	666	719	666
Other non-current assets		1 120	1 120	1 120	1 120
Total non current assets		2 135 414	2 096 939	2 103 722	2 096 939
TOTAL ASSETS		2 822 999	2 816 631	2 875 458	2 816 631
LIABILITIES					
Current liabilities					
Borrowing		11 846	10 018	–	10 018
Consumer deposits		15 314	16 181	15 297	16 181
Trade and other payables		139 343	109 835	132 026	109 835
Provisions		12 622	9 479	5 423	9 479
Total current liabilities		179 125	145 513	152 745	145 513
Non current liabilities					
Borrowing		96 138	96 103	107 948	96 103
Provisions		107 498	98 002	99 470	98 002
Total non current liabilities		203 635	194 104	207 418	194 104
TOTAL LIABILITIES		382 760	339 617	360 164	339 617
NET ASSETS	2	2 440 239	2 477 014	2 515 294	2 477 014
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)		2 256 659	2 277 506	2 195 455	2 277 506
Reserves		183 579	199 508	199 507	199 508
TOTAL COMMUNITY WEALTH/EQUITY	2	2 440 239	2 477 014	2 394 962	2 477 014

Note: The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

4.1.7 Table C7: Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Q4 Fourth Quarter								
Description	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates	109 588	128 928	9 512	113 060	128 928	(15 868)	-12%	128 928
Service charges	377 742	449 698	39 463	478 253	449 698	28 555	6%	449 698
Other revenue	34 299	29 159	3 788	57 218	29 159	28 059	96%	29 159
Transfers and Subsidies - Operational	120 495	139 345	867	135 304	139 345	(4 042)	-3%	139 345
Transfers and Subsidies - Capital	86 864	79 626	27 255	27 255	79 626	(52 371)	-66%	79 626
Interest	34 609	36 111	26 132	39 135	36 111	3 024	8%	36 111
Dividends	-	-	-	-	-	-		-
Payments								
Suppliers and employees	(636 646)	(646 432)	(69 332)	(583 547)	(646 432)	(62 885)	10%	(646 432)
Finance charges	(11 934)	(11 934)	(5 783)	(11 934)	(11 934)	(0)	0%	(11 934)
Transfers and Grants	(3 223)	(3 355)	(18)	(2 844)	(3 355)	(511)	15%	(3 355)
NET CASH FROM/(USED) OPERATING ACTIVITIES	111 795	201 147	31 882	251 899	201 147	(50 752)	-25%	201 147
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	200	2 042	120	2 867	2 042	825	40%	2 042
Decrease (increase) in non-current receivables	-	-	(2)	2	-	2	#DIV/0!	-
Decrease (increase) in non-current investments	-	-	-	-	-	-		-
Payments								
Capital assets	(212 436)	(212 205)	(64 660)	(205 053)	(212 205)	(7 152)	3%	(212 205)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(212 236)	(210 163)	(64 542)	(202 183)	(210 163)	(7 980)	4%	(210 163)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans	-	-	-	-	-	-		-
Borrowing long term/refinancing	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits	867	867	(361)	(1 113)	867	(1 980)	-228%	867
Payments								
Repayment of borrowing	(11 846)	(11 846)	(11 846)	(11 846)	(11 846)	-		(11 846)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(10 979)	(10 979)	(12 207)	(12 959)	(10 979)	1 980	-18%	(10 979)
NET INCREASE/ (DECREASE) IN CASH HELD	(111 420)	(19 995)	(44 866)	36 757	(19 995)			(19 995)
Cash/cash equivalents at beginning:	565 008	630 366		610 371	630 366			630 366
Cash/cash equivalents at month/year end:	453 588	610 371		647 129	610 371			610 371

Cash and cash equivalents at 30 June 2021 include investments to a total of R580 million that matured.

Note: The YTD actual only take into account the month-to-month movements, bearing in mind that year-end transactions must still be processed for June 2021.

PART 2 – SUPPORTING DOCUMENTATION

Section 5 – Debtors' analysis

5.1 Supporting Table SC3

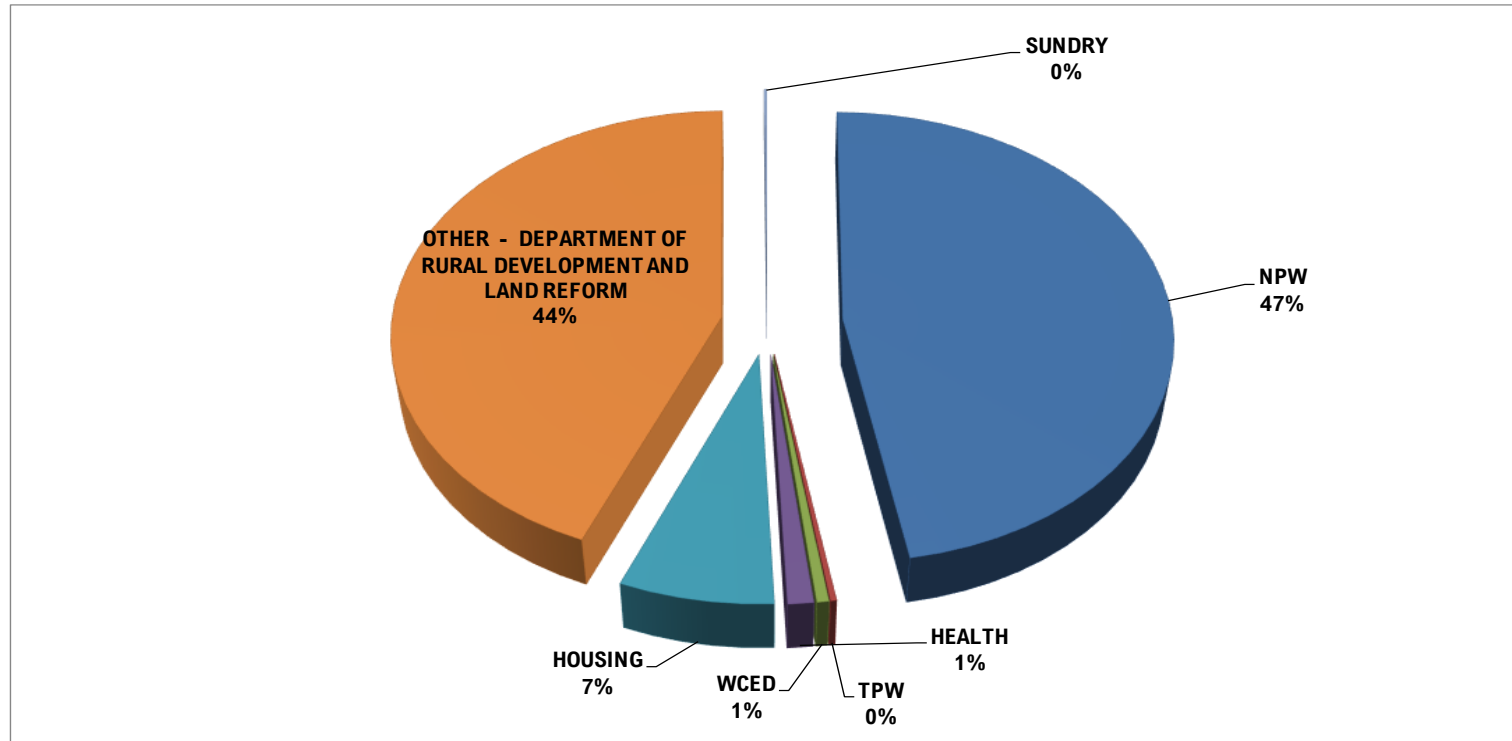
WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q4 Fourth Quarter													
Description	NT Code	Budget Year 2020/21											
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	5 744	2 592	711	618	566	718	659	3 215	14 822	5 775	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	21 843	3 002	223	251	93	330	177	1 048	26 967	1 899	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	9 087	1 530	143	51	45	3 590	936	5 353	20 734	9 974	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	3 248	1 051	286	220	192	381	304	2 005	7 686	3 101	-	-
Receivables from Exchange Transactions - Waste Management	1600	2 452	783	229	183	157	417	295	2 003	6 519	3 055	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	30	14	3	3	2	2	5	5	64	17	-	-
Interest on Arrear Debtor Accounts	1810									-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820									-	-	-	-
Other	1900	(1 950)	192	104	60	67	52	81	569	(825)	829	-	-
Total By Income Source	2000	40 454	9 164	1 698	1 385	1 123	5 489	2 456	14 197	75 966	24 651	-	-
2019/20 - totals only		40 725	7 457	2 971	2 589	1 803	1 179	1 723	14 320	72 767	21 614		
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 480	50	26	20	16	1 046	329	1 359	4 325	2 769	-	-
Commercial	2300	18 616	2 250	135	158	86	218	121	601	22 185	1 184	-	-
Households	2400	20 358	6 864	1 537	1 207	1 020	4 226	2 007	12 238	49 456	20 697	-	-
Other	2500									-	-	-	-
Total By Customer Group	2600	40 454	9 164	1 698	1 385	1 123	5 489	2 456	14 197	75 966	24 651	-	-

Total Debtors has decreased from **R79 818 631** in May 2021 to **R75 965 824** in June 2021.

The collection rate for June 2021 was **100.14%** compared to **98.04%** in May 2021. (Amounts received in current month for the previous month's debtors raised).

5.2 Government Debt Schedule

Swartland Municipality for the month ended June 2021	Rates					Services					Total Debt	Grand Total Sec 71	Payment received for the month
Department Responsible for the Debt	0-30 Days	30-60 Days	60-90 Days	> 90 Days	Total	0-30 Days	30-60 Days	60-90 Days	>90 Days	Total			
NPW	391 581	13 571	9 552	789 675	1 204 379	753 210	20 059	5 714	73 243	852 226	2 056 605	2 056 605	-1 345 403
TPW	-30 644	581	578	26 871	-2 615	-9 418	-	-	-	-9 418	-12 033	-12 033	-
WCED	-	-	-	-	-	21 243	1 183	158	1 243	23 828	23 828	23 828	-29 888
HEALTH	-	-	-	-	-	46 082	1 974	972	1 967	50 996	50 996	50 996	-52 836
HOUSING	85	85	-	-	170	297 270	3 181	17	1 843	302 311	302 482	302 482	-333 847
OTHER - DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM	10 158	9 456	8 755	1 868 260	1 896 629	-	-	-	-	-	1 896 629	1 896 629	-1
SUNDRY	16	6	-	6 016	6 038	249	-	-	-	249	6 287	6 287	-1 206
TOTAL OUTSTANDING	371 196	23 699	18 884	2 690 822	3 104 601	1 108 637	26 398	6 862	78 296	1 220 192	4 324 794	4 324 794	-1 763 182



Section 6 – Creditors' analysis

6.1 Supporting Table SC4

WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q4 Fourth Quarter											
Description	NT Code	Budget Year 2020/21									Prior year
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	totals for chart (same period)
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	6 567	-	5	-	-	-	-	61	6 633	12 208
Auditor General	0800	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	6 567	-	5	-	-	-	-	61	6 633	12 208

6.2 Outstanding Creditors: 30 days and older

Outstanding creditors: 30 days and older				
Name of supplier	Outstanding Amount	Invoice(s) date(s)	Dispute/Reason for non-payment	Remedial action
IR POPE & SONS	R 2 924.65	26/03/2021	Goods received late by 11/06/2021.	Paid by 21/06/2021
TIP TRANS LOGISTIX	R 3 105.00	28/01/2021	Dispute regarding the price on the invoice.	Resolved, Paid 11/06/2021
TURNER MORRIS	R 1 092.50	30/03/2021	Goods received late by 09/06/2021.	Paid by 11/06/2021
WKDM	R 57 953.11	30/06/2019	Dispute regarding meter installations.	Awaiting clarity on enquiries from WKDM
KOORDOM	R 2 950.00	16/04/2020	Payment withheld due to supplier damaging municipal equipment.	Action to be taken by N Quickfall
HENRIT AGRI	R 4 757.11	08/04/2021	Responsible official confirmed that the work is not completed.	Payment to be made once work is completed

6.3 COVID-19: Emergency Purchases for June 2021

DEVIATIONS: COVID-19 RELATED JUNE 2021				
Supplier Name	Requisition Date	Deviation Type	Department	Total
Enviro-Lab	18/06/2021	Emergency	Development Services	5 290.00
Enviro-Lab	18/06/2021	Emergency	Development Services	3 105.00
				8 395.00

COVID-19 EXPENDITURE REPORT 2020/2021							
Description	Quarter 1	Quarter 2	Quarter 3	Apr-21	May-21	Jun-21	Total
Overtime	2 215 354	-	-	-	-	-	2 215 354
Contract Workers: Projects	31 680	55 920	61 920	20 640	10 320	10 080	308 400
Protective Clothing	31 068	12 524	36 509	11 045	12 727	5 625	158 531
Sanitisation of office building	11 990	-	43 891	-	3 570	12 800	116 143
General - Other	156 060	86 452	139 519	20 552	18 397	- 314	646 638
Sub-total: General	2 446 152	154 896	281 840	52 236	45 013	28 192	3 445 066
Community and Awareness campaigns	62 850	1 850	-	-	-	-	66 550
Sub-total: Community and Social Services	62 850	1 850	-	-	-	-	66 550
Cost of Screening and Testing	3 696	-	739	-	-	-	5 174
Sub-total: Health	3 696	-	739	-	-	-	5 174
GRAND TOTAL	2 512 697	156 746	282 579	52 236	45 013	28 192	3 516 790

Section 7 – Investment portfolio analysis

7.1 Supporting Table SC5

WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q4 Fourth Quarter											
Investments by maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ^a	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands	Yrs/Months										
Municipality											
ABSA	364 Days	Fixed Deposit	Yes	Fixed	6.51	30 June 2021	300 000	19 476	(319 476)	-	-
STANDARD BANK	187 Days	Fixed Deposit	Yes	Fixed	5.30	04 January 2021	220 000	5 974	(225 974)	-	-
ABSA	186 Days	Fixed Deposit	Yes	Fixed	5.30	11 January 2021	50 000	1 350	(51 350)	-	-
STANDARD BANK	177 Days	Fixed Deposit	Yes	Fixed	4.70	30 June 2021	250 000	5 698	(255 698)	-	-
NED BANK	142 Days	Fixed Deposit	Yes	Fixed	4.47	30 June 2021	30 000	522	(30 522)	-	-
Municipality sub-total							850 000	33 020	(883 020)	-	-
TOTAL INVESTMENTS AND INTEREST							850 000	33 020	(883 020)	-	-

- During the month of June 2021, investments to the amount of R580 000 000 matured and were taken up in the Current Account.

7.2 Commitments against Cash and Cash Equivalents

Commitments against Cash & Cash Equivalents			
	31 May 2021	Transactions / Movement 2020/2021	Current Month
Cash & Cash Equivalents:	R 683 123 017		R 640 180 540
Primary Bank Account	R 99 562 765	R 539 029 256	R 638 592 021
Short Term Investments (Less than 6 months)	R 580 000 000	R -580 000 000	R -
Medium Term Investments (More than 6 months)	R -		R -
Cash Floats	R 3 560 252	R -1 971 734	R 1 588 518
Commitments:	R 234 578 297		R 116 349 752
Unspent Committed Conditional Grants	R 12 542 172	R -578 583	R 11 963 589
Capital funding requirement 2020/21 (Grants & Loans)	R 16 778 473	R -13 133 751	R 3 644 723
Cash Portion of Housing Development Fund	R 2 677		R 2 677
Capital Replacement Reserve Movement	R 114 273 689	R -51 526 327	R 62 747 362
Loan repayment due Dec / June	R 7 804 417	R -5 783 490	R 2 020 927
Consumer Deposits	R 15 133 825	R 162 780	R 15 296 605
Creditor payments	R 20 403 665	R -13 771 012	R 6 632 653
Salaries	R 32 703 295	R -20 572 742	R 12 130 552
Bad Debt Contributions	R 33 179 309	R -13 025 420	R 20 153 889
Working Capital			R 523 830 787

Note: Year-end transactions must still be processed for June 2021.

7.3 Withdrawals from Municipal Bank Account

SWARTLAND MUNICIPALITY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	SWARTLAND MUNICIPALITY	
MUNICIPAL DEMARCATION CODE:	WC015	
QUARTER ENDED:	Jun-21	
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial official of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality's</i> bank accounts, and may do so only - (b) to defray expenditure authorised in terms of section 26(4); (c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1); (d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section; (e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including - (i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or (ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state; (f) to refund money incorrectly paid into a bank account; (g) to refund guarantees, sureties and <i>security</i> deposits; (h) for cash management and <i>investment</i> purposes in accordance with section 13; (i) to defray increased expenditure in terms of section 31; or (j) for such other purposes as may be <i>prescribed</i> .	Amount	Reason for withdrawal
	R 306 655 914	To pay creditors, service providers, employee related costs, etc
	R 3 987 282	Motor Vehicle Registration and Road Traffic Mangement Corporation.
	R 208 980	Service deposits, Community and Town Halls, Sport Club Houses, etc
	R 0	No investments was made during Quarter 4 and R580 million matured.
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> - (a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and (b) submit a copy of the report to the relevant <i>provincial treasury</i> and the <i>Auditor-General</i> .		

Section 8 – Allocation and grant receipts and expenditure

8.1 Supporting Table SC6

WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q4 Fourth Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
RECEIPTS:	1,2								
Operating Transfers and Grants									
National Government:		105 612	119 821	–	119 821	119 821	–		119 821
Local Government Equitable Share		102 195	116 404	–	116 404	116 404	–		116 404
Finance Management		1 550	1 550	–	1 550	1 550	–		1 550
EPWP Incentive		1 867	1 867	–	1 867	1 867	–		1 867
Provincial Government:		14 608	16 356	2 508	15 676	15 676	–		16 356
Community Development Workers		38	38	–	38	38	–		38
Human Settlements		1 950	2 950	2 270	2 270	2 270	–		2 950
Municipal Accreditation and Capacity Building Grant		238	238	238	238	238	–		238
Libraries		10 068	10 718	–	10 718	10 718	–		10 718
Proclaimed Roads Subsidy		175	175	–	175	175	–		175
Financial Management Support Grant: Student Bursaries		401	300	–	300	300	–		300
Financial Management Support Grant: mSCOA	4	–	–	–	–	–	–		–
Thusong Grant		150	150	–	150	150	–		150
Establishment of a K9 Unit		1 588	1 588	–	1 588	1 588	–		1 588
RSEP/VPUU Municipal Projects		–	199	–	199	199	–		199
Total Operating Transfers and Grants	5	120 220	136 177	2 508	135 497	135 497	–		136 177
Capital Transfers and Grants									
National Government:		32 835	32 175	–	32 175	32 175	–		32 175
Municipal Infrastructure Grant (MIG)		21 183	22 923	–	22 923	22 923	–		22 923
Energy Efficiency and Demand Side Management Grant		4 000	3 600	–	3 600	3 600	–		3 600
Integrated National Electrification Programme (municipal)		7 652	5 652	–	5 652	5 652	–		5 652
Provincial Government:		52 488	52 205	(2 270)	32 974	32 974	–		52 205
Human Settlements		48 074	47 990	(2 270)	28 760	28 760	–		47 990
RSEP/VPUU Municipal Projects		3 000	2 801	–	2 801	2 801	–		2 801
Libraries		70	70	–	70	70	–		70
Fire Service Capacity Building Grant		732	732	–	732	732	–		732
Establishment of a K9 Unit		612	612	–	612	612	–		612
Total Capital Transfers and Grants	5	85 323	84 380	(2 270)	65 149	65 149	–		84 380
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	205 543	220 557	238	200 646	200 646	–		220 557

8.2 Supporting Table SC7 (1)

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q4 Fourth Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<u>EXPENDITURE</u>									
<u>Operating expenditure of Transfers and Grants</u>									
National Government:		105 612	119 821	6 934	75 183	75 183	–		119 821
Local Government Equitable Share		102 195	116 404	6 728	71 766	71 766	–		116 404
Finance Management		1 550	1 550	205	1 550	1 550	–		1 550
EPWP Incentive		1 867	1 867	–	1 867	1 867	–		1 867
Provincial Government:		14 608	19 005	1 770	15 921	17 484	(1 562)	-8.9%	19 005
Community Development: Workers		38	96	20	22	96	(74)	-77.3%	96
Human Settlements		1 950	2 950	464	2 741	2 950	(209)	-7.1%	2 950
Municipal Accreditation and Capacity Building Grant		238	238	24	177	238	(61)	-25.6%	238
Libraries		10 068	10 718	803	9 492	10 318	(826)	-8.0%	10 718
Proclaimed Roads Subsidy		175	175	–	175	175	–		175
Financial Management Support Grant: Student Bursaries		401	300	–	148	300	(152)	-50.6%	300
Thusong Grant		150	150	8	150	150	(0)	-0.1%	150
Establishment of a K9 Unit		1 588	4 179	253	2 818	3 058	(240)	-7.9%	4 179
RSEP/VPUU Municipal Projects		–	199	198	198	199			199
Other grant providers:		275	275	–	275	275	–		275
LG Seta		275	275	–	275	275	–		275
Total operating expenditure of Transfers and Grants:		120 495	139 100	8 704	91 379	92 942	(1 562)	-1.7%	139 100
<u>Capital expenditure of Transfers and Grants</u>									
National Government:		32 835	32 175	962	32 171	32 175	(4)	0.0%	32 175
Municipal Infrastructure Grant (MIG)		21 183	22 923	–	22 923	22 923	–		22 923
Energy Efficiency and Demand Side Management Grant		4 000	3 600	480	3 600	3 600	–		3 600
Integrated National Electrification Programme (municipal)		7 652	5 652	482	5 648	5 652	(4)	-0.1%	5 652
Provincial Government:		52 888	47 088	11 882	43 521	47 088	(3 567)	-7.6%	47 088
Human Settlements		48 474	39 687	10 765	36 191	39 687	(3 497)	-8.8%	39 687
RSEP/VPUU Municipal Projects		3 000	5 987	1 070	5 987	5 987	–		5 987
Libraries		70	70	10	67	70	(3)	-3.8%	70
Fire Service Capacity Building Grant		732	732	24	732	732	(0)	0.0%	732
Establishment of a K9 Unit		612	612	12	543	612	(68)	-11.1%	612
Total capital expenditure of Transfers and Grants		85 723	79 263	12 844	75 691	79 263	(3 572)	-4.5%	79 263
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		206 218	218 364	21 547	167 071	172 205	(5 134)	-3.0%	218 364

8.3 Supporting Table SC7 (2)

WC015 Swartland - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - Q4 Fourth Quarter					
Description	Budget Year 2020/21				
	Approved Rollover 2019/20	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands					
EXPENDITURE					
<u>Operating expenditure of Approved Roll-overs</u>					
National Government:	-	-	-	-	
Provincial Government:	2 847	218	2 810	37	1.3%
Community Development Workers	58	20	22	36	62.3%
Establishment of a K9 Unit	2 591	-	2 591	-	
RSEP/VPUU Municipal Projects	199	198	198	1	0.5%
				-	
Total operating expenditure of Approved Roll-overs	2 847	218	2 810	37	1.3%
<u>Capital expenditure of Approved Roll-overs</u>					
National Government:	-	-	-	-	
Provincial Government:	3 985	360	3 657	328	8.2%
Human Settlements	997	360	670	328	32.9%
RSEP/VPUU Municipal Projects	2 987	-	2 987	-	
				-	
Total capital expenditure of Approved Roll-overs	3 985	360	3 657	328	8.2%
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS	6 832	579	6 467	365	5.3%

