



Verslag ♦ Ingxelo ♦ Report

Kantoor van die Munisipale Bestuurder
20 Januarie 2022

7/1/22-2
WYK: ALLE

ITEM 8.3 VAN DIE AGENDA VAN 'N RAADSVERGADERING WAT GEHOU SAL WORD
OP 27 JANUARIE 2022.

ONDERWERP: KWARTAALVERSLAG (ARTIKEL 52 van MFMA) – OKTOBER - DESEMBER 2021

SUBJECT: QUARTERLY REPORT (ARTICLE 52 of MFMA) – OCTOBER - DECEMBER 2021

1. AGTERGROND / BACKGROUND

Die doel van hierdie verslag is om te voldoen aan die vereistes van Artikel 52 (d) van die Wet op Munisipale Finansiële Bestuur, No. 56 van 2003, wat die algemene verantwoordelikhede van die Burgermeester voorskryf om aan die raad die finansiële posisie asook die finansiële vordering van die munisipaliteit voor te lê, gemeet teenoor die goedgekeurde begroting vir die 2de kwartaal soos op 31 Desember 2021.

Hierdie verslag bevat ook die nie-finansiële inligting in die vorm van die munisipaliteit se prestasie gemeet teen die teikens soos uiteengesit in die Topvlak Dienslewering en Begroting Implementeringsplan van 2021/2022.

The purpose of this report is to comply with the requirements of Section 52 (d) of the Municipal Finance Management Act, No. 56 of 2003, which prescribes the general responsibilities of the Mayor to table to council the financial position as well as the financial progress of the municipality, measured against the approved budget for the 2nd quarter as at 31 December 2021.

This report also includes the non-financial information in the form of the municipality's performance measured against the targets set out in the Top Level Service Delivery and Budget Implementation Plan 2021/2022.

2. WETGEWING / LEGISLATION

- 2.1 Local Government: Municipal Systems Act 32 of 2000
- 2.2 Local Government: Municipal Finance Management Act 56 of 2003

3. KOPPELING AAN DIE GOP / LINK TO THE IDP

The quarterly report links with Chapter 7 of the IDP - Strategic Goal 4 (Caring, Competent and Responsive Institutions, Organisations and Business) and more specifically with the following Strategic Objectives:

- 4.7 (Sound long-term financial planning including making the right investment decisions)
- 4.8 (Sound financial management, budgeting and expenditure control)
- 4.9 (Broaden the tax/ revenue base)

4. FINANSIËLE IMPLIKASIE / *FINANCIAL IMPLICATION*

Not applicable.

Grants and Subsidies received and recognised for October - December 2021:

• Equitable Share	: R 36 265 000
• Municipal Infrastructure Grant (MIG)	: R 9 423 000
• Human Settlements	: R 8 346 239
• Integrated National Electrification Programme	: R 5 355 000
• Library Grants	: R 4 169 333
• EPWP	: R 824 000
• Community Development Workers	: R 38 000

5. AANBEVELING / *RECOMMENDATION*

Dat die raad kennis neem van die aangehegte kwartaalverslag, soos voorgeskryf deur Artikel 52 van die Wet op Munisipale Finansiële Bestuur, Wet 56 van 2003 ten opsigte van die implementering van die begroting sowel as die prestasie teenoor die Topvlak Dienslewering en Begroting Implementeringsplan van die munisipaliteit vir die periode 1 Oktober 2021 tot 31 Desember 2021.

That Council takes cognisance of the attached quarterly report, as required by Section 52 of the Municipal Finance Management Act, Act 56 of 2003 in respect of the implementation of the budget as well as the performance against the Top Layer Service Delivery and Budget Implementation Plan of the municipality for the period 1 October 2021 to 31 December 2021.

(get) J J Scholtz

MUNICIPAL MANAGER

WC015 Swartland Municipality

Section 52 Quarterly Report



Quarter 2
October 2021 - December 2021

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PART 1 – IN-YEAR REPORT

Section 1 – Mayor’s Report

1.1 In -Year Report – Quarterly Budget Statement

The quarterly budget statement for the period ended 31 December 2021 has been prepared to meet the legislative requirements of the Municipal Budget and Reporting Regulations and the MFMA.

1.2 Financial problems or risks facing the municipality

Currently none, it will be reviewed and assessed at the end of each quarter.

Section 2 - Resolutions

RECOMMENDATION:

That Council takes cognisance of the quarterly budget statement and supporting documentation for the quarter ended 31 December 2021.

Section 3 – Executive Summary

3.1 Introduction

It is required by Section 52(d) of the Municipal Finance Management Act that the Mayor of the Municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

3.2 High-level Results

- The following table provides a high-level summary of the municipality’s **YTD performance** on the capital and operational revenue and expenditure measured against the **YTD budget** as at 31 December 2021.

Description	YTD Operating Revenue	YTD Operating Expenditure	YTD Capital Expenditure
Year-to-date Budget 2021/22	R 444 296 272	R 338 732 412	R 88 775 797
Actuals as at 31 December 2021	R 469 062 197	R 379 272 148	R 72 952 026
Variance between YTD Budget and Actuals (over/-under)	R 24 765 925	R 40 539 736	R -15 823 771
Variance %	6%	12%	-18%

Operational Revenue

The YTD Revenue (**including capital transfers**) at the end of December 2021 was **R 469.062 million** and is **6% above** the YTD budgeted projections.

Operational Expenditure

The YTD Expenditure at the end of December 2021 was **R 379.272 million, 12% above** the YTD budgeted projections. This in the main is as a result of non-cash items such as Depreciation, which previously the system setup of the latest mscoa version could only accommodate the processing of depreciation on the financial system after the finalization of the regulatory audit. The administration however managed to improve processes in this regard to ensure a more accurate account of expenditure and was able to process transactions earlier after putting the Systems Vendor to terms.

Capital Expenditure

The YTD Capital expenditure at the end of December 2021 was **R 72.952 million, 18% below** the YTD budgeted projections.

- The following table provides a high-level summary of the municipality's **Annual performance** on the capital and operational revenue and expenditure measured against the **Annual budget** as at 31 December 2021.

Description	Annual Operating Revenue	Annual Operating Expenditure	Annual Capital Expenditure
Annual Budget	R 954 961 132	R 898 052 664	R 166 435 729
Actuals as at 31 December 2021	R 469 062 197	R 379 272 148	R 72 952 026
Actuals as % of Total Annual Budget	49%	42%	44%

➤ **Debtors**

The collection rate for December 2021 was **97.78%** compared to 104.97% in November 2021. (Amounts received in current month for the previous month's debtors raised). The average collection rate for the period under review was 98.32%.

➤ **Cash flow**

The municipality started the year with a positive audited cash balance of R 640.204 million. The closing balance as at December 2021 was **R 672.266 million** which include investments made to the amount of R 550 million.

3.2.1 Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2021/22)

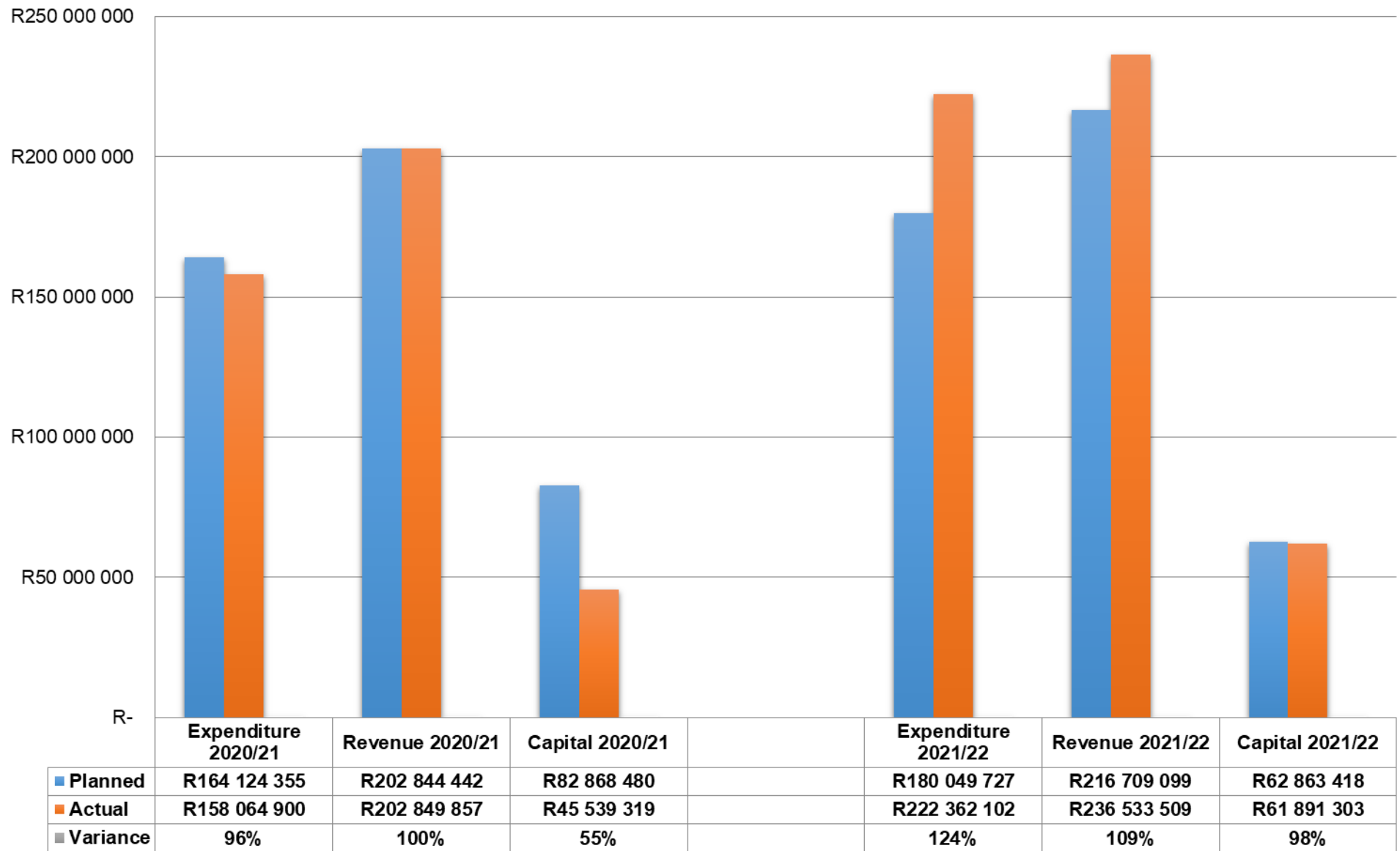
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		OCTOBER			NOVEMBER			DECEMBER			QUARTER 2		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
2021/22											Q2		
CIVIL SERVICES	Expenditure	12 121 432	19 063 493	157%	17 588 514	16 882 826	96%	15 431 875	48 382 988	314%	45 141 821	84 329 307	187%
	Revenue	11 819 201	13 142 942	111%	13 261 695	12 985 251	98%	38 042 678	49 366 834	130%	63 123 574	75 495 027	120%
	Capital	13 285 000	6 691 844	50%	15 479 574	16 050 586	104%	15 479 574	27 221 785	176%	44 244 148	49 964 215	113%
CORPORATE SERVICES	Expenditure	2 973 873	3 019 236	102%	3 997 987	3 664 775	92%	2 569 437	2 756 608	107%	9 541 297	9 440 619	99%
	Revenue	36 965	21 103	57%	41 322	34 870	84%	31 598	3 550 327	11236%	109 885	3 606 300	3282%
	Capital	40 000	14 435	36%	25 000	22 531	90%	25 000	(7 347)	-29%	90 000	29 620	33%
COUNCIL SERVICES	Expenditure	1 090 880	1 259 847	115%	1 044 414	1 048 882	100%	1 554 081	1 155 670	74%	3 689 375	3 464 398	94%
	Revenue	26 134	29 659	113%	26 134	225	1%	23 299	251	1%	75 567	30 136	40%
	Capital	-	-	#DIV/0!	2 000	-	0%	2 000	-	0%	4 000	-	0%
ELECTRICITY SERVICES	Expenditure	31 123 919	28 270 447	91%	28 529 251	21 389 837	75%	25 557 227	34 467 021	135%	85 210 397	84 127 305	99%
	Revenue	31 469 032	33 891 308	108%	29 972 266	29 128 133	97%	31 915 736	32 269 002	101%	93 357 034	95 288 443	102%
	Capital	2 045 496	2 901 419	142%	5 763 496	3 722 407	65%	5 763 496	745 287	13%	13 572 488	7 369 112	54%
FINANCIAL SERVICES	Expenditure	3 982 198	3 861 014	97%	5 476 849	4 994 626	91%	3 695 875	4 101 469	111%	13 154 922	12 957 109	98%
	Revenue	11 982 680	12 208 760	102%	12 017 406	12 070 924	100%	31 839 343	30 589 681	96%	55 839 429	54 869 365	98%
	Capital	328 000	-	0%	8 000	46 398	580%	8 000	18 621	233%	344 000	65 019	19%
DEVELOPMENT SERVICES	Expenditure	1 903 704	2 422 305	127%	2 883 269	2 731 606	95%	1 759 653	4 616 477	262%	6 546 626	9 770 388	149%
	Revenue	491 871	907 570	185%	495 564	1 144 314	231%	502 386	1 049 481	209%	1 489 821	3 101 365	208%
	Capital	1 059 094	31 236	3%	1 059 094	1 432	0%	1 059 094	3 306 969	312%	3 177 282	3 339 637	105%
MUNICIPAL MANAGER	Expenditure	605 173	508 828	84%	888 260	700 568	79%	581 552	516 928	89%	2 074 985	1 726 325	83%
	Revenue	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!
	Capital	-	-	#DIV/0!	2 000	-	0%	2 000	-	0%	4 000	-	0%
PROTECTION SERVICES	Expenditure	4 104 452	4 431 134	108%	6 471 855	6 359 583	98%	4 113 997	5 755 934	140%	14 690 304	16 546 651	113%
	Revenue	1 007 551	998 945	99%	926 160	973 835	105%	780 078	2 170 094	278%	2 713 789	4 142 873	153%
	Capital	1 167 500	1 088 923	93%	130 000	12 987	10%	130 000	21 790	17%	1 427 500	1 123 700	79%
TOTAL	Expenditure	57 905 631	62 836 305	109%	66 880 399	57 772 703	86%	55 263 697	101 753 094	184%	180 049 727	222 362 102	124%
	Revenue	56 833 434	61 200 287	108%	56 740 547	56 337 552	99%	103 135 118	118 995 669	115%	216 709 099	236 533 509	109%
	Capital	17 925 090	10 727 857	60%	22 469 164	19 856 342	88%	22 469 164	31 307 105	139%	62 863 418	61 891 303	98%

- Variances on Expenditure in the main are as a result of non-cash items such as Depreciation, which previously the system setup of the latest mscoa version could only accommodate the processing of depreciation on the financial system after the finalization of the regulatory audit. The administration however managed to improve processes in this regard to ensure a more accurate account of expenditure and was able to process transactions earlier after putting the Systems Vendor to terms.
- Other Variances are explained under point 3.2.3 up until point 3.2.5.

Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2020/21)

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		OCTOBER			NOVEMBER			DECEMBER			QUARTER 2		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
2020/21											Q2		
CIVIL SERVICES	Expenditure	12 792 969	11 622 751	91%	12 792 969	18 061 519	141%	18 635 169	18 110 163	97%	44 221 107	47 794 434	108%
	Revenue	10 747 014	11 319 613	105%	11 957 757	12 711 518	106%	36 500 065	37 614 244	103%	59 204 836	61 645 376	104%
	Capital	13 034 505	407 592	3%	16 952 811	7 112 003	42%	10 909 811	14 847 161	136%	40 897 127	22 366 756	55%
CORPORATE SERVICES	Expenditure	2 781 640	2 498 166	90%	2 781 640	3 961 458	142%	2 781 640	2 342 735	84%	8 344 920	8 802 359	105%
	Revenue	57 020	36 064	63%	57 020	25 937	45%	57 020	16 708	29%	171 060	78 710	46%
	Capital	10 000	35 300	353%	12 386 796	12 342 684	100%	-	7 786	#DIV/0!	12 396 796	12 385 770	100%
COUNCIL SERVICES	Expenditure	1 073 091	1 623 318	151%	1 073 091	1 009 494	94%	1 073 091	1 528 001	142%	3 219 273	4 160 813	129%
	Revenue	19 946	7 625	38%	19 946	11 669	59%	19 946	4 313	22%	59 838	23 607	39%
	Capital	-	-	#DIV/0!	2 000	-	0%	-	-	#DIV/0!	2 000	-	0%
ELECTRICITY SERVICES	Expenditure	25 918 296	21 477 822	83%	25 918 296	21 995 372	85%	26 220 128	22 734 538	87%	78 056 720	66 207 732	85%
	Revenue	27 212 746	27 238 461	100%	27 212 746	26 559 466	98%	29 373 143	28 622 483	97%	83 798 635	82 420 410	98%
	Capital	1 087 000	632 120	58%	5 382 000	1 336 051	25%	2 592 000	1 449 596	56%	9 061 000	3 417 767	38%
FINANCIAL SERVICES	Expenditure	3 240 658	3 443 145	106%	3 240 658	5 557 758	172%	3 240 658	46 374	1%	9 721 974	9 047 276	93%
	Revenue	11 530 864	11 354 125	98%	11 411 466	11 535 743	101%	31 565 535	31 216 984	99%	54 507 865	54 106 852	99%
	Capital	24 000	193 214	805%	3 000	5 106	170%	2 000	-	0%	29 000	198 320	684%
DEVELOPMENT SERVICES	Expenditure	2 436 590	1 651 442	68%	2 436 590	2 944 040	121%	2 436 590	2 093 726	86%	7 309 770	6 689 208	92%
	Revenue	728 157	549 811	76%	728 157	763 023	105%	728 157	546 429	75%	2 184 471	1 859 263	85%
	Capital	5 718 448	12 584	0%	7 154 591	5 880 664	82%	6 968 918	623 725	9%	19 841 957	6 516 973	33%
MUNICIPAL MANAGER	Expenditure	573 862	513 314	89%	573 862	807 542	141%	573 862	555 803	97%	1 721 586	1 876 660	109%
	Revenue	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!
	Capital	-	773	#DIV/0!	2 000	-	0%	-	-	#DIV/0!	2 000	773	39%
PROTECTION SERVICES	Expenditure	3 841 005	3 429 580	89%	3 841 005	6 146 992	160%	3 846 995	3 909 845	102%	11 529 005	13 486 417	117%
	Revenue	997 579	1 017 969	102%	997 579	891 689	89%	922 579	805 983	87%	2 917 737	2 715 640	93%
	Capital	32 000	44 345	139%	596 600	618 810	104%	10 000	(10 195)	-102%	638 600	652 960	102%
TOTAL	Expenditure	52 658 111	46 259 538	88%	52 658 111	60 484 177	115%	58 808 133	51 321 185	87%	164 124 355	158 064 900	96%
	Revenue	51 293 326	51 523 667	100%	52 384 671	52 499 045	100%	99 166 445	98 827 145	100%	202 844 442	202 849 857	100%
	Capital	19 905 953	1 325 928	7%	42 479 798	27 295 318	64%	20 482 729	16 918 073	83%	82 868 480	45 539 319	55%