Section 9 – Expenditure on Councillor, Senior Managers and Other Staff

9.1 Supporting Table SC8

WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q4 Fourth Quarter								
Summary of Employee and Councillor remuneration R thousands	Budget Year 2020/21							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
	B	C						D
Councillors (Political Office Bearers plus Other)								
Basic Salaries and Wages	9 103	9 103	1 204	7 930	7 546	384	5%	9 103
Pension and UIF Contributions	1 005	1 005	167	1 097	1 017	80	8%	1 005
Medical Aid Contributions	283	283	24	169	272	(103)	-38%	283
Motor Vehicle Allowance	–	–	214	1 456	1 550	(94)	-6%	–
Cellphone Allowance	1 081	1 081	163	1 090	1 081	9	1%	1 081
Sub Total - Councillors	11 471	11 471	1 771	11 742	11 466	276	2%	11 471
Senior Managers of the Municipality								
Basic Salaries and Wages	8 355	8 355	1 025	8 730	8 589	140	2%	8 355
Pension and UIF Contributions	1 503	1 503	223	1 559	1 562	(3)	0%	1 503
Medical Aid Contributions	373	373	46	477	479	(2)	0%	373
Performance Bonus	598	598	164	575	752	(177)	-24%	598
Motor Vehicle Allowance	1 038	1 038	87	1 010	1 023	(13)	-1%	1 038
Cellphone Allowance	303	303	24	286	303	(17)	-6%	303
Other benefits and allowances	191	191	17	199	200	(1)	0%	191
Payments in lieu of leave	29	29	–	–	29	(29)	-100%	29
Long service awards	34	34	–	–	34	(34)	-100%	34
Post-retirement benefit obligations	484	633	–	–	633	(633)	-100%	633
Sub Total - Senior Managers of Municipality	12 907	13 056	1 585	12 835	13 603	(768)	-6%	13 056
Other Municipal Staff								
Basic Salaries and Wages	139 332	140 184	10 950	135 966	137 337	(1 371)	-1%	140 184
Pension and UIF Contributions	25 435	25 597	2 100	24 866	25 099	(233)	-1%	25 597
Medical Aid Contributions	10 729	10 795	921	10 698	10 846	(148)	-1%	10 795
Overtime	9 352	9 352	1 270	12 482	12 168	314	3%	9 352
Motor Vehicle Allowance	5 395	5 523	451	5 380	5 383	(3)	0%	5 523
Cellphone Allowance	552	559	42	466	524	(58)	-11%	559
Housing Allowances	1 719	1 719	138	1 610	1 725	(115)	-7%	1 719
Other benefits and allowances	24 687	25 016	1 345	24 186	24 867	(681)	-3%	25 016
Payments in lieu of leave	2 515	2 515	–	–	2 515	(2 515)	-100%	2 515
Long service awards	2 562	2 562	–	–	2 558	(2 558)	-100%	2 562
Post-retirement benefit obligations	4 199	4 010	–	–	4 034	(4 034)	-100%	4 010
Sub Total - Other Municipal Staff	226 475	227 834	17 217	215 654	227 056	(11 402)	-5%	227 834
Total Parent Municipality	250 854	252 362	20 573	240 231	252 125	(11 894)	-5%	252 362
Total Municipal Entities	–	–	–	–	–	–		–
TOTAL SALARY, ALLOWANCES & BENEFITS	250 854	252 362	20 573	240 231	252 125	(11 894)	-5%	252 362
TOTAL MANAGERS AND STAFF	239 382	240 890	18 802	228 489	240 659	(12 170)	-5%	240 890

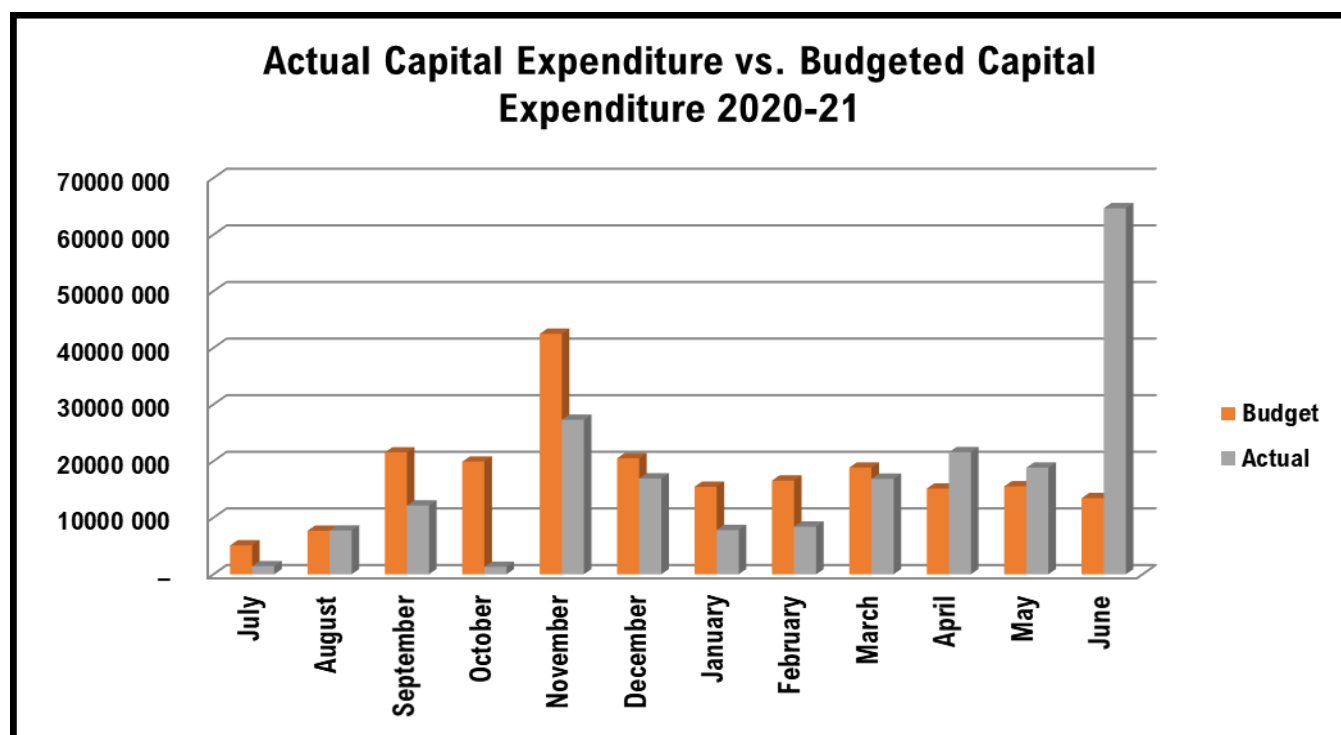
Section 10 – Material variances to the SDBIP

No Material variances to the SDBIP.

Section 11 – Capital programme performance

11.1 Supporting Table SC12

WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q4 Fourth Quarter							
Month	Budget Year 2020/21						% spend of Original Budget
	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands							
Monthly expenditure performance trend							
July	5 111	1 433	1 433	5 111	3 678	72.0%	1%
August	7 683	7 732	9 165	12 793	3 629	28.4%	4%
September	21 532	12 150	21 315	34 325	13 011	37.9%	10%
October	19 906	1 326	22 641	54 231	31 591	58.3%	11%
November	42 480	27 295	49 936	96 711	46 775	48.4%	24%
December	20 483	16 918	66 854	117 194	50 340	43.0%	31%
January	15 463	7 831	74 685	132 657	57 972	43.7%	35%
February	16 554	8 432	83 117	149 211	66 094	44.3%	39%
March	18 858	16 880	99 997	168 069	68 072	40.5%	47%
April	15 147	21 563	121 560	183 216	61 656	33.7%	57%
May	15 530	18 833	140 393	198 746	58 353	29.4%	66%
June	13 459	64 660	205 053	212 205	7 152	3.4%	97%
Total Capital expenditure	212 205	205 053					



Section 12 – Other Supporting Documentation

12.1 Supporting Table SC13a, b and e

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q4 Fourth Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure		68 092	61 510	14 779	56 198	60 870	4 672	7.7%	61 510
Roads Infrastructure		40 403	37 877	9 469	34 423	36 684	2 261	6.2%	37 877
Roads		40 403	37 877	9 469	34 423	36 684	2 261	6.2%	37 877
Storm water Infrastructure		–	–	–	–	–	–		–
Electrical Infrastructure		8 506	6 786	578	6 606	6 820	214	3.1%	6 786
MV Substations		200	200	1	200	200	0	0.0%	200
MV Networks		7 152	3 052	482	3 324	3 330	6	0.2%	3 052
LV Networks		1 154	3 534	95	3 083	3 291	208	6.3%	3 534
Water Supply Infrastructure		8 626	6 544	1 369	5 884	7 111	1 227	17.3%	6 544
Distribution		8 626	6 444	1 279	5 794	7 011	1 217	17.4%	6 444
Distribution Points		–	100	90	90	100	10	9.9%	100
Sanitation Infrastructure		10 306	10 053	3 134	9 056	10 004	948	9.5%	10 053
Reticulation		10 306	10 053	3 134	9 056	10 004	948	9.5%	10 053
Solid Waste Infrastructure		250	250	228	228	250	22	8.6%	250
Landfill Sites		250	250	228	228	250	22	8.6%	250
Waste Transfer Stations		–	–	–	–	–	–		–
Community Assets		13 090	14 027	3 894	12 243	13 841	1 599	11.6%	14 027
Community Facilities		8 700	8 586	1 928	8 149	8 400	251	3.0%	8 586
Centres		5 000	–	–	–	–	–		–
Parks		700	1 417	39	1 190	1 231	41	3.3%	1 417
Public Open Space		3 000	6 347	1 695	6 210	6 347	137	2.2%	6 347
Markets		–	822	194	749	822	73	8.9%	822
Sport and Recreation Facilities		4 390	5 441	1 966	4 093	5 441	1 348	24.8%	5 441
Indoor Facilities		3 850	4 901	1 739	3 665	4 901	1 236	25.2%	4 901
Outdoor Facilities		540	540	227	428	540	112	20.7%	540
Other assets		3 777	4 804	2 118	5 313	5 414	101	1.9%	4 804
Operational Buildings		1 000	1 500	237	1 331	1 380	49	3.5%	1 500
Municipal Offices		500	1 000	29	979	1 000	21	2.1%	1 000
Yards		500	500	208	352	380	28	7.3%	500
Housing		2 777	3 304	1 881	3 982	4 034	53	1.3%	3 304
Social Housing		2 777	3 304	1 881	3 982	4 034	53	1.3%	3 304
Computer Equipment		2 200	2 458	791	2 019	2 261	242	10.7%	2 458
Computer Equipment		2 200	2 458	791	2 019	2 261	242	10.7%	2 458
Furniture and Office Equipment		354	336	84	421	432	11	2.6%	336
Furniture and Office Equipment		354	336	84	421	432	11	2.6%	336
Machinery and Equipment		2 720	4 060	32	3 907	4 059	152	3.7%	4 060
Machinery and Equipment		2 720	4 060	32	3 907	4 059	152	3.7%	4 060
Transport Assets		4 873	5 124	411	5 061	5 125	64	1.3%	5 124
Transport Assets		4 873	5 124	411	5 061	5 125	64	1.3%	5 124
Land		18 790	18 757	414	18 750	18 757	7	0.0%	18 757
Land		18 790	18 757	414	18 750	18 757	7	0.0%	18 757
Total Capital Expenditure on new assets	1	113 896	111 077	22 524	103 912	110 759	6 847	6.2%	111 077

WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q4 Fourth Quarter

Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure		22 198	23 858	9 210	24 147	24 259	112	0.5%	23 858
Roads Infrastructure		18 898	20 638	7 317	20 759	20 804	45	0.2%	20 638
Roads		18 898	20 638	7 317	20 759	20 804	45	0.2%	20 638
Electrical Infrastructure		3 300	3 220	1 893	3 389	3 455	67	1.9%	3 220
MV Substations		3 100	3 100	1 894	3 270	3 335	65	2.0%	3 100
LV Networks		200	120	(1)	119	120	2	1.3%	120
Community Assets		1 000	1 000	177	947	1 020	73	7.1%	1 000
Community Facilities		1 000	1 000	177	947	1 020	73	7.1%	1 000
Public Ablution Facilities		1 000	1 000	177	947	1 020	73	7.1%	1 000
Total Capital Expenditure on renewal of existing assets	1	23 198	24 858	9 387	25 095	25 279	185	0.7%	24 858

WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Q4 Fourth Quarter

Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure		71 946	72 843	31 417	72 650	72 739	89	0.1%	72 843
Roads Infrastructure		–	–	–	–	–	–		–
Storm water Infrastructure		500	500	10	455	500	45	9.0%	500
Storm water Conveyance		500	500	10	455	500	45	9.0%	500
Electrical Infrastructure		7 500	7 100	704	6 954	7 052	98	1.4%	7 100
MV Switching Stations		300	300	–	298	300	2	0.7%	300
MV Networks		1 500	1 500	215	1 401	1 489	89	5.9%	1 500
LV Networks		5 700	5 300	490	5 255	5 263	7	0.1%	5 300
Water Supply Infrastructure		1 100	1 167	929	1 165	1 111	(54)	-4.8%	1 167
Distribution		1 100	1 167	929	1 165	1 111	(54)	-4.8%	1 167
Sanitation Infrastructure		62 846	64 076	29 774	64 076	64 076	–		64 076
Waste Water Treatment Works		62 846	64 076	29 774	64 076	64 076	–		64 076
Community Assets		3 396	3 427	1 332	3 396	3 427	31	0.9%	3 427
Community Facilities		–	–	–	–	–	–		–
Sport and Recreation Facilities		3 396	3 427	1 332	3 396	3 427	31	0.9%	3 427
Outdoor Facilities		3 396	3 427	1 332	3 396	3 427	31	0.9%	3 427
Total Capital Expenditure on upgrading of existing assets	1	75 342	76 270	32 749	76 046	76 166	120	0.2%	76 270

12.2 Supporting Table SC13c and d

WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q4 Fourth Quarter

Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure		36 771	36 898	2 988	34 862	37 242	2 380	6.4%	36 898
Roads Infrastructure		4 759	4 985	345	4 957	5 055	98	1.9%	4 985
Roads		4 695	4 921	338	4 904	4 991	87	1.7%	4 921
Road Furniture		64	64	7	53	64	11	17.2%	64
Storm water Infrastructure		17 375	17 375	1 388	16 908	17 542	635	3.6%	17 375
Storm water Conveyance		17 375	17 375	1 388	16 908	17 542	635	3.6%	17 375
Electrical Infrastructure		2 505	2 505	(386)	1 844	2 508	664	26.5%	2 505
MV Substations		153	153	–	150	153	3	1.8%	153
LV Networks		2 353	2 353	(386)	1 694	2 355	661	28.1%	2 353
Water Supply Infrastructure		1 384	1 284	106	1 051	1 135	84	7.4%	1 284
Reservoirs		1 069	845	100	727	793	66	8.3%	845
Pump Stations		132	132	6	124	132	8	6.2%	132
Distribution		183	307	0	200	210	10	4.6%	307
Sanitation Infrastructure		3 906	3 881	457	3 614	4 077	463	11.4%	3 881
Pump Station		1 042	914	215	954	1 135	181	15.9%	914
Waste Water Treatment Works		2 863	2 967	243	2 660	2 942	282	9.6%	2 967
Solid Waste Infrastructure		6 842	6 867	1 078	6 489	6 925	436	6.3%	6 867
Landfill Sites		6 842	6 867	1 078	6 489	6 925	436	6.3%	6 867
Community Assets		2 752	2 805	446	2 206	2 604	398	15.3%	2 805
Community Facilities		2 037	2 060	330	1 668	1 879	211	11.2%	2 060
Halls		386	386	117	329	359	31	8.5%	386
Centres		1 400	1 404	202	1 140	1 250	110	8.8%	1 404
Libraries		50	58	–	20	60	40	67.2%	58
Cemeteries/Crematoria		101	90	11	71	88	16	18.7%	90
Parks		100	122	1	108	122	14	11.6%	122
Sport and Recreation Facilities		715	745	116	539	725	187	25.8%	745
Indoor Facilities		80	80	10	30	80	50	63.0%	80
Outdoor Facilities		635	665	105	509	645	137	21.1%	665
Other assets		1 754	1 750	193	1 592	1 782	189	10.6%	1 750
Operational Buildings		1 343	1 343	167	1 250	1 368	119	8.7%	1 343
Municipal Offices		1 343	1 343	167	1 250	1 368	119	8.7%	1 343
Pay/Enquiry Points							–		
Housing		411	408	26	343	414	71	17.1%	408
Staff Housing		191	193	25	163	199	36	18.1%	193
Social Housing		220	215	1	180	215	35	16.2%	215
Capital Spares							–		
Biological or Cultivated Assets		–	–	–	–	–	–		–
Biological or Cultivated Assets							–		
Intangible Assets		3 144	3 823	114	3 442	3 823	381	10.0%	3 823
Servitudes				–	–	–	–		–
Licences and Rights		3 144	3 823	114	3 442	3 823	381	10.0%	3 823
Computer Software and Applications		3 144	3 823	114	3 442	3 823	381	10.0%	3 823
Computer Equipment		460	685	234	488	631	143	22.6%	685
Computer Equipment		460	685	234	488	631	143	22.6%	685
Furniture and Office Equipment		64	63	17	20	63	43	67.8%	63
Furniture and Office Equipment		64	63	17	20	63	43	67.8%	63
Machinery and Equipment		1 216	1 260	57	1 083	1 267	184	14.5%	1 260
Machinery and Equipment		1 216	1 260	57	1 083	1 267	184	14.5%	1 260
Transport Assets		5 351	5 908	723	5 101	6 253	1 152	18.4%	5 908
Transport Assets		5 351	5 908	723	5 101	6 253	1 152	18.4%	5 908
Total Repairs and Maintenance Expenditure	1	51 511	53 191	4 772	48 796	53 664	4 869	9.1%	53 191

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q4 Fourth Quarter

Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<u>Depreciation by Asset Class/Sub-class</u>									
<u>Infrastructure</u>		72 602	72 602	5 851	71 432	72 602	1 170	1.6%	72 602
Roads Infrastructure		23 672	23 672	1 932	23 504	23 672	168	0.7%	23 672
Roads		23 035	23 035	1 870	22 755	23 035	280	1.2%	23 035
Road Structures		182	182	24	294	182	(112)	-61.5%	182
Road Furniture		455	455	37	455	455	(0)	0.0%	455
Capital Spares							-		
Storm water Infrastructure		4 539	4 539	373	4 539	4 539	(0)	0.0%	4 539
Drainage Collection		814	814	67	814	814	(0)	0.0%	814
Storm water Conveyance		3 725	3 725	306	3 725	3 725	(0)	0.0%	3 725
Attenuation							-		
Electrical Infrastructure		13 420	13 420	1 026	12 727	13 420	693	5.2%	13 420
Power Plants		3	3	0	3	3	0	0.0%	3
HV Transmission Conductors		36	36	3	36	36	0	0.0%	36
MV Substations		1 967	1 967	157	1 931	1 967	36	1.9%	1 967
MV Switching Stations		1 150	1 150	95	1 156	1 150	(6)	-0.6%	1 150
MV Networks		7 110	7 110	586	7 126	7 110	(16)	-0.2%	7 110
LV Networks		2 942	2 942	186	2 263	2 942	679	23.1%	2 942
Capital Spares		212	212	-	212	212	(0)	0.0%	212
Water Supply Infrastructure		14 107	14 107	1 176	14 321	14 107	(214)	-1.5%	14 107
Dams and Weirs		266	266	22	266	266	0	0.0%	266
Boreholes		14	14	1	14	14	0	0.8%	14
Reservoirs		2 301	2 301	221	2 689	2 301	(387)	-16.8%	2 301
Pump Stations		610	610	44	549	610	61	10.1%	610
Water Treatment Works		87	87	11	131	87	(44)	-50.3%	87
Bulk Mains		1 196	1 196	101	1 224	1 196	(28)	-2.3%	1 196
Distribution		9 633	9 633	777	9 449	9 633	184	1.9%	9 633
Sanitation Infrastructure		16 519	16 519	1 292	15 723	16 519	796	4.8%	16 519
Pump Station		15 800	15 800	1 233	15 003	15 800	797	5.0%	15 800
Reticulation		719	719	59	720	719	(1)	-0.1%	719
Solid Waste Infrastructure		345	345	51	618	345	(273)	-79.3%	345
Landfill Sites		265	265	40	489	265	(224)	-84.6%	265
Waste Drop-off Points		80	80	11	129	80	(49)	-62.0%	80
<u>Community Assets</u>		5 695	5 695	405	4 926	5 696	770	13.5%	5 695
Community Facilities		3 302	3 302	180	2 245	3 302	1 057	32.0%	3 302
Halls		661	661	63	771	661	(110)	-16.6%	661
Clinics/Care Centres		404	404	38	418	404	(14)	-3.6%	404
Museums		15	15	1	15	15	(0)	-0.7%	15
Libraries		503	503	40	487	503	16	3.2%	503
Cemeteries/Crematoria		216	216	18	216	216	(0)	-0.1%	216
Public Open Space		674	674	14	217	674	458	67.9%	674
Public Ablution Facilities		824	824	5	112	824	711	86.3%	824
Taxi Ranks/Bus Terminals		5	5	1	9	5	(4)	-88.8%	5
Sport and Recreation Facilities		2 393	2 393	225	2 681	2 394	(287)	-12.0%	2 393
Indoor Facilities		1 444	1 444	123	1 496	1 444	(52)	-3.6%	1 444
Outdoor Facilities		949	949	102	1 185	950	(235)	-24.8%	949

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q4 Fourth Quarter									
Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Investment properties		12	12	–	–	–	–		12
Revenue Generating		12	12	–	–	–	–		12
Improved Property		12	12	–	–	–	–		12
Other assets		3 091	3 091	151	1 838	3 091	1 253	40.5%	3 091
Operational Buildings		2 856	2 856	132	1 603	2 856	1 253	43.9%	2 856
Municipal Offices		2 305	2 305	75	917	2 305	1 389	60.2%	2 305
Workshops		33	33	2	22	33	11	33.2%	33
Stores		517	517	55	664	517	(147)	-28.4%	517
Housing		235	235	19	235	235	0	0.0%	235
Staff Housing		204	204	17	204	204	0	0.0%	204
Social Housing		31	31	3	31	31	0	0.0%	31
Intangible Assets		225	225	18	219	225	6	2.8%	225
Licences and Rights		225	225	18	219	225	6	2.8%	225
Computer Software and Applications		225	225	18	219	225	6	2.8%	225
Computer Equipment		1 200	1 200	104	1 270	1 200	(71)	-5.9%	1 200
Computer Equipment		1 200	1 200	104	1 270	1 200	(71)	-5.9%	1 200
Furniture and Office Equipment		1 127	1 127	44	538	1 127	589	52.3%	1 127
Furniture and Office Equipment		1 127	1 127	44	538	1 127	589	52.3%	1 127
Machinery and Equipment		1 918	1 918	149	1 821	1 918	97	5.1%	1 918
Machinery and Equipment		1 918	1 918	149	1 821	1 918	97	5.1%	1 918
Transport Assets		5 884	5 884	269	3 278	5 886	2 608	44.3%	5 884
Transport Assets		5 884	5 884	269	3 278	5 886	2 608	44.3%	5 884
Total Depreciation	1	91 755	91 755	6 991	85 323	91 755	6 422	7.0%	91 755

12.3 Cost Containment

The cost containment regulations came into effect on 1 July 2019. The regulations require the municipality to monitor certain categories of expenditure with the objective to contain costs. The municipality is also required to report on the budget and actual expenditure relating to the regulated costs on a regular basis as outlined below:

[illegible]

Section 13 – Quality certification

QUALITY CERTIFICATE

I, Joggie Scholtz, the municipal manager of Swartland Municipality, hereby certify that -

(mark as appropriate)

- ☒ the monthly budget statement
- ☒ quarterly report on the implementation of the budget and financial state of affairs of the municipality
- ☐ mid-year budget and performance assessment

for the month of **June 2021** has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Mark Bolton

Chief Financial Officer of Swartland Municipality (WC015)

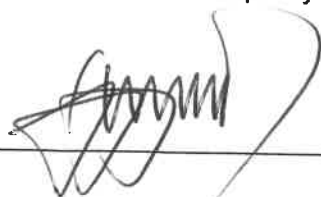
Signature



Print Name: Joggie Scholtz

Municipal Manager of Swartland Municipality (WC015)

Signature



Date: 13 July 2021

The Executive Mayor

I have considered the report in terms of S54 of the MFMA and is satisfied that our performance to date is in accordance with the commitments given as contained in the Service Delivery and Budget Implementation Plan, unless specifically stated otherwise.

Print Name: Tjimen Van Essen

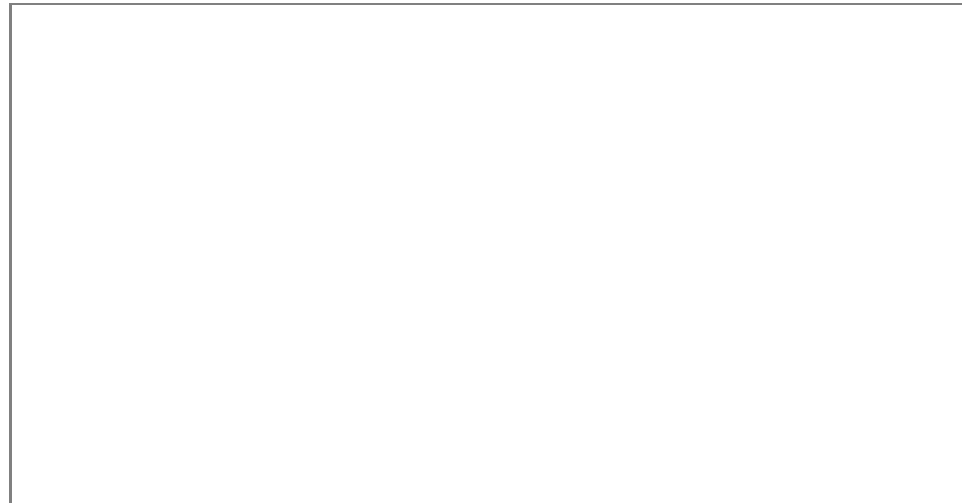
Executive Mayor of Swartland Municipality (WC015)

Signature

A handwritten signature in black ink, consisting of several fluid, overlapping strokes, positioned over a horizontal line.

Date: 13 July 2021

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2020/1 - PERFORMANCE DIRECTORS (Quarterly)

Thursday, July 22, 2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director: Financial Services					
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	Manage Financial Services				
pd-09-0080: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	100.0% 100.0% for the year	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	Budget = R353,214, YTD Actual = R353,214	Documents\2020	
		M: 100%	Budget = R353,214, YTD Actual = R353,214	Documents\2020	
		J: 100%	Budget = R353,214, YTD Actual = R353,214	Documents\2020	
pd-09-0081: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	111.1% 100.0% for the year	3.3	
		Monthly Result	Notes	Evidence	
		A: 100%		Promun	
		M: 100%		Promun	
		J: 100%		Promun	
pd-09-0082: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	83.4% 75.1% cumulative	2.5	
		Monthly Result	Notes	Evidence	
		A: 63.4%	Budget = R56 795 897, YTD Actual = R35 988 293	Documents\2020	
		M: 72.5%	Budget = R56 795 897, YTD Actual = R41 182 207	Documents\2020	
		J: 75.1%	Budget = R56 795 897, YTD Actual = R42 643 755	Documents\2020	
pd-09-0083: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	Diploma Public Accountability (1), Certificate in Mun Fin Management (10), Adult Education and Training (4) - planned training	Documents\2020	
		M: 100%	Diploma Public Accountability (1), Certificate in Mun Fin Management (10), Adult Education and Training (4) - planned training	Documents\2020	
		J: 100%	Diploma Public Accountability (1), Certificate in Mun Fin Management (10), Adult Education and Training (4) - planned training	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0084: Council decision implementation	1: % of due council decisions initiated [Type=Qtr 1 & 4]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	15/15 resolutions initiated/implemented	Documents\2020	
		M: 100%	36/36 resolutions initiated/implemented	Documents\2020	
		J: 100%	46/46 resolutions initiated/implemented	Documents\2020	
pd-09-0085: Performance and financial monitoring	1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes	Evidence	
		A: 1	13 April 2021	SBS System	
		M: 1	19 May 2021	SBS System	
		J: 1	23 June 2021	SBS System	
pd-09-0088: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes	Evidence	
		A: 0		N/a	
		M: 0		N/a	
		J: 0		N/a	

Performance Objective	Key Performance Indicator	Quarterly Target		Achieved	Rating	Reasons / Interventions / Notes
pd-09-0090: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0%	50.0%		3.0	REASONS: Two Coloured Females and One Coloured Male were appointed in the Semi-Skilled Level where Coloured Females and Males are over represented. Internal appointments made in terms of par 5.2.3(b) of the Recruitment and Selection Policy One Coloured Male was appointed in the Professionally Qualified Level where Coloured Males are over represented. The vacancy of Head: Revenue was advertised externally on three occasions and no suitably qualified candidates from the designated groups could be recruited. One White Female was appointed in the Semi-Skilled Level where White Females are over represented. The vacancy of Cashier and Enquiries Clerk (Yzerfontein) was advertised on two occasions and no suitably qualified candidates from the designated groups could be recruited. INTERVENTIONS: None required in this instance
		100% cumulative by end of June annually	3/6 employees cumulative			
		Monthly Result	Notes		Evidence	
		A: 0%	0/1 employees appointed in terms of the EE Plan. One Coloured Male was appointed in the Professionally Qualified Level where Coloured Males are over represented. The vacancy of Head: Revenue was advertised externally on three occasions and no suitably qualified candidates from the designated groups could be recruited.		Documents\2020	
		M: N/a	No employment equity opportunities		Documents\2020	
		J: 0%	0/1 employees appointed in terms of the EE Plan. One White Female was appointed in the Semi-Skilled Level where White Females are over represented. The vacancy of Cashier and Enquiries Clerk (Yzerfontein) was advertised on two occasions and no suitably qualified candidates from the designated groups could be recruited.		Documents\2020	
pd-09-0091: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0%		3.0	
		Monthly Result	Notes		Evidence	
		A: 100%	Total Requisitions= 71		Documents\2020	
		M: 100%	Total Requisitions= 119		Documents\2020	
		J: 100%	Total Requisitions= 19		Documents\2020	
pd-09-0092: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0%		3.0	
		Monthly Result	Notes		Evidence	
		A: 100%	Property Valuation Follow-up and 3rd Quarter PMS report		Documents\2020	
		M: N/a	No report issued			
		J: 100%	SCM & other contracts Administration		Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0092: Audit issues resolved [Type=Avg All]	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	95.7% pm average	3.0	REASONS: Information and the electronic workflow in the Collaborator system have been lost as a result of the Cyber attack in October 2020. The electronic issuing of water and electrical meters have to be re-installed. INTERVENTIONS: Business Engineering has been informed to restore the electronic business process in Collaborator. Due to several other processes that also need to be attended to, the critical processes will take precedence.
		Monthly Result	Notes		Evidence
		A: 95%	1 of 19 findings to be implemented		Documents\2020
		M: 96%	1 of 24 findings to be implemented		Documents\2020
		J: 96%	1 of 27 findings to be implemented		Documents\2020
		4: 100.0%	100.0%	3.0	
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	Monthly Result	Notes		Evidence
		A: 83%	10 of 12 findings have been implemented		Documents\2020
		M: 100%	All AGSA findings implemented		Documents\2020
		J: N/a			
pd-09-0093: Risk identification and control implementation	1: Confirmation of risk assessment done [Type=Qtr 2 & 4]	4: 100.0%	100.0%	3.0	NOTES: Risk assessments performed for Assets, Credit control, Budget, Expenditure, Financial statements, Financial System and SCM. Income planned for May'21
		Yes (bi-annually by November and May)	Yes		
		Monthly Result	Notes		Evidence
		A: N/a	99% complete - Risk register to be updated in conjunction with newly appointed Manager		Documents\2020
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	M: Yes	risk Assessment for Income finalised		Documents\2020
		J: N/a			
		4: 100.0%	100.0%	3.0	NOTES: Action lists for Assets, Credit Control, Financial Statements. Financial system, Expenditure and SCM updated in April 2021. Risk assessment and action plan for Income to be finalised in May'21
		bi-annually by November and May	Yes		
		Monthly Result	Notes		Evidence
		A: N/a	99% complete - Income to be compiled in conjunction with Head: Income		Documents\2020
		M: Yes	Risk Action plan updated		Documents\2020
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0093: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		A: N/a M: N/a J: N/a			
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		A: N/a M: N/a J: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a M: Yes J: N/a	SCM findings implemented		Documents\2020
pd-09-0095: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		A: 1 M: 1 J: 1	28 April 2021 26 May 2021 28 June 2021		Documents\2020 Documents\2020 Documents\2020
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	100.0% 2 months by the end of Qtr 4	3.0	
		Monthly Result	Notes		Evidence
		A: 0 mths M: 0.7 mths J: 2 mths			Documents\2020 Documents\2020 Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0028: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	110.0% 2.9% pm average	3.3	
		Monthly Result	Notes	Evidence	
		A: 3.2%	48/1501 person days lost due to sick leave	Documents\2020	
		M: 1.7%	28/1638 person days lost due to sick leave	Documents\2020	
		J: 3.9%	66/1680 person days lost due to sick leave	Documents\2020	
pd-13-0004: Asset safeguarding	1: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management. [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: N/a		Available at Asse	
		M: N/a			
		J: Yes			
		2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0% Yes	0.0% N/a	
		Monthly Result	Notes	Evidence	
		A: N/a			
		M: N/a			
		J: N/a			
pd-14-0015: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	4: 100.0% Yes (annually by end of June)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: N/a		Documents\2020	
		M: N/a			
		J: Yes			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0015: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	4: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		A: 1	Q3 report submitted timeously		Documents\2020
		M: N/a			
		J: N/a			
pd-14-0025: General KPI: Indigent households (qualifying households earning equal or less than R4515 per month or as per the CFO's discretionary powers) with access to free basic services	1: % of indigent households with access to free basic services [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		A: 100%	9 167 Equitable share households		Documents\2020
		M: 100%	9 214 Equitable share households		Documents\2020
		J: 100%	9 203 Equitable share households		Documents\2020
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	100.0% for the year	3.0	
		Monthly Result	Notes		Evidence
		A: 83.1%	Finance Management (R1 550 000): YTD Actual = R1 286 693 (83.1%)		Documents\2020
		M: 86.7%	Finance Management (R1 550 000): YTD Actual = R1 344 843 (86.7%)		Documents\2020
		J: 100.0%	Finance Management (R1 550 000): YTD Actual = R1 550 000 (100.0%)		Documents\2020
pd-19-0002: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Qtr 1 & 4]	4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: Yes			Documents\2020
		M: Yes			Documents\2020
		J: Yes			Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Du Toit, Roelof - Director: Electrical Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	Manage Electrical Engineering Services (Goal 5)				
pd-09-0064: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	100.0% 96.8% cumulative	3.0	
		Monthly Result	Notes	Evidence	
		A: 66.6%	Budget = R20 134 000, YTD Actual = R13 413 774 (Committed = R5 647 262)	Documents\2020	
		M: 80.9%	Budget = R20 134 000, YTD Actual = R16 290 216 (Committed = R3 007 565) Actual including committed = R19 297 781 (95.8%)	Documents\2020	
		J: 96.8%	Budget = R20 134 000, YTD Actual = R19 498 795	Documents\2020	
pd-09-0065: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	106.8% 96.1% cumulative	3.2	
		Monthly Result	Notes	Evidence	
		A: 68.7%		Spreadsheet at D	
		M: 78.3%		Spreadsheet at D	
		J: 96.1%		Documents\2020	
pd-09-0066: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	100.0% 95.8% cumulative	3.0	
		Monthly Result	Notes	Evidence	
		A: 75.2%	Budget = R315 609 468, YTD Actual = R237 187 224	Documents\2020	
		M: 81.6%	Budget = R315 609 468, YTD Actual = R257 690 107	Documents\2020	
		J: 95.8%	Budget = R315 609 468, YTD Actual = R302 370 911	Documents\2020	
pd-09-0067: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	Adult Education and Training (3) - planned training	Documents\2020	
		M: 100%	Adult Education and Training (3) - planned training	Documents\2020	
		J: 100%	Adult Education and Training (3), Mobile Elevating Work Platform Refresher (15), Chainsaw Operator Refresher (2) - planned training	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0068: Council decision implementation	1: % of due council decisions initiated [Type=Qtr 1 & 4]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		A: 100%	8/8 resolutions initiated/implemented		Documents\2020
		M: 100%	11/11 resolutions initiated/implemented		Documents\2020
		J: 100%	3/3 resolutions initiated/implemented		Documents\2020
pd-09-0069: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		A: 1	12 April 2021		SBS System
		M: 1	17 May 2021		SBS System
		J: 1	21 June 2021		SBS System
pd-09-0072: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		A: 0			N/a
		M: 0			N/a
		J: 0			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0074: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0% 100% cumulative by end of June annually	0.0% 0/3 for the year	3.0	REASONS: Two Coloured males were appointed in the Semi-Skilled Level where Coloured males are over represented. Internal appointments made in terms of par 5.2.3(b) of the Recruitment and Selection Policy. One White male was appointed in the Skilled Technical Level where White males are over represented. The vacancy was advertised on three occasions, including nationally, and suitably qualified candidates from the designated groups could not be recruited. Candidates from the designated groups in Shortlist 1 did not pass the interview. Candidate from Shortlist 2 was appointed. INTERVENTIONS: None required in this instance
		Monthly Result	Notes	Evidence	
		A: 0%	0/2 employees appointed in terms of the EE Plan. Two Coloured Males were appointed in the Semi-Skilled Level where Coloured Males are over represented. Internal appointments made in terms of par 5.2.3(b) of the Recruitment and Selection Policy.	Documents\2020	
		M: 0%	0/1 employees appointed in terms of the EE Plan. One White Male was appointed in the Skilled Technical Level where White Males are over represented. The vacancy was advertised on three occasions, including nationally, and suitably qualified candidates from the designated groups could not be recruited. Candidates from the designated groups in Shortlist 1 did not pass the interview. Candidate from Shortlist 2 was appointed.	Documents\2020	
		J: N/a	No employment equity opportunities	Documents\2020	
pd-09-0075: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	Total Requisitions= 105	Documents\2020	
		M: 100%	Total Requisitions= 137	Documents\2020	
		J: 100%	Total Requisitions= 20	Documents\2020	
pd-09-0076: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	3rd quarter Performance Report	Documents\2020	
		M: N/a	No report issued		
		J: 100%	T54/20/21 Photocopy Equipment & SCM & other contracts Administration	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0076: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		A: 100%	No findings oustanding		Documents\2020
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	M: N/a			
		J: N/a			
		4: 100.0%	0.0%		
pd-09-0077: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	4: 100.0%	100.0%	3.0	NOTES: Designing & Planning and ICT done
		Yes (bi-annually by November and May)	Yes		Operation, Maintenance & Contruction done in May21
		Monthly Result	Notes		Evidence
	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	A: N/a	99% - Designing & Planning and ICT		Documents\2020
		M: Yes	Operation, Maintenance & Contruction		Documents\2020
		J: N/a	All risk assessments done		
4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	4: 100.0%	100.0%	3.0		
	bi-annually by November and May	Yes			
	Monthly Result	Notes		Evidence	
	A: Yes	ICT Action plan		Documents\2020	
	M: N/a				
	J: N/a				
	4: 100.0%	0.0%			
	Yes	N/a			
	Monthly Result	Notes		Evidence	
	A: N/a				
	M: N/a				
	J: N/a				

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes						
pd-09-0077: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	4: 100.0% Yes	0.0% N/a								
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a M: N/a J: N/a</td><td></td><td></td></tr></table>			Monthly Result	Notes	Evidence	A: N/a M: N/a J: N/a			
	Monthly Result	Notes	Evidence								
	A: N/a M: N/a J: N/a										
6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	0.0% N/a									
	<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a M: N/a J: N/a</td><td></td><td></td></tr></table>			Monthly Result	Notes	Evidence	A: N/a M: N/a J: N/a				
Monthly Result	Notes	Evidence									
A: N/a M: N/a J: N/a											
pd-09-0079: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0							
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: 1 M: 1 J: 1</td><td>12 April 2021 17 May 2021 21 June 2021</td><td>Minutes Minutes Minutes</td></tr></table>			Monthly Result	Notes	Evidence	A: 1 M: 1 J: 1	12 April 2021 17 May 2021 21 June 2021	Minutes Minutes Minutes	
		Monthly Result	Notes	Evidence							
		A: 1 M: 1 J: 1	12 April 2021 17 May 2021 21 June 2021	Minutes Minutes Minutes							
pd-10-0029: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	100.0% 0.7 months by the end of Qtr 4	3.0							
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: 6 mths M: 0.5 mths J: 0.7 mths</td><td>Vacancy of Senior Electrician vacant since 29 February 2020. Vacancy has been advertised externally at two occasions and no suitable candidate could be recruited. Post was readvertised and no candidates met the minimum requirements. Job Description amended for re-evaluation at the next session Job Evaluation Unit during December 2020. The TASK result was that the post was upgraded to Superintendent: Electrical Construction (T12). Interviews were held on 31 March 2021 and a suitable candidate was appointed with effect from 1 May 2021.</td><td>Documents\2020 Documents\2020 Documents\2020</td></tr></table>			Monthly Result	Notes	Evidence	A: 6 mths M: 0.5 mths J: 0.7 mths	Vacancy of Senior Electrician vacant since 29 February 2020. Vacancy has been advertised externally at two occasions and no suitable candidate could be recruited. Post was readvertised and no candidates met the minimum requirements. Job Description amended for re-evaluation at the next session Job Evaluation Unit during December 2020. The TASK result was that the post was upgraded to Superintendent: Electrical Construction (T12). Interviews were held on 31 March 2021 and a suitable candidate was appointed with effect from 1 May 2021.	Documents\2020 Documents\2020 Documents\2020	
		Monthly Result	Notes	Evidence							
A: 6 mths M: 0.5 mths J: 0.7 mths	Vacancy of Senior Electrician vacant since 29 February 2020. Vacancy has been advertised externally at two occasions and no suitable candidate could be recruited. Post was readvertised and no candidates met the minimum requirements. Job Description amended for re-evaluation at the next session Job Evaluation Unit during December 2020. The TASK result was that the post was upgraded to Superintendent: Electrical Construction (T12). Interviews were held on 31 March 2021 and a suitable candidate was appointed with effect from 1 May 2021.	Documents\2020 Documents\2020 Documents\2020									

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0030: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	120.0% 1.6% pm average	3.6	
		Monthly Result	Notes		Evidence
		A: 1.8%	15/836 person days lost due to sick leave		Documents\2020
		M: 1.6%	15/924 person days lost due to sick leave		Documents\2020
		J: 1.3%	12/924 person days lost due to sick leave		Documents\2020
pd-12-0009: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	4: 100.0% 4 (103 for the whole organisation)	100.0% 13.48 cumulative (164.4 for the organisation)	3.0	
		Monthly Result	Notes		Evidence
		A: 1.3			Documents\2020
		M: 1			Documents\2020
		J: 0.5			Documents\2020
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	4: 100.0% 12 (296 for the whole organisation)	100.0% 16 cumulative (302 for the organisation)	3.0	
		Monthly Result	Notes		Evidence
		A: 0			N/a
		M: 0			N/a
		J: 0			N/a
pd-14-0002: Asset safeguarding	3: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management. [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: Yes			Available at Asse

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0002: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: N/a			
pd-14-0016: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	4: 100.0%	100.0%	3.0	
		Yes (annually by end of June)	Yes		
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: Yes			Documents\2020
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	4: 100.0%	100.0%	3.0	
		1 per quarter	1		
		Monthly Result	Notes		Evidence
		A: 1	Q3 report submitted timeously		Documents\2020
		M: N/a			
		J: N/a			
pd-14-0024: General KPI: Improved access to electricity	1: % of urban households with access to electricity [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		A: 100%			Network layout dr
		M: 100%			Network layout dr
		J: 100%			Network layout dr

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0009: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	100.0% for the year	3.0	
		Monthly Result	Notes		Evidence
		A: 69.2%	Energy Efficiency and Demand Side Management Grant: Budget = R3 600 000, YTD = R2 861 006 (79.4%) INEP grant: Budget = R5 652 000, YTD = R3 546 964 (62.7%) Total Budget: R9 252 000, YTD = R6 407 970 (69.2%)		Documents\2020
		M: 89.5%	Energy Efficiency and Demand Side Management Grant: Budget = R3 600 000, YTD = R3 120 041 (86.6%) INEP grant: Budget = R5 652 000, YTD = R5 166 018 (91.4%) Total Budget: R9 252 000, YTD = R8 286 059 (89.5%)		Documents\2020
		J: 99.95%	Energy Efficiency and Demand Side Management Grant: Budget = R3 600 000, YTD = R3 600 000 (100.0%) INEP grant: Budget = R5 652 000, YTD = R5 647 577 (99.9%) Total Budget: R9 252 000, YTD = R9 247 577 (99.95%)		Documents\2020
pd-19-0003: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Qtr 1 & 4]	4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: Yes			SDBIP
		M: Yes			SDBIP
		J: Yes			SDBIP

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Director: Protection Services					
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	Manage Protection Services				
pd-09-0100: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	100.0% 95.4% for the year	3.0	
		Monthly Result	Notes	Evidence	
		A: 74.3%	Budget = R2 027 600, YTD Actual = R1 505 502 (Committed = R419 367)	Documents\2020	
		M: 94.8%	Budget = R2 027 600, YTD Actual = R1 921 310 (Committed = R19 633) Actual including committed = R1 940 943 (95.7%)	Documents\2020	
		J: 95.4%	Budget = R2 027 600, YTD Actual = R1 933 532	Documents\2020	
pd-09-0101: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	106.7% 96.0% cumulative	3.2	
		Monthly Result	Notes	Evidence	
		A: 85%		Promun System	
		M: 95%		Promun System	
		J: 96%		Promun System	
pd-09-0102: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	74.8% 67.3% cumulative	2.2	
		Monthly Result	Notes	Evidence	
		A: 55.7%	Budget = R74 207 342, YTD Actual = R41 327 648	Documents\2020	
		M: 61.6%	Budget = R74 207 342, YTD Actual = R45 770 251	Documents\2020	
		J: 67.3%	Budget = R74 207 342, YTD Actual = R49 960 561	Documents\2020	
pd-09-0103: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	Certificate in Mun Financial Management (4) - planned training	Documents\2020	
		M: 100%	Certificate in Mun Financial Management (4) - planned training	Documents\2020	
		J: 100%	Certificate in Mun Financial Management (4) - planned training	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0104: Council decision implementation	1: % of due council decisions initiated [Type=Qtr 1 & 4]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	9/9 resolutions initiated/implemented	Documents\2020	
		M: 94.75%	1/19 resolutions not initiated/implemented (Obj id 3601316 - C Lakey)	Documents\2020	
		J: 100%	2/2 resolutions initiated/implemented	Documents\2020	
pd-09-0105: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes	Evidence	
		A: 1	12 April 2021	SBS System	
		M: 1	17 May 2021	SBS System	
		J: 1	21 June 2021	SBS System	
pd-09-0108: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes	Evidence	
		A: 0		N/a	
		M: 0		N/a	
		J: 0		N/a	
pd-09-0110: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0% 100% cumulative by end of June annually	50.0% 3/6 employees cumulative	3.0	REASONS: 2 Coloured Males appointed in the Semi-Skilled Level where Coloured Males are over represented. Firefighter posts are scarce skills and no suitably qualified candidates from the designated groups could be recruited. 1 Coloured Male appointed in the Skilled Technical Level where Coloured Males are over represented. Post of Examiner of Vehicles (scarce skill) advertised externally on two occasions and no suitably qualified candidates from the designated groups could be recruited. INTERVENTIONS: None required in this instance
		Monthly Result	Notes	Evidence	
		A: N/a	No employment equity opportunities	Documents\2020	
		M: N/a	No employment equity opportunities	Documents\2020	
		J: N/a	No employment equity opportunities	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0111: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	Total Requisitions= 35	Documents\2020	
		M: 100%	Total Requisitions= 29	Documents\2020	
		J: 100%	Total Requisitions= 10	Documents\2020	
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	3rd Quarter Performance	Documents\2020	
		M: N/a	No report issued	N/a	
		J: 100%	T49/20/21 Tender Security Services & SCM & other contract Administration	Documents\2020	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	No outstanding findings	Documents\2020	
		M: N/a		N/a	
		J: N/a		N/a	
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0% N/a		
		Monthly Result	Notes	Evidence	
		A: N/a		N/a	
		M: N/a		N/a	
		J: N/a		N/a	
pd-09-0113: Risk identification and control implementation	1: Confirmations of risk assessment done [Type=Qtr 2 & 4]	4: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: N/a		N/a	
		M: Yes	Risk Assessments for Fire Emergency Services and Traffic & Law Enforcement done	Documents\2020	
		J: N/a		N/a	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0113: Risk identification and control implementation	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	4: 100.0% bi-annually by November and May	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			N/a
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	M: Yes	Traffic & Law Enforcement		Documents\2020
		J: Yes	Fire Emergency services		Documents\2020
		4: 100.0% Yes	0.0% N/a		
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	Monthly Result	Notes		Evidence
		A: N/a			N/a
		M: N/a			N/a
		J: N/a			N/a
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		A: N/a			N/a
pd-09-0115: Invocoms held	1: Number of invocoms held [Type=Avg All]	M: N/a			N/a
		J: N/a			N/a
		4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			N/a
		M: N/a			N/a
		J: Yes	T49/20/21 Tender Security Services		Documents\2020
		Monthly Result	Notes		Evidence
		A: 1	Invocom held on 21 April 2021		Documents\2020
		M: 1	Invocom held on 25 May 2021		Documents\2020
		J: 1	Invocom held on 29 June 2021		Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0032: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	4: 100.0%	100.0%	3.0	
		3 months maximum	0.7 months at the end of Qtr 4		
		Monthly Result	Notes		Evidence
		A: 0 mnths			Documents\2020
		M: 0.5 mnths			Documents\2020
		J: 0.7 mths			Documents\2020
pd-10-0033: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0%	105.0%	3.2	
		4% pm maximum	3.4% pm average		
		Monthly Result	Notes		Evidence
		A: 4.1%	70/1691 person days lost due to sick leave		Documents\2020
		M: 1.4%	25/1848 person days lost due to sick leave		Documents\2020
		J: 4.8%	89/1848 person days lost due to sick leave		Documents\2020
pd-12-0010: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	4: 100.0%	100.0%	3.0	
		10 (103 for the whole organisation)	0.93 cumulative (164.4 for the organisation)		
		Monthly Result	Notes		Evidence
		A: 0.1			Documents\2020
		M: 0.1			Documents\2020
		J: 0.1			Documents\2020
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	4: 100.0%	100.0%	3.0	
		29 (296 for the whole organisation)	2 cumulative (302 for the organisation)		
		Monthly Result	Notes		Evidence
		A: 0			N/a
		M: 0			N/a
		J: 0			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0003: Asset safeguarding	1: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management [Type=Qtr 4 Only]	4: 100.0%	0.0%		
		Yes (by June annually)	N/a		
		Monthly Result	Notes	Evidence	
		A: N/a		N/a	
		M: N/a		N/a	
		J: N/a		N/a	
	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0%	0.0%		
		Yes	N/a		
	Monthly Result	Notes	Evidence		
	A: N/a		N/a		
	M: N/a		N/a		
	J: N/a		N/a		
pd-14-0017: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	4: 100.0%	100.0%	3.0	
		Yes (annually by end of June)	Yes		
		Monthly Result	Notes	Evidence	
		A: N/a		N/a	
		M: N/a		N/a	
	J: Yes		Documents\2020		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0017: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	4: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		A: 1	Q3 report submitted timeously		Documents\2020
		M: N/a			N/a
		J: N/a			N/a
pd-16-0004: Effective monitoring of informal settlements	1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All]	4: 100.0% Yes - monthly	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: Yes	Monthly report to Portfolio Committee		Documents\2020
		M: Yes	Monthly report to Portfolio Committee		Documents\2020
		J: Yes	Monthly report to Portfolio Committee		Documents\2020
pd-17-0010: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	74.1% for the year	2.2	
		Monthly Result	Notes		Evidence
		A: 65.1%	Establishment of a K9 Unit grant (operating): Budget = R4 178 940, YTD = R2 817 978 (67.4%) Establishment of a K9 Unit grant (capital): Budget = R611 600, YTD = R543 495 (88.9%) Fire Service Capacity Building Grant: Budget = R732 000, YTD = R732 000 (100.0%) Total Budget:R5 522 540, YTD R4 093 473 (74.1%)		Documents\2020
		M: 68.8%	Establishment of a K9 Unit grant (operating): Budget = R4 178 940, YTD = R2 564 754 (61.3%) Establishment of a K9 Unit grant (capital): Budget = R611 600, YTD = R531 273 (86.8%) Fire Service Capacity Building Grant: Budget = R732 000, YTD = R707 518 (96.7%) Total Budget:R5 522 540, YTD R3 803 545 (68.8%)		Documents\2020
		J: 74.1%	Establishment of a K9 Unit grant (operating): Budget = R4 178 940, YTD = R2 817 978 (67.4%) Establishment of a K9 Unit grant (capital): Budget = R611 600, YTD = R543 495 (88.9%) Fire Service Capacity Building Grant: Budget = R732 000, YTD = R732 000 (100.0%) Total Budget:R5 522 540, YTD R4 093 473 (74.1%)		Documents\2020
pd-19-0004: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Qtr 1 & 4]	4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: Yes	Monitoring meeting held		Collaborator Syst
		M: Yes	Performance of contractor done		Collaborator Syst
		J: Yes	Performance of contractor done		Collaborator Syst