SDBIP - QUARTER 2 COMPARISON



3.2.2 OPERATING REVENUE – ACTUAL RECEIPTS VERSUS BILLING PER SERVICE

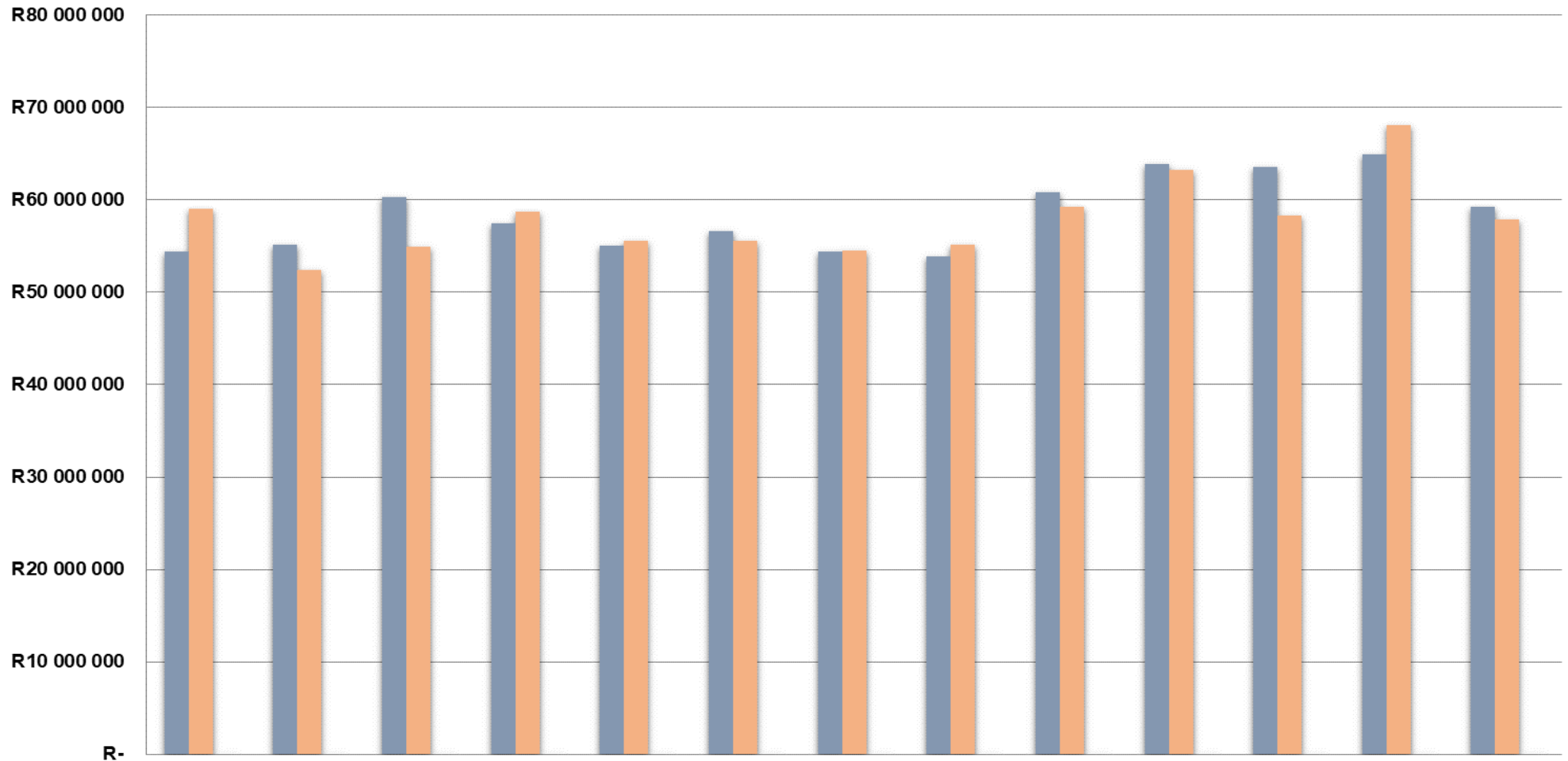
2021/22		Oct-21		Nov-21		Dec-21		Quarter 2		%
		Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	1	37 331 251	33 288 742	38 444 212	42 792 299	32 957 617	32 293 369	108 733 080	108 374 410	100%
RATES	2	11 860 971	11 433 499	11 615 528	11 227 793	11 446 011	11 343 356	34 922 510	34 004 647	97%
SEWERAGE	3	3 431 963	3 257 120	3 448 823	3 280 079	3 634 678	3 516 619	10 515 464	10 053 818	96%
AVAILABILITY	4	1 153 547	1 112 103	1 137 436	1 051 511	1 115 035	1 035 774	3 406 017	3 199 389	94%
HOUSING	5	33 338	30 709	34 821	30 340	33 073	32 497	101 232	93 545	92%
WATER	6	6 102 968	5 947 927	6 594 380	5 695 795	6 244 928	6 283 302	18 942 276	17 927 025	95%
REFUSE	7	2 475 132	2 446 065	2 467 805	2 407 391	2 478 610	2 495 957	7 421 548	7 349 413	99%
OTHER		1 188 625	753 767	1 169 827	1 535 660	1 315 174	911 377	3 673 626	3 200 805	87%
		R 63 577 796	R 58 269 932	R 64 912 831	R 68 020 869	R 59 225 126	R 57 912 251	R 187 715 753	R 184 203 052	98.13%

2020/21		Oct-20		Nov-20		Dec-20		Quarter 2		%
		Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	1	29 942 115	31 648 431	30 057 371	29 626 432	29 187 576	31 511 098	89 187 062	92 785 962	104%
RATES	2	11 163 935	10 024 900	10 856 593	10 869 922	10 920 102	12 402 468	32 940 631	33 297 290	101%
SEWERAGE	3	3 150 041	2 798 152	3 155 653	3 020 712	3 131 077	3 380 695	9 436 771	9 199 559	97%
AVAILABILITY	4	1 204 238	1 089 804	1 166 979	1 029 253	939 223	1 203 838	3 310 440	3 322 895	100%
HOUSING	5	31 755	22 742	32 633	30 622	30 535	34 493	94 923	87 857	93%
WATER	6	3 557 610	4 951 459	5 043 546	4 769 370	6 572 950	6 649 397	15 174 106	16 370 226	108%
REFUSE	7	2 236 419	2 061 645	2 253 399	2 110 775	2 375 745	2 417 366	6 865 563	6 589 786	96%
OTHER		1 510 800	1 707 984	1 372 825	1 349 668	1 263 778	1 418 013	4 147 403	4 475 665	108%
		R 52 796 914	R 54 305 118	R 53 938 999	R 52 806 756	R 54 420 987	R 59 017 367	R 161 156 900	R 166 129 241	103.09%

The combined monthly services collection rate of **98.13%** for the second quarter of the 2021/22 financial year has decreased when compared to the previous financial year's rate of **103.09%**. The actual payments refer to amounts received for the previous month's debtors raised.

AMOUNTS RECEIVED IN CURRENT MONTH FOR THE PREVIOUS MONTH'S DEBTORS RAISED

Monthly Collection Rate %



3.2.3 Revenue by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q2 Second Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue By Source								
Property rates	133 192	138 386	11 462	72 828	71 130	1 698	2%	138 386
Service charges - electricity revenue	323 772	369 764	30 079	187 439	189 879	(2 440)	-1%	369 764
Service charges - water revenue	72 142	75 190	6 095	34 686	35 602	(916)	-3%	75 190
Service charges - sanitation revenue	44 858	45 988	4 188	23 414	23 665	(251)	-1%	45 988
Service charges - refuse revenue	27 834	28 742	2 477	14 818	14 664	154	1%	28 742
Rental of facilities and equipment	1 658	1 529	105	591	596	(5)	-1%	1 529
Interest earned - external investments	36 524	37 706	1 710	3 182	1 980	1 202	61%	37 706
Interest earned - outstanding debtors	2 696	2 601	217	1 230	1 299	(69)	-5%	2 601
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	28 402	23 591	15	124	135	(12)	-9%	23 591
Licences and permits	4 627	4 445	332	2 366	2 178	188	9%	4 445
Agency services	4 987	5 699	398	3 246	2 828	418	15%	5 699
Transfers and subsidies	135 128	152 542	42 545	92 254	94 326	(2 073)	-2%	152 542
Other revenue	16 767	10 776	1 378	7 436	5 214	2 222	43%	10 776
Gains	14 557	10 092	1 484	1 886	200	1 686	843%	10 092
Total Revenue (excluding capital transfers and contributions)	847 144	907 049	102 486	445 498	443 698	1 801	0%	907 049

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 31 December 2021.

- **Interest earned – external investments** stands at 61% above the YTD budgeted projections due to one of our investments that matured in December 2022. The cash flow will be adjusted with the annual adjustments budget.
- **Agency Services** stands at 15% above budgeted projections due to an increase of vehicle registrations.
- **Other revenue** stands at 43% above the YTD budgeted projections mainly due to over-performance on various sundry revenue line items. Cash flows will be adjusted with the annual adjustments budget.
- **Gains** refer to sale of land, which for purposes of tariff modelling is excluded from the original budget.
- Revenue for the month of **December 2021** was **R102.486 million** whilst the overall YTD performance excluding capital transfers are well in line with the budgeted projections. Variances and cash flow projections where appropriate will be addressed in the mid-year adjustments budget at the end of January.

3.2.4 Expenditure by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q2 Second Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Expenditure By Type								
Employee related costs	248 278	260 602	20 228	126 889	128 227	(1 338)	-1%	260 602
Remuneration of councillors	10 857	11 232	883	5 264	5 256	7	0%	11 232
Debt impairment	31 532	36 031	-	(37)	-	(37)	#DIV/0!	36 031
Depreciation & asset impairment	87 220	95 797	37 937	45 629	-	45 629	#DIV/0!	95 797
Finance charges	13 954	13 141	5 676	5 676	4 754	922	19%	13 141
Bulk purchases - electricity	252 180	299 500	24 037	140 692	141 872	(1 180)	-1%	299 500
Inventory consumed	31 872	32 723	1 352	8 072	8 947	(875)	-10%	32 723
Contracted services	51 698	87 781	8 813	27 821	29 604	(1 782)	-6%	87 781
Transfers and subsidies	2 989	3 851	156	2 102	1 677	425	25%	3 851
Other expenditure	32 233	48 433	2 671	17 164	18 396	(1 232)	-7%	48 433
Losses	16 612	8 964	-	-	-	-		8 964
Total Expenditure	779 425	898 053	101 753	379 272	338 732	40 540	12%	898 053

- **Depreciation & asset impairment** - Previously the system setup of the latest mscoa version could only accommodate the processing of depreciation on the financial system after the finalization of the regulatory audit. The administration however managed to improve processes in this regard to ensure a more accurate account of expenditure and was able to process transactions earlier after putting the Systems Vendor to terms. The cash flow projections will be corrected with the mid-year adjustments process at the end of January.
- Variances on **Inventory consumed** and **Contracted Services** stand below the YTD budgeted projections mainly due to underspending on various line items.
- **Transfer and Subsidies** are paid out when beneficiaries submit audited financial statements as required, in order for SM to pay out these financial contributions.
- **Other expenditure** stands at 7% below the YTD budgeted projections mainly due to underspending on various line items.
- Expenditure for the month of **December 2021** was **R101.753 million** whilst the overall YTD performance stands at **12% above** the budgeted projections. Variances and cash flow projections will be addressed in the mid-year adjustments budget at the end of January.

3.2.5 Capital expenditure and graphs against Annual Budget

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q2 Second Quarter									
Vote Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital Expenditure - Functional Classification									
Governance and administration		39 443	14 850	2 617	6 602	9 363	(2 761)	-29%	14 850
Executive and council		3	20	-	-	8	(8)	-100%	20
Finance and administration		39 440	14 830	2 617	6 602	9 355	(2 753)	-29%	14 830
Internal audit		-	-	-	-	-	-		-
Community and public safety		9 230	6 469	635	3 835	4 701	(865)	-18%	6 469
Community and social services		264	150	(13)	19	110	(91)	-83%	150
Sport and recreation		7 032	4 321	626	2 689	3 293	(604)	-18%	4 321
Public safety		1 934	1 998	22	1 127	1 298	(171)	-13%	1 998
Housing		-	-	-	-	-	-		-
Economic and environmental services		66 718	47 068	12 980	23 046	22 420	626	3%	47 068
Planning and development		10 064	12 578	3 307	3 509	5 240	(1 731)	-33%	12 578
Road transport		56 654	34 490	9 673	19 537	17 180	2 357	14%	34 490
Trading services		102 158	98 049	15 075	39 469	52 292	(12 823)	-25%	98 049
Energy sources		18 135	23 321	731	9 020	11 176	(2 156)	-19%	23 321
Water management		7 375	9 925	541	1 315	5 185	(3 870)	-75%	9 925
Waste water management		73 508	62 940	13 782	29 097	34 598	(5 501)	-16%	62 940
Waste management		3 139	1 862	21	37	1 332	(1 295)	-97%	1 862
Other		-	-	-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436
Funded by:									
National Government		32 175	31 055	3 708	22 076	20 967	1 109	5%	31 055
Provincial Government		43 066	15 661	3 294	3 586	5 363	(1 777)	-33%	15 661
District Municipality		-	-	-	-	-	-		-
Transfers recognised - capital		75 531	46 716	7 002	25 663	26 331	(668)	-3%	46 716
Borrowing	6	-	-	-	-	-	-		-
Internally generated funds		142 018	119 720	24 305	47 289	62 445	(15 156)	-24%	119 720
Total Capital Funding		217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436

- Capital expenditure for the month of **December 2021** amounts to **R 31 307 105** and stands at **18%** below the projected YTD budget which is not aligned to the SDBIP and budget plan as provided by the respective directors. Variances will be addressed in the mid-year adjustments budget following consultations with the various directorates as each director remains responsible for their respective budgets.
- The YTD actual is **R 72 952 026 (43.83%)** compared to the total budget of **R 166 435 729**.
- Commitments are **R 9 865 762**.

2021-2022 Top 10 Capital Projects

No	PROJECT DESCRIPTION	Approved budget	Month Actual	YTD Expenditure	YTD Budget	Variance R'000	% Variance	Status of the project	Project Location	At what stage is each project currently	Any challenges identified that is resulting in delays?
SEWERAGE SERVICE											
1	Sewerage Works: Moorreesburg	55 020 000	11 346 157	25 971 704	28 916 749	29 048 296	53%	Construction	Moorreesburg	75%	N/A
2	Sewerage Works: Darling	4 720 600	2 444 904	2 444 904	4 803 851	2 275 696	48%	Construction	Darling	95%	N/A
ROADS											
3	Roads Swartland: Resealing of Roads	23 000 000	7 821 106	15 276 101	11 804 093	7 723 899	34%	Planning	Swartland	50%	N/A
4	Roads Swartland: New Roads	7 555 096	1 405 334	3 407 085	4 400 000	4 148 011	55%	Construction	Swartland	40%	N/A
BUILDINGS & MAINTENANCE											
5	Conversion / Operationalising of Office Space (Standard Bank Building)	5 100 000	1 330 337	2 378 683	2 700 000	2 721 317	53%	Construction	Malmesbury	80%	N/A
6	Conversion / Operationalising of Office Space (Nedbank Build)	4 900 000	976 813	2 936 738	2 600 000	1 963 262	40%	Construction	Malmesbury	80%	N/A
HOUSING											
7	Malmesbury De Hoop Housing Project	11 600 000	3 308 747	3 372 737	3 748 648	8 227 263	71%	Planning	Malmesbury	39%	N/A
ELECTRICAL SERVICES											
8	Malmesbury: Saamstaan/De Hoop area: Upgrading of bulk electricity supply: Phase 1	8 355 000	-	357 988	2 700 000	7 997 012	96%	Manufacturing /Construction	Malmesbury	15%	N/A
9	Saamstaan/De Hoop: 389 plot housing development: Elec Bulk supply, Infrastructure Connections	6 500 000	511 785	4 009 088	2 950 000	2 490 912	38%	Construction	Malmesbury	60%	N/A
10	Minisubstations: Swartland	3 600 000	10 038	1 709 058	3 100 000	1 890 942	53%	Manufacturing	Swartland	50%	N/A
TOTAL		130 350 696	29 155 220	61 864 085	67 723 341	68 486 611	53%				

Chart C1 2021/22 Capital Expenditure Monthly Trend: actual v target

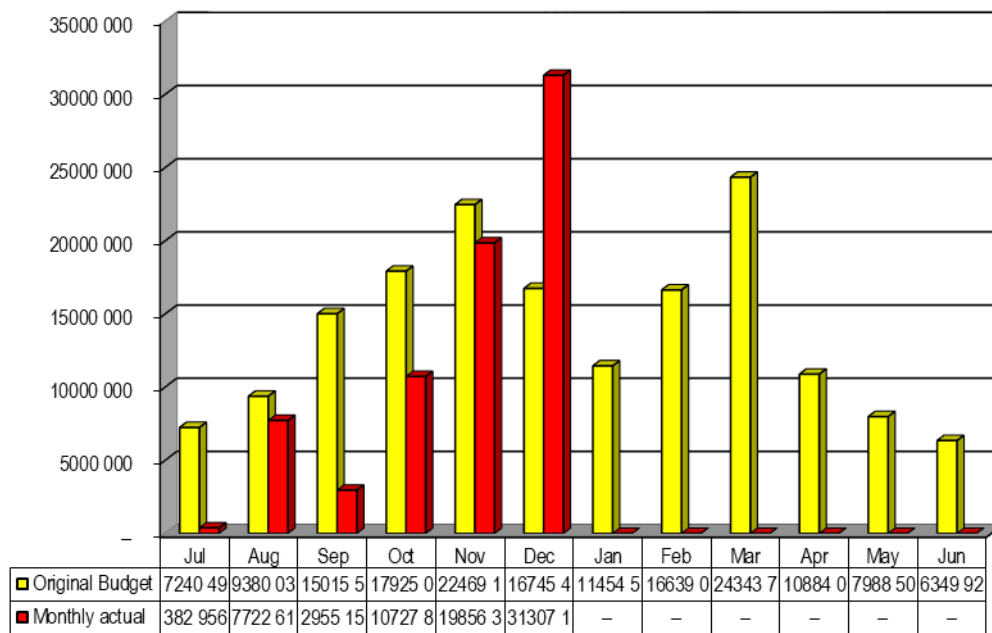
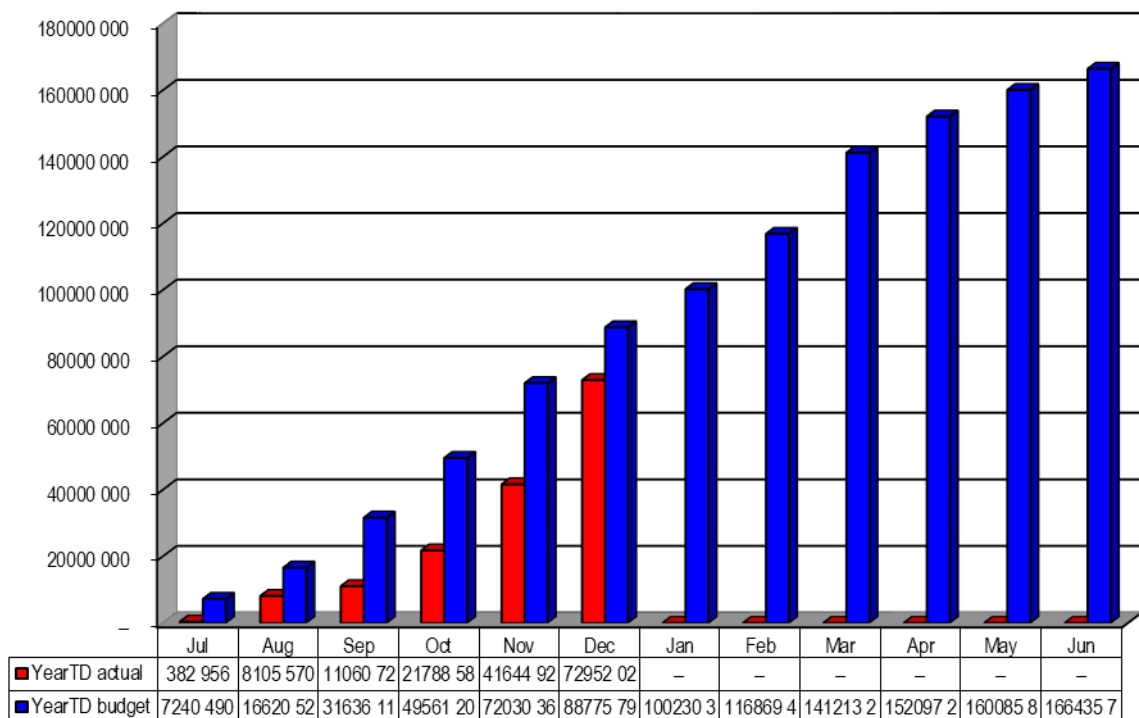


Chart C2 2021/22 Capital Expenditure: YTD actual v YTD target



3.2.6 PERFORMANCE INDICATORS

WC015 Swartland - Supporting Table SC2 Monthly Budget Statement - performance indicators - Q2 Second Quarter					
Description of financial indicator	Basis of calculation	Ref	Budget Year 2021/22		
			Original Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>					
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		12.1%	13.5%	12.1%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%
<u>Safety of Capital</u>					
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		8.1%	7.7%	8.1%
Gearing	Long Term Borrowing/ Funds & Reserves		37.1%	49.4%	37.1%
<u>Liquidity</u>					
Current Ratio	Current assets/current liabilities	1	5:1	7:1	5:1
Liquidity Ratio	Monetary Assets/Current Liabilities		4:1	6:1	4:1
<u>Revenue Management</u>					
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing		95.0%	98.32%	95.0%
<u>Creditors Management</u>					
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100.0%	98.46%	100.0%
<u>Funding of Provisions</u>					
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions				
<u>Other Indicators</u>					
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	6.0%	5.75%	6.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	18.0%	21.64%	18.0%
Employee costs	Employee costs/Total Revenue - capital revenue		28.7%	28.5%	28.7%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		6.3%	6.4%	6.3%
Interest & Depreciation	I&D/Total Revenue - capital revenue		12.0%	11.5%	12.0%
<u>IDP regulation financial viability indicators</u>					
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year		15.60%	14.2%	15.60%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		17.64%	2.7%	17.64%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		8.86	11.66	8.86

Note: Ratios will improve more positively over the reporting period as the formula only provides that it calculate the year to date.

- Current and Liquidity ratios – The YTD actual only takes into account the month-to-month movements and will the ratio be more in line with the budget nearing the end of the reporting period.