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal:	3 Quality and sustainable living environment				
Strategic Objective:	Manage Development Services (Goal 3)				
pd-09-0048: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	96.0% 91.2% cumulative	2.9	
		Monthly Result	Notes	Evidence	
		A: 56.7%	Budget = R49 155 751, YTD Actual = R27 858 394 (Committed: R5 439 282)	Documents\2020	
		M: 71.0%	Budget = R49 155 751, YTD Actual = R34 921 622 (Committed: R436 769) Actual including committed = R35 358 391 (71.9%)	Documents\2020	
		J: 91.2%	Budget = R49 255 751, YTD Actual = R44 937 567	Documents\2020	
pd-09-0049: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	105.6% 95.0% cumulative	3.2	
		Monthly Result	Notes	Evidence	
		A: 80%		N/a	
		M: 95%		N/a	
		J: 95%		N/a	
pd-09-0050: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	98.3% 88.5% cumulative	2.9	
		Monthly Result	Notes	Evidence	
		A: 63.4%	Budget = R29 991 913, YTD Actual = R19 027 968	Documents\2020	
		M: 79.4%	Budget = R29 991 913, YTD Actual = R23 815 944	Documents\2020	
		J: 88.5%	Budget = R29 991 913, YTD Actual = R26 547 083	Documents\2020	
pd-09-0051: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	Certificate in Mun Financial Management (4), Adult Education and Training (1) - Planned training	Documents\2020	
		M: 100%	Certificate in Mun Financial Management (4), Adult Education and Training (1) - Planned training	Documents\2020	
		J: 100%	Certificate in Mun Financial Management (4), Adult Education and Training (1) - Planned training	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0052: Council decision implementation	1: % of due council decisions initiated [Type=Qtr 1 & 4]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		A: 95.65%	1/23 resolutions not initiated/implemented (Obj ID 3583545 - A Zaayman)		Documents\2020
		M: 95.83%	1/24 resolutions not initiated/implemented (obj I 3601312 - A Zaayman)		Documents\2020
		J: 100%	12/12 resolutions initiated/implemented		Documents\2020
pd-09-0053: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		A: 1	14 April 2021		SBS System
		M: 1	20 May 2021		SBS System
		J: 1	22 June 2021		SBS System
pd-09-0056: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		A: 0			N/a
		M: 0			N/a
		J: 0			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0058: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0% 100% cumulative by end of June annually	0.0% 0/3employees cumulative	3.0	<p>REASONS: Two Coloured Females were appointed in the Semi-Skilled Level where Coloured Females are over represented. Internal appointment made in terms of par 5.2.3(b) of the Recruitment and Selection Policy.</p> <p>One Coloured Male was appointed in the Skilled Technical Level where Coloured Males are over represented. Vacancy of Building Inspector was advertised externally and suitably qualified candidates from the designated groups on Shortlist 1 did not pass the selection process. Vacancy was filled with a candidate from Shortlist 2.</p> <p>INTERVENTIONS: None required in this instance</p>
pd-09-0059: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0%	3.0	
pd-09-0060: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0%	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0060: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	96.0%	3.0	REASONS: Inspections need to be performed by the Building Inspectors to determine the correct categories where insufficient information is available. INTERVENTIONS: The inspections should be completed in the 1st Quarter of the 2021/22 financial year. Either the Valuation Roll will be adjusted by means of the next Supplementary Roll or the Financial system will be corrected according to the categories as indicated on the valuation roll.
		Monthly Result	Notes		Evidence
		A: 100%	No outstanding findings		Documents\2020
	M: N/a	Valuation Roll follow-up findings		Documents\2020	
	J: 96%	1 of 24 findings to be implemented		Documents\2020	
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0%		
			N/a		
		Monthly Result	Notes		Evidence
A: N/a					
M: N/a					
J: N/a					
pd-09-0061: Risk identification and control implementation	1: Confirmations of risk assessment done [Type=Qtr 2 & 4]	4: 100.0%	100.0%	3.0	
		Yes (bi-annually by November and May)	Yes		
		Monthly Result	Notes		Evidence
		A: N/a			
	M: Yes	Community Development, Human Settlements, Built Environment and OHS		Documents\2020	
	J: N/a				
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	4: 100.0%	100.0%	3.0	
		bi-annually by November and May	Yes		
		Monthly Result	Notes		Evidence
A: Yes	Housing		Documents\2020		
M: Yes	Community Development		Documents\2020		
J: Yes	Occupational Health & Safety		Documents\2020		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0061: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		A: N/a M: N/a J: N/a			
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		A: N/a M: N/a J: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		A: N/a M: N/a J: N/a			
pd-09-0063: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		A: 1	28 April 2021		Documents\2020
		M: 1	24 May 2021		Documents\2020
		J: 1	28 June 2021		Documents\2020
pd-10-0035: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	100.0% 0 months at the end of qrt 4	3.0	
		Monthly Result	Notes		Evidence
		A: 0 mths			Documents\2020
		M: 1 mnth			Documents\2020
		J: 0 mths			Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0036: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	130.0% 0.6% pm average	3.9	
		Monthly Result	Notes		Evidence
		A: 1.5%	9/608 person days lost due to sick leave		Documents\2020
		M: 0.1%	1/672 person days lost due to sick leave		Documents\2020
		J: 0.1%	1/693 person days lost due to sick leave		Documents\2020
pd-12-0011: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	4: 100.0% 5 (103 for the whole organisation)	100.0% 16.23 cumulative (164.4 for the organisation)	3.0	
		Monthly Result	Notes		Evidence
		A: 1.6			Documents\2020
		M: 0.7			Documents\2020
		J: 0.3			Documents\2020
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	4: 100.0% 14 (296 for the whole organisation)	100.0% 20 cumulative (302 for the organisation)	3.0	
		Monthly Result	Notes		Evidence
		A: 0			NA
		M: 0			NA
		J: 0			NA
pd-14-0004: Asset safeguarding	3: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management. [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: Yes			Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0004: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: Yes			Documents\2020
pd-14-0018: Communication Strategy implementation	3: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	4: 100.0% Yes (annually by end of June)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: Yes			Documents\2020
	4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	4: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		A: 1	Q3 report submitted timeously		Documents\2020
		M: N/a			
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0011: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	92.2% 92.2% cumulative	2.8	
		Monthly Result	Notes		Evidence
		A: 55.9%	HS grant: Budget (capital) = R39 687 411 YTD = R23 723 639 (59.8%) HS grant: Budget (operating) = R2 950 000, YTD = R3 990 (0.1%) RSEP grant: Budget = R6 186 291, YTD = R3 550 801 (57.4%) Mun Accreditation and Capacity Building: Budget = R238 000, YTD = R130 009 (54.6%) Thusong Grant: Budget = R150 000, YTD = R134 599 (89.7%) Community Development Workers: Budget = R95 673, YTD = R1 500 (1.6%) Total: Budget = R49 307 375, YTD = R27 544 538 (55.9%)		Documents\2020
		M: 66.7%	HS grant: Budget (capital) = R39 687 411 YTD = R25 425 320 (64.1%) HS grant: Budget (operating) = R2 950 000, YTD = R2 277 480 (77.2%) RSEP grant: Budget = R6 186 291, YTD = R4 917 665 (79.4%) Mun Accreditation and Capacity Building: Budget = R238 000, YTD = R153 355 (64.4%) Thusong Grant: Budget = R150 000, YTD = R142 199 (94.7%) Community Development Workers: Budget = R95 673, YTD = R1 500 (1.5%) Total: Budget = R49 307 375, YTD = R32 917 519 (66.7%)		Documents\2020
		J: 92.2%	HS grant: Budget (capital) = R39 687 411 YTD = R36 190 751 (91.2%) HS grant: Budget (operating) = R2 950 000, YTD = R2 741 405 (92.9%) RSEP grant: Budget = R6 186 291, YTD = R6 186 291 (100.0%) Mun Accreditation and Capacity Building: Budget = R238 000, YTD = R176 985 (74.4%) Thusong Grant: Budget = R150 000, YTD = R149 799 (99.9%) Community Development Workers: Budget = R95 673, YTD = R21 755 (22.7%) Total: Budget = R49 307 375, YTD = R45 466 986 (92.2%)		Documents\2020
pd-19-0005: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Qtr 1 & 4]	4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: Yes	Swartland Ad Hoc Meeting - De Hoop Electrification		Documents\2020
		M: N/a			N/a
		J: Yes	24 June 2021 - Swartland Ad Hoc Meeting - De Hoop Housing Project		Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	Manage the Office of the Municipal Manager and Organisation				
pd-09-0003: Sound management	2: Number of monthly management meetings held [Type=Qtr 4 Only]	4: 100.0% At least 10 p.a.	100.0% 11 cumulative	3.0	
		Monthly Result	Notes	Evidence	
		A: 1	30 April 2021	Documents\2020	
		M: 1	4 June 2021 for the month of May	Documents\2020	
		J: 1	24 June 2021	Documents\2020	
pd-09-0004: Legally compliant procurement	1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes	Evidence	
		A: 0		N/a	
		M: 0		N/a	
		J: 0		N/a	
pd-09-0005: Performance and financial monitoring	2: Number of monthly performance and financial assessments done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes	Evidence	
		A: 1	13 April 2021	SBS System	
		M: 1	18 May 2021	SBS System	
		J: 1	22 June 2021	SBS System	
pd-09-0006: Annual report compilation and approval	3: Annual Report as required by MFMA (121) approved [Type=Qtr 4 Only]	4: 100.0% Yes (annually by end of March)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: Yes	29 April 2021 - Two months exemption as per Government Notice nr 851 of 5 Aug 2020. Must be approved before end of May.	Documents\2020	
		M: N/a			
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0007: Council decision implementation	1: % of due council decisions initiated [Type=Qtr 1 & 4]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	46/46 resolutions initiated/implemented	Documents\2020	
		M: 100%	22/22 resolutions initiated/implemented	Documents\2020	
		J: 100%	10/10 resolutions initiated/implemented	Documents\2020	
pd-09-0008: Monitoring the IDP / Budget process	2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only]	4: 100.0% At least 10 p.a.	100.0% 11 cumulative	3.0	
		Monthly Result	Notes	Evidence	
		A: 1	30/04/2021	Documents\2020	
		M: 1	4 June 2021 for the month of May	Documents\2020	
		J: 1	24 June 2021	Documents\2020	
pd-09-0009: Functional macro-structure maintained	2: Annual review of the macro structure completed [Type=Qtr 4 Only]	4: 100.0% Yes (before end of June)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: N/a		Documents\2020	
		M: N/a			
		J: Yes			
pd-10-0040: MFMA Section 131(1): Ensure that any issues raised by the Auditor-General in an audit report are addressed	1: % of issues raised by the Auditor-General in an audit report addressed [Type=Qtr 4 Only]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 83%	10 of 12 findings to be implemented	Documents\2020	
		M: 100%	All AGSA findings have been addressed	Documents\2020	
		J: N/a			
pd-14-0029: General KPI: % of capital budget spent on capital projects identified for a particular financial year in terms of the municipality's IDP	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 105%	100.0% 96.7% cumulative	3.0	
		Monthly Result	Notes	Evidence	
		A: 58.6%	Budget = R212 204 973, YTD Actual = R124 259 711 (Committed: R24 061 366)	Documents\2020	
		M: 77.7%	Budget = R212 204 973, YTD Actual = R164 865 920 (Committed: R14 863 296) Actual including committed = R179 729 216 (84.7%)	Documents\2020	
		J: 96.7%	Budget = R212 204 973, YTD Actual = R205 275 021	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0001: Monitor and report on the performance of contractors in terms of section 116(2) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: Yes			Collab System
		M: Yes			Collab System
	2: Number of reports on the management of the contracts or agreements (supply chain) and the performance of contractors submitted to the Mayoral Committee [Type=Avg All]	4: 100.0% 1 per quarter	0.0% N/a		REASONS: The Collab system has been recovered and the performance of contractors can be updated on the Collab system, however officials must received training to ensure effective updating and reporting. INTERVENTIONS: Officials to receive training to ensure effective updating and reporting.
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: N/a			
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	Facilitate economic development in the municipal area				
pd-09-0001: Liaison with business role-players	2: Annual event with local business held [Type=Avg All]	4: 100.0% Yes (before end of June)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: Yes	Moorreesburg Sakekamer 22Apr2021 Devmark 20April 2021		Diary
		M: Yes	Meeting regarding Chatsworth Erf 1071		Documents\2020
		J: Yes	MOS-Geleentheidsondersoek in Malmesbury		Diary
pd-09-0012: LED fund management	1: % of the LED funds actually spent [Type=Qtr 4 Only]	4: 100.0% 90% for the year	111.1% 100.0% cumulative	3.3	
		Monthly Result	Notes		Evidence
		A: 100%	Budget = R 51665, YTD Actual = R 51664.12		Promun
		M: 100%	Budget = R 51665, YTD Actual = R 51664.12		Promun
		J: 100%	Budget = R 51665, YTD Actual = R 51664.12		Promun

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects	1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only]	4: 100.0% 100 for the year	211.0% 211 for the year	5.0	NOTES: Target changes with the amendment of the IDP in May 2021 to "150 for the year"
		Monthly Result	Notes	Evidence	
		A: N/a	No tenders award with job opportunities during month of Apr 2021		
		M: 4	Cleaning services: municipal buildings - skilled (1), unskilled (3): T52/20/21	Documents\2020	
		J: 21	Additions/Alterations to Municipal Buildings - unskilled (12) - T39 & T44; Community Based Collection of Solid Waste - skilled (1), unskilled (8) - T43	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine - Director: Corporate Services					
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	Manage Corporate Services				
pd-09-0032: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	100.0% 99.9% for the year	3.0	
		Monthly Result	Notes	Evidence	
		A: 97.2%	Budget = R18 945 563, YTD Actual = R18 415 067 (Committed: R88 667)	Documents\2020	
		M: 97.7%	Budget = R18 945 563, YTD Actual = R18 509 931 (Committed: R11 682) Actual including committed = R18 521 613 (97.7%)	Documents\2020	
		J: 99.9%	Budget = R18 945 563, YTD Actual = R18 934 427	Documents\2020	
pd-09-0033: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	111.1% 100.0% cumulative	3.3	
		Monthly Result	Notes	Evidence	
		A: 97%		Documents\2020	
		M: 97%		Documents\2020	
		J: 100%		Documents\2020	
pd-09-0034: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	92.3% 83.1% cumulative	2.8	
		Monthly Result	Notes	Evidence	
		A: 69.3%	Budget = R36 419 805, YTD Actual = R25 251 675	Documents\2020	
		M: 75.8%	Budget = R36 419 805, YTD Actual = R27 641 946	Documents\2020	
		J: 83.1%	Budget = R36 419 805, YTD Actual = R30 263 693	Documents\2020	
pd-09-0035: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	B. Information Science (1), Amended Snr Certificate (Grade 12) (4), Adult Education and Training (2) - planned training	Documents\2020	
		M: 100%	B. Information Science (1), Amended Snr Certificate (Grade 12) (4), Adult Education and Training (2) - planned training	Documents\2020	
		J: 100%	B. Information Science (1), Amended Snr Certificate (Grade 12) (4), Adult Education and Training (2) - planned training	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0036: Council decision implementation	1: % of due council decisions initiated [Type=Qtr 1 & 4]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		A: 100%	17/17 resolutions initiated/implemented		Documents\2020
		M: 100%	56/56 resolutions initiated/implemented		Documents\2020
		J: 100%	18/18 resolutions initiated/implemented		Documents\2020
pd-09-0037: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0%	100.0%	3.0	
		3 per quarter	3		
		Monthly Result	Notes		Evidence
		A: 1	16 April 2021		SBS System
		M: 1	20 May 2021		SBS System
		J: 1	22 June 2021		SBS System
pd-09-0040: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0%	100.0%	3.0	
		0 maximum	0		
		Monthly Result	Notes		Evidence
		A: 0			N/a
		M: 0			N/a
		J: 0			N/a
pd-09-0042: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0%	100.0%	3.0	
		100% cumulative by end of June annually	6/6 cumulative		
		Monthly Result	Notes		Evidence
		A: N/a	No employment equity opportunities		Documents\2020
		M: N/a	No employment equity opportunities		Documents\2020
		J: N/a	No employment equity opportunities		Documents\2020
pd-09-0043: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		A: 100%	Total Requisitions= 14		Documents\2020
		M: 100%	Total Requisitions= 21		Documents\2020
		J: 100%	Total Requisitions= 36		Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0044: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		A: 100%	Disciplinary report - Irregular Expenditure		Documents\2020
	2: % internal actions implemented within agreed time frame [Type=Avg All]	M: N/a	No report issued		
		J: 100%	SCM & other contracts Administration and Properties Contract Administration		Documents\2020
		4: 100.0%	100.0% by the end of Qtr 4	3.0	
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	Monthly Result	Notes		Evidence
		A: 100%	No outstanding findings		Documents\2020
		M: N/a			
		J: N/a			
		4: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
pd-09-0045: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	A: N/a			
		M: N/a			
		J: N/a			
	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	4: 100.0%	100.0%	3.0	
		Yes (bi-annually by November and May)	Yes		
		Monthly Result	Notes		Evidence
		A: N/a			
		M: Yes			Documents\2020
		J: N/a			
		4: 100.0%	100.0%	3.0	
		bi-annually by November and May	Yes		
		Monthly Result	Notes		Evidence
		A: Yes	Human resources		Documents\2020
		M: Yes	Public Affairs/Library & Tourism and Secretariat/Records & Services		Documents\2020
		J: Yes	Secretaria t& Records		Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0045: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		A: N/a M: N/a J: N/a			
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a M: N/a J: Yes	SCM & other contracts Administration and Properties Contract Administration		Documents\2020
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		A: N/a M: N/a J: N/a			
pd-09-0047: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		A: 1 M: 1 J: 1	April meeting held 4 May 2021 Invocom held 31 May 2021 Invocom held 21 June 2021		Documents\2020 Documents\2020 Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes												
pd-10-0038: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	80.0% 5 months at the end of qtr 4	3.0	REASONS: New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. INTERVENTIONS: Management team resolved that the Job Description is amended. Evaluation took place end March 2021. Vacancy re-advertised with new requirements on 17 April 2021. Interviews were scheduled for 1 June 2021 and the successful candidate was appointed with effect from 1 August 2021.												
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: 8 mths</td><td>New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. Management team resolved that the Job Description is amended. Evaluation took place end March 2021. Vacancy re-advertised with new requirements on 17 April 2021.</td><td>Documents\2020</td></tr><tr><td>M: 9 mths</td><td>New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. Management team resolved that the Job Description is amended. Evaluation took place end March 2021. Vacancy re-advertised with new requirements on 17 April 2021. Interviews scheduled for 1 June 2021.</td><td>Documents\2020</td></tr><tr><td>J: 5 mths</td><td>New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. Management team resolved that the Job Description is amended. Evaluation took place end March 2021. Vacancy re-advertised with new requirements on 17 April 2021. Interviews were scheduled for 1 June 2021 and the successful candidate was appointed with effect from 1 August 2021.</td><td>Documents\2020</td></tr></table>	Monthly Result	Notes	Evidence	A: 8 mths	New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. Management team resolved that the Job Description is amended. Evaluation took place end March 2021. Vacancy re-advertised with new requirements on 17 April 2021.	Documents\2020	M: 9 mths	New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. Management team resolved that the Job Description is amended. Evaluation took place end March 2021. Vacancy re-advertised with new requirements on 17 April 2021. Interviews scheduled for 1 June 2021.	Documents\2020	J: 5 mths	New vacancy of Communications & Public Relations Officer vacant since 1 July 2020. Vacancy advertised externally and successful candidate did not accept the offer of employment. Management team resolved that the Job Description is amended. Evaluation took place end March 2021. Vacancy re-advertised with new requirements on 17 April 2021. Interviews were scheduled for 1 June 2021 and the successful candidate was appointed with effect from 1 August 2021.	Documents\2020			
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pd-10-0039: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	115.0% 2.4% pm average	3.4													
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: 2.3%</td><td>31/1349 person days lost due to sick leave</td><td>Documents\2020</td></tr><tr><td>M: 2.5%</td><td>38/1491 person days lost due to sick leave</td><td>Documents\2020</td></tr><tr><td>J: 2.4%</td><td>35/1470 person days lost due to sick leave</td><td>Documents\2020</td></tr></table>	Monthly Result	Notes	Evidence	A: 2.3%	31/1349 person days lost due to sick leave	Documents\2020	M: 2.5%	38/1491 person days lost due to sick leave	Documents\2020	J: 2.4%	35/1470 person days lost due to sick leave	Documents\2020			
Monthly Result	Notes	Evidence															
A: 2.3%	31/1349 person days lost due to sick leave	Documents\2020															
M: 2.5%	38/1491 person days lost due to sick leave	Documents\2020															
J: 2.4%	35/1470 person days lost due to sick leave	Documents\2020															
pd-12-0012: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	4: 100.0% 8 (103 for the whole organisation)	111.7% 8.94 cumulative (164.4 for the organisation)	3.4													
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: 0.9</td><td></td><td>Documents\2020</td></tr><tr><td>M: 0.8</td><td></td><td>Documents\2020</td></tr><tr><td>J: 0.7</td><td></td><td>Documents\2020</td></tr></table>	Monthly Result	Notes	Evidence	A: 0.9		Documents\2020	M: 0.8		Documents\2020	J: 0.7		Documents\2020			
Monthly Result	Notes	Evidence															
A: 0.9		Documents\2020															
M: 0.8		Documents\2020															
J: 0.7		Documents\2020															

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0012: EPWP monitoring	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	4: 100.0% 23 (296 for the whole organisation)	117.3% 27 cumulative (302 for the organisation)	3.5	
		Monthly Result	Notes		Evidence
		A: 0			N/a
		M: 0			N/a
		J: 0			N/a
pd-14-0005: Asset safeguarding	3: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management. [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: Yes			Documents\2020
	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: Yes			Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0027: General KPI: People from employment equity target groups employed	1: % of Previously disadvantaged individuals appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Avg All]	4: 100.0%	76.9%	3.0	REASONS: Detail provided under month notes INTERVENTIONS: None required NOTES: KPI changes with the amendment of the IDP in May 2021 to: "% of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan" Target changes to: "100%"
		70%	53.8% (7/13 employees)		
		Monthly Result	Notes		Evidence
		A: 66.7%	6/9 employees appointed in terms of the EE Plan - 2 Coloured Males appointed in Semi-Skilled Level (Team LeaderX2 - Electrical Eng Services) where Coloured Males are over-represented - Internal appointment made in terms of par 5.2.3(b) of the Recruitment and Selection Policy; 1 Coloured Male appointed in Professionally Qualified Level (Head: Revenue - Financial Services) where Coloured Males are over-represented - vacancy was advertised externally on three occasions and suitably qualified candidates from the designated groups could not be recruited.		Documents\2020
		M: 50%	1/2 employees appointed in terms of the EE Plan - 1 White Male appointed in Skilled Technical Level (Superintendent Electrical Construction - Electrical Eng Services) where White Males are over-represented - Vacancy was advertised externally on 3 occasions, including nationally, and suitably qualified candidates from the designated groups could not be recruited. Candidates from the designated groups on Shortlist 1 did not pass the interview. Candidate was appointed from Shortlist 2.		Documents\2020
		J: 0%	0/2 employees appointed in terms of the EE Plan - 1 Coloured Male appointed in Skilled Technical Level (Building Inspector - Development Services) where Coloured Males are over-represented - Vacancy was advertised externally and suitably qualified candidates from the designated groups on Shortlist 1 did not pass the interview. Vacancy was filled with candidate from Shortlist 2.; 1 White Female appointed in Semi-Skilled Level (Cashier/Enquiries Clerk Yzf - Financial Services) where White Females are over-represented - vacancy was advertised on two occasions and suitably qualified candidates from the designated groups could not be recruited. Filling of vacancy was urgent.		Documents\2020
pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan	1: % of the municipality's salary budget actually spent on implementing its workplace skills plan [Type=Qtr 4 Only]	4: 100.0%	140.0%	3.0	NOTES: Target in IDP = 1% (R2 393 824). Council budgeted 0.5% (R1 196 912) KPI changes with the amendment of the IDP in May 2021 to: "% of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative)" Target changes to: "At least 90%"
		0.5% (R1 196 912)	0.7% cumulative		
		Monthly Result	Notes		Evidence
		A: 0.57%	R1 362 317/R239 382 362 (% of municipality's salary budget actually spent on implementing its workplace skills plan).		Documents\2020
		M: 0.60%	R1 432 765/R239 382 362 (% of municipality's salary budget actually spent on implementing its workplace skills plan).		Documents\2020
		J: 0.65%	R1 561455/R239 382 362 (% of municipality's salary budget actually spent on implementing its workplace skills plan).		Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-16-0009: Promote employment equity through continuous planning	1: Review of employment equity plan as a result of any major event or restructuring that occurred during the financial year [Type=Qtr 4 Only]	4: 100.0% Yes (by end of June)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: N/a			
		M: N/a			
		J: Yes	No review necessary	Documents\2020	
pd-17-0012: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	96.5% cumulative	3.0	REASONS: FMS grant could not be spent because of circumstances beyond our control. In spite of various interventions not enough students could be recruited for bursary allocations. INTERVENTIONS: None required at this stage.
		Monthly Result	Notes	Evidence	
		A: 80.1%	Library service grant (capital): Budget = R70 000, YTD = R49 482 (70.7%) Library service grant (operating): Budget = R9 690 000, YTD = R7 859 115 (81.1%) FMS grant: Budget = R300 000, YTD = R148 175 (49.3%) Total Budget = R10 060 000, YTD = R8 056 772 (80.1%)	Documents\2020	
		M: 88.4%	Library service grant (capital): Budget = R70 000, YTD = R57 043 (81.4%) Library service grant (operating): Budget = R9 690 000, YTD = R8 688 950 (89.6%) FMS grant: Budget = R300 000, YTD = R148 175 (49.3%) Total Budget = R10 060 000, YTD = R8 894 168 (88.4%)	Documents\2020	
		J: 96.5%	Library service grant (capital): Budget = R70 000, YTD = R67 365 (96.2%) Library service grant (operating): Budget = R9 690 000, YTD = R9 492 220 (98.0%) FMS grant: Budget = R300 000, YTD = R148 175 (49.3%) Total Budget = R10 060 000, YTD = R9 707 761 (96.5%)	Documents\2020	
pd-19-0006: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Qtr 1 & 4]	4: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: Yes		Documents\2020	
		M: Yes		Documents\2020	
		J: Yes		Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Civil Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	Manage Civil Engineering Services				
pd-09-0013: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	100.0% 98.4% cumulative	3.0	
		Monthly Result	Notes	Evidence	
		A: 51.6%	Budget = R121 585 642, YTD Actual = R62 712 477 (Committed: R12 464 869)	Documents\2020	
		M: 76.4%	Budget = R121 585 642, YTD Actual = R92 866 425 (Committed: R11 387 647) Actual including committed = R104 254 072 (85.7%)	Documents\2020	
		J: 98.4%	Budget = R121 585 642, YTD Actual = R119 614 283	Documents\2020	
pd-09-0014: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	110.0% 99.0% for the year	3.3	
		Monthly Result	Notes	Evidence	
		A: 80%		Documents\2020	
		M: 89%		Documents\2020	
		J: 99%		Documents\2020	
pd-09-0015: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	95.4% 85.9% cumulative	2.9	
		Monthly Result	Notes	Evidence	
		A: 66.0%	Budget = R273 036 068, YTD Actual = R180 167 336	Documents\2020	
		M: 75.3%	Budget = R273 036 068, YTD Actual = R205 850 728	Documents\2020	
		J: 85.9%	Budget = R273 036 068, YTD Actual = R234 614 804	Documents\2020	
pd-09-0016: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	Certificate in Mun Financial Management (2), Amended Snr Certificate (4), Adult Education and Training (33), Front End Loader Operator (1) - Planned training	Documents\2020	
		M: 100%	Certificate in Mun Financial Management (2), Amended Snr Certificate (4), Adult Education and Training (33) - Planned training	Documents\2020	
		J: 100%	Certificate in Mun Financial Management (2), Amended Snr Certificate (4), Adult Education and Training (33), Convey Dangerous Goods by Novice New (4), Convey Dangerous Goods by Novice Refresher (8), Front End Loader Operator Refresher (3), Chainsaw Operator Refresher (10), Jack Hammer Operator Refresher (2), Weedcutter Operator Refresher (2) - Planned training	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0017: Council decision implementation	1: % of due council decisions initiated [Type=Qtr 1 & 4]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		A: 87.5%	1/8 resolutions not initiated/implemented (ob id 3583563 - N Quickfall)	Documents\2020	
		M: 100%	17/17 resolutions initiated/implemented	Documents\2020	
		J: 100%	7/7 resolutions initiated/implemented	Documents\2020	
pd-09-0018: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes	Evidence	
		A: 1	12 April 2021	SBS System	
		M: 1	17 May 2021	SBS System	
		J: 1	21 June 2021	SBS System	
pd-09-0021: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes	Evidence	
		A: 0		N/a	
		M: 0		N/a	
		J: 0		N/a	
pd-09-0023: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0% 100% cumulative by end of June annually	94.4% 17/18 for the year	2.8	REASONS: Coloured Male appointed in Semi-Skilled Level where Coloured Males are over-represented - Internal appointment made in terms of par 5.2.3(b) of the Recruitment and Selection Policy INTERVENTIONS: None required in this instance
		Monthly Result	Notes	Evidence	
		A: 100%	6/6 employees appointed in accordance with EE Plan	Documents\2020	
		M: 100%	1/1 employees appointed in accordance with EE Plan	Documents\2020	
		J: N/a	No employment equity opportunities	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0024: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		A: 100%	Total Requisitions= 403		Documents\2020
		M: 100%	Total Requisitions= 418		Documents\2020
		J: 100%	Total Requisitions= 92		Documents\2020
pd-09-0025: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		A: 100%	3rd Quarter Performance report		Documents\2020
		M: N/a	No report issued		
		J: 100%	SCM & other Contracts Administration		Documents\2020
	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	91.0%	3.0	REASONS: Information and the electronic workflow in the Collaborator system have been lost as a result of the Cyber attack in October 2020. INTERVENTIONS: Business Engineering has been informed to restore the electronic business process in Collaborator. Due to several other processes that also need to be attended to, the critical processes will take precedence.
		Monthly Result	Notes		Evidence
		A: 88%	1 of 8 findings to be implemented		Documents\2020
		M: 91%	1 of 11 findings to be implemented		Documents\2020
		J: 91%	One finding to be implemented		Documents\2020
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0026: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	4: 100.0%	100.0%	3.0	NOTES: Risk Assessments done for Buildings & Structures, Operations & Maintenance, Public Services and Trade Services
		Yes (bi-annually by November and May)	Yes		
		Monthly Result	Notes		Evidence
	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	A: Yes	Refer to Divisional Heads performance		Documents\2020
		M: N/a	All risk assessments done in April'21		
		J: N/a			
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	4: 100.0%	100.0%	3.0	
		bi-annually by November and May	Yes		
		Monthly Result	Notes		Evidence
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	A: Yes	Buildings & Structures		Documents\2020
		M: N/a			
		J: N/a			
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: N/a			
		4: 100.0%	0.0%		
		Yes	N/a		
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: N/a			

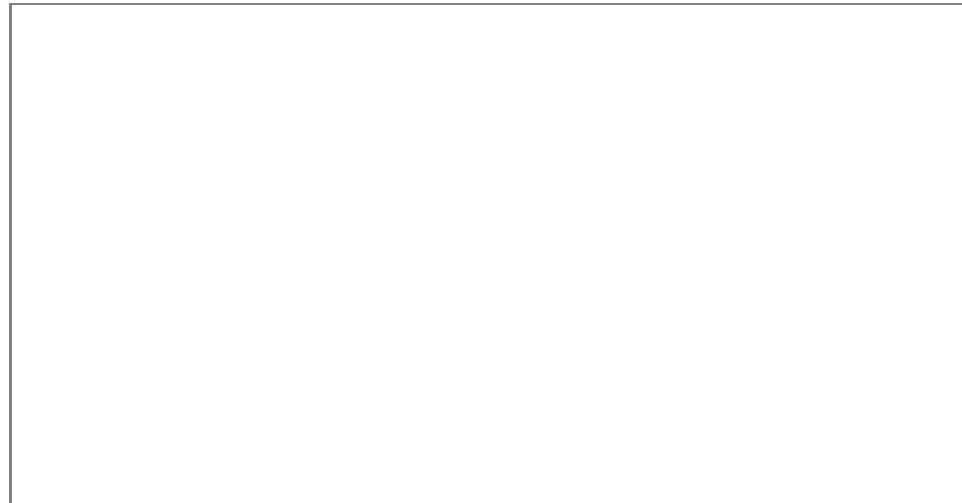
Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0028: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes	Evidence	
		A: 1	13 Apr 2021	Documents\2020	
		M: 1	4 Mei 2021	Documents\2020	
		J: 1	29 Jun 2021	Documents\2020	
pd-10-0017: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	80.0% 4.6 months at the end of qrt 4	3.0	REASONS: Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown and assessment scheduled for 17-19 May 2021 at Northlink College in Belhar. INTERVENTIONS: Awaiting dates of trade test.
		Monthly Result	Notes	Evidence	
		A: 4.6 mths	Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown and scheduled for 17-19 May 2021 at Northlink College in Belhar.	Documents\2020	
		M: 5 mths	Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown and assessment scheduled for 17-19 May 2021 at Northlink College in Belhar. Awaiting dates of trade test.	Documents\2020	
		J: 4.6 mths	Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown and assessment scheduled for 17-19 May 2021 at Northlink College in Belhar. Awaiting dates of trade test.	Documents\2020	
pd-10-0018: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	115.0% 2.0% pm average	3.4	
		Monthly Result	Notes	Evidence	
		A: 2.2%	124/5624 person days lost due to sick leave	Documents\2020	
		M: 1.3%	84/6237 person days lost due to sick leave	Documents\2020	
		J: 2.5%	155/6216 person days lost due to sick leave	Documents\2020	
pd-11-0001: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	4: 100.0% 76 (103 for the whole organisation)	164.3% 124.86 cumulative (164.4 for the organisation)	4.9	
		Monthly Result	Notes	Evidence	
		A: 13.8		Documents\2020	
		M: 13.1		Documents\2020	
		J: 11.2		Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-11-0001: EPWP monitoring	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	4: 100.0% 218 (296 for the whole organisation)	108.7% 237 cumulative (302 for the organisation)	3.3	
		Monthly Result	Notes		Evidence
		A: 43			Documents\2020
		M: 43			Documents\2020
		J: 0			NA
pd-12-0086: Improved water sustainability	1: % total water losses [Type=Avg All]	4: 100.0% Maintain the annual average below 17%	100.0% 17% (Provisional)	3.0	
		Monthly Result	Notes		Evidence
		A: 17%	Provisional		N/a
		M: 17%	Provisional		N/a
		J: 17%	Provisional		N/a
pd-14-0001: Asset safeguarding	3: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management. [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: Yes			Documents\2020
	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0% Yes	0.0%	0.0	
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: N/a	Nothing to report		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0014: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	4: 100.0%	100.0%	3.0	
		Yes (annually by end of June)	Yes		
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: Yes			Documents\2020
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	4: 100.0%	100.0%	3.0	
		1 per quarter	1		
		Monthly Result	Notes		Evidence
		A: 1		Q3 report submitted	Documents\2020
		M: N/a			
	J: N/a				
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	1: % of urban households with access to at least piped (tap) water within 200 meters from dwelling [Type=Avg All]	4: 100.0%	100.0%	3.0	NOTES: KPI changes with amendment of the IDP to "% of urban households with access to basic water supply (at least piped (tap) water within 200 meters from dwelling)"
		Monthly Result	Notes		Evidence
		A: 100%			CAD Drawings
		M: 100%			CAD Drawings
	J: 100%			CAD Drawings	
	2: % of urban households with access to at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP) [Type=Avg All]	4: 100.0%	100.0%	3.0	NOTES: KPI changes with amendment of the IDP to: "% of urban households with access to basic sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP))"
		Monthly Result	Notes		Evidence
		A: 100%			CAD Drawings a
		M: 100%			CAD Drawings a
	J: 100%			CAD Drawings a	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	3: % households registered for refuse removal service which receive a service once a week [Type=Avg All]	4: 100.0%	100.0%	3.0	NOTES: KPI changes with amendment of the IDP to "% households with basic refuse removal services or better (registered for refuse removal service which receive a service once a week)"
		Monthly Result	Notes	Evidence	
		A: 100%		Refuse removal s	
		M: 100%		Refuse removal s	
		J: 100%		Refuse removal s	
pd-17-0008: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	100.0% for the year	3.0	
		Monthly Result	Notes	Evidence	
		A: 100%	MIG: Budget = R21 183 000, YTD = R21 183 000 (100.0%) Proclaimed Roads Subsidy (operating): Budget = R175 000, YTD = R175 000 (100%) EPWP: Budget = R1 867 000, YTD = R1 867 000 (100%) TOTAL: Budget = R23 225 000, YTD = R23 225 000 (100.0%)	Documents\2020	
		M: 107.4%	MIG: Budget = R21 183 000, YTD = R22 923 000 (108.2%) Proclaimed Roads Subsidy (operating): Budget = R175 000, YTD = R175 000 (100%) EPWP: Budget = R1 867 000, YTD = R1 867 000 (100%) TOTAL: Budget = R23 225 000, YTD = R24 965 000 (107.4%)	Documents\2020	
		J: 100.0%	MIG: Budget = R22 923 000, YTD = R22 923 000 (100.0%) Proclaimed Roads Subsidy (operating): Budget = R175 000, YTD = R175 000 (100%) EPWP: Budget = R1 867 000, YTD = R1 867 000 (100%) TOTAL: Budget = R24 965 000, YTD = R24 965 000 (100.0%)	Documents\2020	
pd-19-0007: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Qtr 1 & 4]	4: 100.0% Yes	0.0%	0.0	
		Monthly Result	Notes	Evidence	
		A: Yes		Collab	
		M: Yes		Collab	
		J: Yes		Collab	

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2020/1 - PERFORMANCE MANAGEMENT (IDP): DIRECTORS (Quarterly)

Thursday, July 22, 2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Du Toit, Roelof - Director: Electrical Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	5.5 Ensure that a budget is submitted to provide sufficient electricity capacity for planned developments (built environment) that are feasible				
pd-17-0025: 5.5 Review and maintain master plans	1: Master plans reviewed and maintained [Type=Qtr 4 Only]	4: 100.0% Yes (annually by end of June)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: N/a			
		M: N/a			
		J: Yes			
Reviewed by DE					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	5.7 Provide electricity cost effectively				
pd-17-0029: 5.7 Provide competitive tariffs for industrial consumers in support of economic growth	1: Approval of tariffs by Nersa [Type=Qtr 4 Only]	4: 100.0% Annually before end of June	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: N/a			
		M: N/a			
		J: Yes			
Tariffs approved					
pd-17-0064: 5.7 Maintain energy losses at an acceptable level	1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only]	4: 100.0% Maintain the annual average below 8%	110.0% 6.73% (provisional)	3.3	
		Monthly Result	Notes	Evidence	
		A: 6.35%	Provisional	Spreadsheet Dir	
		M: 6.73%	Provisional	Spreadsheet Dir	
		J: 6.73%	Provisional	Spreadsheet Dir	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Humphreys, Philip - Director: Protection Services

Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.8 Increase the effectiveness of the municipal traffic & law enforcement service				

pd-17-0030: 1.8 Effective traffic and law enforcement execution by using our own Automated Number Plate Recognition (ANPR) Bus	1: Number of reports on progress submitted to the portfolio committee [Type=Qtr 4 Only]	4: 100.0% 10 per annum	100.0% 10 for the year	3.0
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Monthly Result	Notes	Evidence
A: 1	Monthly report to Portfolio Committee	Documents\2020
M: 1	Monthly report to Portfolio Committee	Documents\2020
J: 1	Monthly report to Portfolio Committee	Documents\2020

Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.9 Integrated Crime Prevention / Safety stakeholder collaboration				

pd-17-0031: 1.9 Effective safety partnerships in terms of the Integrated Safety Strategy through an MOU with all role-players, especially SAPS	1: Report on progress submitted to the Mayoral Committee [Type=Qtr 4 Only]	4: 100.0% Yes (annually by June)	100.0% Yes
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Monthly Result	Notes	Evidence
A: N/a		
M: N/a		
J: Yes	MOU with SAPS still in place. Good integrated partnerships exist.	Documents\2020

Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.10 Prevent and manage land invasion. Monitor informal settlements				

pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division	1: Number of reports on progress submitted to the Portfolio Committee [Type=Qtr 4 Only]	4: 100.0% 10 per annum	100.0% 12 for the year	3.0
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Monthly Result	Notes	Evidence
A: 1	Monthly Report to Portfolio Committee	Documents\2020
M: 1	Monthly report to Portfolio Committee	Documents\2020
J: 1	Monthly report to Portfolio Committee	Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.13 Swartland Safety Initiative				
pd-18-0003: 1.13 An effective Swartland Community Safety Forum	1: Report submitted to the Mayoral Committee [Type=Qtr 4 Only]	4: 100.0% Yes (annually by June)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: N/a		N/a	
		M: N/a		N/a	
		J: Yes	Report to MayCo 15 June 2021	Documents\2020	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes												
Krieger, Jo-Ann - Director: Development Services																	
Strategic Goal:	1 Improved quality of life for citizens																
Strategic Objective:	1.1 Facilitate access to the economy																
pd-20-0005: 1.1 Support local economic development through skills and enterprise development	1: Number of SMME training sessions [Type=Avg All]	4: 100.0% 1 per quarter	100.0% 4	3.0													
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a</td><td></td><td></td></tr><tr><td>M: 3</td><td>Entrepreneurship Workshop (WCDM) 13 May 2021 at Abbotsdale (17 entrepreneurs); 17 May 2021 at Malmesbury (30 people); Entrepreneurship training (recycle paper ZA) 18-21 May 2021 Malmesbury (28 entrepreneurs)</td><td>Documents\2020-</td></tr><tr><td>J: 1</td><td>SMME Training, 22-24 June 2021</td><td>Documents\2020-</td></tr></table>						Monthly Result	Notes	Evidence	A: N/a			M: 3	Entrepreneurship Workshop (WCDM) 13 May 2021 at Abbotsdale (17 entrepreneurs); 17 May 2021 at Malmesbury (30 people); Entrepreneurship training (recycle paper ZA) 18-21 May 2021 Malmesbury (28 entrepreneurs)	Documents\2020-	J: 1	SMME Training, 22-24 June 2021	Documents\2020-
Monthly Result	Notes	Evidence															
A: N/a																	
M: 3	Entrepreneurship Workshop (WCDM) 13 May 2021 at Abbotsdale (17 entrepreneurs); 17 May 2021 at Malmesbury (30 people); Entrepreneurship training (recycle paper ZA) 18-21 May 2021 Malmesbury (28 entrepreneurs)	Documents\2020-															
J: 1	SMME Training, 22-24 June 2021	Documents\2020-															
pd-20-0006: 1.1 Engagement with formal business on SMME support	1: Annual engagement held [Type=Qtr 4 Only]	4: 100.0% Yes (by June 2021)	100.0% Yes	3.0	NOTES: Target changes with the amendment of the IDP in May 2021 to Yes (annually by June)												
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a</td><td>None</td><td>N/a</td></tr><tr><td>M: N/a</td><td>None</td><td>N/a</td></tr><tr><td>J: Yes</td><td>Formal agreement set up between SM & PPC</td><td>Documents\2020-</td></tr></table>						Monthly Result	Notes	Evidence	A: N/a	None	N/a	M: N/a	None	N/a	J: Yes	Formal agreement set up between SM & PPC	Documents\2020-
Monthly Result	Notes	Evidence															
A: N/a	None	N/a															
M: N/a	None	N/a															
J: Yes	Formal agreement set up between SM & PPC	Documents\2020-															
Strategic Goal:	1 Improved quality of life for citizens																
Strategic Objective:	1.6 Coordinate social development internally and externally with partners																
pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internal Social Development Committee (ISOK) to identify additional action plans in each department that contributes to social development	1: Agreement reached on additional action plans in each department [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0													
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: Yes</td><td>Meeting held was held on 22 April 2021</td><td>Documents\2020-</td></tr><tr><td>M: N/a</td><td></td><td>N/a</td></tr><tr><td>J: Yes</td><td>Meeting held on 22 April 2021 and additional action plans were discussed</td><td>ocuments\2020-</td></tr></table>						Monthly Result	Notes	Evidence	A: Yes	Meeting held was held on 22 April 2021	Documents\2020-	M: N/a		N/a	J: Yes	Meeting held on 22 April 2021 and additional action plans were discussed	ocuments\2020-
Monthly Result	Notes	Evidence															
A: Yes	Meeting held was held on 22 April 2021	Documents\2020-															
M: N/a		N/a															
J: Yes	Meeting held on 22 April 2021 and additional action plans were discussed	ocuments\2020-															