Section 4 – In-year budget statement tables

4.1 Monthly budget statements

4.1.1 Table C1: s71 Monthly Budget Statement Summary

WC015 Swartland - Table C1 Monthly Budget Statement Summary - Q2 Second Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Financial Performance								
Property rates	133 192	138 386	11 462	72 828	71 130	1 698	2%	138 386
Service charges	468 607	519 684	42 839	260 356	263 810	(3 454)	-1%	519 684
Investment revenue	36 524	37 706	1 710	3 182	1 980	1 202	61%	37 706
Transfers and subsidies	135 128	152 542	42 545	92 254	94 326	(2 073)	-2%	152 542
Other own revenue	73 694	58 731	3 930	16 879	12 452	4 427	36%	58 731
Total Revenue (excluding capital transfers and contributions)	847 144	907 049	102 486	445 498	443 698	1 801	0%	907 049
Employee costs	248 278	260 602	20 228	126 889	128 227	(1 338)	-1%	260 602
Remuneration of Councillors	10 857	11 232	883	5 264	5 256	7	0%	11 232
Depreciation & asset impairment	87 220	95 797	37 937	45 629	–	45 629	#DIV/0!	95 797
Finance charges	13 954	13 141	5 676	5 676	4 754	922	19%	13 141
Inventory consumed and bulk purchases	284 052	332 223	25 389	148 764	150 819	(2 055)	-1%	332 223
Transfers and subsidies	2 989	3 851	156	2 102	1 677	425	25%	3 851
Other expenditure	132 075	181 208	11 484	44 949	47 999	(3 050)	-6%	181 208
Total Expenditure	779 425	898 053	101 753	379 272	338 732	40 540	12%	898 053
Surplus/(Deficit)	67 718	8 996	733	66 226	104 965	(38 739)	-37%	8 996
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	74 767	46 716	16 310	22 112	–	22 112	#DIV/0!	46 716
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental)	323	1 197	200	1 452	598	853	143%	1 197
Surplus/(Deficit) after capital transfers & contributions	142 809	56 908	17 243	89 790	105 564	(15 774)	-15%	56 908
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	142 809	56 908	17 243	89 790	105 564	(15 774)	-15%	56 908
Capital expenditure & funds sources								
Capital expenditure	217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436
Capital transfers recognised	75 531	46 716	7 002	25 663	26 331	(668)	-3%	46 716
Borrowing	–	–	–	–	–	–	–	–
Internally generated funds	142 018	119 720	24 305	47 289	62 445	(15 156)	-24%	119 720
Total sources of capital funds	217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436
Financial position								
Total current assets	785 631	703 155		826 865				703 155
Total non current assets	2 105 230	2 157 863		2 132 469				2 157 863
Total current liabilities	141 461	146 380		115 784				146 380
Total non current liabilities	212 808	180 716		217 175				180 716
Community wealth/Equity	2 536 592	2 533 922		2 536 585				2 533 922
Cash flows								
Net cash from (used) operating	213 813	144 660	40 241	121 264	75 288	(45 975)	-61%	144 660
Net cash from (used) investing	(195 422)	(166 358)	(20 975)	(53 664)	(83 179)	(29 515)	35%	(166 358)
Net cash from (used) financing	(8 552)	(10 979)	(5 753)	(5 705)	(7 127)	(1 422)	20%	(10 979)
Cash/cash equivalents at the month/year end	640 204	577 694	–	672 266	625 186	(47 080)	-8%	577 694
Debtors & creditors analysis	0-30 Days	31-60 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis								
Total By Income Source	47 128	9 849	2 498	2 034	2 001	2 351	18 515	87 722
Creditors Age Analysis								
Total Creditors	39 480	21	1	–	–	–	61	39 689

4.1.2 Table C2: Monthly Budget Statement - Financial Performance (standard classification)

WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q2 Second Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue - Functional								
<i>Governance and administration</i>	234 603	239 558	30 718	115 653	115 747	(94)	0%	239 558
Executive and council	351	295	0	101	146	(46)	-31%	295
Finance and administration	234 252	239 264	30 718	115 552	115 601	(48)	0%	239 264
Internal audit	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	105 137	84 005	6 431	12 683	1 940	10 743	554%	84 005
Community and social services	30 071	11 725	3 649	6 512	597	5 916	991%	11 725
Sport and recreation	3 414	4 438	1 264	3 095	1 017	2 078	204%	4 438
Public safety	32 857	26 234	1 420	2 839	246	2 593	1054%	26 234
Housing	38 795	41 608	98	237	81	156	194%	41 608
Health	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	17 232	18 013	1 225	8 517	6 915	1 602	23%	18 013
Planning and development	4 274	3 561	293	2 540	1 752	788	45%	3 561
Road transport	12 957	14 453	932	5 977	5 162	815	16%	14 453
Environmental protection	-	-	-	-	-	-	-	-
<i>Trading services</i>	565 240	613 353	80 618	332 193	319 682	12 511	4%	613 353
Energy sources	338 322	383 738	32 269	192 010	194 676	(2 666)	-1%	383 738
Water management	91 376	92 270	11 147	46 990	49 450	(2 460)	-5%	92 270
Waste water management	90 934	90 720	29 071	65 417	46 460	18 957	41%	90 720
Waste management	44 609	46 625	8 132	27 777	29 096	(1 319)	-5%	46 625
<i>Other</i>	22	31	3	15	12	3	24%	31
Total Revenue - Functional	922 234	954 961	118 996	469 062	444 296	24 766	6%	954 961
Expenditure - Functional								
<i>Governance and administration</i>	127 904	150 939	12 319	62 326	62 356	(30)	0%	150 939
Executive and council	20 353	21 677	1 427	11 181	10 902	279	3%	21 677
Finance and administration	105 629	127 295	10 755	50 255	50 478	(223)	0%	127 295
Internal audit	1 922	1 967	136	890	976	(86)	-9%	1 967
<i>Community and public safety</i>	118 617	143 313	12 795	50 628	44 576	6 052	14%	143 313
Community and social services	20 641	22 657	2 067	10 817	10 530	286	3%	22 657
Sport and recreation	26 235	27 273	3 273	13 986	12 013	1 973	16%	27 273
Public safety	65 532	62 940	4 786	21 892	20 764	1 128	5%	62 940
Housing	6 208	30 442	2 669	3 933	1 268	2 665	210%	30 442
Health	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	62 621	64 574	16 253	31 374	17 486	13 888	79%	64 574
Planning and development	12 497	13 868	1 142	6 205	6 889	(684)	-10%	13 868
Road transport	50 124	50 706	15 111	25 169	10 597	14 572	138%	50 706
Environmental protection	-	-	-	-	-	-	-	-
<i>Trading services</i>	468 815	537 487	60 344	234 152	213 571	20 580	10%	537 487
Energy sources	294 595	347 565	32 998	161 747	154 912	6 836	4%	347 565
Water management	66 083	69 431	8 325	18 960	15 993	2 967	19%	69 431
Waste water management	65 547	67 528	14 623	32 345	22 652	9 694	43%	67 528
Waste management	42 590	52 963	4 397	21 099	20 015	1 084	5%	52 963
<i>Other</i>	1 469	1 740	43	793	743	49	7%	1 740
Total Expenditure - Functional	779 425	898 053	101 753	379 272	338 732	40 540	12%	898 053
Surplus/ (Deficit) for the year	142 809	56 908	17 243	89 790	105 564	(15 774)	-15%	56 908

4.1.3 Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q2 Second Quarter								
Vote Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue by Vote								
Vote 1 - Corporate Services	11 433	11 506	3 550	6 030	210	5 820	2766.0%	11 506
Vote 2 - Civil Services	246 938	248 096	49 367	142 518	126 061	16 457	13.1%	248 096
Vote 3 - Council	351	295	0	101	146	(46)	-31.3%	295
Vote 4 - Electricity Services	338 357	383 738	32 269	192 010	194 676	(2 666)	-1.4%	383 738
Vote 5 - Financial Services	219 040	227 643	30 590	115 028	115 148	(120)	-0.1%	227 643
Vote 6 - Development Services	51 755	47 074	1 049	4 785	2 685	2 100	78.2%	47 074
Vote 7 - Municipal Manager	-	-	-	-	-	-	-	-
Vote 8 - Protection Services	54 361	36 609	2 170	8 590	5 369	3 221	60.0%	36 609
Total Revenue by Vote	922 234	954 961	118 996	469 062	444 296	24 766	5.6%	954 961
Expenditure by Vote								
Vote 1 - Corporate Services	31 884	41 476	2 757	15 928	17 749	(1 821)	-10.3%	41 476
Vote 2 - Civil Services	258 966	278 331	48 383	115 119	82 588	32 532	39.4%	278 331
Vote 3 - Council	16 781	18 220	1 156	9 559	9 333	225	2.4%	18 220
Vote 4 - Electricity Services	309 089	364 266	34 467	169 588	162 342	7 246	4.5%	364 266
Vote 5 - Financial Services	50 530	59 521	4 101	23 034	24 079	(1 045)	-4.3%	59 521
Vote 6 - Development Services	27 405	53 057	4 616	14 934	12 241	2 693	22.0%	53 057
Vote 7 - Municipal Manager	7 373	8 168	517	3 269	3 926	(656)	-16.7%	8 168
Vote 8 - Protection Services	77 396	75 013	5 756	27 840	26 474	1 367	5.2%	75 013
Total Expenditure by Vote	779 425	898 053	101 753	379 272	338 732	40 540	12.0%	898 053
Surplus/ (Deficit) for the year	142 809	56 908	17 243	89 790	105 564	(15 774)	-14.9%	56 908

4.1.4 Table C4: Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q2 Second Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue By Source								
Property rates	133 192	138 386	11 462	72 828	71 130	1 698	2%	138 386
Service charges - electricity revenue	323 772	369 764	30 079	187 439	189 879	(2 440)	-1%	369 764
Service charges - water revenue	72 142	75 190	6 095	34 686	35 602	(916)	-3%	75 190
Service charges - sanitation revenue	44 858	45 988	4 188	23 414	23 665	(251)	-1%	45 988
Service charges - refuse revenue	27 834	28 742	2 477	14 818	14 664	154	1%	28 742
Rental of facilities and equipment	1 658	1 529	105	591	596	(5)	-1%	1 529
Interest earned - external investments	36 524	37 706	1 710	3 182	1 980	1 202	61%	37 706
Interest earned - outstanding debtors	2 696	2 601	217	1 230	1 299	(69)	-5%	2 601
Dividends received	-	-	-	-	-	-		-
Fines, penalties and forfeits	28 402	23 591	15	124	135	(12)	-9%	23 591
Licences and permits	4 627	4 445	332	2 366	2 178	188	9%	4 445
Agency services	4 987	5 699	398	3 246	2 828	418	15%	5 699
Transfers and subsidies	135 128	152 542	42 545	92 254	94 326	(2 073)	-2%	152 542
Other revenue	16 767	10 776	1 378	7 436	5 214	2 222	43%	10 776
Gains	14 557	10 092	1 484	1 886	200	1 686	843%	10 092
Total Revenue (excluding capital transfers and contributions)	847 144	907 049	102 486	445 498	443 698	1 801	0%	907 049
Expenditure By Type								
Employee related costs	248 278	260 602	20 228	126 889	128 227	(1 338)	-1%	260 602
Remuneration of councillors	10 857	11 232	883	5 264	5 256	7	0%	11 232
Debt impairment	31 532	36 031	-	(37)	-	(37)	#DIV/0!	36 031
Depreciation & asset impairment	87 220	95 797	37 937	45 629	-	45 629	#DIV/0!	95 797
Finance charges	13 954	13 141	5 676	5 676	4 754	922	19%	13 141
Bulk purchases - electricity	252 180	299 500	24 037	140 692	141 872	(1 180)	-1%	299 500
Inventory consumed	31 872	32 723	1 352	8 072	8 947	(875)	-10%	32 723
Contracted services	51 698	87 781	8 813	27 821	29 604	(1 782)	-6%	87 781
Transfers and subsidies	2 989	3 851	156	2 102	1 677	425	25%	3 851
Other expenditure	32 233	48 433	2 671	17 164	18 396	(1 232)	-7%	48 433
Losses	16 612	8 964	-	-	-	-		8 964
Total Expenditure	779 425	898 053	101 753	379 272	338 732	40 540	12%	898 053
Surplus/(Deficit)	67 718	8 996	733	66 226	104 965	(38 739)	(0)	8 996
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	74 767	46 716	16 310	22 112	-	22 112	#DIV/0!	46 716
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental)	323	1 197	200	1 452	598	853	0	1 197
Transfers and subsidies - capital (in-kind - all)						-		-
Surplus/(Deficit) after capital transfers & contributions	142 809	56 908	17 243	89 790	105 564			56 908
Taxation		-	-	-	-	-		-
Surplus/(Deficit) after taxation	142 809	56 908	17 243	89 790	105 564			56 908
Attributable to minorities		-	-	-	-			-
Surplus/(Deficit) attributable to municipality	142 809	56 908	17 243	89 790	105 564			56 908
Share of surplus/ (deficit) of associate		-	-	-	-			-
Surplus/ (Deficit) for the year	142 809	56 908	17 243	89 790	105 564			56 908

4.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q2 Second Quarter									
Vote Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Multi-Year expenditure appropriation	2								
Vote 1 - Corporate Services		-	-	-	-	-	-		-
Vote 2 - Civil Services		87 571	81 096	18 092	38 245	45 817	(7 572)	-17%	81 096
Vote 3 - Council		-	-	-	-	-	-		-
Vote 4 - Electricity Services		4 269	14 855	512	4 367	5 650	(1 283)	-23%	14 855
Vote 5 - Financial Services		-	-	-	-	-	-		-
Vote 6 - Development Services		43 514	13 100	3 309	3 373	4 233	(861)	-20%	13 100
Total Capital Multi-year expenditure	4,7	135 354	109 051	21 912	45 985	55 700	(9 715)	-17%	109 051
Single Year expenditure appropriation	2								
Vote 1 - Corporate Services		18 934	872	(7)	33	530	(497)	-94%	872
Vote 2 - Civil Services		31 083	37 373	9 130	20 661	21 173	(512)	-2%	37 373
Vote 3 - Council		-	10	-	-	4	(4)	-100%	10
Vote 4 - Electricity Services		15 324	10 503	234	4 925	6 553	(1 628)	-25%	10 503
Vote 5 - Financial Services		13 866	381	19	73	358	(285)	-79%	381
Vote 6 - Development Services		1 050	6 238	(2)	149	3 157	(3 008)	-95%	6 238
Vote 7 - Municipal Manager		3	10	-	-	4	(4)	-100%	10
Vote 8 - Protection Services		1 934	1 998	22	1 127	1 298	(171)	-13%	1 998
Total Capital single-year expenditure	4	82 194	57 385	9 395	26 967	33 076	(6 109)	-18%	57 385
Total Capital Expenditure		217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436
Capital Expenditure - Functional Classification									
Governance and administration		39 443	14 850	2 617	6 602	9 363	(2 761)	-29%	14 850
Executive and council	3	20	-	-	-	8	(8)	-100%	20
Finance and administration		39 440	14 830	2 617	6 602	9 355	(2 753)	-29%	14 830
Internal audit		-	-	-	-	-	-		-
Community and public safety		9 230	6 469	635	3 835	4 701	(865)	-18%	6 469
Community and social services	264	150	(13)	19	110	(91)	(91)	-83%	150
Sport and recreation	7 032	4 321	626	2 689	3 293	(604)	(604)	-18%	4 321
Public safety	1 934	1 998	22	1 127	1 298	(171)	(171)	-13%	1 998
Housing	-	-	-	-	-	-	-		-
Economic and environmental services		66 718	47 068	12 980	23 046	22 420	626	3%	47 068
Planning and development	10 064	12 578	3 307	3 509	5 240	(1 731)	(1 731)	-33%	12 578
Road transport	56 654	34 490	9 673	19 537	17 180	2 357	2 357	14%	34 490
Trading services		102 158	98 049	15 075	39 469	52 292	(12 823)	-25%	98 049
Energy sources	18 135	23 321	731	9 020	11 176	(2 156)	(2 156)	-19%	23 321
Water management	7 375	9 925	541	1 315	5 185	(3 870)	(3 870)	-75%	9 925
Waste water management	73 508	62 940	13 782	29 097	34 598	(5 501)	(5 501)	-16%	62 940
Waste management	3 139	1 862	21	37	1 332	(1 295)	(1 295)	-97%	1 862
Other		-	-	-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436
Funded by:									
National Government		32 175	31 055	3 708	22 076	20 967	1 109	5%	31 055
Provincial Government		43 066	15 661	3 294	3 586	5 363	(1 777)	-33%	15 661
District Municipality		-	-	-	-	-	-		-
Transfers recognised - capital		75 531	46 716	7 002	25 663	26 331	(668)	-3%	46 716
Borrowing	6	-	-	-	-	-	-		-
Internally generated funds		142 018	119 720	24 305	47 289	62 445	(15 156)	-24%	119 720
Total Capital Funding		217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436

4.1.6 Table C6: Monthly Budget Statement - Financial Position

WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Q2 Second Quarter					
Description	Ref	2020/21	Budget Year 2021/22		
		Audited Outcome	Original Budget	YearTD actual	Full Year Forecast
R thousands	1				
ASSETS					
Current assets					
Cash		640 204	577 694	128 075	577 694
Call investment deposits		–	–	550 000	–
Consumer debtors		87 843	104 464	105 582	104 464
Other debtors		40 462	11 800	6 234	11 800
Current portion of long-term receivables		70	80	70	80
Inventory		17 052	9 117	36 904	9 117
Total current assets		785 631	703 155	826 865	703 155
Non current assets					
Long-term receivables		1	–	(84)	–
Investments		–	–	–	–
Investment property		35 546	32 979	35 516	32 979
Investments in Associate		–	–	–	–
Property, plant and equipment		2 067 866	2 123 350	2 095 328	2 123 350
Biological		–	–	–	–
Intangible		698	414	588	414
Other non-current assets		1 120	1 120	1 120	1 120
Total non current assets		2 105 230	2 157 863	2 132 469	2 157 863
TOTAL ASSETS		2 890 861	2 861 018	2 959 333	2 861 018
LIABILITIES					
Current liabilities					
Bank overdraft		–	–	–	–
Borrowing		8 463	10 018	–	10 018
Consumer deposits		15 297	17 048	15 928	17 048
Trade and other payables		112 803	109 835	90 920	109 835
Provisions		4 898	9 479	8 937	9 479
Total current liabilities		141 461	146 380	115 784	146 380
Non current liabilities					
Borrowing		99 485	84 257	103 852	84 257
Provisions		113 323	96 459	113 323	96 459
Total non current liabilities		212 808	180 716	217 175	180 716
TOTAL LIABILITIES		354 269	327 096	332 959	327 096
NET ASSETS	2	2 536 592	2 533 922	2 626 375	2 533 922
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)		2 326 362	2 306 584	2 326 355	2 306 584
Reserves		210 230	227 338	210 230	227 338
TOTAL COMMUNITY WEALTH/EQUITY	2	2 536 592	2 533 922	2 536 585	2 533 922

Note: The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

4.1.7 Table C7: Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Q2 Second Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates	133 192	131 466	9 813	62 087	54 778	7 309	13%	131 466
Service charges	468 607	496 199	43 057	265 559	206 749	58 810	28%	496 199
Other revenue	25 349	38 479	2 434	17 432	16 033	1 400	9%	38 479
Transfers and Subsidies - Operational	104 712	152 542	37 127	93 993	63 559	30 434	48%	152 542
Transfers and Subsidies - Capital	74 767	46 716	9 423	38 143	19 465	18 678	96%	46 716
Interest	39 460	37 706	1 710	3 182	15 711	(12 529)	-80%	37 706
Dividends								
Payments								
Suppliers and employees	(617 352)	(743 542)	(57 646)	(353 457)	(304 851)	48 606	-16%	(743 542)
Finance charges	(11 934)	(11 055)	(5 676)	(5 676)	(4 606)	1 070	-23%	(11 055)
Transfers and Grants	(2 989)	(3 851)	-	-	(1 604)	(1 604)	100%	(3 851)
NET CASH FROM/(USED) OPERATING ACTIVITIES	213 813	144 660	40 241	121 264	65 233	(56 030)	-86%	144 660
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	1 012	78	1 484	1 886	32	1 854	5726%	78
Decrease (increase) in non-current receivables	1	-	-	14	-	14	#DIV/0!	-
Decrease (increase) in non-current investments	-	-	-	-	-	-		-
Payments								
Capital assets	(196 435)	(166 436)	(22 459)	(55 564)	(69 348)	(13 785)	20%	(166 436)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(195 422)	(166 358)	(20 975)	(53 664)	(69 316)	(15 652)	23%	(166 358)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans	-	-	-	-	-	-		-
Borrowing long term/refinancing	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits	1 466	867	(77)	(29)	(1 204)	1 175	-98%	867
Payments								
Repayment of borrowing	(10 018)	(11 846)	(5 676)	(5 676)	(4 936)	740	-15%	(11 846)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(8 552)	(10 979)	(5 753)	(5 705)	(6 140)	(435)	7%	(10 979)
NET INCREASE/ (DECREASE) IN CASH HELD	9 838	(32 677)	13 513	61 895	(10 222)			(32 677)
Cash/cash equivalents at beginning:	630 366	610 371		610 371	640 204			610 371
Cash/cash equivalents at month/year end:	640 204	577 694		672 266	629 982			577 694

The 2020/21 audited performance will be incorporated with the mid-year adjustments budget. Cash and cash equivalents as at 31 December 2021 include investments made to the amount of R 550 million.

PART 2 – SUPPORTING DOCUMENTATION

Section 5 – Debtors' analysis

5.1 Supporting Table SC3

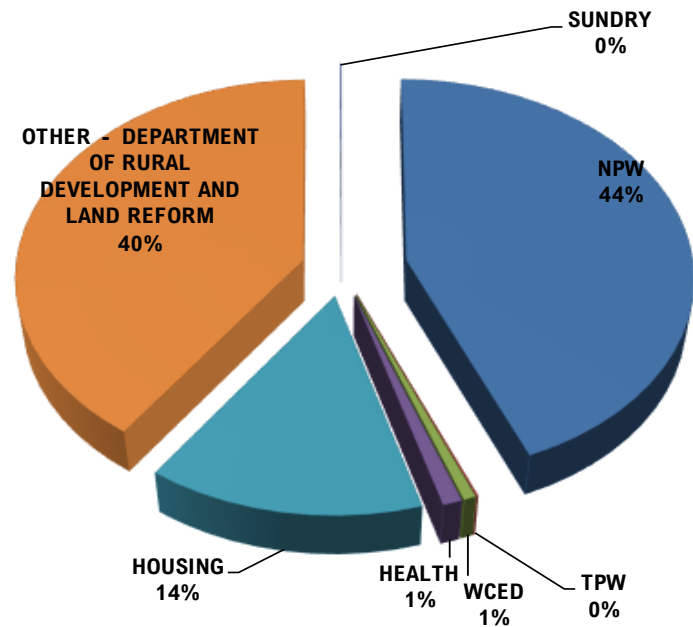
WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q2 Second Quarter													
Description	NT Code	Budget Year 2021/22											
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	7 239	2 213	1 325	826	720	772	1 121	4 569	18 785	8 008	–	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	25 005	3 164	377	226	131	125	112	1 224	30 364	1 818	–	–
Receivables from Non-exchange Transactions - Property Rates	1400	10 510	2 143	872	792	620	566	190	6 812	22 504	8 980	–	–
Receivables from Exchange Transactions - Waste Water Management	1500	3 408	1 095	367	319	281	257	395	2 620	8 743	3 873	–	–
Receivables from Exchange Transactions - Waste Management	1600	2 643	790	310	268	234	217	310	2 518	7 289	3 547	–	–
Receivables from Exchange Transactions - Property Rental Debtors	1700	33	21	7	3	3	3	5	12	86	26	–	–
Interest on Arrear Debtor Accounts	1810	–	–	–	–	–	–	–	–	–	–	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–	–	–
Other	1900	(1 709)	423	88	65	45	60	218	760	(49)	1 148	–	–
Total By Income Source	2000	47 128	9 849	3 346	2 498	2 034	2 001	2 351	18 515	87 722	27 399	–	–
2020/21 - totals only		42 838	9 949	4 268	3 484	4 058	1 674	2 260	16 150	84 680	27 626		
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 284	251	267	235	119	121	33	1 439	3 748	1 946	–	–
Commercial	2300	20 654	2 494	266	152	56	138	122	715	24 597	1 183	–	–
Households	2400	25 190	7 103	2 812	2 112	1 859	1 742	2 197	16 361	59 376	24 270	–	–
Other	2500	–	–	–	–	–	–	–	–	–	–	–	–
Total By Customer Group	2600	47 128	9 849	3 346	2 498	2 034	2 001	2 351	18 515	87 722	27 399	–	–

Total Debtors has increased from **R 84 434 185** in November to **R 87 721 709** in December 2021.

The collection rate for December 2021 was **97.78%** compared to **104.79%** in November 2021. (Amounts received in current month for the previous month's debtors raised).

5.2 Government Debt Schedule

Swartland Municipality for the month ended December 2021	Rates					Services					Total Debt	Grand Total Sec 71	Payment received for the month
Department Responsible for the Debt	0-30 Days	30-60 Days	60-90 Days	> 90 Days	Total	0-30 Days	30-60 Days	60-90 Days	>90 Days	Total			
NPW	361 498	87 404	84 654	484 314	1 017 871	537 105	15 288	7 028	63 743	623 164	1 641 035	1 641 035	-1 477 659
TPW	-80 721	1 081	328	113 765	34 453	-31 673	-	-	-	-31 673	2 780	2 780	-1 359
WCED	-	-	-	-	-	11 380	2 442	721	9 745	24 288	24 288	24 288	-48 699
HEALTH	-	-	-	-	-	32 905	1 836	2 829	-	37 570	37 570	37 570	-35 182
HOUSING	-	-	-	1	1	373 633	64 743	93 450	1 612	533 438	533 439	533 439	-270 244
OTHER - DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM	79 187	78 463	77 990	1 270 235	1 505 875	-	-	-	-	-	1 505 875	1 505 875	-1
SUNDRY	18	17	1	2 693	2 729	547	0	-	-	547	3 276	3 276	-2 120
TOTAL OUTSTANDING	359 981	166 966	162 973	1 871 008	2 560 930	923 898	84 309	104 028	75 101	1 187 335	3 748 264	3 748 264	-1 835 264



Section 6 – Creditors' analysis

6.1 Supporting Table SC4

WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q2 Second Quarter										
Description	Budget Year 2021/22									Prior year totals for chart (same period)
	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	39 480	21	126	1	-	-	-	61	39 689	5 065
Auditor General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	39 480	21	126	1	-	-	-	61	39 689	5 065

6.2 Outstanding Creditors: 30 days and older

Outstanding creditors: 30 days and older				
Name of supplier	Outstanding Amount	Invoice(s) date(s)	Dispute/Reason for non-payment	Remedial action
WKDM	R 57 953.11	30/06/2019	Dispute regarding meter installations	Awaiting for clarity on enquiries from WCDM.
KOORDOM	R 2 950.00	16/04/2020	Payment withheld due to supplier damaging municipal equipment	Action to be taken by N Quickfall.
BIDVEST - WALTON'S STATIONARY CO	R 1 007.40	17/09/2021	Goods received late in December	Paid after 79 days
BIDVEST - WALTON'S STATIONARY CO	R 1 651.40	14/09/2021	Goods received late in December	Paid after 84 days
OVERBERG AGRI BEDRYWE (EDMS) BPK MKB	R 372.00	20/09/2021	Query on the invoice	Paid after 70 days
JB'S NISSAN (DIENS EN HERSTEL)	R 2 408.92	06/10/2021	Delay in delivery of vehicle	Paid after 65 days
BUILD IT	R 2 210.56	28/09/2021	Query on the invoice	Paid after 71 days
HENRIT AGRI	R 4 757.11	12/08/2021	Delay on delivery of goods	Paid after 97 days
DU PLESSIS EN MOSTERT (TRUST R	R 5 102.45	14/09/2021	Query on the order	Paid after 58 days
DU PLESSIS EN MOSTERT (TRUST R	R 3 450.00	01/09/2021	Query on the order	Paid after 35 days
DU PLESSIS EN MOSTERT (TRUST R	R 5 175.00	26/10/2021	Query on the order	Paid after 36 days
JJC SWARTZ CONSTRUCTION	R 5 332.00	16/11/2021	Query on the invoice	Paid after 36 days
ADONIS FENCING	R 25 300.00	25/10/2021	Service not completed	Payment will occur when service is completed.
BOLAND MOTOR GROUP	R 11 508.91	23/11/2021	Query on the invoice	Paid on 06 January 2022.
BFECT Pty Ltd	R 101 200.00	13/10/2021	Goods not delivered	Payment will occur after goods are received.

6.3 COVID-19: Emergency Purchases for December 2021

None.

COVID-19 EXPENDITURE REPORT 2021/2022			
Description	Quarter 1	Quarter 2	Total
Overtime	-	-	-
Contract Workers: Projects	25 560	36 240	61 800
Protective Clothing	27 121	22 896	50 017
Sanitisation of office building	71 881	4 317	76 198
General - Other	67 742	36 240	103 982
	-	-	
Sub-total: General	192 304	99 692	291 997
Community and Awareness campaigns	-	-	-
	-	-	
Sub-total: Community and Social Services	-	-	-
Cost of Screening and Testing	4 435	-	4 435
	-	-	
Sub-total: Health	4 435	-	4 435
	-	-	
GRAND TOTAL	196 739	99 692	296 431

Section 7 – Investment portfolio analysis

7.1 Supporting Table SC5

WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q2 Second Quarter											
Investments by maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ^a	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands	Yrs/Months										
Municipality											
ABSA	12 Months	Fixed Deposit	Yes	Fixed	4.77%	29 June 2022	60 000	2 854	(62 854)	-	-
NEDBANK	12 Months	Fixed Deposit	Yes	Fixed	5.60%	29 June 2022	250 000	13 962	-	-	263 962
STANDARD BANK	12 Months	Fixed Deposit	Yes	Fixed	5.56%	29 June 2022	250 000	13 862	-	-	263 862
NEDBANK	6 Months	Fixed Deposit	Yes	Fixed	5.20%	15 June 2022	-	3 754	-	50 000	53 754
Municipality sub-total							560 000		(62 854)	50 000	581 578

- During the month of December 2021, R60 million matured and R50 million was re-invested.
- The total funds invested as at 31 December 2021 amounts to R 550 000 000.

7.2 Commitments against Cash and Cash Equivalents

Commitments against Cash & Cash Equivalents			
	30 November 2021	Transactions / Movement 2021/2022	Current Month
Cash & Cash Equivalents:	R 668 089 282		R 678 051 225
Primary Bank Account	R 104 936 740	R 20 875 900	R 125 812 639
Short Term Investments (Less than 6 months)	R -		R -
Medium Term Investments (More than 6 months)	R 560 000 000	R -10 000 000	R 550 000 000
Longterm Investments	R -		R -
Cash Floats	R 3 152 542	R -913 956	R 2 238 586
Commitments:	R 467 321 610		R 413 734 773
Unspent Committed Conditional Grants	R 1 610 460	R -	R 1 610 460
Capital funding requirement 2021/22 (Grants & Loans)	R 28 055 113	R -7 002 228	R 21 052 885
Cash Portion of Housing Development Fund	R 1 893	R -	R 1 893
Capital Replacement Reserve Movement	R 187 243 322	R -24 304 877	R 162 938 445
Loan repayment due Dec / June	R 13 140 841	R -5 675 866	R 7 464 976
Consumer Deposits	R 15 884 251	R 43 390	R 15 927 641
Creditor payments	R 24 563 494	R 15 125 333	R 39 688 827
Salaries	R 160 791 029	R -31 772 589	R 129 018 440
Bad Debt Contributions	R 36 031 207		R 36 031 207
Working Capital			R 264 316 452

7.3 Withdrawals from Municipal Bank Account

SWARTLAND MUNICIPALITY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	SWARTLAND MUNICIPALITY	
MUNICIPAL DEMARCATION CODE:	WC015	
QUARTER ENDED:	Dec-21	
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial official of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality's</i> bank accounts, and may do so only -	Amount	Reason for withdrawal
(b) to defray expenditure authorised in terms of section 26(4);	R 301 924 700	To pay creditors, service providers, employee related costs, etc
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;		
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state,		
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or	R 11 362 951	Motor Vehicle Registration and Road Traffic Mangement Corporation.
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 245 887	Service deposits, Community and Town Halls, Sport Club Houses, etc
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 50 000 000	Investments made during quarter 2.
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> - (a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and (b) submit a copy of the report to the relevant provincial treasury and the Auditor-General .		

Section 8 – Allocation and grant receipts and expenditure

8.1 Supporting Table SC6

WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q2 Second Quarter									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
RECEIPTS:	1,2								
Operating Transfers and Grants									
National Government:		119 821	112 178	36 265	84 429	84 429	–		112 178
Local Government Equitable Share		116 404	108 796	36 265	81 597	81 597	–		108 796
Finance Management		1 550	1 550	–	1 550	1 550	–		1 550
EPWP Incentive		1 867	1 832	–	1 282	1 282	–		1 832
Provincial Government:		15 327	40 062	38	8 580	8 580	–		40 062
Community Development Workers		38	38	38	38	38	–		38
Human Settlements		2 270	26 560	–	–	–	–		26 560
Municipal Accreditation and Capacity Building Grant		238	252	–	252	252	–		252
Libraries		10 718	10 394	–	8 290	8 290	–		10 394
Proclaimed Roads Subsidy		175	175	–	–	–	–		175
Financial Management Support Grant: Student Bursaries		300	250	–	–	–	–		250
Establishment of a K9 Unit	4	1 588	2 393	–	–	–	–		2 393
District Municipality:		–	–	–	–	–	–		–
		–	–	–	–	–	–		–
Other grant providers:		–	–	–	–	–	–		–
		–	–	–	–	–	–		–
Total Operating Transfers and Grants	5	135 148	152 240	36 303	93 009	93 009	–		152 240
Capital Transfers and Grants									
National Government:		28 575	31 055	9 423	29 806	29 806	–		31 055
Municipal Infrastructure Grant (MIG)		22 923	22 700	9 423	21 451	21 451	–		22 700
Integrated National Electrification Programme (municipal)		5 652	8 355	–	8 355	8 355	–		8 355
Provincial Government:		29 441	15 661	–	9 127	9 127	–		15 661
Human Settlements		28 760	14 600	–	8 094	8 094	–		14 600
Libraries		70	50	–	50	50	–		50
Establishment of a K9 Unit		612	28	–	–	–	–		28
Sport Development		–	983	–	983	983	–		983
Total Capital Transfers and Grants	5	58 016	46 716	9 423	38 933	38 933	–		46 716
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	193 164	198 955	45 726	131 942	131 942	–		198 955

8.2 Supporting Table SC7 (1)

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q2 Second Quarter									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
EXPENDITURE									
<u>Operating expenditure of Transfers and Grants</u>									
National Government:		119 821	112 178	6 192	40 213	38 117	2 095	5.5%	112 178
Local Government Equitable Share		116 404	108 796	6 134	37 874	35 519	2 355	6.6%	108 796
Finance Management		1 550	1 550	58	506	767	(260)	-34.0%	1 550
EPWP Incentive		1 867	1 832	–	1 832	1 832	–		1 832
Provincial Government:		16 816	40 062	3 446	10 163	7 049	3 114	44.2%	40 062
Community Development Workers		42	38	–	15	16	(1)	-6.4%	38
Human Settlements		2 757	26 560	2 006	2 006	–	2 006	#DIV/0!	26 560
Municipal Accreditation and Capacity Building Grant		177	252	26	146	126	20	15.5%	252
Libraries		10 410	10 394	782	5 274	5 374	(100)	-1.9%	10 394
Proclaimed Roads Subsidy		175	175	175	175	84	91	108.3%	175
Financial Management Support Grant: Student Bursaries		148	250	–	29	–	29	#DIV/0!	250
Establishment of a K9 Unit		3 107	2 393	457	2 519	1 449	1 071	73.9%	2 393
District Municipality:		–	–	–	–	–	–		–
Other grant providers:		–	–	–	–	–	–		–
Total operating expenditure of Transfers and Grants:		136 637	152 240	9 639	50 376	45 166	5 210	11.5%	152 240
<u>Capital expenditure of Transfers and Grants</u>									
National Government:		28 575	31 055	3 708	22 076	20 967	1 109	5.3%	31 055
Municipal Infrastructure Grant (MIG)		22 923	22 700	3 708	21 718	18 267	3 451	18.9%	22 700
Integrated National Electrification Programme (municipal)		5 652	8 355	–	358	2 700	(2 342)	-86.7%	8 355
Provincial Government:		36 346	15 661	3 294	3 586	5 363	(1 777)	-33.1%	15 661
Human Settlements		35 735	14 600	3 309	3 309	4 718	(1 409)	-29.9%	14 600
Libraries		67	50	(14)	14	10	4	40.2%	50
Establishment of a K9 Unit		543	28	–	22	10	12	117.4%	28
Sport Development		–	983	–	242	625	(383)	-61.3%	983
District Municipality:		–	–	–	–	–	–		–
Other grant providers:		–	–	–	–	–	–		–
Total capital expenditure of Transfers and Grants		64 921	46 716	7 002	25 663	26 331	(668)	-2.5%	46 716
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		201 558	198 955	16 641	76 039	71 497	4 542	6.4%	198 955

8.3 Supporting Table SC7 (2)

N/A

Section 9 – Expenditure on Councillor, Senior Managers and Other Staff

9.1 Supporting Table SC8

WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q2 Second Quarter									
Summary of Employee and Councillor remuneration	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
	1	A	B						D
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages		7 328	7 494	682	3 705	3 507	198	6%	7 494
Pension and UIF Contributions		1 014	1 124	62	466	526	(60)	-11%	1 124
Medical Aid Contributions		157	187	7	62	87	(25)	-29%	187
Cellphone Allowance		1 008	1 021	82	492	478	14	3%	1 021
Other benefits and allowances			1 406	50	539	658	(119)	-18%	1 406
Sub Total - Councillors		10 857	11 232	883	5 264	5 256	7	0%	11 232
Senior Managers of the Municipality	3								
Basic Salaries and Wages		8 566	8 050	734	4 403	4 110	293	7%	8 050
Pension and UIF Contributions		1 555	1 494	137	823	747	76	10%	1 494
Medical Aid Contributions		471	488	41	247	244	3	1%	488
Performance Bonus		739	803	-	-	-	-		803
Motor Vehicle Allowance		1 010	1 002	87	525	501	24	5%	1 002
Cellphone Allowance		286	245	20	122	122	-		245
Other benefits and allowances		195	197	20	124	99	25	26%	197
Payments in lieu of leave		-	31	-	-	-	-		31
Long service awards		27	36	-	-	-	-		36
Post-retirement benefit obligations	2	1 776	1 154	-	-	-	-		1 154
Sub Total - Senior Managers of Municipality		14 624	13 501	1 040	6 244	5 823	421	7%	13 501
Other Municipal Staff									
Basic Salaries and Wages		136 066	148 129	12 109	72 721	73 717	(995)	-1%	148 129
Pension and UIF Contributions		24 870	26 884	2 214	13 258	13 442	(184)	-1%	26 884
Medical Aid Contributions		10 707	12 057	909	5 525	6 029	(503)	-8%	12 057
Overtime		13 293	11 161	1 474	6 383	5 230	1 153	22%	11 161
Motor Vehicle Allowance		5 380	6 314	451	2 705	3 157	(452)	-14%	6 314
Cellphone Allowance		466	563	53	318	282	36	13%	563
Housing Allowances		1 610	1 823	78	474	912	(438)	-48%	1 823
Other benefits and allowances		25 429	27 423	1 381	18 679	19 597	(918)	-5%	27 423
Payments in lieu of leave		1 356	2 691	518	582	40	541	1344%	2 691
Long service awards		2 085	2 752	-	-	-	-		2 752
Post-retirement benefit obligations	2	9 770	7 303	-	-	-	-		7 303
Sub Total - Other Municipal Staff		231 031	247 101	19 188	120 645	122 404	(1 759)	-1%	247 101
Total Parent Municipality		256 512	271 833	21 111	132 153	133 484	(1 331)	-1%	271 833
TOTAL MANAGERS AND STAFF		245 655	260 602	20 228	126 889	128 227	(1 338)	-1%	260 602

Section 10 – Material variances to the SDBIP

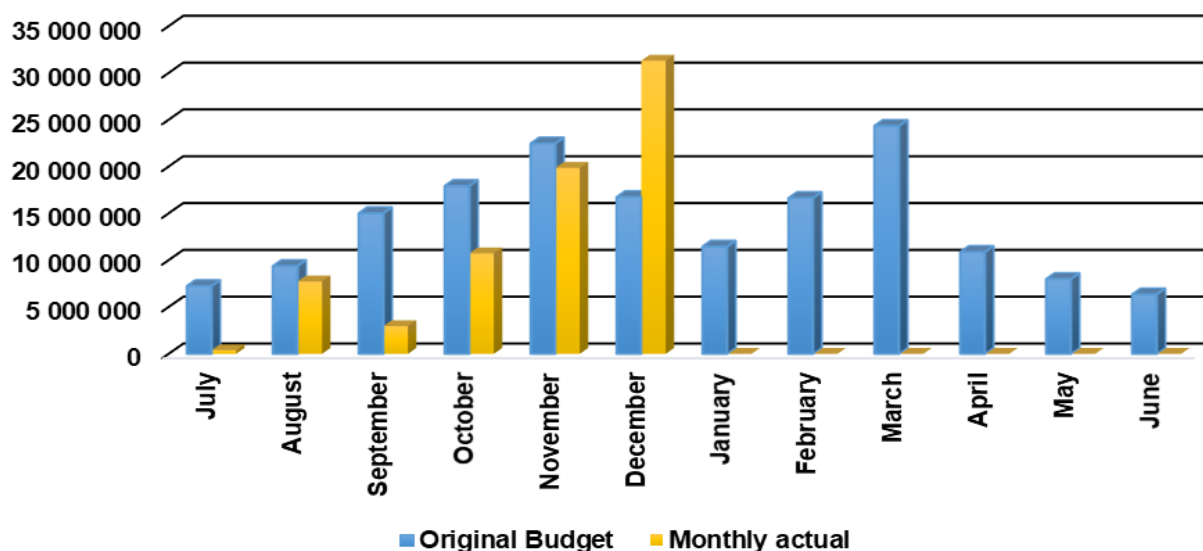
Material variances to the SDBIP will be addressed in the mid-year adjustments budget.