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.7 Lobby for the basic needs and rights of vulnerable groups				
pd-17-0048: 1.7 Develop guidelines for person with disabilities	1: Guidelines approved [Type=Qtr 4 Only]	4: 100.0% Yes (by June 2021)	100.0% Yes	3.0	NOTES: Changes approved with the amendment of the IDP in May 2021: Objective changes to: Develop guidelines for vulnerable persons. KPI changes to: Guidelines for persons with disabilities approved
		Monthly Result	Notes		Evidence
		A: N/a	In progress		N/a
		M: N/a	Public participation in progress		N/a
		J: Yes	Final Persons with Disabilities Policy and guidelines approved by EMC		Documents\2020
Strategic Goal:	3 Quality and sustainable living environment				
Strategic Objective:	3.3 Enhance conservation and biodiversity				
pd-17-0053: 3.3 Finalise conservation and biodiversity management plan	1: Management plan completed [Type=Qtr 4 Only]	4: 100.0% By June 2021	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			N/a
		M: N/a			N/a
		J: Yes	The plan has been received and is available on Collab with reference 3628139, currently busy with public participation.		Documents\2020
		2: Registration of stewardship programme with Cape Nature on municipal land [Type=Qtr 4 Only]	4: 100.0% By June 2021	0.0% N/a - in next financial year	NOTES: Target changes with the amendment of the IDP in May 2021 to By June 2022
		Monthly Result	Notes		Evidence
		A: N/a			Documents\2020
		M: N/a			Documents\2020
		J: N/a	Stewardship Agreement to follow after Council decision on Management Plan in agreement with Cape Nature		N/a
Strategic Goal:	3 Quality and sustainable living environment				
Strategic Objective:	3.8 Increase access for citizens in new settlements to urban amenities, work, schools, clinics, parks, etc.				
pd-17-0059: 3.8 Do new housing developments in terms of the Social economic Facility Policy and the Spatial Development Framework (SDF)	1: Council approval of budget and implementation for social facilities in terms of the project approval by DHS [Type=Qtr 4 Only]	4: 100.0% Annually	0.0% N/a		REASONS: The project (Abbotsdale SEF) has been removed due to budget constraints INTERVENTIONS: None required
		Monthly Result	Notes		Evidence
		A: N/a	The project (Abbotsdale SEF) has been removed due to budget constraints		N/a
		M: N/a	The project (Abbotsdale SEF) has been removed due to budget constraints		N/a
		J: N/a	The project (Abbotsdale SEF) has been removed due to budget constraints		N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0060: 3.8 Secure funding for the social facilities	1: Council approval of budget and implementation for social facilities in terms of the project approval by DHS [Type=Qtr 4 Only]	4: 0.0%	0.0%		REASONS: The project (Abbotsdale SEF) has been removed due to budget constraints INTERVENTIONS: None required
		Annually	N/a		
		Monthly Result	Notes	Evidence	
		A: N/a	The project (Abbotsdale SEF) has been removed due to budget constraints	N/a	
		M: N/a	The project (Abbotsdale SEF) has been removed due to budget constraints	N/a	
J: N/a	The project (Abbotsdale SEF) has been removed due to budget constraints	N/a			
Strategic Goal:	3 Quality and sustainable living environment				
Strategic Objective:	3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing				
pd-17-0063: 3.9 Obtain land use rights and secure funding for FLISP housing, affordable housing and social housing	2: Funding secured [Type=Qtr 4 Only]	4: 100.0%	0.0%		NOTES: With the amendment of the IDP in May 2021 the KPI changed to "Funding securedapplication to DHS submitted" and the target to "By June 2023"
		By June 2022	N/a - in next financial year		
		Monthly Result	Notes	Evidence	
		A: N/a		N/a	
		M: N/a		N/a	
J: N/a		N/a			
pd-20-0002: 3.9 Draft a credible social housing policy	1: Social Housing policy completed [Type=Qtr 4 Only]	4: 0.0%	0.0%		REASONS: With the amendment of the IDP in May 2021 the KPI and target were deleted INTERVENTIONS: None required
		Yes (by June 2021)	N/a		
		Monthly Result	Notes	Evidence	
		A: N/a		N/a	
		M: N/a		N/a	
J: N/a		N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager

Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business
Strategic Objective:	4.6 Identify risks and implement preventative and corrective controls

pd-17-0068: 4.6 Maintain an effective independent Performance and Risk Audit Committee as per legislation (Appoint for three years, but can extend for six years)	1: Appointment of new members for the PRF Committee over a period of three years for continuity [Type=Qtr 4 Only]	4: 100.0% Annually by June	100.0% Yes	3.0
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Monthly Result	Notes	Evidence
A: N/a		
M: Yes	All members appointed	Documents\2020
J: N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes												
Terblanche, Madelaine - Director: Corporate Services																	
Strategic Goal:	2 Inclusive economic growth																
Strategic Objective:	2.7 Increase tourism visitors and brand as a good place to live																
pd-17-0039: 2.7 Finalise (and implement) a more effective tourism destination marketing and development business model	1: Model finalised [Type=Qtr 4 Only]	4: 100.0% Yes (by June 2021)	100.0% Yes	3.0	NOTES: KPI changes with the amendment of the IDP in May 2021 to "Model finalised"												
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a</td><td></td><td></td></tr><tr><td>M: Yes</td><td>Approved on 20 May 2021, subject to funding</td><td>Documents\2020</td></tr><tr><td>J: N/a</td><td></td><td></td></tr></table>						Monthly Result	Notes	Evidence	A: N/a			M: Yes	Approved on 20 May 2021, subject to funding	Documents\2020	J: N/a		
Monthly Result	Notes	Evidence															
A: N/a																	
M: Yes	Approved on 20 May 2021, subject to funding	Documents\2020															
J: N/a																	
pd-20-0001: 2.7 Do product assessment and compile a development and marketing strategy for the Swartland	1: Study done and strategy compiled [Type=Qtr 4 Only]	4: 0.0% Yes (by June 2021)	0.0% N/a		REASONS: Target changes with the amendment of the IDP in May 2021 to Yes (by June 2024)												
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a</td><td></td><td></td></tr><tr><td>M: N/a</td><td></td><td></td></tr><tr><td>J: N/a</td><td></td><td></td></tr></table>						Monthly Result	Notes	Evidence	A: N/a			M: N/a			J: N/a		
Monthly Result	Notes	Evidence															
A: N/a																	
M: N/a																	
J: N/a																	
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business																
Strategic Objective:	4.3 Employment relations that create a climate of trust, cooperation and stability and accomplish a harmonious and productive workforce																
pd-17-0072: 4.3 Implement a programme of innovative interventions, e.g. diversity management and awareness, climate creation to ensure sound employee relations and practices	1: Programme implemented [Type=Qtr 4 Only]	4: 100.0% By June 2021	100.0% Yes	3.0	NOTES: Completed in July 2019												
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a</td><td></td><td></td></tr><tr><td>M: N/a</td><td></td><td></td></tr><tr><td>J: Yes</td><td>Programme already completed in July 2019</td><td>Evidence with W</td></tr></table>						Monthly Result	Notes	Evidence	A: N/a			M: N/a			J: Yes	Programme already completed in July 2019	Evidence with W
Monthly Result	Notes	Evidence															
A: N/a																	
M: N/a																	
J: Yes	Programme already completed in July 2019	Evidence with W															

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	4.10 Accomplish effective and efficient HR management				

pd-20-0003: 4.10 Implement data analysis procedure for future municipal needs (see elaboration)

1: Data analysis implemented [Type=Qtr 4 Only]

4: 0.0%
Yes (by June 2022)

0.0%
N/a - next financial year

Monthly Result	Notes	Evidence
A: N/a		
M: N/a		
J: N/a		

Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	3.10 Facilitate access for citizens to secure tenure				

pd-20-0004: 3.10 Implement title restoration programme in cooperation with Human Settlements (2020/21 & 2021/22)

1: Percentage of pre-1994 properties (estate cases) transferred [Type=Qtr 4 Only]

4: 100.0%
50% of 24 by June 2021;
100% of 24 by June 2022

116.0%
58%

3.5

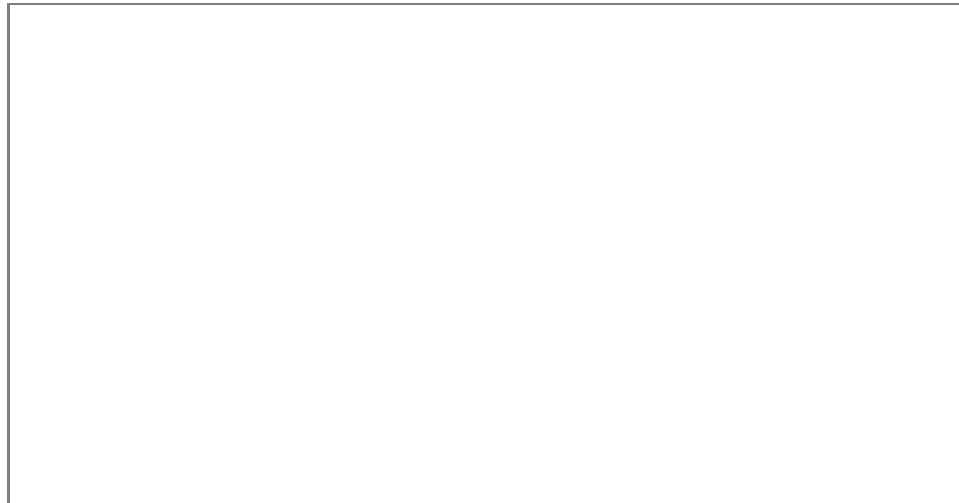
NOTES: With the amendment of the IDP in May 2021 the KPI changes to "% of 24 (pre-1994) estate properties transferred" and the target to "100% by June 2022"

Monthly Result	Notes	Evidence
A: 0%	Documents being finalised with beneficiaries	N/a
M: 8%	2/24 transfers in process (Darling cases)	Documents\2020
J: 58%	14/24 transfers in process (Darling cases 2, Malmesbury cases 10, Riebeek West 2)	Documents\2020

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Civil Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	5.1 Secure sufficient long term bulk water provision				
pd-18-0007: 5.1 Conduct an alternative water source study	1: Study completed and report submitted to Portfolio Committee [Type=Qtr 4 Only]	4: 100.0% Yes (by end of June 2021)	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		A: N/a			
		M: N/a			
		J: Yes		Documents\2020	

SWARTLAND MUNICIPALITY

STRATEGIC MANAGEMENT SYSTEM



2020/1 - [SDBIP] PROJECT SCHEDULES

	Planned Activity
	Actual Activity
	Planned Milestone
	Actual Milestone
	Actual Milestone on Planned Milestone

Thursday, July 22, 2021

Office of the Municipal Manager

Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council

Location: Municipal area

Vote Nos: 9/116-22-737

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Equipment - purchasing													

Project: pj-09-0021ab - Equipment Municipal Manager

Location: Municipal area

Vote Nos: 9/124-28-737

Fin Source: CRR 3,203

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital										1,203	2,000		3,203	3,203				
Expenditure to date	Capital			1,152	773				-641			1,919		3,203			3,203		0.0%

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Vote Nos: 9/115-277-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 32,481

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2020: On order R2895 Sept 2020: Spend R2895 Okt 2020: on order R5200 Nov 2020: On order R5200 Dec 2020: Spend R5420 on order R12278 Jan 2021: Spend R845 Feb 2021: On order R1439 Mar 2021: On order R21395 Apr 2021: on Order R19752 May 2021: On order R19007																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		5,000	10,000	9,160	10,000	9,000		-10,679					32,481	32,481				
Expenditure to date		Capital			2,895			5,420	845			2,385	745	620	12,910			12,910	19,571	60.3%

Project: pj-19-0028 - Neighbourhood Watch point: Alfa Street

Proj Start: Proj End:

Location: Malmesbury West

Fin Source: CRR 100,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Sep 2020: Busy with construction of container. Oct 2020: Container delivered to site. Nov 2020: Busy with service connections. Des 2020: Service connections complete. Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			30,000	30,000	40,000								100,000	100,000				
Expenditure to date		Capital						100,000							100,000			100,000		0%

Municipal Property

Project: pj-16-0006 - Equipment Buildings & Maintenance

Location: Municipal area

Vote Nos: 9/108-178-749

Fin Source: CRR

45,300

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing													Complete				
S/Notes: Aug 2020: On order R32356 Sept 2020: Spend R32356, on order R11594 Okt 2020: Spend R8811 , on order R3829 Nov 2020: Spend R2420 , on order R1409 Dec 2020: On order R1409 Jan 2021: Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5,300	10,000	20,000	5,000	5,000						45,300	45,300				
Expenditure to date	Capital			32,356	8,811	2,420								43,587			43,587	1,713	3.8%

Project: pj-19-0001 - Buildings: Social Economic Facility - Chatsworth (Multi-year project)

Location: Chatsworth

Vote Nos: 9/108-170-474

Fin Source: CRR

3,870,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2020: Tender closed, busy with evaluation. BAC report to be submitted in August 2020. Aug 2020: Tender awarded, site handover scheduled third week in September. Sep 2020: Site handover complete. Oct 2020: Construction completion - 5% Nov 2020: Constriction completion - 7% Dec 2020: Construction completion - 8% Jan 2021: Construction completion - 15% Feb 2021: Construction completion - 20%. Project delay due to availability of steel sections and chromadek roof sheeting. March 21: Construction completion - 25%. Project delayed due to availability of steel sections and chromadek roof sheeting. Apr 21: Contract delayed due to availability of steel and roof sheeting, contractor will not be able to finish project on time, completion 35%. May 21: Contract delayed due to availability of steel and roof sheeting, contractor will not be able to finish project on time, completion 45%. Jun 21: Contract delayed due to availability of steel and roof sheeting, contractor will not be able to finish project on time, completion 60%.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			250,000	600,000	700,000	300,000	300,000	500,000	400,000	420,000	400,000		3,870,000	3,870,000				
Expenditure to date	Capital					194,499	640,132		188,105	426,891	152,835	323,670	742,463	2,668,593			2,668,593	1,201,407	31.0%

Project: pj-19-0003 - Buildings: Disability Facilities, Additions and/or Upgrading**Vote Nos:** 9/108-171-142**Location:****Fin Source:** CRR

1,020,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Construction													Complete					
S/Notes: Jul 2020: Tender closed, busy with evaluation. BAC report to be submitted in August 2020. Aug 2020: Tender awarded, awaiting appointment of QS. Sep 2020: Tender awarded, awaiting appointment of QS. Oct 2020: QS appointed, construction to start in November. Nov 2020: Construction started. Dec 2020: Contrsuction completion 5%. Jan 2021: Construction completion 10%. Feb 2021: Construction completion 30%. March 21: Construction completion 60%. Apr 21: Construction completion 80%. May 21: Construction compeletion 95% Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			250,000	250,000	250,000	250,000							1,000,000	1,020,000				
Expenditure to date		Capital							2,320	160,124	446,686	147,069	14,518	176,565	947,282			947,282	72,718	7.1%

Project: pj-20-0001 - Buildings: Development of new stores, Malmesbury**Vote Nos:** 9/108-428-164**Location:** Wesbank**Fin Source:** CRR

380,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jan 2021: Building plans completed and submitted. Feb 2021: Building plans completed and submitted. March 2021: Project on hold to consider alternative options for the operations of the stores.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital										100,000	200,000	200,000	500,000	380,000				
Expenditure to date	Capital									6,500	42,183	95,468	207,931	352,082			352,082	27,918	7.3%

Project: pj-20-0002 - Vehicles Buildings: Replace road painting machine

Location: Municipal area

Vote Nos: 9/108-458-114

Fin Source: CRR

286,400

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Purchase													Complete				
S/Notes: Aug 2020: Tenders invited. Sep 2020: Tenders closed, busy with evaluation. Oct 2020: Tender awarded, awaiting delivery. Nov 2020: Awaiting delivery. Dec 2020: Awaiting delivery. Jan 2021: Delivered Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						286,400							286,400	286,400				
Expenditure to date	Capital						286,400							286,400			286,400		0%

Project: pj-20-0032 - Buildings: Conversion / operationalisation of office space (STB)

Location: Municipal area

Vote Nos: 9/108-592-264

Fin Source: CRR

500,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: July 2020: Detail survey and as-built drawing complete. Busy with detailed layout. Aug 2020: Busy with detail design. Sep 2020: Busy with detail design. Oct 2020: Busy with detail design and heritage approval. Nov 2020: Busy with detail design and heritage approval. Dec 2020: Busy with detail design and heritage approval. Jan 2021: Busy with tender documentation, tenders to be invited on 19 Feb 2021. Feb 2021: Tenders invited on 19 Feb 2021. March 2021: Tender colsed, busy with evaluation. Apr 2021: Busy with tender evaluation. May 2021: Busy with tender evaluation. Jun 2021: Tender awarded, costruction to commence in July 2021.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital										100,000	200,000	200,000	500,000	500,000				
Expenditure to date	Capital											470,810	29,190	500,000			500,000		0.0%

Project: pj-20-0033 - Buildings: Conversion / operationalisation of office space (Nedbank)

Location: Municipal area

Vote Nos: 9/108-430-262

Fin Source: CRR

500,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Feb 2021: Tenders invited on 19 Feb 2021. March 2021: Tender colsed, busy with evaluation. May 2021: Busy with tender evaluation. Jun 2021: Tender awarded, costruction to commence in July 2021																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											500,000		500,000	500,000				
Expenditure to date	Capital											479,344		479,344			479,344	20,656	4.1%

Parks and Amenities

Project: pj-11-0058 - Equipment Parks

Location: Municipal area

Vote Nos: 9/112-41-749

Fin Source: CRR

58,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2020:Spend R34215 Sept 2020:Spend R20130 Okt 2020: no spending Nov 2020: no spending Dec 2020: on order R260 Jan 2021: Spend R2600 Feb 2021 : Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10,000	10,000	18,000	10,000	10,000						58,000	58,000				
Expenditure to date		Capital		34,215	20,130				2,600			500			57,445			57,445	555	1.0%

Project: pj-17-0079 - Parks: Ward Committee projects**Location:** Municipal area**Vote Nos:** 9/112-206-18**Fin Source:** CRR

1,231,056

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Jul 2020: On order R258 178. Aug 2020: Play park equipment ordered. Sep 2020: Play park equipment ordered. Oct 2020: Play park equipment ordered. Nov 2020: Tenders invited. Dec 2020: Tender awarded. Jan 2021: Busy with installation of equipment. Feb 2021: Busy with installation of equipment. March 2021: Completion 95%. April 2021: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	58,333	58,333	258,333	258,333	258,333	175,389	58,333	58,333	58,333	58,333	38,333	-107,663	1,231,056	1,231,056				
Expenditure to date		Capital	256,260		20,070	88,901	193,529	35,062		39,163	306,780	165,508	45,877	38,879	1,190,029			1,190,029	41,027	3.3%

Streets**Project: pj-09-0004 - Roads: Resealing of roads - Swartland****Location:** Municipal area**Vote Nos:** 9/110-85-144 [MIG]; 9/110-85-99 [CRR]**Fin Source:** CRR

18,037,251

MIG

2,766,749

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Tender process																		
1	2	Construction													Complete					
S/Notes: July 2020: Tender closed, busy with evaluation. BAC report to be submitted in August 2020. Aug 2020: Tender awarded. Sep 2020: Compiling work packages. Oct 2020: Work packages complete, contruction to start in Nov 2020. Nov 2020: Construction commenced. Dec 2020: Construction completion 7%. Jan 2021: Construction completion 40%. Feb 2021: Construction completion 50%. March 2021: Construction completion 50%. April 2021: Construction completion 80%. May 2021: Construction compeletion 90%. Jun 2021: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2,000,000	4,000,000	5,026,749	2,000,000	1,000,000	2,000,000	2,871,251		1,740,000	166,000	20,804,000	20,804,000				
Expenditure to date		Capital		219,643			43,798	3,401,324	5,180	586,929	5,078,172	936,191	3,170,383	7,317,238	20,758,857			20,758,857	45,143	0.2%

Project: pj-16-0015 - Roads: New Roads**Vote Nos:** 9/110-175-154 [CRR]**Proj Start:** **Proj End:****Location:** Municipal area**Fin Source:** CRR

15,000,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Construction													Complete					
S/Notes: July 2020: Tender awarded, detail design of roads, survey and geotechnical investigation to follow. Aug 2020: Busy with detail design of roads. Sep 2020: Busy with detail design of roads. Oct 2020: Detail design complete, busy compiling work packages. Nov 2020: Detail design complete, busy compiling work packages. Dec 2020: Finalising arrangements with contractor, construction to commence January 2021. Jan 2021: Construction commenced, completion 5%. Feb 2021: Construction completion 35%. March 2021: Construction completion 45%. April 2021: Construction completion 65%. May 2021: Constrution completion 90%. Jun 2021: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			1,000,000	2,000,000	2,000,000	1,500,000	800,000	1,700,000	2,000,000	2,000,000	2,000,000		15,000,000	15,000,000				
Expenditure to date		Capital								5,250	2,663,657	3,004,101	4,641,889	2,764,001	13,078,898			13,078,898	1,921,102	12.8%

Project: pj-17-0019 - Vehicles Roads: CK33796 Isuzu KB**Vote Nos:** 9/110-87-763**Proj Start:** **Proj End:****Location:** Moorreesburg**Fin Source:** CRR

289,421

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase													complete					
S/Notes: Aug 2020: Tenders invited. Sep 2020: Tender received, busy with evaluation. Oct 2020 Tender awarded, awaiting delivery. Nov 2020: Tender awarded, awaiting delivery. Dec 2020: Tender awarded, awaiting delivery. Jan 2021: Tender awarded, awaiting delivery. Feb 2021: Awaiting delivery. Mar 2021: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						289,421							289,421	289,421				
Expenditure to date		Capital									289,420				289,420			289,420	1	0.0%

Project: pj-17-0080 - Roads: Ward Committee projects**Vote Nos:** 9/110-205-13**Location:** Municipal area**Fin Source:** CRR

700,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Complete				
S/Notes: Aug 2020: Speed humps and raised intersections identified, construction to be done with resealing projects.g Sep 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Oct 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Nov 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Dec 2020: Speed humps and raised intersections identified, construction to be done with resealing projects. Jan 2021: Construction completion 50%. Feb 2021: Construction completion 70%. March : Construction completion 95%. Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						200,000	200,000	200,000	100,000				700,000	700,000				
Expenditure to date	Capital					21,638	163,321	44,712	14,134	439,190	17,006			700,000			700,000		0%

Project: pj-19-0007 - Vehicles Roads: Mechanical Broom**Vote Nos:** 9/110-209-749**Location:****Fin Source:** CRR

1,347,827

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: Sep 2020: Tender awarded, awaiting delivery. Oct 2020: Tender awarded, awaiting delivery. Nov 2020: Tender awarded, awaiting delivery. Dec 2020: Tender awarded, awaiting delivery. Jan 2021: Tender awarded, awaiting delivery. Feb 2021: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					1,347,827								1,347,827	1,347,827				
Expenditure to date		Capital								1,347,826					1,347,826			1,347,826	1	0.0%

Sewerage

Project: pj-09-0003 - Equipment Sewerage: Telemetry

Location: Municipal area

Vote Nos: 9/111-278-749

Fin Source: CRR

62,100

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase of equipment													Complete					
S/Notes: Jan 2021: Installation to be done at Chastworth Reservoir. Feb 2021: Finalising specifications for telemetry installation. March 2021: Completion 90%. May 2021: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									32,000	30,100			62,100	62,100				

Project: pj-10-0114 - Equipment Sewerage

Location: Municipal area

Vote Nos: 9/111-33-749

Fin Source: CRR

26,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2020:Spend R2412 , on order R14273 Sept 2020: Spend R5824 , on order R16648 Okt 2020: Spend R3639 , on order R13009 Nov 2020:Spend R909 , on order R10500 Dec 2020: On order R10500 Jan 2021: Spend R10500 Feb 2021: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					10,000	5,000	5,000	6,000					26,000	26,000				
Expenditure to date		Capital		2,412	5,824	3,639	910		10,500						23,285			23,285	2,715	10.4%