Section 11 – Capital programme performance

11.1 Supporting Table SC12

WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q2 Second Quarter								
Month	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands								
Monthly expenditure performance trend								
July	1 433	7 240	383	383	7 240	6 858	94.7%	0%
August	7 732	9 380	7 723	8 106	16 621	8 515	51.2%	5%
September	12 150	15 016	2 955	11 061	31 636	20 575	65.0%	7%
October	1 326	17 925	10 728	21 789	49 561	27 773	56.0%	13%
November	27 295	22 469	19 856	41 645	72 030	30 385	42.2%	25%
December	16 918	16 745	31 307	72 952	88 776	15 824	17.8%	44%
January	7 831	11 455			100 230	-		
February	8 432	16 639			116 869	-		
March	16 880	24 344			141 213	-		
April	21 563	10 884			152 097	-		
May	18 833	7 989			160 086	-		
June	77 156	6 350			166 436	-		
Total Capital expenditure	217 548	166 436	72 952					

Actual Capital Expenditure vs. Budgeted Capital Expenditure 2021-22



Section 12 – Other Supporting Documentation

12.1 Supporting Table SC13a, b and e

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q2 Second Quarter									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure		55 998	35 632	2 662	9 427	14 247	4 820	33.8%	35 632
Roads Infrastructure		34 257	11 081	1 852	3 854	4 967	1 113	22.4%	11 081
Roads		34 257	11 081	1 852	3 854	4 967	1 113	22.4%	11 081
Electrical Infrastructure		6 748	15 571	597	4 899	6 028	1 130	18.7%	15 571
MV Substations		200	200	–	84	100	16	16.5%	200
MV Switching Stations			–	–	–	–	–		–
MV Networks		3 328	14 855	512	4 367	5 650	1 283	22.7%	14 855
LV Networks		3 220	516	85	448	278	(169)	-60.9%	516
Water Supply Infrastructure		5 866	5 778	212	674	2 755	2 081	75.5%	5 778
Distribution		5 776	5 628	212	674	2 605	1 931	74.1%	5 628
Distribution Points		90	150	–	–	150	150	100.0%	150
Sanitation Infrastructure		8 898	2 482	–	–	186	186	100.0%	2 482
Pump Station			920	–	–	(270)	(270)	100.0%	920
Reticulation		8 898	1 562	–	–	456	456	100.0%	1 562
Solid Waste Infrastructure		228	720	–	–	310	310	100.0%	720
Landfill Sites		228	720	–	–	310	310	100.0%	720
Community Assets		12 355	3 768	366	1 069	4 505	3 436	76.3%	3 768
Community Facilities		8 149	2 368	107	292	1 968	1 675	85.2%	2 368
Parks		1 190	700	107	174	300	126	41.8%	700
Public Open Space		6 210	1 668	–	118	1 668	1 550	92.9%	1 668
Markets		749	–	–	–	–	–		–
Sport and Recreation Facilities		4 206	1 400	259	777	2 537	1 760	69.4%	1 400
Indoor Facilities		3 753	800	259	777	1 996	1 219	61.1%	800
Outdoor Facilities		453	600	–	–	541	541	100.0%	600
Other assets		5 282	21 656	5 616	8 624	9 067	442	4.9%	21 656
Operational Buildings		1 351	10 880	2 307	5 315	5 584	269	4.8%	10 880
Municipal Offices		1 000	10 880	2 307	5 315	5 584	269	4.8%	10 880
Housing		3 930	10 776	3 309	3 309	3 482	173	5.0%	10 776
Social Housing		3 930	10 776	3 309	3 309	3 482	173	5.0%	10 776
Computer Equipment		2 057	1 587	–	234	907	673	74.2%	1 587
Computer Equipment		2 057	1 587	–	234	907	673	74.2%	1 587
Furniture and Office Equipment		454	348	11	123	236	113	47.7%	348
Furniture and Office Equipment		454	348	11	123	236	113	47.7%	348
Machinery and Equipment		3 014	2 319	51	757	1 706	949	55.6%	2 319
Machinery and Equipment		3 014	2 319	51	757	1 706	949	55.6%	2 319
Transport Assets		5 061	3 574	–	2 733	3 087	355	11.5%	3 574
Transport Assets		5 061	3 574	–	2 733	3 087	355	11.5%	3 574
Land		32 230	700	–	–	400	400	100.0%	700
Land		32 230	700	–	–	400	400	100.0%	700
Total Capital Expenditure on new assets	1	116 451	69 582	8 706	22 967	34 154	11 188	32.8%	69 582

WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q2 Second Quarter

Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure		24 061	27 200	7 831	17 175	15 147	(2 028)	-13.4%	27 200
Roads Infrastructure		20 759	23 000	7 821	15 276	11 804	(3 472)	-29.4%	23 000
<i>Roads</i>		20 759	23 000	7 821	15 276	11 804	(3 472)	-29.4%	23 000
<i>Capital Spares</i>		-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-
Electrical Infrastructure		3 302	4 200	10	1 899	3 343	1 444	43.2%	4 200
<i>MV Substations</i>		3 270	3 600	10	1 709	3 100	1 391	44.9%	3 600
<i>LV Networks</i>		32	600	-	190	243	53	21.8%	600
<i>Capital Spares</i>		-	-	-	-	-	-	-	-
Other assets		-	830	12	90	200	110	54.8%	830
Operational Buildings		-	-	-	-	-	-	-	-
Housing		-	830	12	90	200	110	54.8%	830
<i>Staff Housing</i>		-	830	12	90	200	110	54.8%	830
<i>Social Housing</i>		-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existir	1	25 052	28 030	7 843	17 266	15 347	(1 919)	-12.5%	28 030

WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Q2 Second Quarter

Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure		72 650	66 441	14 239	30 845	37 491	6 646	17.7%	66 441
Roads Infrastructure		-	-	-	-	-	-	-	-
Storm water Infrastructure		455	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>		455	-	-	-	-	-	-	-
Electrical Infrastructure		6 954	2 600	119	1 824	1 370	(454)	-33.1%	2 600
<i>MV Substations</i>		-	300	-	-	-	-	-	300
<i>MV Switching Stations</i>		298	-	-	119	150	31	20.8%	-
<i>MV Networks</i>		1 401	-	-	-	-	-	-	-
<i>LV Networks</i>		5 255	2 300	119	1 705	1 220	(485)	-39.7%	2 300
<i>Capital Spares</i>		-	-	-	-	-	-	-	-
Water Supply Infrastructure		1 165	4 100	329	605	2 400	1 795	74.8%	4 100
<i>Pump Stations</i>		-	1 000	-	57	800	743	92.9%	1 000
<i>Distribution</i>		1 165	3 100	329	548	1 600	1 052	65.7%	3 100
Sanitation Infrastructure		64 076	59 741	13 791	28 417	33 721	5 304	15.7%	59 741
<i>Waste Water Treatment Works</i>		64 076	59 741	13 791	28 417	33 721	5 304	15.7%	59 741
Community Assets		3 396	2 383	519	1 875	1 784	(91)	-5.1%	2 383
Sport and Recreation Facilities		3 396	2 383	519	1 875	1 784	(91)	-5.1%	2 383
<i>Outdoor Facilities</i>		3 396	2 383	519	1 875	1 784	(91)	-5.1%	2 383
Total Capital Expenditure on upgrading of existir	1	76 046	68 824	14 758	32 720	39 274	6 555	16.7%	68 824

12.2 Supporting Table SC13c and d

WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q2 Second Quarter									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure		36 142	40 155	3 889	19 971	19 551	(420)	-2.2%	40 155
Roads Infrastructure		4 972	5 140	954	2 806	2 484	(321)	-12.9%	5 140
Roads		4 919	5 073	950	2 774	2 452	(322)	-13.1%	5 073
Road Furniture		53	67	4	31	32	1	2.4%	67
Storm water Infrastructure		17 774	17 281	1 492	9 436	8 663	(773)	-8.9%	17 281
Storm water Conveyance		17 774	17 281	1 492	9 436	8 663	(773)	-8.9%	17 281
Electrical Infrastructure		1 884	2 729	227	1 559	1 072	(487)	-45.4%	2 729
MV Substations		135	153	23	109	41	(68)	-163.6%	153
LV Networks		1 749	2 576	203	1 450	1 031	(419)	-40.7%	2 576
Water Supply Infrastructure		1 057	1 705	119	636	819	183	22.3%	1 705
Reservoirs		733	1 102	121	464	529	65	12.3%	1 102
Pump Stations		124	139	-	36	67	31	46.0%	139
Distribution		200	465	(1)	136	223	87	39.0%	465
Sanitation Infrastructure		3 715	5 334	441	1 959	2 595	636	24.5%	5 334
Pump Station		994	939	35	535	451	(84)	-18.6%	939
Waste Water Treatment Works		2 721	4 394	406	1 425	2 144	719	33.6%	4 394
Solid Waste Infrastructure		6 740	7 966	656	3 575	3 918	343	8.8%	7 966
Landfill Sites		6 740	7 966	656	3 575	3 918	343	8.8%	7 966
Community Assets		2 342	3 286	536	1 749	1 556	(193)	-12.4%	3 286
Community Facilities		1 787	2 122	435	1 362	1 028	(334)	-32.5%	2 122
Halls		329	387	99	193	114	(78)	-68.2%	387
Centres		1 209	1 470	308	1 099	811	(288)	-35.5%	1 470
Libraries		57	60	4	36	29	(7)	-25.2%	60
Cemeteries/Crematoria		71	105	-	10	50	41	80.6%	105
Parks		120	100	24	24	23	(1)	-3.4%	100
Sport and Recreation Facilities		556	1 164	101	388	528	140	26.6%	1 164
Indoor Facilities		30	100	-	21	48	27	56.0%	100
Outdoor Facilities		526	1 064	101	367	480	113	23.6%	1 064
Other assets		1 580	1 744	348	1 143	741	(402)	-54.3%	1 744
Operational Buildings		1 239	990	187	633	460	(173)	-37.7%	990
Municipal Offices		1 239	990	187	633	460	(173)	-37.7%	990
Housing		342	754	161	509	280	(229)	-81.6%	754
Staff Housing		160	197	15	204	121	(84)	-69.3%	197
Social Housing		181	557	146	305	160	(145)	-90.9%	557
Intangible Assets		3 442	4 226	47	1 703	2 113	410	19.4%	4 226
Licences and Rights		3 442	4 226	47	1 703	2 113	410	19.4%	4 226
Computer Software and Applications		3 442	4 226	47	1 703	2 113	410	19.4%	4 226
Computer Equipment		535	316	9	75	148	73	49.5%	316
Computer Equipment		535	316	9	75	148	73	49.5%	316
Furniture and Office Equipment		20	77	3	28	38	10	27.1%	77
Furniture and Office Equipment		20	77	3	28	38	10	27.1%	77
Machinery and Equipment		1 092	1 282	240	649	639	(11)	-1.7%	1 282
Machinery and Equipment		1 092	1 282	240	649	639	(11)	-1.7%	1 282
Transport Assets		5 223	6 412	580	3 097	3 109	13	0.4%	6 412
Transport Assets		5 223	6 412	580	3 097	3 109	13	0.4%	6 412
Total Repairs and Maintenance Expenditure	1	50 376	57 497	5 652	28 415	27 895	(520)	-1.9%	57 497

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q2 Second Quarter

Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<u>Depreciation by Asset Class/Sub-class</u>									
<u>Infrastructure</u>		73 070	79 925	31 274	37 610	–	(37 610)	#DIV/0!	79 925
Roads Infrastructure		23 490	24 434	10 680	12 844	–	(12 844)	#DIV/0!	24 434
Roads		22 766	23 776	10 144	12 199	–	(12 199)	#DIV/0!	23 776
Road Structures		269	188	343	412	–	(412)	#DIV/0!	188
Road Furniture		455	470	194	233	–	(233)	#DIV/0!	470
Capital Spares							–		
Storm water Infrastructure		4 539	4 698	1 937	2 330	–	(2 330)	#DIV/0!	4 698
Drainage Collection		814	841	373	448	–	(448)	#DIV/0!	841
Storm water Conveyance		3 725	3 857	1 564	1 881	–	(1 881)	#DIV/0!	3 857
Attenuation							–		
Electrical Infrastructure		13 030	13 056	5 382	6 472	–	(6 472)	#DIV/0!	13 056
Power Plants		3	3	1	1	–	(1)	#DIV/0!	3
HV Transmission Conductors		36	37	15	18	–	(18)	#DIV/0!	37
MV Substations		1 931	2 018	774	931	–	(931)	#DIV/0!	2 018
MV Switching Stations		1 156	1 188	483	580	–	(580)	#DIV/0!	1 188
MV Networks		7 126	7 325	2 978	3 581	–	(3 581)	#DIV/0!	7 325
LV Networks		2 567	2 267	1 042	1 253	–	(1 253)	#DIV/0!	2 267
Capital Spares		212	219	89	107	–	(107)	#DIV/0!	219
Water Supply Infrastructure		14 481	14 225	6 299	7 575	–	(7 575)	#DIV/0!	14 225
Dams and Weirs		266	275	111	134	–	(134)	#DIV/0!	275
Boreholes		14	15	71	85	–	(85)	#DIV/0!	15
Reservoirs		2 689	2 353	1 115	1 341	–	(1 341)	#DIV/0!	2 353
Pump Stations		549	579	245	294	–	(294)	#DIV/0!	579
Water Treatment Works		131	84	55	66	–	(66)	#DIV/0!	84
Bulk Mains		1 224	1 211	512	616	–	(616)	#DIV/0!	1 211
Distribution		9 609	9 709	4 190	5 039	–	(5 039)	#DIV/0!	9 709
Sanitation Infrastructure		15 722	16 238	6 720	8 082	–	(8 082)	#DIV/0!	16 238
Pump Station		15 003	15 496	6 283	7 556	–	(7 556)	#DIV/0!	15 496
Reticulation		719	743	437	526	–	(526)	#DIV/0!	743
Solid Waste Infrastructure		1 807	7 274	255	306	–	(306)	#DIV/0!	7 274
Landfill Sites		1 678	7 162	205	246	–	(246)	#DIV/0!	7 162
Waste Drop-off Points		129	112	50	60	–	(60)	#DIV/0!	112
<u>Community Assets</u>		4 963	5 008	2 430	2 927	–	(2 927)	#DIV/0!	5 008
Community Facilities		2 265	2 507	1 226	1 474	–	(1 474)	#DIV/0!	2 507
Halls		799	741	403	485	–	(485)	#DIV/0!	741
Centres			10	–	–	–	–		10
Clinics/Care Centres		418	527	343	412	–	(412)	#DIV/0!	527
Museums		15	16	6	8	–	(8)	#DIV/0!	16
Libraries		487	501	204	245	–	(245)	#DIV/0!	501
Cemeteries/Crematoria		216	340	96	115	–	(115)	#DIV/0!	340
Public Open Space		217	187	91	109	–	(109)	#DIV/0!	187
Public Ablution Facilities		103	180	76	91	–	(91)	#DIV/0!	180
Taxi Ranks/Bus Terminals		10	5	7	8	–	(8)	#DIV/0!	5
Capital Spares							–		
Sport and Recreation Facilities		2 697	2 501	1 204	1 453	–	(1 453)	#DIV/0!	2 501
Indoor Facilities		1 498	1 498	608	736	–	(736)	#DIV/0!	1 498
Outdoor Facilities		1 199	1 003	596	717	–	(717)	#DIV/0!	1 003
Capital Spares							–		

WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Q2 Second Quarter									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure		72 650	66 441	14 239	30 845	37 491	6 646	17.7%	66 441
Roads Infrastructure		–	–	–	–	–	–		–
Storm water Infrastructure		455	–	–	–	–	–		–
Storm water Conveyance		455					–		
Electrical Infrastructure		6 954	2 600	119	1 824	1 370	(454)	-33.1%	2 600
MV Substations		–	300	–	–	–	–		300
MV Switching Stations		298	–	–	119	150	31	20.8%	–
MV Networks		1 401	–	–	–	–	–		–
LV Networks		5 255	2 300	119	1 705	1 220	(485)	-39.7%	2 300
Capital Spares							–		
Water Supply Infrastructure		1 165	4 100	329	605	2 400	1 795	74.8%	4 100
Pump Stations		–	1 000	–	57	800	743	92.9%	1 000
Distribution		1 165	3 100	329	548	1 600	1 052	65.7%	3 100
Sanitation Infrastructure		64 076	59 741	13 791	28 417	33 721	5 304	15.7%	59 741
Waste Water Treatment Works		64 076	59 741	13 791	28 417	33 721	5 304	15.7%	59 741
Community Assets		3 396	2 383	519	1 875	1 784	(91)	-5.1%	2 383
Sport and Recreation Facilities		3 396	2 383	519	1 875	1 784	(91)	-5.1%	2 383
Outdoor Facilities		3 396	2 383	519	1 875	1 784	(91)	-5.1%	2 383
Total Capital Expenditure on upgrading of existin	1	76 046	68 824	14 758	32 720	39 274	6 555	16.7%	68 824

Note: Previously the system setup of the latest mscoa version could only accommodate the processing of depreciation on the financial system after the finalization of the regulatory audit. The administration however managed to improve processes in this regard to ensure a more accurate account of expenditure and was able to process transactions earlier after putting the Systems Vendor to terms. The cash flow projections will be corrected with the mid-year adjustments process at the end of January.

12.3 Cost Containment

The cost containment regulations came into effect on 1 July 2019. The regulations require the municipality to monitor certain categories of expenditure with the objective to contain costs. The municipality is also required to report on the budget and actual expenditure relating to the regulated costs on a regular basis as outlined below:

Cost Containment In-Year Report Measures	2021/2022 Total Budget	2021/2022 YTD Budget	Actual Expenditure Q1	Actual Expenditure Q2	Savings
Use of professional services	R 12 518 613	R 6 180 269	R 985 931	R 2 141 743	N/a
Consultants and Professional Services:Business and Advisory:Actuaries	R 12 155	R 5 835	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Occupational Health and Safety	R 1 341	R 644	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Business and Financial Management	R 1 794 145	R 868 976	R 204 376	R 75 978	N/a
Consultants and Professional Services:Business and Advisory:Research and Advisory	R 4 173 864	R 2 039 856	R 344 702	R 752 550	N/a
Consultants and Professional Services:Business and Advisory:Human Resources	R 90 500	R 43 440	R -	R 39 130	N/a
Consultants and Professional Services:Business and Advisory:Qualification Verification	R 10 000	R 4 800	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Audit Committee	R 97 646	R 46 869	R 29 190	R 10 540	N/a
Consultants and Professional Services:Business and Advisory:Forensic Investigators	R 41 862	R 15 862	R -	R -	N/a
Consultants and Professional Services:Business and Advisory:Accounting and Auditing	R 12 000	R 5 760	R -	R 6 500	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Electrical	R 182 560	R 87 629	R 5 724	R 82 482	N/a
Consultants and Professional Services:Infrastructure and Planning:Town Planner	R 819 000	R 480 500	R 141 788	R 260 068	N/a
Consultants and Professional Services:Business and Advisory:Valuer and Assessors	R 330 000	R 158 400	R 15 500	R 180 782	N/a
Consultants and Professional Services:Legal Cost:Collection	R 20 000	R 9 600	R -	R -	N/a
Consultants and Professional Services:Legal Cost:Legal Advice and Litigation	R 2 570 000	R 1 277 598	R 25 427	R 341 198	N/a
Consultants and Professional Services:Laboratory Services:Water	R 402 633	R 193 265	R 36 705	R 38 580	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical	R 360 000	R 172 800	R -	R 66 187	N/a
Consultants and Professional Services:Business and Advisory:Quality Control	R 929 907	R 446 355	R 99 396	R 132 775	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil	R 670 000	R 321 600	R 83 124	R 154 973	N/a
Consultants and Professional Services:Legal Cost:Issue of Summons	R 1 000	R 480	R -	R -	N/a
Travel and Subsistence	R 530 004	R 231 646	R 25 625	R 52 216	N/a
Domestic accommodation	R 150 714	R 63 511	R 1 367	R 20 141	N/a
Sponsorships, events and catering	R 651 754	R 234 331	R 77 746	R 207 865	N/a
Overtime Pay	R 11 160 691	R 5 229 546	R 2 356 547	R 4 026 359	N/a
Communication	R 3 110 484	R 1 451 124	R 573 128	R 908 355	N/a
Telephone cost	R 756 000	R 332 640	R 106 597	R 167 303	N/a
Vehicles used for political office -bearers	None	None	None	None	N/a
Number of Credit Cards	None	None	None	None	N/a
Grand Total	R 28 878 260	R 13 723 067	R 4 126 941	R 7 523 982	
Note: Savings can only be reported on at year-end.					

Section 13 – Quality certification

QUALITY CERTIFICATE

I, Joggie Scholtz, the municipal manager of Swartland Municipality, hereby certify that -
(mark as appropriate)

- ☒ the monthly budget statement
- ☒ quarterly report on the implementation of the budget and financial state of affairs of the municipality
- ☐ mid-year budget and performance assessment

for the month of **December 2021** has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Mark Bolton

Chief Financial Officer of Swartland Municipality (WC015)

Signature



Print Name: Joggie Scholtz

Municipal Manager of Swartland Municipality (WC015)

Signature



Date: 11 January 2022

The Executive Mayor

I have considered the report in terms of S54 of the MFMA and is satisfied that our performance to date is in accordance with the commitments given as contained in the Service Delivery and Budget Implementation Plan, unless specifically stated otherwise.

Print Name: Mr H Cleophas

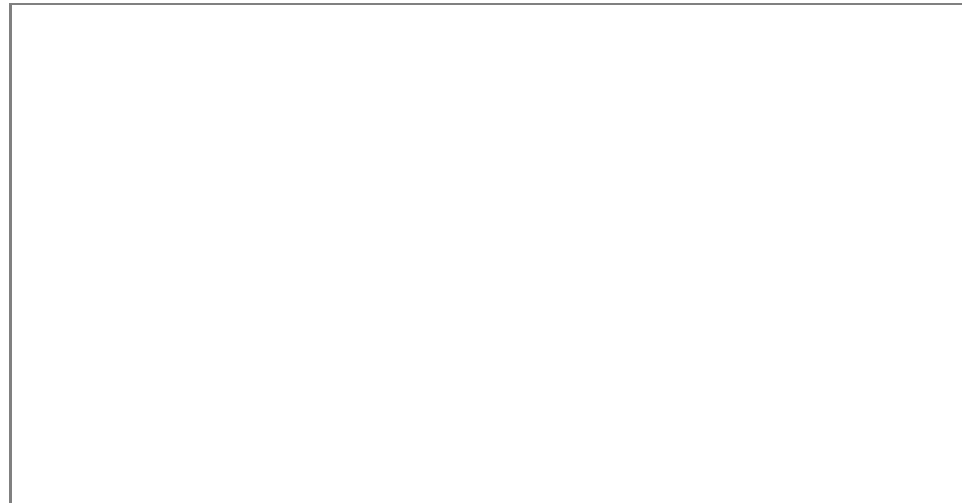
Executive Mayor of Swartland Municipality (WC015)

Signature

A handwritten signature in black ink, appearing to be 'H. Cleophas', written over a horizontal line.

Date: 11 January 2022

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2021/2 - PERFORMANCE DIRECTORS (Quarterly)

Thursday, January 20, 2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director: Financial Services					
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: Manage Financial Services					
pd-09-0080: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 19.3% cumulative		
		Monthly Result	Notes		Evidence
		O: 2.2%	Budget = R381 000, YTD Actual = R8 466 (Committed = R27 497)		Documents\2021
		N: 14.4%	Budget = R381 000, YTD Actual = R54 864 (Committed = R9 172)		Documents\2021
		D: 19.3%	Budget = R381 000, YTD Actual = R73 485 (Committed = R9 172)		Documents\2021
pd-09-0081: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 100.0% cumulative		
		Monthly Result	Notes		Evidence
		O: 60%	Commitments = R27 497		Promun
		N: 80%	Commitments = R27 497		Promun
		D: 100%	Commitments = R9 172		Promun
pd-09-0082: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 38.7% cumulative		
		Monthly Result	Notes		Evidence
		O: 23.4%	Budget = R59 521 399, YTD Actual = R13 938 327		Documents\2021
		N: 31.8%	Budget = R59 521 399, YTD Actual = R18 932 953 (31.8%)		Documents\2021
		D: 38.7%	Budget = R59 521 399, YTD Actual = R23 034 422 (38.7%)		Documents\2021
pd-09-0083: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	91.7% pm average	2.7	
		Monthly Result	Notes		Evidence
		O: 100%	Certificate in Mun Fin Management (10), Adult Education and Training (4) , Diploma Public Accountability (1), First Aid Level 1&2 (1), AARTO and the impact on your Business (1), POPIA Seminar (1) - planned training		Documents\2021
		N: 100%	Certificate in Mun Fin Management (10), Adult Education and Training (4) , Diploma Public Accountability (1) - planned training		Documents\2021
		D: 75%	Occ Health & Safety Rep Refresher (2 out of 3), Code 3 Learners Licence (1) - planned training		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0084: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	54/54 resolutions initiated/implemented		Documents\2021
		N: 100%	52/52 resolutions initiated/implemented		Documents\2021
		D: 100%	91/91 resolutions initiated/implemented		Documents\2021
pd-09-0085: Performance and financial monitoring	1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	13 Oct		SMS System
		N: 1	23 Nov		SMS System
		D: N/a			
pd-09-0086: Annual Report inputs provided by departments	1: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Available at Man
		N: N/a			
		D: N/a			
pd-09-0087: Budget inputs provided by departments	1: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Available at Budg
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0088: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		O: 0			N/a
		N: 0			N/a
		D: 0			N/a
pd-09-0090: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a	No employment equity opportunities		Documents\2021
		N: N/a	No employment equity opportunities		Documents\2021
		D: N/a	No employment equity opportunities		Documents\2021
pd-09-0091: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	Total Requisitions= 88		Documents\2021
		N: 100%	Total Requisitions= 82		Documents\2021
		D: 100%	Total Requisitions= 29		Documents\2021
pd-09-0092: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: N/a			
		N: 100%	Performance Management 1st Quarter 2021/22		Documents\2021
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0092: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	76.0% by end of Qtr 2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. The electronic issuing of water and electrical meters have to be re-installed. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports for SCM Contract Administration are very time consuming. The development and test of processes and reports should be finalised in February 2022.
		Monthly Result	Notes		Evidence
		O: 50%	3 of 6 findings to be implemented		Documents\2021
		N: 76%	4 of 17 findings to be implemented		Documents\2021
		D: 76%	4 findings to be implemented		Documents\2021
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	Action plan timeously submitted for ComAF 1		Documents\2021
		N: 100%	All ComAF's have been repoded to timeously		Documents\2021
		D: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	50.0%	3.0	NOTES: AG action plan compiled. Implementation of recommendations to be followed up by Internal Audit.
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: 50%	7 of 14 Findings implemented		Documents\2021
pd-09-0093: Risk identification and control implementation	1: Confirmation of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Risk assessments done in October		Documents\2021
		N: Yes	Risk assessments done in October for November		
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0093: Risk identification and control implementation	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%			Documents\2021
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	N: 100%			Documents\2021
		D: N/a			
		2: 100.0% Yes	0.0% N/a		
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
		2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Distribution losses system incorrect figures		Documents\2021
		N: N/a			
		D: N/a			
pd-09-0095: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	29 October 2021		Documents\2021
		N: 1	30 November 2021		Documents\2021
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0096: General KPI: Ensure general financial viability	1: % outstanding service debtors to revenue = B/C Where - B - represents total outstanding service debtors C - represents annual revenue actually received for services [Type=Qtr 2 Only]	2: 100.0%	166.7%	5.0	
		Norm = 20%	7.6%		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: 7.6%			2020-21 Audited f
	2: Cost coverage = (B+C) / D Where - B - represents all available cash at a particular time C - represents investments D - represents monthly fixed operating expenditure [Type=Qtr 2 Only]	2: 100.0%	166.7%	5.0	
		Norm = 1-3 months	10 Mths		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: 10 Mths			2020-21 Audited f
	3: % debt coverage = D/ (B-C) Where - B - represents total operating revenue received C - represents operating grants D - represents debt service payments (i.e. interest + redemption) due within financial year [Type=Qtr 2 Only]	2: 100.0%	166.7%	5.0	
		Norm = 45%	12.16%		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: 12.16%			2020-21 Audited f