Sportsgrounds

Project: pj-17-0074 - Sport: Upgrading of Sports Grounds: Chatsworth

Location: Chatsworth

Vote Nos: 9/106-531-132

Fin Source: MIG

1,036,324

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Design and Tender																		
1	2	Construction													Complete					
S/Notes: July 2020: Busy with detail design and tender documentation. Aug 2020: Busy with detail design and tender documentation. Sep 2020: Busy with detail design and tender documentation. Oct 2020: Tenders invited. Nov 2020: Tender closed, busy with evaluation. Dec 2020: Tender awarded. Jan 2021: Site handover complete, construction to start in February. Feb 2021: Construction commenced, completion 5% March 2021: Construction completion 20%. April 2021: Construction completion 60%. May 2021: Construction completion 90%. Jun 2021: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				500,000	500,000	267,430							1,267,430	1,036,324				
Expenditure to date		Capital									75,060	307,924	381,366	271,974	1,036,324			1,036,324		0.0%

Project: pj-17-0075 - Sport: Upgrading of Sports Grounds: Darling

Location: Darling

Vote Nos: 9/106-532-136

Fin Source: CRR

2,359,855

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Design and Tender																		
1	2	Construction																		
S/Notes: Jul 2020: Busy with detail design and tender documentation. Aug 2020: Busy with detail design and tender documentation. Oct 2020: Tenders invited. Nov 2020: Tender closed, busy with evaluation. Dec 2020: Tender awarded. Jan 2021: Site handover complete, construction to start in February. Feb 2021: Construction commenced, completion 5%. March 2021: Construction completion 20%. April 2021: Construction completion 80%. May 2021: Construction completion 90%. Jun 2021: Work scheduled for 2020/2021 complete, project to continue in 2021/2022.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				500,000	500,000	500,000	300,000	328,749					2,128,749	2,359,855				
Expenditure to date		Capital								2,100	77,760	754,555	465,714	864,443	2,164,572			2,164,572	195,283	8.3%

Project: pj-19-0040 - Sport: Security and upgrading: Kalbaskraal irrigation**Location:** Kalbaskraal**Vote Nos:** 9/106-404-27 [CRR]**Fin Source:** CRR

31,172

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Aug 2020: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				31,172									31,172	31,172				

Storm Water

Project: pj-09-0009 - Storm water network (Swartland)**Location:** Municipal area**Vote Nos:** 9/114-98-129**Fin Source:** CRR

500,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Sep 2020: Construction implemented departmental. Oct 2020: Construction implemented departmental. Nov 2020: Construction implemented departmental. Dec 2020: Construction implemented departmental. Jan 2021: Completion 20% Feb 2021: Completion 40%. Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				200,000	200,000	100,000							500,000	500,000				
Expenditure to date		Capital			1,904	385	80,285	77,104	16,425	103,174	69,440	95,995		10,200	454,911			454,911	45,089	9.0%

Project: pj-11-0060 - Equipment Streets and Storm Water**Location:** Municipal area**Vote Nos:** 9/114-44-749**Fin Source:** CRR

58,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Aug 2020:Spend R22965 , on order R9661 Sept 2020: On order R25333 Okt 2020: Spend R21501 , on order R4774 Nov 2020:Spend R14919 Dec 2020: Complete Jan 2021: On order R10850 Feb 2021: On order R10850 Mar 2021: Spend R10850 , on order R2450 Apr 2021: Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				5,000	15,000	5,000	5,000	15,000	13,000				58,000	58,000				
Expenditure to date		Capital		22,965		21,501					10,850	2,450	-1,500		56,266			56,266	1,734	3.0%

Water

Project: pj-11-0062 - Equipment Water

Location: Municipal area

Vote Nos: 9/105-36-741

Fin Source: CRR

54,519

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing													Complete				
S/Notes: Aug 2020:Spend R22788 , on order R8130 Sept 2020: on order R8130 Okt 2020: Spend R8123 , on order R14919 Nov 2020: Spend R14 919 Dec 2020: Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5,000	10,840	10,000	5,000	5,000	18,679					54,519	54,519				
Expenditure to date	Capital		22,788		8,130	14,919						8,679		54,516			54,516	3	0.0%

Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering

Location: Municipal area

Vote Nos: 9/105-183-126

Fin Source: CRR

166,750

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													complete				
S/Notes: Dec 2020: Finalising specifications. Jan 2021: Finalising specifications. Feb 2021: Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					166,750								166,750	166,750				
Expenditure to date	Capital				166,750									166,750			166,750		0%

Project: pj-18-0055 - Vehicles Water: CK23982 NP300 Hardbody

Location: Municipal area

Vote Nos: 9/105-187-763

Fin Source: CRR

289,421

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Purchase													complete				
S/Notes: Aug 2020: Tenders invited. Sep 2020: Tender closed, busy with evaluation. Oct 2020: Tender awarded, awaiting delivery. Nov 2020: Tender awarded, awaiting delivery. Dec 2020: Tender awarded, awaiting delivery. Jan2021: Awaiting delivery. Feb 2021: Awaiting delivery. Mar 2021:Delivered Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						289,421							289,421	289,421				
Expenditure to date	Capital									289,420				289,420			289,420	1	0.0%

Project: pj-18-0072 - Water: New Connections: Water Meters

Location: Municipal area

Vote Nos: 9/105-405-23 [CRR]

Fin Source: CRR

612,242

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Jul 2020: On order R26118. Aug 2020: On order R26118 Sept 2020: Spend R162269 , on order R18753 Oct 2020: Spend R11621, on order R21209 Nov 2020: On order R21209 Dec 2020: On order R21209 Jan 2021: Spend R35182, on order R13764 Feb 2021: Spend R63025 on order R54141 Mar 2021: Spend R93 444 Apr 2021: Spend R46091, on order R7846																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	30,000	30,000	30,000	40,000	40,000	30,000	30,000	40,000	40,000	50,000	36,688	30,000	426,688	612,242				
Expenditure to date		Capital	24,159	33,389	164,853	11,621			35,182	63,025	93,444	46,091	57,844	36,625	566,233			566,233	46,009	7.5%

Project: pj-19-0011 - Water: Bulk water infrastructure

Location:

Vote Nos: 9/105-376-128

Fin Source: CRR

372,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Oct 2020: Expenditure will be incurred if repairs/upgrades are required on the bulk system. Nov 2020: Expenditure will be incurred if repairs/upgrades are required on the bulk system. Dec 2020: Expenditure will be incurred if repairs/upgrades are required on the bulk system. Jan 2021: Expenditure will be incurred if repairs/upgrades are required on the bulk system. Feb 2021: Expenditure will be incurred if repairs/upgrades are required on the bulk system. March 2021: Expenditure will be incurred if repairs/upgrades are required on the bulk system. April 2021: Expenditure will be incurred if repairs/upgrades are required on the bulk system. May 2021: Expenditure will be incurred if repairs/upgrades are required on the bulk system.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000		100,000		100,000		100,000		100,000		500,000	372,000				
Expenditure to date	Capital												111,709	111,709			111,709	260,291	70.0%

Project: pj-19-0014 - Water: Riebeek Wes Square: New Borehole, Pumps and Irrigation

Location: Riebeek West

Vote Nos: 9/105-214-318

Fin Source: CRR

100,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Complete				
S/Notes: Aug 2020: Tenders closed busy with evaluation. Sep 2020: Tenders closed busy with evaluation. Oct 2020: Tender awarded. Jan 2021: Busy with the design of the irrigation system. Jan 2021: Busy with the design of the irrigation system. Feb 2021: Busy with the design of the irrigation system. March 2021: Tenders invited for irrigation system April 2021: Construction completion 50%. Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					50,000	50,000							100,000	100,000				
Expenditure to date	Capital												90,115	90,115			90,115	9,885	9.9%

Project: pj-20-0008 - Water: Upgrade of water supply - Industrial area (Malmesbury)

Location: Malmesbury

Vote Nos: 9/105-518-334

Fin Source: CRR

944,446

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jan 2021: Busy with appointment of consulting engineer. Feb 2021: Consulting engineer appointment, busy with prelim design. March 2021: Consulting engineer appointment, busy with prelim design. April 2021: Consulting engineer appointment, busy with prelim design. May 2021: Consulting engineer appointment, busy with prelim design. Jun 2021: Consulting engineer appointment, busy with prelim design.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									300,000	300,000	300,000	100,000	1,000,000	944,446				
Expenditure to date	Capital						69,616				928,612			998,228			998,228	-53,782	-5.7%

Cleansing Services

Project: pj-11-0059 - Equipment Refuse Removal

Location: Municipal area

Vote Nos: 9/104-190-749

Fin Source: CRR

20,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 2020: R10453. Sept 2020: On order R7394 Okt 2020: Spend R1701 , on order R7394 Nov 2020:On order R7394 Dec 2020: Spend R7394 Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000	10,000									20,000	20,000				
Expenditure to date	Capital		10,453		1,701		7,394							19,549			19,549	451	2.3%

Project: pj-14-0021 - Refuse site Moorreesburg - fencing

Location: Moorreesburg

Vote Nos: 9/104-489-338

Fin Source: CRR

250,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Busy with detail design and tender documentation. Jan 2021: Busy with detail design and tender documentation. Feb 2021: Busy with detail design and tender documentation. March 2021: Tenders for levelling advertised. April 2021: Tender for levelling awarded. May 2021: Busy with levelling of the fence route. Jun 2021: Work scheduled for 2020/2021 complete, project to continue in 2021/2022.																				
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital												100,000	150,000	250,000	250,000				
Expenditure to date	Capital												228,389	228,389			228,389	21,611	8.6%	

Project: pj-17-0040 - Vehicles Refuse: CK36152 Nissan UD290**Location:** Municipal area**Vote Nos:** 9/104-192-763**Fin Source:** CRR

2,595,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: Sep 2020: Busy with tender documentation. Oct 2020: Busy with tender documentation. Nov 2020: Tender invited. Dec 2020: Tender awarded. Jan 2021: Awaiting delivery. Feb 2021: Awaiting delivery. Mar 2021: Awaiting delivery Apr 2021: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					235,000	7,143	7,143	7,143	7,143	2,317,143	7,143	7,142	2,595,000	2,595,000				
Expenditure to date		Capital										2,594,340			2,594,340			2,594,340	660	0.0%

Project: pj-19-0015 - Refuse: Wheely Bins: Pilot Project**Location:****Vote Nos:** 9/104-216-422**Fin Source:** CRR

1,057,009

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Complete					
S/Notes: Jul 2020: Tender for supply and delivery of wheelie bins awarded. Aug 2020: Planning the distribution and roll out of project. Sep 2020: Busy with the roll out of the project. Oct 2020: Busy with the roll out of the project. Nov 2020: Wheelie bin distribution complete. Dec 2020: Monitoring project. Jan 2021: Monitoring project. Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10,000	57,660	765,000	254,449							1,087,109	1,057,009				
Expenditure to date		Capital		790,000	30,545	81,655	90,234			10,324					1,002,758			1,002,758	54,251	5.1%

Project: pj-19-0016 - Equipment Refuse bins, traps, skips (Swartland)**Location:****Vote Nos:** 9/104-245-749**Fin Source:** CRR

270,319

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
S/Notes: Okt 2020: on order R270319 Nov 2020: Spend R270 319 Complete																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				142,340	127,979								270,319	270,319				
Expenditure to date		Capital					270,319								270,319			270,319		0.0%

Sewerage: Waste Water Treatment Plant

Project: pj-13-0008 - Sewerage: Moorreesburg

Vote Nos: 9/107-95-87 [CRR]; 9/107-95-81 [MIG]

Location: Moorreesburg

Fin Source: CRR 32,498,315
MIG 9,303,685

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Construction																		
S/Notes: July 2020: Mechanical contract - major equipment ordered; Civil contract - construction start in September 2020 Aug 2020: Awaiting construction permit, start of construction scheduled for September. Sep 2020: Awaiting construction permit, start of construction scheduled futher delayd. Oct 2020: Civil contractor establishing on site. Nov 2020: Construction works started. Des 2020: Construction completion 1%. Jan 2021: Construction completion 3%. Feb 2021: Construction completion 6%. March 2021: Construction completion 8% (multi-year project). April 2021: Construction completion 25% (multi-year project). May 2021: Construction completion 30% (multi-year project). June 2021: Construction completion 35% (multi-year project).																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,302,000	41,802,000	41,802,000				
Expenditure to date		Capital		4,370	2,014,331	14,498	6,177,940	1,111,414		27,160	1,973,593	9,127,111	13,791	18,340,220	38,804,429			38,804,429	2,997,571	7.2%

Project: pj-18-0004 - Sewerage: Darling

Vote Nos: 9/107-90-102 [CRR]; 9/107-90-94 [MIG]

Location: Darling

Fin Source: CRR 11,421,434
MIG 10,852,566

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Construction																	
S/Notes: July 2020: Refer to pj-18-0004. Mechanical contract - major equipment ordered; Civil Contract - construction programme to be finalised. Aug 2020: Awaiting construction permit, start of construction scheduled for September. Sep 2020: Awaiting construction permit, start of construction scheduled futher delayd. Oct 2020: Civil contractor establishing on site. Nov 2020: Construction works started. Des 2020: Construction completion 1%. Jan 2021: Construction completion 3%. Feb 2021: Construction completion 15%. March 2021: Construction completion 30% (multi-year project). April 2021: Construction completion 60% (multi-year project). May 2021: Construction completion 65% (multi-year project). June 2021: Construction completion 70% (multi-year project).																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			2,351,227	2,000,000	3,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,922,773	22,274,000	22,274,000				
Expenditure to date	Capital		3,751				9,049,973		1,349,735	2,829,663		604,782	8,436,095	22,274,000			22,274,000		0.0%

Swimming Pools

Project: pj-20-0004 - Swimming pool Moorreesburg: Boundary wall

Location: Moorreesburg

Vote Nos: 9/113-602-302

Fin Source: CRR

540,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Construction													Complete				
S/Notes: Jan 2021: Tenders invited. Feb 2021: Tender closed busy with evaluation. March 2021: Tender awarded, construction to start in April. April 2021: Construction completion 50%. May 2021: Construction completion 80%. Complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital										140,000	200,000	200,000	540,000	540,000				
Expenditure to date	Capital					21,513		2,904				176,828	227,172	428,418			428,418	111,582	20.7%

Corporate Services

Corporate Services General

Project: pj-09-0021ad - Equipment Corporate

Location: Municipal area

Vote Nos: 9/101-22-737

Fin Source: CRR 20,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Feb 2021: Quotations have been asked for office chair June 2021: All purchases finalised																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		3,000			12,000				3,000	2,000			20,000	20,000				
Expenditure to date	Capital		4,713	1,515	3,695	7,888					1,988			19,799			19,799	201	1.0%

Project: pj-18-0053 - Purchase of land for cemetery, Moorreesburg

Location: Moorreesburg

Vote Nos: 9/101-546-274

Fin Source: CRR 420,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Purchase																	
S/Notes: Dec 2020: Land identified. Negotiations to be commenced with. Mar 2021: Offer made. Awaiting feedback Apr 2021: Purchase sum agreed on. Awaiting signed offer to purchase May 21: Purchase agreement signed, awaiting final invoices June 21: Project complete; payment made to conveyancers and transfer awaited																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												420,000	420,000	420,000				
Expenditure to date	Capital												414,174	414,174			414,174	5,826	1.4%

Properties, Contracts and Legal Administration

Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

Location: Municipal area

Vote Nos: 9/103-36-735

Fin Source: CRR

98,797

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: July 2020: Planning underway Oct 20: Spending to be done based on maintenance audit during Nov/Dec 20. Dec 20: Audit completed and quotations in process Jan 21: Quotations being obtained for replacement of curtains Feb 21: Quotations too high, informal tender process being followed Mar 21: The informal tender process has been finalised. R68 000 committed for replacement of curtains and railings. June 2021: All purchases finalised																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		30,000		10,000	20,000			20,000		8,797	10,000		98,797	98,797				
Expenditure to date	Capital		1,122	643	29,760				-2,504				68,000	97,020			97,020	1,777	1.8%

Project: pj-20-0026 - Purchase of land: Die Kraaltjie, Transnet Erf 47

Location: Municipal area

Vote Nos: 9/101-544-246

Fin Source:

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													Project stopped
S/Notes: July 2020: Feedback awaited from Transnet regarding willingness to sell. Following up on regular basis. Nov 2020: Transnet confirmed willingness to sell. Awaiting offer to purchase Dec 2020: No funds awarded by DHS. Project to be move forward with adjustment budget															

Project: pj-20-0027 - Purchase of Property: Erf 507 Malmesbury (Office accommodation - Nedbank)

Location: Malmesbury

Vote Nos: 9/101-552-278

Fin Source: CRR

12,334,796

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Purchase													Completed				
S/Notes: Sep 2020: In process of finalising Deed of Sale with Nedbank Dec 2020: Deed finalised. Awaiting instructions from conveyancer. Jan 2021: Project completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	12,334,796												12,334,796	12,334,796				
Expenditure to date	Capital					12,334,796								12,334,796			12,334,796		0.0%

Location: Malmesbury

Fin Source: CRR

5,981,970

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Purchase													Completed				
S/Notes: July 2020: Transaction pending, subject to August capital budget adjustment Aug 2020: Deed of sale finalised Sep 2020: Property transferred on 22 Sep 2020. Project complete. Feb 2021: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5,981,970										5,981,970	5,981,970				
Expenditure to date	Capital		5,940,000	59,361			-17,391							5,981,970			5,981,970		0.0%

Location: Moorreesburg

Fin Source: CRR

20.000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Purchase													Project completed				
S/Notes: July 2020: Awaiting subdivision diagram in order to finalise deed of sale Sep 2020: Deed of sale being finalised (Street reserve) Oct 2020: Awaiting cancellation of bond over property Apr 2021: Transaction in process. June 2021: Transaction lodged with deeds office: Project complete																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	20,000												20,000	20,000				
Expenditure to date	Capital											19,303		19,303			19,303	697	3.5%

Location: Moorreesburg

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													Project stopped
S/Notes: Oct 2020: Pending funding from Dept of Human Settlements Nov 2020: Project to be moved to the next financial year with Adjustment budget Dec 2020: No funds awarded by DHS. Project to be move forward with adjustment budget															

Location: Riebeek Kasteel

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Purchase													Project stopped
S/Notes: Oct 2020: Pending funding from Dept of Human Settlements Nov 2020: Project to be moved to the next financial year with Adjustment budget Dec 2020: No funds awarded by DHS. Project to be move forward with adjustment budget															

Public Relations, Library and Tourism Services

Project: pj-17-0069 - Equipment Libraries

Vote Nos: 9/102-360-739

Proj Start: Proj End:

Location: Municipal area

Fin Source: DCAS 70,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Sep 20: The computer and printer has been ordered for the Library Manager. Other needs still to be determined Oct 20: Needs analysis in process Feb 21: Quotations in process Mar 21: Furniture has been bought for the library manager and gazebos for the libraries. Funds has been depleted June 21: Previous records reflected funding to be depleted.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					20,000		10,000		20,000		10,000	10,000	70,000	70,000				
Expenditure to date	Capital				1,846		25,177	17,478	3,756	1,225		7,561		57,043			57,043	12,957	18.5%

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Location: Municipal area

Vote Nos: 9/123-25-749

Fin Source: CRR 38,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,000	3,000	38,000	38,000				
Expenditure to date		Capital		1,801	2,362			-246	1,184		2,568				7,669			7,669	30,331	79.8%

Housing

Project: pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

Location: Malmesbury West

Vote Nos: 9/123-320-145

Fin Source: DHS 2,901,149

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	99,193	99,193	99,193	99,193	99,193	99,193	99,193	99,193	345,605	500,000	500,000		2,139,149	2,901,149				
Expenditure to date	Capital			6,842	8,452	398,024		232,368	3,826	357,151	6,310	632,906	1,255,049	2,900,929			2,900,929	220	0.0%

Project: pj-18-0064 a - Dev Services: Riebeek Kasteel Service Sites Project

Location: Riebeek Kasteel

Vote Nos: 9/123-322-150

Fin Source: DHS 958,311

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		191,662	191,662	191,662	191,662	191,663							958,311	958,311				
Expenditure to date	Capital			79,334	4,132	12,876		66,630	2,788		159,423	4,932	625,792	955,907			955,907	2,404	0.3%

Project: pj-18-0064 b - Dev Services: Riebeek Kasteel Serviced Sites Project (Sewerage)

Location: Riebeek Kasteel

Vote Nos: 9/123-412-87

Fin Source: DHS

5,263,472

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		1,067,826	1,067,826	1,067,826	1,067,826	1,067,829							5,339,133	5,263,472				
Expenditure to date	Capital			1,422,151		921,295		861,145				448,219		1,136,006	4,788,817		4,788,817	474,655	9.0%

Project: pj-18-0064 c - Dev Services: Riebeek Kasteel Serviced Sites Project (Water)

Location: Riebeek Kasteel

Vote Nos: 9/123-413-23

Fin Source: DHS

583,154

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Imlementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		102,114	102,114	102,114	102,114	102,116							510,572	583,154				
Expenditure to date	Capital			383,649		8,751								392,400			392,400	190,754	32.7%

Project: pj-18-0064 d - Dev Services: Riebeek Kasteel Serviced Sites Project (Streets and Stormwater)

Location: Riebeek Kasteel

Vote Nos: 9/123-433-144

Fin Source: DHS

4,369,858

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		873,355	873,355	873,355	873,355	873,359							4,366,779	4,369,858				
Expenditure to date	Capital			2,011,343		266,871		1,162,209					401,780	3,842,204			3,842,204	527,654	12.1%

Project: pj-18-0065 a - Dev Services: Kalbaskraal Serviced Sites (Professional fees)

Location: Kalbaskraal

Vote Nos: 9/123-323-155 [DHS]

Fin Source: DHS

133,170

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			70,000		50,000			45,000					165,000	133,170				
Expenditure to date	Capital			71,911		46,404								118,314			118,314	14,856	11.2%

Project: pj-18-0065 b - Dev Services: Kalbaskraal Serviced Sites (Sewerage)

Vote Nos: 9/123-434-87 [DHS]

Proj Start:Proj End:

Location: Kalbaskraal

Fin Source: DHS

465,589

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		154,571	154,571	129,571									438,713	465,589				
Expenditure to date	Capital				9,730	145,002							146,163	300,895			300,895	164,694	35.4%

Project: pj-18-0065 c - Dev Services: Kalbaskraal Serviced Sites (Water)

Vote Nos: 9/123-435-23 [DHS]

Proj Start:Proj End:

Location: Kalbaskraal

Fin Source: DHS

118,518

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		39,320	39,320	39,320									117,960	118,518				
Expenditure to date	Capital			3,643		7,213							49,941	60,797			60,797	57,721	48.7%

Project: pj-18-0065 d - Dev Services: Kalbaskraal Serviced Sites (Streets & Stormwater)

Vote Nos: 9/123-436-144 [DHS]

Proj Start:Proj End:

Location: Kalbaskraal

Fin Source: DHS

321,339

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		105,647	105,647	105,649									316,943	321,339				
Expenditure to date	Capital			8,386		1,190		15,771					164,223	189,571			189,571	131,768	41.0%

Project: pj-18-0066 a - Dev Services: Sibanye-Moorreesburg Serviced Sites (prof fees)

Vote Nos: 9/123-324-165

Proj Start:Proj End:

Location: Sibanye

Fin Source: DHS

41,603

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								20,000	21,603				41,603	41,603				
Expenditure to date	Capital			6,520										6,520			6,520	35,083	84.3%

Location: Ilinge Lethu

Fin Source: CRR

800,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					30,000			150,000	150,000	150,000	150,000	170,000	800,000	800,000				
Expenditure to date	Capital					30,870							12,687	43,557			43,557	756,443	94.6%

Location: Darling

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													Project stopped
S/Notes: Nov 20: Project subject to approval of funding by DHS															

Location: Darling

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													Project stopped
S/Notes: Nov 20: Project subject to approval of funding by DHS															

Location: Darling

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													Project stopped
S/Notes: Nov 20: Project subject to approval of funding by DHS															

Location: Darling

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													Project stopped
S/Notes: Nov 20: Project subject to approval of funding by DHS															

Project: pj-19-0053 - Dev Services: Abbotsdale Social Economic Facility Project

Location: Abbotsdale

Vote Nos: 9/123-133-167

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													Project stopped

Project: pj-20-0012 - Dev Services: Malmesbury De Hoop project (Sewerage)

Location: Malmesbury West

Vote Nos: 9/123-464-492

Fin Source: DHS 3,190,322

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	216,493	192,635	211,337	112,481	591,602	546,364	80,320	133,721	105,369	500,000	500,000		3,190,322	3,190,322				
Expenditure to date	Capital	90,358		1,460,902				525,980	2,402		3,524		220,796	2,303,962			2,303,962	886,360	27.8%

Project: pj-20-0013 - Dev Services: Malmesbury De Hoop project (Water)

Location: Malmesbury West

Vote Nos: 9/123-468-486

Fin Source: DHS 4,338,021

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	329,932	293,574	522,074	271,420	539,600	370,658	522,407	203,789	284,567	500,000	500,000		4,338,021	4,338,021				
Expenditure to date	Capital	526,900		603,275		1,584,598		745,723	11,814		8,229	101,180	756,302	4,338,021			4,338,021		0.0%

Project: pj-20-0014 - Dev Services: Malmesbury De Hoop project (Streets and stormwater)

Location: Malmesbury West

Vote Nos: 9/123-472-156

Fin Source: DHS 15,532,650

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	1,134,975	1,009,901	1,107,943	1,589,688	2,480,226	2,243,065	2,421,082	1,701,038	1,044,590	1,000,000	1,000,000		16,732,508	15,532,650				
Expenditure to date	Capital	297,212		2,008,795		1,871,144		3,510,445	728,944		603,835	962,663	3,504,619	13,487,657			13,487,657	2,044,993	13.2%

Project: pj-20-0015 - Dev Services: Malmesbury De Hoop project - External Services (Sewerage)

Vote Nos: 9/123-474-496

Proj Start:Proj End:

Location: Municipal area

Fin Source:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													
S/Notes: Dec 2020: Project in progress Jan 2021: Project funds removed with adjustments budget.															