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	80.0% 4.5 mths by end of Qtr 2	3.0	REASONS: Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process has commenced but was delayed due to many positive Covid cases over the past months. INTERVENTIONS: DF will follow up
		Monthly Result	Notes	Evidence	
		O: 4 mths		Documents\2021	
		N: 5 mths	Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process has commenced but was delayed due to many positive Covid cases over the past months.	Documents\2021	
		D: 4.5 mths	Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process has commenced but was delayed due to many positive Covid cases over the past months.	Documents\2021	
pd-10-0028: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	115.0% 2.1% pm average	3.4	
		Monthly Result	Notes	Evidence	
		O: 2.4%	40/1638 person days lost due to sick leave	Documents\2021	
		N: 2.4%	40/1638 person days lost due to sick leave	Documents\2021	
		D: 1.4%	21/1540 person days lost due to sick leave	Documents\2021	
pd-13-0004: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes	Evidence	
		O: Yes	Cables stolen at Malmesbury stores	Detail available at	
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0015: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		O: 1	Quarter 1 report submitted timeously		Documents\2021
		N: N/a			
		D: N/a			
pd-14-0025: General KPI: Indigent households (qualifying households earning equal or less than R4515 per month or as per the CFO's discretionary powers) with access to free basic services	1: % of indigent households with access to free basic services [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	9 229 Equitable share households		Documents\2021
		N: 100%	9 213 Equitable share households		Documents\2021
		D: 100%	9 212 Equitable share households		Documents\2021
pd-17-0001: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0% Yes (by end of March)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 32.7% cumulative		
		Monthly Result	Notes		Evidence
		O: 25.7%	Finance Management (R1 550 000): YTD Actual = R398 605 (25.7%)		Documents\2021
		N: 28.9%	Finance Management (R1 550 000): YTD Actual = R447 871 (28.9%)		Documents\2021
		D: 32.7%	Finance Management (R1 550 000): YTD Actual = R506 247 (32.7%)		Documents\2021
pd-17-0079: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of February)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0002: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Yes	Yes		
pd-19-0009: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0%	0.0%	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021
		Yes (annually by November)	No		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Du Toit, Roelof - Director: Electrical Engineering Services					
Strategic Goal: 5 Sufficient, affordable and well-run services					
Strategic Objective: Manage Electrical Engineering Services (Goal 5)					
pd-09-0064: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 36.6% cumulative		
		Monthly Result	Notes		Evidence
		O: 19.0%	Budget = R25 358 320, YTD Actual = R4 823 977 (Committed = R6 538 203)		Documents\2021
		N: 33.7%	Budget = R25 358 320, YTD Actual = R8 546 383 (Committed = R5 298 198)		Documents\2021
		D: 36.6%	Budget = R25 358 320, YTD Actual = R9 291 670 (Committed = R5 298 198)		Documents\2021
pd-09-0065: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 31.9% cumulative		
		Monthly Result	Notes		Evidence
		O: 17.4%			Spreadsheet at D
		N: 22.2%			Spreadsheet at D
		D: 31.9%			Spreadsheet at D
pd-09-0066: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 46.5% cumulative		
		Monthly Result	Notes		Evidence
		O: 31.2%	Budget = R364 266 357, YTD Actual = R113 731 299		Documents\2021
		N: 37.1%	Budget = R364 266 357, YTD Actual = R135 121 136 (37.1%)		Documents\2021
		D: 46.5%	Budget = R364 266 357, YTD Actual = R169 588 157 (46.5%)		Documents\2021
pd-09-0067: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	66.7% pm average	2.0	REASONS: Occ Health and Safety Rep RefresherTraining (0 out of 2 attended) INTERVENTIONS: Director will follow up
		Monthly Result	Notes		Evidence
		O: 100%	Adult Education and Training (3), First Aid Level 1&2 (1), Managing MicroSoft Teams (1) - planned training		Documents\2021
		N: 100%	Adult Education and Training (3) - planned training		Documents\2021
		D: 0%	Occ Health and Safety Rep RefresherTraining (0 out of 2) - planned training		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0068: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	4/4 resolutions initiated/implemented		Documents\2021
		N: 100%	5/5 resolutions initiated/implemented		Documents\2021
		D: 100%	4/4 resolutions initiated/implemented		Documents\2021
pd-09-0069: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	11 Oct		SMS System
		N: 1	22 Nov		SMS System
		D: N/a			
pd-09-0070: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Available at Man
		N: N/a			
		D: N/a			
pd-09-0071: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Available at Budg
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0072: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		O: 0			N/a
		N: 0			N/a
		D: 0			N/a
pd-09-0074: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a	No employment equity opportunities		Documents\2021
		N: N/a	No employment equity opportunities		Documents\2021
		D: N/a	No employment equity opportunities		Documents\2021
pd-09-0075: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	Total Requisitions= 69		Documents\2021
		N: 100%	Total Requisitions= 66		Documents\2021
		D: 100%	Total Requisitions= 20		Documents\2021
pd-09-0076: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: N/a	Evaluated, but no report issued - Tender T20/21/22 - Extension & upgrading of the UHF Radio Network awaiting reasons for objection		
		N: 100%	Reason for objection received late - Letter issued to Radiolady		Documents\2021
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0076: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	67.0% by end of Qtr 2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports for SCM Contract Administartion are very time consuming. The development and test of processes and reports should be finalised in February 2022.
		Monthly Result	Notes		Evidence
		O: 50%	2 of 4 findings to be implemented		Documents\2021
		N: 67%	2 of 6 findings to be implemented		Documents\2021
		D: 67%	2 Findings to be implemented		Documents\2021
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-09-0077: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Risk assesments done in October 2021		Documents\2021
		N: Yes	Risk assessments done in October for November		Documents\2021
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0077: Risk identification and control implementation	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	Outstanding actions to be implemented in 2022		Documents\2021
		N: 100%	Implemented according to plan		Documents\2021
	D: N/a				
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
	D: N/a				
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
O: N/a					
N: N/a					
D: N/a					
6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	0.0% N/a			
	Monthly Result	Notes		Evidence	
	O: N/a				
	N: N/a				
D: N/a					
pd-09-0079: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	10 October 2021		Minutes
		N: 1	22 November 2021		Minutes
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0029: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a	No vacancies		Documents\2021
		N: N/a	No vacancies		Documents\2021
		D: N/a	No vacancies		Documents\2021
pd-10-0030: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	100.0% 3.7% pm average	3.0	
		Monthly Result	Notes		Evidence
		O: 3.5%	34/966 person days lost due to sick leave		Documents\2021
		N: 5.3%	51/966 person days lost due to sick leave		Documents\2021
		D: 2.3%	21/920 person days lost due to sick leave		Documents\2021
pd-12-0009: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	2: 0.0% 4 (103 for the whole organisation)	0.0% 5 cumulative		
		Monthly Result	Notes		Evidence
		O: 1.2			Documents\2021
		N: 1.2			Documents\2021
		D: 1.1			Documents\2021
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	2: 0.0% 12 (296 for the whole organisation)	0.0% 14 cumulative		
		Monthly Result	Notes		Evidence
		O: 1			Documents\2021
		N: 0	NA		NA
		D: 0	NA		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0002: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-14-0016: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		O: 1	Q1 report submitted timeously		Documents\2021
		N: N/a			
		D: N/a			
pd-14-0024: General KPI: Improved access to electricity	1: % of urban households with access to electricity basic level of water (at least piped (tap) water within 200 meters from dwelling) [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%			Network layout dr
		N: 100%			Network layout dr
		D: 100%			Network layout dr
pd-17-0004: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0% Yes (by end of March)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0009: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 4.3% cumulative		
		Monthly Result	Notes		Evidence
		O: 4.3%	INEP grant: Budget = R8 355 000, YTD = R357 988 (4.3%)		Documents\2021
		N: 4.3%	INEP grant: Budget = R8 355 000, YTD = R357 988 (4.3%)		Documents\2021
		D: 4.3%	INEP grant: Budget = R8 355 000, YTD = R357 988 (4.3%)		Documents\2021
pd-17-0080: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of February)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-19-0003: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			SDBIP
		N: Yes			SDBIP
		D: Yes			sdbip
pd-19-0010: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021
		Monthly Result	Notes		Evidence
		O: N/a			
		N: No			N/a
		D: N/a	Request was emailed by HR on 22 Dec 2021		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Director: Protection Services					
Strategic Goal: 1 Improved quality of life for citizens					
Strategic Objective: Manage Protection Services					
pd-09-0100: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 56.4% cumulative		
		Monthly Result	Notes		Evidence
		O: 54.6%	Budget = R1 998 000, YTD Actual = R1 091 842 (Committed = R800 038)		Documents\2021
		N: 55.3%	Budget = R1 998 000, YTD Actual = R1 104 829 (Committed = R781 441)		Documents\2021
		D: 56.4%	Budget = R1 998 000, YTD Actual = R1 126 619 (Committed = R781 441)		Documents\2021
pd-09-0101: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 70.0% cumulative		
		Monthly Result	Notes		Evidence
		O: 60%	Procurement processes on track.		Promun System
		N: 65%	Procurement on track		Promun System
		D: 70%	Procurement on track		Promun System
pd-09-0102: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 37.1% cumulative		
		Monthly Result	Notes		Evidence
		O: 20.9%	Budget = R75 013 290, YTD Actual = R15 724 516 (20.9%)		Documents\2021
		N: 29.4%	Budget = R75 013 290, YTD Actual = R22 084 099 (29.4%)		Documents\2021
		D: 37.1%	Budget = R75 013 290, YTD Actual = R27 840 033 (37.1%)		Documents\2021
pd-09-0103: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	99.3% pm average	3.0	REASONS: Firearm Proficiency Refresher Training (40), Occ Health & Safety Rep Refresher Training (4 out of 5 attended) INTERVENTIONS: Director will follow up
		Monthly Result	Notes		Evidence
		O: 100%	Certificate in Mun Financial Management (4), Basic & Advanced 4X4 Driver Training (11), First Aid Level 1&2 (1) - planned training		Documents\2021
		N: 100%	Certificate in Mun Financial Management (4) - planned training		Documents\2021
		D: 98%	Firearm Proficiency Refresher Training (40), Occ Health & Safety Rep Refresher Training (4 out of 5) - planned training		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0104: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	12/12 resolutions initiated/implemented		Documents\2021
		N: 100%	10/10 resolutions initiated/implemented		Documents\2021
		D: 100%	4/4 resolutions initiated/implemented		Documents\2021
pd-09-0105: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	11 Oct		SMS System
		N: 1	22 Nov		SMS System
		D: N/a			N/a
pd-09-0106: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Input on the electronic system		Available at Man
		N: N/a			N/a
		D: N/a			N/a
pd-09-0107: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Budget inputs provided to the Budget Office		Budget Office
		N: N/a			N/a
		D: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0108: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		O: 0			N/a
		N: 0			N/a
		D: 0			N/a
pd-09-0110: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0% 2/4 employees cumulative		
		Monthly Result	Notes		Evidence
		O: 100%	1/1 employees appointed in terms of the EE Plan		Documents\2021
		N: N/a	No employment equity opportunities		Documents\2021
		D: 0%	0/1 employees appointed in terms of the EE Plan - One Coloured Female appointed in the Semi-Skilled Level where Coloured Females are over represented. The vacancy of Control Room Officer was filled internally in terms of par 5.2.3.(b) of the Recruitment and Selection Policy.		Documents\2021
pd-09-0111: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	Total Requisitions= 37		Documents\2021
		N: 100%	Total Requisitions= 50		Documents\2021
		D: 100%	Total Requisitions= 26		Documents\2021
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: 100%	1st Quarter Performance Management report		Documents\2021
		D: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0112: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	75.0% by end of Qtr 2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports for SCM Contract Administration are very time consuming. The development and test of processes and reports should be finalised in February 2022.
		Monthly Result	Notes		Evidence
		O: 44%	5 of 9 findings to be implemented		Documents\2021
		N: 58%	5 of 12 findings to be implemented		Documents\2021
		D: 75%	3 of 12 findings to be implemented		Documents\2021
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: N/a			N/a
		D: N/a			N/a
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: N/a			N/a
		D: N/a			N/a
pd-09-0113: Risk identification and control implementation	1: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Risk assessments done in September 2021		Documents\2021
		N: Yes	Risk assessments done in September for November		Documents\2021
		D: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0113: Risk identification and control implementation	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: N/a	Actions to be implemented in 2022		Documents\2021
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	N: 100%			Documents\2021
		D: N/a			N/a
		2: 100.0% Yes	100.0% Yes	3.0	
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: Yes	AARTO		Documents\2021
		D: N/a			N/a
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: N/a			N/a
		D: N/a			N/a
		2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: N/a			N/a
		D: N/a			N/a
pd-09-0115: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	26 October 2021		Documents\2021
		N: 1	24 November 2021		Documents\2021
		D: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0032: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	100.0% No vacancies by end of Qtr 2	3.0	
		Monthly Result	Notes		Evidence
		O: 0 mths			Documents\2021
		N: 1 mnth			Documents\2021
		D: N/a	No vacancies		Documents\2021
pd-10-0033: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	90.0% 4.6% pm average	3.0	REASONS: Due to valid sick leave INTERVENTIONS: None required
		Monthly Result	Notes		Evidence
		O: 7.1%	137/1932 person days lost due to sick leave		Documents\2021
		N: 4.2%	82/1932 person days lost due to sick leave		Documents\2021
		D: 2.5%	46/1860 person days lost due to sick leave		Documents\2021
pd-12-0010: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	2: 0.0% 10 (103 for the whole organisation)	0.0% 0.43 cumulative		
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: 0.1			Documents\2021
		D: 0.2			Documents\2021
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	2: 0.0% 29 (296 for the whole organisation)	0.0% 2 cumulative		
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: 2			Documents\2021
		D: 0			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0003: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: Yes	Unusable assets sold on auction of 25 November 2021.		
		D: N/a			N/a
pd-14-0017: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		O: 1	Q1 report submitted timeously		Documents\2021
		N: N/a			N/a
		D: N/a			N/a
pd-16-0004: Effective monitoring of informal settlements	1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All]	2: 100.0% Yes - monthly	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Monthly report		Documents\2021
		N: Yes	Monthly report		Documents\2021
		D: Yes	Monthly report		Documents\2021
pd-17-0005: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0% Yes (by end of March)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: N/a			N/a
		D: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0010: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 116.7% cumulative		NOTES: Regstelling van begroting sal by die Aansuiweringsbegroting gedoen word
		Monthly Result	Notes		Evidence
		O: 60.3%	Establishment of a K9 Unit grant (operating): Budget = R2 392 500, YTD = R1 445 531 (60.4%) Establishment of a K9 Unit grant (capital): Budget = R27 500, YTD = R21 743 (79.0%) Total Budget:R2 420 000, YTD R1 467 274 (60.3%)		Documents\2021
		N: 86.1%	Establishment of a K9 Unit grant (operating): Budget = R2 392 500, YTD = R2 062 377 (86.2%) Establishment of a K9 Unit grant (capital): Budget = R27 500, YTD = R21 743 (79.1%) Total Budget:R2 420 000, YTD R2 084 120 (86.1%)		Documents\2021
		D: 116.7%	Establishment of a K9 Unit grant (operating): Budget = R2 392 500, YTD = R2 802 880 (117.2%) Establishment of a K9 Unit grant (capital): Budget = R27 500, YTD = R21 743 (79.1%) Total Budget:R2 420 000, YTD R2 824 623 (116.7%)		Documents\2021
pd-17-0081: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of February)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: N/a			N/a
		D: N/a			N/a
pd-19-0004: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Documents\2021
		N: Yes	TMT - 25 november 2021		Documents\2021
		D: Yes	Yzerfontein - 1 December 2021		Documents\2021
pd-19-0011: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: No			N/a
		D: N/a	Request was emailed by HR on 22 Dec 2021		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal: 3 Quality and sustainable living environment					
Strategic Objective: Manage Development Services (Goal 3)					
pd-09-0048: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 18.2% cumulative		
		Monthly Result	Notes		Evidence
		O: 1.1%	Budget = R19 337 500, YTD Actual = R213 076 (Committed: R2 997 478)		Documents\2021
		N: 1.1%	Budget = R19 337 500, YTD Actual = R214 508 (Committed: R3 014 008)		Documents\2021
		D: 18.2%	Budget = R19 337 500, YTD Actual = R3 521 477 (Committed: R19 989)		Documents\2021
pd-09-0049: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 30.0% cumulative		
		Monthly Result	Notes		Evidence
		O: 10%			Promun
		N: 20%			Promun
		D: 30%			Promun
pd-09-0050: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 28.1% cumulative		
		Monthly Result	Notes		Evidence
		O: 14.3%	Budget = R53 056 846, YTD Actual = R7 586 011		Documents\2021
		N: 19.4%	Budget = R53 056 846, YTD Actual = R10 317 616 (19.4%)		Documents\2021
		D: 28.1%	Budget = R53 056 846, YTD Actual = R14 934 093 (28.1%)		Documents\2021
pd-09-0051: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	83.3% pm average	2.5	REASONS: Occ Health & Safety Rep Refresher Training (3 out of 6 attended) INTERVENTIONS: Director will follow up
		Monthly Result	Notes		Evidence
		O: 100%	Certificate in Mun Financial Management (4), Adult Education and Training (1), First Aid Level 1&2 (1) - Planned training		Documents\2021
		N: 100%	Certificate in Mun Financial Management (4), Adult Education and Training (1) - Planned training		Documents\2021
		D: 50%	Occ Health & Safety Rep Refresher Training (3 out of 6) - Planned training		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0052: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	27/27 resolutions initiated/implemented		Documents\2021
		N: 100%	14/14 resolutions initiated/implemented		Documents\2021
		D: 100%	23/23 resolutions initiated/implemented		Documents\2021
pd-09-0053: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	14 Oct		SMS System
		N: 1	24 Nov		SMS System
		D: N/a			
pd-09-0054: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Available at Man
		N: N/a			
		D: N/a			
pd-09-0055: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Available at Budg
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0056: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		O: 0			N/a
		N: 0			N/a
		D: 0			N/a
pd-09-0058: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a	No employment equity opportunities		Documents\2021
		N: N/a	No employment equity opportunities		Documents\2021
		D: N/a	No employment equity opportunities		Documents\2021
pd-09-0059: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	Total Requisitions= 64		Documents\2021
		N: 100%	Total Requisitions= 63		Documents\2021
		D: 100%	Total Requisitions= 39		Documents\2021
pd-09-0060: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: N/a			
		N: 100%	1st Quarter Performance Management report		Documents\2021
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0060: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	64.0% by end of Qtr 2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. The supplementary roll will only be captured in January 2022 for internal audit to follow-up. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports for SCM Contract Administration are very time consuming. The development and test of processes and reports should be finalised in February 2022. The Supplementary Valuation Roll will be processed during January 2022.
		Monthly Result	Notes		Evidence
		O: 0%	4 findings to be implemented		Documents\2021
		N: 55%	5 of 11 findings to be implemented		Documents\2021
		D: 64%	4 of 11 findings to be implemented		Documents\2021
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0061: Risk identification and control implementation	1: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Risk Assessments done during September 2021		Documents\2021
		N: Yes	Risk Assessments done in September for November		Documents\2021
		D: N/a			
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: N/a	Actions implemented for due prior to October 2021		Documents\2021
		N: 100%			Documents\2021
		D: N/a			
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0063: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0%	100.0%	3.0	
		2 per quarter	3		
		Monthly Result	Notes		Evidence
		O: 1	26 October 2021		Documents\2021
		N: 1	22 November 2021		Documents\2021
pd-10-0035: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0%	0.0%		
		3 months maximum	N/a		
		Monthly Result	Notes		Evidence
		O: N/a	No vacancies		Documents\2021
		N: N/a	No vacancies		Documents\2021
pd-10-0036: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0%	125.0%	3.8	
		4% pm maximum	1.4% pm average		
		Monthly Result	Notes		Evidence
		O: 1.4%	10/693 person days lost due to sick leave		Documents\2021
		N: 2.3%	16/693 person days lost due to sick leave		Documents\2021
pd-12-0011: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	2: 0.0%	0.0%		
		5 (103 for the whole organisation)	4.44 cumulative		
		Monthly Result	Notes		Evidence
		O: 0.09			Documents\2021
		N: 4			Documents\2021
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	D: 0.3			Documents\2021
		2: 0.0%	0.0%		
		14 (296 for the whole organisation)	103 cumulative		
		Monthly Result	Notes		Evidence
		O: 2			Documents\2021
		N: 101			Documents\2021
		D: 0	NA		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0004: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-14-0018: Communication Strategy implementation	4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		O: 1	Q1 report submitted timeously		Documents\2021
		N: N/a			
		D: N/a			
pd-17-0006: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0% Yes (by end of March)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0011: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0%	0.0%		
		100% by end of June	13.2% cumulative		
		Monthly Result	Notes		Evidence
		O: 0.2%	HS grant: Budget (capital) = R14 600 000 YTD = R3 308 747 (22.7%) HS grant: Budget (operating) = R26 560 000, YTD = R2 005 855 (7.6%) Mun Accreditation and Capacity Building: Budget = R252 000, YTD = R145 510 (57.7%) Community Development Workers: Budget = R38 000, YTD = R15 000 (39.5%) Total: Budget = R41 450 000 , YTD = R5 475 112 (13.2%)		Documents\2021
pd-17-0082: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	N: 0.3%	HS grant: Budget (capital) = R14 600 000 YTD = R0 (0%) HS grant: Budget (operating) = R26 560 000, YTD = R0 (0%) Mun Accreditation and Capacity Building: Budget = R252 000, YTD = R119 146 (47.3%) Community Development Workers: Budget = R38 000, YTD = R15 000 (39.5%) Total: Budget = R41 450 000 , YTD = R134 146 (0.32%)		Documents\2021
		D: 13.2%	HS grant: Budget (capital) = R14 600 000 YTD = R3 308 747 (22.7%) HS grant: Budget (operating) = R26 560 000, YTD = R2 005 855 (7.6%) Mun Accreditation and Capacity Building: Budget = R252 000, YTD = R145 510 (57.7%) Community Development Workers: Budget = R38 000, YTD = R15 000 (39.5%) Total: Budget = R41 450 000 , YTD = R5 475 112 (13.2%)		Documents\2021
		2: 0.0%	0.0%		
		Yes (annually by February)	N/a		
pd-19-0005: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
		2: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
		O: Yes			Documents\2021
		N: Yes			Documents\2021
		D: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0012: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021
		Monthly Result	Notes		Evidence
		O: N/a			
		N: No			N/a
		D: N/a	Request was emailed by HR on 22 Dec 2021		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: Manage the Office of the Municipal Manager and Organisation					
pd-09-0003: Sound management	2: Number of monthly management meetings held [Type=Qtr 4 Only]	2: 0.0% At least 10 p.a.	0.0% 6 cumulative		
		Monthly Result	Notes		Evidence
		O: 1	28 Oct 2021		Documents\2021
		N: 1	26 Nov 2021		Documents\2021
		D: 1	13 Dec 2021		Documents\2021
pd-09-0004: Legally compliant procurement	1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		O: 0			N/a
		N: 0			N/a
		D: 0			N/a
pd-09-0005: Performance and financial monitoring	2: Number of monthly performance and financial assessments done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	12 Oct		SMS system
		N: 1	24 Nov		SMS system
		D: N/a			
pd-09-0007: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	19/19 resolutions initiated/implemented		Documents\2021
		N: 100%	16/16 resolutions initiated/implemented		Documents\2021
		D: 100%	23/23 resolutions initiated/implemented		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0008: Monitoring the IDP / Budget process	2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only]	2: 0.0% At least 10 p.a.	1.0% 6 cumulative		
		Monthly Result	Notes		Evidence
		O: 1	28 Oct 2021		Documents\2021
		N: 1	26 Nov 2021		Documents\2021
		D: 1	13 Dec 2021		Documents\2021
pd-14-0029: General KPI: % of capital budget spent on capital projects identified for a particular financial year in terms of the municipality's IDP	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (between 90% and 105%)	0.0% 43.8% cumulative		
		Monthly Result	Notes		Evidence
		O: 13.1%	Budget = R166 435 729, YTD Actual = R21 788 580 (Committed: R13 157 035)		Documents\2021
		N: 25.1%	Budget = R166 435 729, YTD Actual = R41 751 922 (Committed: R12 455 122)		Documents\2021
		D: 43.8%	Budget = R166 435 729, YTD Actual = R72 952 026 (Committed: R9 440 503)		Documents\2021
pd-19-0001: Monitor and report on the performance of contractors in terms of section 116(2) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Collab System
		N: Yes			Collab System
		D: Yes			Collab System
	2: Number of reports on the management of the contracts or agreements (supply chain) and the performance of contractors submitted to the Mayoral Committee [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		O: 1			Documents\2021
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0015: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by Nov)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021
		Monthly Result	Notes		Evidence
		O: N/a			
		N: No			N/a
		D: N/a	Request was emailed by HR on 22 Dec 2021		Documents\2021
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	Facilitate economic development in the municipal area				
pd-09-0001: Liaison with business role-players	2: Annual event with local business held [Type=Avg All]	2: 0.0% Yes (before end of June)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-09-0012: LED fund management	1: % of the LED funds actually spent [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0%		
		Monthly Result	Notes		Evidence
		O: 0%	Budget = R 150 000, YTD Actual = R0		Promun
		N: 0%	Budget = R 150 000, YTD Actual = R0		Promun
		D: 0%	Budget = R 150 000, YTD Actual = R0		Promun
pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects	1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only]	2: 0.0% 150 for the year	0.0% 52 cumulative		
		Monthly Result	Notes		Evidence
		O: 17	Riv/Chat Water Supply System (T64/20/21), New 350mm diameter pipeline, Wesbank (T65/20/21), Supply & Erect Fencing, RK (T05/21/11)		Documents\2021
		N: 8	Fencing, MRB Waste Disposal Facility (T13/21/22)		Documents\2021
		D: 0			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine - Director: Corporate Services					
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	Manage Corporate Services				
pd-09-0032: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 3.8% cumulative		
		Monthly Result	Notes		Evidence
		O: 2.1%	Budget = R872 000, YTD Actual = R18 212 (Committed: R31 596)		Documents\2021
		N: 3.8%	Budget = R872 000, YTD Actual = R33 396 (Committed: R19 399)		Documents\2021
		D: 3.8%	Budget = R872 000, YTD Actual = R33 396 (Committed: R19 399)		Documents\2021
pd-09-0033: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 6.0% cumulative		
		Monthly Result	Notes		Evidence
		O: 6%			Documents\2021
		N: 6%			Documents\2021
		D: 6%			Documents\2021
pd-09-0034: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 38.4% cumulative		
		Monthly Result	Notes		Evidence
		O: 22.9%	Budget = R41 476 222, YTD Actual = R9 506 696		Documents\2021
		N: 31.8%	Budget = R41 476 222, YTD Actual = R13 171 472 (31.8%)		Documents\2021
		D: 38.4%	Budget = R41 476 222, YTD Actual = R15 928 079 (38.4%)		Documents\2021
pd-09-0035: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	95.3% pm average	2.9	REASONS: B. Information Science (1), Amended Snr Certificate (Grade 12) (3), Bricklaying Trade Test (1), Occ Health & Safety Rep Refresher Training (1 out of 2 attended) INTERVENTIONS: Director wil follow up
		Monthly Result	Notes		Evidence
		O: 100%	B. Information Science (1), Amended Snr Certificate (Grade 12) (4), Adult Education and Training (2), First Aid Level 1&2 (2), AARTO and the impact on your Business (1), Ward Committee Induction Train the Trainer (1) - planned training		Documents\2021
		N: 100%	B. Information Science (1), Amended Snr Certificate (Grade 12) (3), Adult Education and Training (2) - planned training		Documents\2021
		D: 86%	B. Information Science (1), Amended Snr Certificate (Grade 12) (3), Bricklaying Trade Test (1), Occ Health & Safety Rep Refresher Training (1 out of 2 attended) - planned training		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0036: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	29/29 resolutions initiated/implemented		Documents\2021
		N: 100%	21/21 resolutions initiated/implemented		Documents\2021
		D: 100%	45/45 resolutions initiated/implemented		Documents\2021
pd-09-0037: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	12 Oct		SMS System
		N: 1	24 Nov		SMS System
		D: N/a			
pd-09-0038: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Available at Man
		N: N/a			
		D: N/a			
pd-09-0039: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Available at Budg
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0040: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		O: 0			N/a
		N: 0			N/a
		D: 0			N/a
pd-09-0042: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0% 2/4 employees cumulative		
		Monthly Result	Notes		Evidence
		O: N/a	No employment equity opportunities		Documents\2021
		N: N/a	No employment equity opportunities		Documents\2021
		D: 0%	0/1 employees appointed in terms of the EE Plan - One Coloured Female appointed in the Semi-Skilled Level where Coloured Females are over represented. The vacancy of Clerk: Registration was filled internally in terms of par 5.2.3.(b) of the Recruitment and Selection Policy.		Documents\2021
pd-09-0043: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	Total Requisitions= 60		Documents\2021
		N: 100%	Total Requisitions= 58		Documents\2021
		D: 100%	Total Requisitions= 43		Documents\2021
pd-09-0044: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	IA report IA354/10/2021Tender T14/21/22 - Construction of new netball/tennis courts		Documents\2021
		N: 100%	1st Quarter Performance Management report		Documents\2021
		D: N/a	No report issued		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0044: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	68.0% by end of Qtr2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports are very time consuming. The development and test of processes and reports should be finalised in February 2022.
		Monthly Result	Notes		Evidence
		O: 35%	15 of 23 Findings to be implemented		Documents\2021
		N: 44%	14 of 25 Findings to be implemented		Documents\2021
		D: 68%	8 of 25 Findings to be implemented		Documents\2021
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: N/a			
		N: 100%			Documents\2021
		D: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-09-0045: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Risk Assessments done during September 2021		Documents\2021
		N: Yes	Risk assessments done in September for November		Documents\2021
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0045: Risk identification and control implementation	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	NOTES: Information to be registered at the Regulator - POPIA Inadequate management of halls - Gustav
		Monthly Result	Notes		Evidence
		O: N/a	Action Plans prior to October 2021 implemented		Documents\2021
		N: 100%	Two due dates has been extended		Documents\2021
		D: N/a			
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	0.0% N/a			
	Monthly Result	Notes		Evidence	
	O: N/a				
	N: N/a				
	D: N/a				
pd-09-0047: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	Invocom held 22 October 2021		Documents\2021
		N: 1	Invocom held 3 December 2021		Documents\2021
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0038: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	100.0% 2 mths by end of Qtr 2	3.0	
		Monthly Result	Notes		Evidence
		O: 0 mths			Documents\2021
		N: 0.5 mths			Documents\2021
		D: 2 mths			Documents\2021
pd-10-0039: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	115.0% 2.4% pm average	3.4	
		Monthly Result	Notes		Evidence
		O: 1.9%	28/1470 person days lost due to sick leave		Documents\2021
		N: 2.7%	39/1470 person days lost due to sick leave		Documents\2021
		D: 2.5%	35/1420 person days lost due to sick leave		Documents\2021
pd-12-0012: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	2: 0.0% 8 (103 for the whole organisation)	0.0% 3.78 cumulative		
		Monthly Result	Notes		Evidence
		O: 0.67			Documents\2021
		N: 0.6			Documents\2021
		D: 0.7			Documents\2021
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	2: 0.0% 23 (296 for the whole organisation)	0.0% 7 cumulative		
		Monthly Result	Notes		Evidence
		O: 2			Documents\2021
		N: 1			Documents\2021
		D: 2			Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0005: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-14-0027: General KPI: People from employment equity target groups employed	1: % of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Avg All]	2: 100.0%	60.0% 3/5 employees	3.0	REASONS: Persons of a specific race were appointed where that race is over-represented. Suitable candidates from the employment equity target group were not available. INTERVENTIONS: None required
		Monthly Result	Notes		Evidence
		O: 100%	2/2 employees appointed in terms of the EE Plan		Documents\2021
		N: 100%	1/1 employees appointed in terms of the EE Plan		Documents\2021
		D: 0%	0/2 employees appointed in terms of the EE Plan - 2 Coloured Females appointed in Semi-Skilled Level (Control Room Officer - Protection Services and Clerk: Registration - Corporate Services) where Coloured Females are over represented. Both vacancies were filled internally in terms of par 5.2.3 (b) of the Recruitment and Selection Policy.		Documents\2021
pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan	1: % of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative) [Type=Qtr 4 Only]	2: 0.0% At least 90%	0.0% 19.0% cumulative		
		Monthly Result	Notes		Evidence
		O: 13%	R230 715/R1 820 006 (% of municipality's training budget actually spent on implementing its workplace skills plan).		Documents\2021
		N: 13%	R237 967/R1 820 006 (% of municipality's training budget actually spent on implementing its workplace skills plan).		Documents\2021
		D: 19%	R342 887/R1 820 006 (% of municipality's training budget actually spent on implementing its workplace skills plan).		Documents\2021
pd-17-0007: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0% Yes (by end of March)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0012: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 49.7% cumulative		
		Monthly Result	Notes		Evidence
		O: 29.8%	Library service grant (capital): Budget = R50 000, YTD = R14 435 (28.8%) Library service grant (operating): Budget = R10 394 000, YTD = R3 152 715 (30.3%) FMS grant: Budget = R250 000, YTD = R28 580 (11.4%) Total Budget = R10 694 000, YTD = R3 195 730 (29.8%)		Documents\2021
		N: 42.5%	Library service grant (capital): Budget = R50 000, YTD = R28 305 (56.6%) Library service grant (operating): Budget = R10 394 000, YTD = R4 492 152 (43.2%) FMS grant: Budget = R250 000, YTD = R28 580 (11.4%) Total Budget = R10 694 000, YTD = R4 549 037 (42.5%)		Documents\2021
		D: 49.7%	Library service grant (capital): Budget = R50 000, YTD = R14 020 (28.0%) Library service grant (operating): Budget = R10 394 000, YTD = R5 273 958 (50.7%) FMS grant: Budget = R250 000, YTD = R28 580 (11.4%) Total Budget = R10 694 000, YTD = R5 316 558 (49.7%)		Documents\2021
pd-17-0083: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by February)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-19-0006: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Documents\2021
		N: Yes			Documents\2021
		D: Yes			Documents\2021
pd-19-0013: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021
		Monthly Result	Notes		Evidence
		O: N/a			
		N: No			N/a
		D: N/a	Request was emailed by HR on 22 Dec 2021		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Civil Engineering Services					
Strategic Goal: 5 Sufficient, affordable and well-run services					
Strategic Objective: Manage Civil Engineering Services					
pd-09-0013: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 49.7% cumulative		
		Monthly Result	Notes		Evidence
		O: 13.2%	Budget = R118 468 909, YTD Actual = R15,633,009 (Committed: R2 762 224)		Documents\2021
		N: 26.8%	Budget = R118 468 909, YTD Actual = R31 790 595 (Committed: R3 332 904)		Documents\2021
		D: 49.7%	Budget = R118 468 909, YTD Actual = R58 905 380 (Committed: R3 312 304)		Documents\2021
pd-09-0014: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	2: 0.0% 90% for the year	0.0% 55.0% cumulative		
		Monthly Result	Notes		Evidence
		O: 38%			Documents\2021
		N: 49%			Documents\2021
		D: 55%			Documents\2021
pd-09-0015: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 41.3% cumulative		
		Monthly Result	Notes		Evidence
		O: 17.9%	Budget = R278 331 069, YTD Actual = R66 736 361 (24.0%)		Documents\2021
		N: 24.0%	Budget = R278 331 069, YTD Actual = R66 736 361 (24.0%)		Documents\2021
		D: 41.3%	Budget = R278 331 069, YTD Actual = R115 119 349 (41.3%)		Documents\2021
pd-09-0016: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	2: 100.0%	96.7% pm average	2.9	REASONS: Occ Health & Safety Rep Refresher Training (11 out of 14 attended) INTERVENTIONS: Director will follow up
		Monthly Result	Notes		Evidence
		O: 100%	Certificate in Mun Financial Management (2), Amended Snr Certificate (4), Adult Education and Training (30), Basic and Advance 4X4 Driver Training (2), First Aid Level 1&2 (15) - Planned training		Documents\2021
		N: 100%	Certificate in Mun Financial Management (2), Amended Snr Certificate (4), Adult Education and Training (30), Bricklaying Trade Test Prep (1), Front End Loader Novice (2) - Planned training		Documents\2021
		D: 90%	Amended Snr Certificate (4), FETC: Supervision of Construction Processes NQF4 (5), ND: Management of Civil Eng Construction Processes NQF 5 (2), FETC: Water & Wastewater Treatment Process Control Supervision (2), NC: Sanitation Project Co-ordination NQF5 (2), Bricklaying Trade Test (1), Occ Health & Safety Rep Refresher Training (11 out of 14) - Planned training		Documents\2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0017: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	11/11 resolutions initiated/implemented		Documents\2021
		N: 100%	10/10 resolutions initiated/implemented		Documents\2021
		D: 100%	11/11 resolutions initiated/implemented		Documents\2021
pd-09-0018: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	2: 100.0% 2 per quarter	100.0% 2	3.0	
		Monthly Result	Notes		Evidence
		O: 1	11 Oct		SMS System
		N: 1	22 Nov		SMS System
		D: N/a			
pd-09-0019: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Available at Man
		N: N/a			
		D: N/a			
pd-09-0020: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes			Available at Budg
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0021: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	2: 100.0% 0 maximum	100.0% 0	3.0	
		Monthly Result	Notes		Evidence
		O: 0			N/a
		N: 0			N/a
		D: 0			N/a
pd-09-0023: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	2: 0.0% 100% cumulative by end of June annually	0.0% 3/3 employees cumulative		
		Monthly Result	Notes		Evidence
		O: 100%	1/1 employees appointed in accordance with EE Plan		Documents\2021
		N: 100%	1/1 employees appointed in accordance with EE Plan		Documents\2021
		D: N/a	No employment equity opportunities		Documents\2021
pd-09-0024: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	Total Requisitions= 379		Documents\2021
		N: 100%	Total Requisitions= 339		Documents\2021
		D: 100%	Total Requisitions= 170		Documents\2021
pd-09-0025: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%	IA report IA354/10/2021Tender T14/21/22 - Construction of new netball/tennis courts		Documents\2021
		N: 100%	1st Quarter Performance Management report		Documents\2021
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0025: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	77.0% by end of Qtr 2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports for SCM Contract Administartion are very time consuming. The development and test of processes and reports should be finalised in February 2022.
		Monthly Result	Notes		Evidence
		O: 57%	3 of 7 Findings to be implemented		Documents\2021
		N: 62%	5 of 13 findings to be implemented		Documents\2021
		D: 77%	3 of 13 findings to be implemented		Documents\2021
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	2: 20.0%	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-09-0026: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: N/a	Risk Assessments done during October 2021		Documents\2021
		N: Yes	Risk assessments done in October for November		Documents\2021
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0026: Risk identification and control implementation	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0%	100.0%	3.0	
		bi-annually by November and May			
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]				
		2: 100.0%	0.0%		
		Yes	N/a		
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]				
		2: 100.0%	0.0%		
		Yes	N/a		
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]				
		2: 100.0%	0.0%		
		Yes	N/a		
pd-09-0028: Invocoms held	1: Number of invocoms held [Type=Avg All]	2: 100.0%	100.0%	3.0	
		2 per quarter	2		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0017: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	65.0% 7.6 mths by end of Qtr 2	3.0	REASONS: Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown and assessment scheduled for 17-19 May 2021 at Northlink College in Belhar. Due to Local Government Elections scheduled for 1 November 2021, Trade Test rescheduled for 6-9 December 2021. INTERVENTIONS: Director will follow up
		Monthly Result	Notes	Evidence	
		O: 5 mths	Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown and assessment scheduled for 17-19 May 2021 at Northlink College in Belhar. Trade Test scheduled for 1-4 November 2021.	Documents\2021	
		N: 7 mths	Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown and assessment scheduled for 17-19 May 2021 at Northlink College in Belhar. Due to Local Government Elections scheduled for 1 November 2021, Trade Test rescheduled for 6-9 December 2021.	Documents\2021	
		D: 7.6 mths	Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown and assessment scheduled for 17-19 May 2021 at Northlink College in Belhar. Due to Local Government Elections scheduled for 1 November 2021, Trade Test rescheduled for 6-9 December 2021.	Documents\2021	
pd-10-0018: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	2: 100.0% 4% pm maximum	115.0% 2.3% pm average	3.4	
		Monthly Result	Notes	Evidence	
		O: 2.3%	141/6195 person days lost due to sick leave	Documents\2021	
		N: 2.7%	170/6216 person days lost due to sick leave	Documents\2021	
		D: 1.9%	114/5920 person days lost due to sick leave	Documents\2021	
pd-11-0001: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	2: 0.0% 76 (103 for the whole organisation)	0.0% 52.14 cumulative		
		Monthly Result	Notes	Evidence	
		O: 12.9		Documents\2021	
		N: 9.9		Documents\2021	
		D: 10.39		Documents\2021	