Project: pj-20-0016 - Dev Services: Malmesbury De Hoop project - External Services (Water)

Vote Nos: 9/123-476-166

Proj Start:Proj End:

Location: Municipal area

Fin Source:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)
1	1	Implementation													
S/Notes: Dec 2020: Project in progress															

Project: pj-20-0017 - Dev Services: Malmesbury De Hoop project - External Services (Streets and stormwater)

Vote Nos: 9/123-478-174

Proj Start:Proj End:

Location: Municipal area

Fin Source: CRR500,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
S/Notes: Dec 2020: Project in progress																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			115,347	114,775	117,465	134,293	18,120						500,000	500,000				
Expenditure to date	Capital			490,884										490,884			490,884	9,116	1.8%

Project: pj-20-0034 - Dev Services: Sibanye-Moorreesburg Serviced Sites (Sewerage)

Vote Nos: 9/123-437-87

Proj Start:Proj End:

Location: Sibanye

Fin Source: DHS223,010

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											223,010		223,010	223,010				

Project: pj-20-0035 - Dev Services: Sibanye-Moorreesburg Serviced Sites (Water)

Vote Nos: 9/123-438-23

Proj Start:Proj End:

Location: Sibanye

Fin Source: DHS549,038

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											549,038		549,038	549,038				

Project: pj-20-0036 - Dev Services: Sibanye-Moorreesburg Serviced Sites (Streets and Stormwater)

Vote Nos: 9/123-439-144

Proj Start:Proj End:

Location: Sibanye

Fin Source: DHS260,349

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											260,349		260,349	260,349				

Project: pj-20-0039 - Dev Services: Malmesbury De Hoop Serviced Sites (395 Water Meter)

Vote Nos: 9/123-477-252

Proj Start:Proj End:

Location: Malmesbury West

Fin Source: CRR437,858

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												437,858	437,858	437,858				

Caravan Parks

Project: pj-16-0044 - Equipment YZF Caravan Park

Vote Nos: 9/120-47-745

Proj Start:Proj End:

Location: Yzerfontein

Fin Source: CRR30,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	30,000				
Expenditure to date		Capital										2,652		22,137	24,789			24,789	5,211	17.4%

Planning

Project: pj-17-0088 - RSEP - Indoor outdoor sport centre

Vote Nos: 9/121-409-27 [CRR]; 9/121-408-27 [Donation]; 9/121-407-27 [DEADP]

Proj Start:Proj End:

Location: Malmesbury West

Fin Source: CRR750,000
DEADP140,154
Other141,038

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				60,000	120,154	438,983	330,000				82,055		1,031,192	1,031,192				
Expenditure to date		Capital												996,471	996,471			996,471	34,721	3.4%

Project: pj-17-0100 - RSEP - Entrepreneurial Hub

Vote Nos: 9/123-9-27 [DEADP]; 9/123-279-770 [Donation]

Location: Malmesbury West

Fin Source: DEADP 600,000
Other 222,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Project in progress																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						500,000			100,000	100,000	122,000		822,000	822,000				
Expenditure to date		Capital						523,971	8,004	23,200				130,270	685,445			685,445	136,555	16.6%

Project: pj-17-0101 - RSEP - Darling Project

Vote Nos: 9/123-318-67 [CRR]; 9/121-194-67 [DEADP]

Location: Darling

Fin Source: CRR 1,000,000
DEADP 5,247,148

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation																		
S/Notes: Dec 2020: Contractor was appointed in November. Implementation will start in January 2021																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			520,000	690,000	690,000	860,000	540,000	480,000	917,148	860,000	690,000		6,247,148	6,247,148				
Expenditure to date		Capital							596,303	219,955	5,380	2,225,866	1,367,313	1,695,229	6,110,046			6,110,046	137,102	2.2%

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

Vote Nos: 9/117-39-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 400,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													Completed					
S/Notes: Jul 20: Planning in process Aug 20: Tenders invited Sep 20: Tender awarded Dec 20: Equipment ordered delivered Mar 21: Additional equipment required to be evaluated May 21: Equipment delivered																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					350,000	10,000	10,000	10,000	10,000	10,000			400,000	400,000				
Expenditure to date		Capital			347,050	1,250		5,287	-3,577			31,120	8,323	2,750	392,203			392,203	7,797	1.9%

Electricity Operations, Maintenance and Construction

Project: pj-17-0044 - Electricity: Saamstaan/De Hoop project - 389 plot housing development

Vote Nos: 9/117-534-176 [CRR]

Proj Start: Proj End:

Location: Ilinge Lethu

Fin Source: INEP 3,329,500

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Construction													Completed					
S/Notes: Jul 20: Planning in process Aug 20: Construction of bulk supply in process Mar 21: Construction of bulk supply in process May 21: Construction of bulk supply in process Jun 21: Completed																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					900,000	152,000		500,000	500,000	500,000	777,500		3,329,500	3,329,500				
Expenditure to date		Capital		10,309	29,746	88,258	33,051	29,378	207,522	332,280	560,252	77,359	1,473,914	481,559	3,323,628			3,323,628	5,872	0.2%

Project: pj-18-0031 - Electricity: Upgrading of streetlights, floodlighting and building installations**Location:** Municipal area**Vote Nos:** 9/117-255-188**Fin Source:** EEDSM

3,600,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Upgrading work													Completed					
S/Notes: Jul 20: Project proposal presented to DMRE. Project report in process Aug 20: Project report submitted to DMRE Sep 20: Project report approved by DMRE. Energy efficient streetlights to be ordered Oct 20: Streetlights ordered Nov 20: First batch streetlights delivered Dec 20: Second batch of streetlights ordered Jan 21: All streetlights delivered. Installation in process Feb 21: Installation in process Mar 21: Installation 56% completed Apr 21: Installation 80% completed May 21: Completed																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						2,000,000		600,000	500,000	500,000			3,600,000	3,600,000				
Expenditure to date		Capital			7,957	7,345	1,263,188	6,120	6,120	1,332,629	16,748	220,899	259,034	482,599	3,602,640			3,602,640	-2,640	-0.1%

Project: pj-19-0019 - Electricity: Morreesburg Sibanye - Infrastructure and connections**Location:** Moorreesburg**Vote Nos:** 9/117-333-186**Fin Source:** INEP

2,114,810

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Construction													Completed					
S/Notes: Jul 20: Contractor AM Engineering commence after delay. Material partially delivered. Tender document for Phase 2 connections in process Aug 20: Construction proceed by Contractor AM Engineering. Tenders invited for Phase 2 connections. Sep 20: Construction of Phase 1 by AM Engineering contractor in process. Tenders for Phase 2 adjudicated. Oct 20: Phase 1 99% completed and phase 2 tender awarded Nov 20: Phase 1 energised customers not yet registered on vending system. To be done urgently. Phase 2 construction in process. Jan 21: Phase 1 completed. Phase 2 construction in process Feb 21: Phase 2 completed																				
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	100,000	200,000	200,000	200,000	100,000	50,000	50,000	400,000	400,000	400,000	292,310		2,392,310	2,114,810					
Expenditure to date	Capital		359,377		60,812		1,228,233	3,520	341,093	116,085		1,389		2,110,509			2,110,509	4,301	0.2%	

Project: pj-19-0021 - Electricity: Riebeek Kasteel Low cost housing development- 435 erven - Electrification**Location:** Riebeek Kasteel**Vote Nos:** 9/117-334-308**Fin Source:** CRR

280,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Streetlights only				
S/Notes: Oct 20: Electification by Eskom and streetlights by municipality. Await electrical network design from Eskom to plan streetlights Nov 20: Eskom design received. Streetlight planning in process. May 21: Awaiting Eskom to complete electrical network. Material delivered, installation to be rescheduled to 21/22 Jun 21: Installation rescheduled for 21/22																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			50,000	200,000			50,000	50,000					350,000	280,000				
Expenditure to date	Capital								120,743			43,075		163,818			163,818	116,182	41.5%

Project: pj-19-0022 - Electricity: Kalbaskraal Low cost housing development- 109 erven - Electrification**Location:** Kalbaskraal**Vote Nos:** 9/117-335-303**Fin Source:** CRR

100,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Streetlights only				
S/Notes: Oct 20: Electification by Eskom and streetlights by municipality. Await electrical network design from Eskom to plan streetlights Nov 20: Eskom design received. Streetlight planning in process. May 21: Awaiting Eskom to complete electrical network. Material delivered, installation to be resheduled to 21/22 Jun 21: Installation rescheduled for 21/22																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			50,000	50,000									100,000	100,000				
Expenditure to date	Capital												53,427	53,427			53,427	46,573	46.6%

Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre**Location:** Malmesbury**Vote Nos:** 9/117-332-318**Fin Source:** CRR

672,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul 20: Planning to upgrade radio network in process Aug 20: Tender to upgrade radio network in process Sep 20: Tender invited to upgrade radio network in process Oct 20: Tender awarded Nov 20: Equipment ordered Jan 21: Delivery scheduled for Feb 2021 Feb 21: Instalaltion of radio network Phase 1 completed Mar 21: Purchased equipment for wireless connections (12v conversion) Apr 21: Purchased additional wireless equipment May 2021: Awaitng order for additional equipment Jun 21: Equipment delivered, completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000			800,000	672,000				
Expenditure to date	Capital								612,993	6,800	19,366	20,259	6,218	665,636			665,636	6,365	0.9%

Project: pj-19-0029 - Electricity: Minisubstations Swartland**Location:** Yzerfontein**Vote Nos:** 9/117-378-22**Fin Source:** CRR

3,335,200

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Implementation													Completed					
S/Notes: Jul 20: Planning in process Aug 20: Orders placed Nov 20: Awaiting delivery Feb 21: Manufacturing delayed, supplier behind schedule. Supplier requested to confirm delivery. Supplier possibly experiencing financial distress. Supplier confirmed that order can be cancelled. Orders placed with alternative suppliers on annual tender. Delivery expected by 30 June 2021 Mar 21: Awaiting delivery from alternative suppliers. May 21: 6 minisubstations delivered, remainder expected in June. Jun 21: All minisubstations delivered, completed.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					2,800,000		50,000	50,000	50,000	50,000	50,000	50,000	3,100,000	3,335,200				
Expenditure to date		Capital								52,673			1,322,892	496,315	1,871,879			1,871,879	1,463,321	43.9%

Project: pj-19-0030 - Electricity: LV Upgrading Swartland**Location:** Municipal area**Vote Nos:** 9/117-382-438**Fin Source:** CRR

1,462,600

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Construction													Completed				
S/Notes: Aug 20: Planning in process Jan 21: Construction in process Mar 21: Construction in process Apr 21: Construction in process May 21: Construction in process Jun 21: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	100,000	100,000	200,000	200,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,500,000	1,462,600				
Expenditure to date	Capital	180,188	156,074	226,518	370,153	14,915	158,991	113,815	79,654	145,438			9,724	1,455,470			1,455,470	7,130	0.5%

Project: pj-19-0031 - Electricity: Substation fencing**Location:** Municipal area**Vote Nos:** 9/117-384-72**Fin Source:** CRR

200,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Sep 20: Planning in process Mar 21: Construction in process Apr 21: Construction in process May 21: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		200,000	200,000				
Expenditure to date	Capital		4,029	33,712		20,947	23,042		11,200	30,434	3,685	71,460	1,400	199,909			199,909	91	0.0%

Project: pj-19-0032 - Electricity: Malmesbury polebox replacement

Location: Malmesbury

Vote Nos: 9/117-386-328

Fin Source: CRR

120,087

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Installation													Completed				
S/Notes: Jul 20: Planning in process Aug 20: Installation in process Nov 20: Installation in process Jan 21: Installation in process Mar 21: Installation in process May 21: Installation in process Jun 21: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								45,000			115,087		160,087	120,087				
Expenditure to date	Capital	13,827	5,152	6,325	8,656			5,938	15,552	2,787	42,288	19,285	-1,287	118,523			118,523	1,564	1.3%

Project: pj-19-0034 - Electricity: Darling South streetlight network upgrade

Location: Darling

Vote Nos: 9/117-538-192

Fin Source: CRR

200,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Construction													Completed				
S/Notes: Aug 20: Planning in process Sep 20: Material ordered Mar 21: Construction in process Apr 21: Construction in process May 21: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			50,000	30,000	20,000	20,000	20,000	20,000	20,000	20,000			200,000	200,000				
Expenditure to date	Capital			196,087				3,857						199,944			199,944	56	0.0%

Project: pj-19-0044 - Electricity: New Connections: Electricity Meters

Location: Municipal area

Vote Nos: 9/117-442-37 [CRR]

Fin Source: CRR

588,264

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Installation													Completed				
S/Notes: Jul 20-Jun 21: New connections installed upon application and receipt of connection fee.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital							250,000					193,913		443,913	588,264			
Expenditure to date	Capital	44,176	80,150	51,517	38,408			32,489	14,740	158,923	53,503	25,746	41,993	541,644			541,644	46,620	7.9%

Project: pj-20-0019 - Electricity: Replace oil metering units (Ostrich Abbotoir - Fabriek str)

Vote Nos: 9/117-536-182

Proj Start:

Location: Wesbank

Fin Source: CRR

Proj End:

300,000

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul 20: Planning in process Aug 20: Tenders invited Sep 20: Tender awarded Oct 20: First unit delivered. Second to be ordered May 21: First unit installed. Second unit to be delivered Jun 21: Unit delivered, completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					200,000		50,000		50,000				300,000	300,000				
Expenditure to date	Capital			114,900	45,107						23,061	114,900		297,968			297,968	2,032	0.7%

Project: pj-20-0020 - Electricity: MV upgrading (Malmesbury - Saamstaan)

Vote Nos: 9/117-541-194

Proj Start:

Location: Saamstaan

Fin Source: CRR

Proj End:

1,489,200

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul 20: Planning in process Aug 20: Construction in process Jan 21: Construction in process Feb 21: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		50,000	100,000	200,000	500,000	100,000	100,000	100,000	100,000	100,000	100,000	50,000	1,500,000	1,489,200				
Expenditure to date	Capital												1,186,067	214,573	1,400,640		1,400,640	88,560	5.9%

Project: pj-20-0021 - Electricity: Replace obsolete airconditioners

Vote Nos: 9/117-542-506

Proj Start:

Location: Municipal area

Fin Source: CRR

Proj End:

75,600

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul 20-Jun 21: Replacement of air conditioners undertaken where required Feb 21: Completed, budget expended																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000		100,000	75,600				
Expenditure to date	Capital			15,186	9,250					15,500	23,650		5,562	69,148			69,148	6,452	8.5%

Project: pj-20-0037 - Electricity: Morreesburg Sibanye - Infrastructure and connections 230 Elec meters

Location: Moorreesburg

Vote Nos: 9/117-282-186

Fin Source: INEP

207,690

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Complete				
S/Notes: Jan 2021: Separate vote for Meters provided. All meters supplied and installed. Feb 2021: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											207,690		207,690	207,690				
Expenditure to date	Capital									69,690		143,750		213,440			213,440	-5,750	-2.8%

Information, Communication and Technology

Project: pj-10-0004 - IT: Storage Array Network (SAN)

Location: Municipal area

Vote Nos: 9/118-261-734

Fin Source: CRR

748,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul 20: Planning in process Aug 20: Planning in process Oct 20: Planning in process Nov 20: Planning in process Dec 20:Meeting held to discuss specifications Jan 21: Specifications received for review Feb 2021: Tender published Mar 2021: Tenders received and adjudicated April 2021: Tender awarded and order placed May 2021: Awaiting delivery Jun 2021: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												748,000	748,000	748,000				
Expenditure to date	Capital												747,417	747,417			747,417	583	0.1%

Project: pj-11-0104 - IT: Terminal replacements**Location:** Municipal area**Vote Nos:** 9/118-259-729**Fin Source:** CRR

40,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul 20: Planning in process Aug 20: Quotation requested Dec 20: Order to be placed in Jan with PC order Jan 20:Custom build specification discussed with HP to place order in Feb 2021 Feb 21: Informal tender published Mar 2021: Tender awarded April 2021: Awaiting delivery May 2021: Awaiting delivery Jun 2021: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				40,000									40,000	40,000				
Expenditure to date	Capital												39,007	39,007			39,007	993	2.5%

Project: pj-11-0105 - IT: Scanner replacements**Location:** Municipal area**Vote Nos:** 9/118-87-729**Fin Source:** CRR

49

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Implementation													Completed				
S/Notes: Jul 2020: Gather Specifications and models compatability with PayDay software Aug 2020: Meeting with PayDay with regards to units available. Oct 2020: Addition information requested about mobile units Dec 2020: Addition information requested about mobile units Jan 2021: Addition information requested about mobile units Feb 2021: Addition information requested about mobile units Mar 2021: New Time and attendance project to be undertaken. High speed scanner to be ordered April 2021: Tender specification received May 2021: Tender cancelied due to unavailability of high speed scanner within finanacial year. Jun 2021: Funds veriment to Electrical vote																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												49	49	49				

Project: pj-11-0106 - IT: Equipment**Vote Nos:** 9/118-39-731**Location:** Municipal area**Fin Source:** CRR

70,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing													Completed				
S/Notes: Jul 2020: Equipment purchased as required Aug 2020: Equipment purchased as required Oct 2020: Equipment purchased as required Nov 2020: Equipment purchased as required Jan 2021: Equipment purchased as required Mar 2021: Equipment purchased as required April 2021: Equipment purchased as required May 2021: Equipment purchased as required June 2021: Completed																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		7,000	7,000	7,000	7,000		7,000	7,000	7,000	7,000	7,000	7,000	70,000	70,000				
Expenditure to date	Capital		4,155	1,276	4,132	2,700	-1,455		5,324	4,240	46,889		2,500	69,761			69,761	239	0.3%

Project: pj-14-0028 - IT: Printers**Vote Nos:** 9/118-74-729**Location:** Municipal area**Fin Source:** CRR

150,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing													2 Printers to be delivered in 21/22				
S/Notes: Jul 2020: Purchased line and MFP printers Aug 2020: Purchased laser printers Sep 2020: Received printers Oct 20: Additional requests will be accommodated Nov 20: Additional requests will be accommodated Jan 21: Additional requests will be accommodated Feb 21: MFP Plotter tender published Mar 2021: Purchase Laser and MFP printers April 2021: Order placed, awaiting delivery May 2021: Awaiting delivery June 2021: Awaiting delivery of 2 x Epson printers																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					50,000					100,000			150,000	150,000				
Expenditure to date	Capital			27,117						94,300		-12,300	11,200	120,317			120,317	29,683	19.8%

Project: pj-14-0029 - IT: Desktops**Vote Nos:** 9/118-201-729**Location:** Municipal area**Fin Source:** CRR

170,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing													Outstanding equipment to be delivered in 21/22				
S/Notes: Oct 20: Scheduled for Nov Dec 20: Order to be placed in Jan with Terminals Jan 21:Custom build specification discussed with HP to place order in Feb 2021 Feb 21:Tender published Mar 2021: Tender awarded April 2021: Awaiting delivery May 2021: Awaiting delivery June 2021: Aiawint delivery of desktop tender.																			
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					85,000					85,000			170,000	170,000				
Expenditure to date	Capital							92,483					3,473	95,956			95,956	74,044	43.6%

Project: pj-14-0030 - IT: Notebooks**Vote Nos:** 9/118-64-729**Location:** Municipal area**Fin Source:** CRR

481,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing													Outstanding equipment to be delivered in 21/22					
S/Notes: Oct 20: Scheduled for Nov Dec 20: Scheduled for Jan Jan 21:Prucahse 10 LapTops for Fianace (Covid-19).Custom build specification discussed with HP to place order in Feb 2021 Feb 21:Tender published Mar 2021: Tender awarded April 2021: Awaiting delivery (global component shortage, no ETA on delivery) May 2021: Awaiting delivery (global component shortage, ETA on delivery July 2021) Jun 2021: Awaiting delivery (global component shortage, ETA on delivery Aug 2021)																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								100,000	118,000	170,000	93,000		481,000	481,000				
Expenditure to date		Capital			3,741				215,280		141,613	5,650		-23,552	342,731			342,731	138,269	28.7%

Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance

Location: Municipal area

Vote Nos: 9/119-25-737

Fin Source: CRR 164,239

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		2,000	3,000	24,000	3,000	2,000	5,239	3,000	2,000		120,000		164,239	164,239				
Expenditure to date	Capital		21,001	5,483	4,239	5,106		8,409				120,000		164,239			164,239	1	0.0%

Project: pj-16-0033 - Vehicles Finance: CK40702 Citi Golf 310

Location: Municipal area

Vote Nos: 9/119-50-765

Fin Source: CRR 188,975

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Purchase													Completed					
S/Notes: Jul 20: Dit is tans uit op tender maar die tender is nog nie toegeken nie Aug 20: Tender sluit Jan 20: Completed																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				188,975									188,975	188,975				
Expenditure to date		Capital				188,975									188,975			188,975		0%

Protection Services

Traffic and Law Enforcement

Project: pj-17-0064 - Vehicles Traffic: CK14877 Nissan bakkie

Location: Municipal area

Vote Nos: 9/126-269-763

Fin Source: DCS

561,600

Proj Start: 04-Sep-20 Proj End: 29-Jan-21

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Tender process																		
1	2	Procurement process																		
1	3	Delivery and equipment																		
S/Notes: Completed.																				
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					561,600								561,600	561,600				
Expenditure to date		Capital								490,410				12,222	502,632			502,632	58,968	10.5%

Project: pj-18-0068 - Equipment K9 Unit

Location: Municipal area

Vote Nos: 9/126-353-146

Fin Source: DCS

50,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				10,000		10,000		10,000		10,000	10,000		50,000	50,000				
Expenditure to date		Capital			24,400	14,787						1,677			40,863			40,863	9,137	18.3%

Fire and Emergency Services

Project: pj-10-0139 - Equipment Fire and Emergency Services

Location: Municipal area

Vote Nos: 9/125-27-749

Fin Source: CRR

119,238

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			35,000		35,000			35,000			14,238		119,238	119,238				
Expenditure to date		Capital					28,090				54,898	21,674	14,402		119,064			119,064	174	0.1%

Project: pj-19-0026 - Vehicles Fire Services: New Fire Fighting Vehicle

Vote Nos: 9/125-484-248 [CRR]; 9/125-482-206 [FSCBG]

Location:

Fin Source: CRR 468,762
FSCBG 732,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Delivery of chassis/cab																		
1	2	Build of a super structure																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					720,000						480,000		1,200,000	1,200,762				
Expenditure to date		Capital					590,720			116,798		94,148	-4,500	399,096	1,196,262			1,196,262	4,500	0.4%

Protection Services General

Project: pj-10-0138 - Equipment Protection

Vote Nos: 9/126-44-749

Location: Municipal area

Fin Source: CRR 96,000

Proj Start: Proj End:

Grp	No	Activity	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				22,000			20,000		20,000		34,000		96,000	96,000				
Expenditure to date		Capital				29,559		-10,195	1,140		11,107	21,888	20,343	870	74,711			74,711	21,289	22.2%