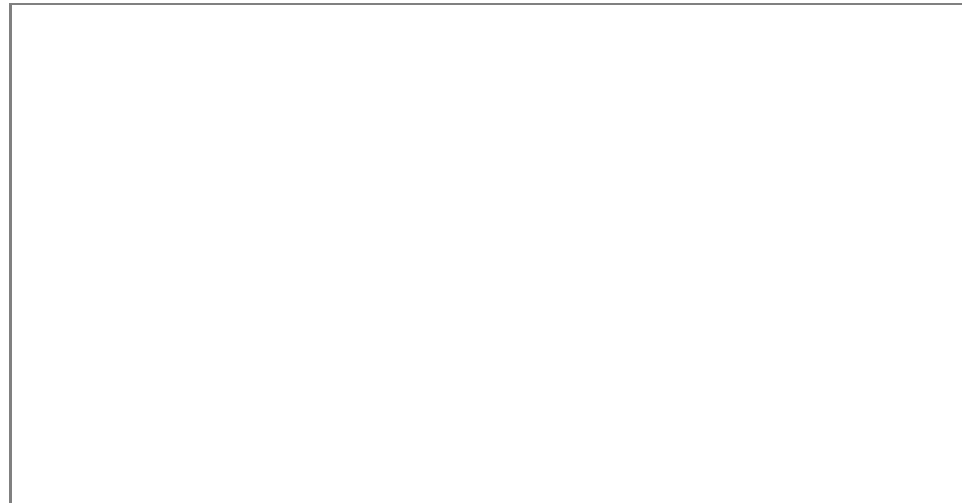
Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-11-0001: EPWP monitoring	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	2: 0.0% 218 (296 for the whole organisation)	0.0% 119 cumulative		
		Monthly Result	Notes		Evidence
		O: 33			Documents\2021
		N: 6			Documents\2021
		D: 0	NA		
pd-12-0086: Improved water sustainability	1: % total water losses [Type=Avg All]	2: 100.0% Maintain the annual average below 17%	100.0% 17% provisional	3.0	
		Monthly Result	Notes		Evidence
		O: 17%	Provisional - awaiting calculations		N/a
		N: 17%	Provisional - awaiting calculations		N/a
		D: 17%	Provisional - awaiting calculations		N/a
pd-14-0001: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-14-0014: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		O: 1	Q1 report submitted timeously		Documents\2021
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	1: % of urban households with access to basic level of water (at least piped (tap) water within 200 meters from dwelling) [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%			CAD Drawings
		N: 100%			CAD Drawings
	2: % of urban households with access to basic level of sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP)) [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%			CAD Drawings
		N: 100%			CAD Drawings
	3: % of households with access to basic level of solid waste removal (households registered for refuse removal service which receive a service once a week) [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Monthly Result	Notes		Evidence
		O: 100%			Refuse removal s
		N: 100%			Refuse removal s
		D: 100%			Refuse removal s
pd-17-0003: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	2: 0.0%	0.0%		
		Yes (by end of March)	N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0008: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0%	0.0%		
		100% by end of June	93.3% cumulative		
		Monthly Result	Notes		Evidence
		O: 45.4%	MIG: Budget = R22 700 000, YTD = R9 609 728 (42.3%) Proclaimed Roads Subsidy (operating): Budget = R175 000, YTD = R0 (0%) EPWP: Budget = R1 832 000, YTD = R1 832 000 (100%) Sport development: Budget = R938 000, YTD = R241 870 (25.7%) TOTAL: Budget = R25 690 000, YTD = R11 683 598 (45.4%)		Documents\2021
		N: 78.2%	MIG: Budget = R22 700 000, YTD = R18 010 480 (79.3%) Proclaimed Roads Subsidy (operating): Budget = R175 000, YTD = R0 (0%) EPWP: Budget = R1 832 000, YTD = R1 832 000 (100%) Sport development: Budget = R938 000, YTD = R241 870 (25.7%) TOTAL: Budget = R25 690 000, YTD = R20 084 350 (78.2%)		Documents\2021
		D: 93.3%	MIG: Budget = R22 700 000, YTD = R21 718 246 (95.7%) Proclaimed Roads Subsidy (operating): Budget = R175 000, YTD = R175 000 (100.0%) EPWP: Budget = R1 832 000, YTD = R1 832 000 (100%) Sport development: Budget = R938 000, YTD = R241 870 (25.7%) TOTAL: Budget = R25 690 000, YTD = R23 967 116 (93.3%)		Documents\2021
pd-17-0084: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0%	0.0%		
		Yes (annually by February)	N/a		
		Monthly Result	Notes		Evidence
		O: N/a N: N/a D: N/a			
pd-19-0007: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	2: 100.0%	100.0%	3.0	
		Yes	Yes		
		Monthly Result	Notes		Evidence
		O: Yes N: Yes D: Yes			Collab Collab Collab

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0014: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021
		Monthly Result	Notes		Evidence
		O: N/a			
		N: No			N/a
		D: N/a	Request was emailed by HR on 22 Dec 2021		Documents\2021

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2021/2 - PERFORMANCE MANAGEMENT (IDP): DIRECTORS (Quarterly)

Thursday, January 20, 2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director: Financial Services					
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: 4.7 Sound long-term financial planning including making the right investment decisions					
pd-17-0013: 4.7 Review of Long Term Financial Plan in line with adoption of new IDP every five years	1: Review completed [Type=Qtr 3 Only]	2: 0.0% By March 2022	0.0% N/a		
		Monthly Result	Notes	Evidence	
		O: N/a			
		N: N/a			
		D: N/a			
pd-17-0014: 4.7 Review budget related policies for purposes of insuring relevance and alignment to Budget Circular	1: Review completed [Type=Qtr 3 Only]	2: 0.0% Annually by March	0.0% N/a		
		Monthly Result	Notes	Evidence	
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Du Toit, Roelof - Director: Electrical Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	5.6 Maintenance, upgrading and extension that sustain and improve the current condition of electrical infrastructure				
pd-17-0028: 5.6 Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of electrical infrastructure	1: Budget and motivation submitted to budget office (minimum 6% of annual electricity revenue allocation is a Nersa license condition) [Type=Qtr 2 Only]	2: 100.0% Yes (by end of November annually)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: N/a			
		N: Yes			Submitted to DF
		D: N/a			
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	5.7 Provide electricity cost effectively				
pd-17-0064: 5.7 Maintain energy losses at an acceptable level	1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only]	2: 100.0% Maintain the annual average below 8%	0.0% 6% Provisional		
		Monthly Result	Notes		Evidence
		O: 6%	Provisional		Provisional
		N: 6%	Provisional		Provisional
		D: 6%	Provisional		Provisional

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Director: Protection Services					
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.8 Increase the effectiveness of the municipal traffic & law enforcement service				
pd-17-0030: 1.8 Effective traffic and law enforcement execution by using our own Automated Number Plate Recognition (ANPR) Bus	1: Number of reports on progress submitted to the portfolio committee [Type=Qtr 4 Only]	2: 0.0% 10 per annum	0.0% 6 cumulative		
		Monthly Result	Notes		Evidence
		O: 1	Monthly report to Portfolio Committee.		Documents\2021-
		N: 1	Monthly report.		Documents\2021-
		D: 1	Monthly report.		Documents\2021-
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.10 Prevent and manage land invasion. Monitor informal settlements				
pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division	1: Number of reports on progress submitted to the Portfolio Committee [Type=Qtr 4 Only]	2: 0.0% 10 per annum	0.0% 6 cumulative		
		Monthly Result	Notes		Evidence
		O: 1	Monthly report to Portfolio Committee		Documents\2021-
		N: 1	Monthly report		Documents\2021-
		D: 1	Monthly report		Documents\2021-
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.11 Ensure that infrastructure development, resources and equipment are available to deliver an effective Protection Service to all communities in the Swartland				
pd-18-0001: 1.11 An effective operational Protection Service	1: Lobby budget to expand the current Firefighting and Emergency resources [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Inputs done on budget		Budget Office
		N: N/a			N/a
		D: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-18-0001: 1.11 An effective operational Protection Service	2: Lobby budget to expand the current Law Enforcement resources [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: Yes	Input done on budget		Budget Office
		N: N/a			N/a
		D: N/a			N/a
<hr/>					
Strategic Goal:		1 Improved quality of life for citizens			
Strategic Objective:		1.13 Swartland Safety Initiative			
pd-18-0004: 1.13 Support the four Community Police Forums	1: Attend CPF meetings and activities [Type=Avg All]	2: 100.0% Yes (quarterly)	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: N/a			N/a
		N: N/a			N/a
		D: Yes	7 December 2021		Documents\2021-
<hr/>					
pd-18-0005: 1.13 Facilitate and support the establishment of four Neighbourhood watches	1: Neighbourhood watches accredited, registered and trained [Type=Qtr 4 Only]	2: 0.0% Yes (by June 2022)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a	Discussion with NHWe in Malmesbury		N/a
		N: N/a			N/a
		D: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal: 1 Improved quality of life for citizens					
Strategic Objective: 1.1 Facilitate access to the economy					
pd-20-0005: 1.1 Support local economic development through skills and enterprise development	1: Number of SMME training sessions [Type=Avg All]	2: 100.0% 1 per quarter	100.0% 5	3.0	
		Monthly Result	Notes		Evidence
		O: N/a N: N/a D: 5			
pd-20-0006: 1.1 Engagement with formal business on SMME support	1: Annual engagement held [Type=Qtr 4 Only]	2: 0.0% Yes (annually by June)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a N: N/a D: N/a			
Strategic Goal: 1 Improved quality of life for citizens					
Strategic Objective: 1.6 Coordinate social development internally and externally with partners					
pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internally: Internal Social Development Committee (ISOK) to identify additional action plans in each department that contributes to social development	1: Agreement reached on additional action plans in each department [Type=Qtr 4 Only]	2: 0.0% Yes (by June annually)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a N: N/a D: N/a			
		Meeting to be held 22 November 2021			
		N/a			
		N/a			
		N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal:	3 Quality and sustainable living environment				
Strategic Objective:	3.3 Enhance conservation and biodiversity				
pd-17-0053: 3.3 Finalise conservation and biodiversity management plan	1: Registration of stewardship programme with Cape Nature on municipal land [Type=Qtr 4 Only]	2: 0.0% By June 2022	0.0% 100% - will be rated in June		
		Monthly Result	Notes		Evidence
		O: 100%	Draft Conservation and Biodiversity Management Plan be approved by EMC in October 2021		Documents\2021-
		N: N/a			
		D: N/a			
Strategic Goal:	3 Quality and sustainable living environment				
Strategic Objective:	3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing				
pd-17-0062: 3.9 Appoint credible social housing institution to build and manage social housing	1: Appointment finalised [Type=Qtr 2 Only]	2: 100.0% By December 2022	0.0% N/a		NOTES: KPI and target to be deleted during May 2022 with the IDP
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-17-0063: 3.9 Obtain land use rights and secure funding for FLISP housing, affordable housing and social housing	2: Funding application to DHS submitted [Type=Qtr 4 Only]	2: 0.0% By June 2023	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.1 Relevant stakeholders systematically improve local competitive advantages				
pd-17-0033: 2.1 Gain commitment from key stakeholders to collaborate systematically to strengthen local competitive advantages	1: Number of key stakeholder groups actively contributing to improved competitive advantage [Type=Qtr 2 Only]	2: 100.0% 15 by end of Dec 2022	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.2 Well located, serviced sites and premises available for commercial and industrial investors				
pd-17-0034: 2.2 Ensure adequate supply of land and services for commercial and industrial premises.	1: Number of well located, serviced industrial sites available [Type=Qtr 2 Only]	2: 100.0% 20 by end of Dec 2022	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.4 Local markets work better to increase opportunity for local small businesses				
pd-17-0036: 2.4 Establish a local business opportunity network incl. a local business directory	1: Number of opportunities advertised / shared with Swartland businesses [Type=Qtr 2 Only]	2: 100.0% 100 by end of Dec 2022	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal: 2 Inclusive economic growth					
Strategic Objective: 2.5 Easier for farmers to add and grow new / promising business models					
pd-17-0037: 2.5 New (more enabling) Spatial Development Framework	1: Number of key constraints to growth removed [Type=Qtr 2 Only]	2: 100.0% 3 by end of Dec 2022	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
Strategic Goal: 2 Inclusive economic growth					
Strategic Objective: 2.6 Easier for local citizens to access economic opportunity					
pd-17-0038: 2.6 Establish an information portal pointing to best information sources including local support services	1: Number of unique visitors (local, with more than 1 page view) [Type=Qtr 2 Only]	2: 100.0% 400 by end of Dec 2022	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: 4.6 Identify risks and implement preventative and corrective controls					
pd-17-0065: 4.6 Assign Risk Management responsibilities to Internal Audit as RM Shared Services contract ended	1: Updated Internal Audit Charter which include risk management facilitation role [Type=Qtr 4 Only]	2: 0.0% By June 2023	0.0% N/a		NOTES: IA Charter approved on 10 September 2021
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
pd-17-0066: 4.6 Compile a Handover procedure to newly appointed Manager, Internal Audit	1: Complete handover procedure [Type=Qtr 3 Only]	2: 0.0% Yes (by February 2022)	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0067: 4.6 Assign Disciplinary Committee responsibilities to four newly appointed members	1: Appointment of new members for the Disciplinary Committee over a period of six months for continuity [Type=Qtr 2 Only]	2: 100.0% By December 2022	100.0%	3.0	
		Monthly Result	Notes	Evidence	
		O: 100%	All members appointed to 31 December 2022 except Manager, Internal Audit upto 31 May 2022	Documents\2021-	
		N: N/a			
		D: N/a			
pd-17-0068: 4.6 Maintain an effective independent Performance, Risk and Financial Audit Committee as per legislation (Appoint for three years, but can extend for six years)	1: Appointment of new members for the PRA Committee over a period of three years for continuity [Type=Qtr 4 Only]	2: 0.0% Annually by June	0.0% Will be rated in June	NOTES: Mr De Jager's term of office has been extended to 31 October 2024 and Ms Gani is the now the first member whose contract expires on 31 July 2023.	
		Monthly Result	Notes	Evidence	
		O: 100%	Mr De Jager's term of office has been extended to 31 October 2024 and Ms	Documents\2021-	
		N: N/a			
		D: N/a			

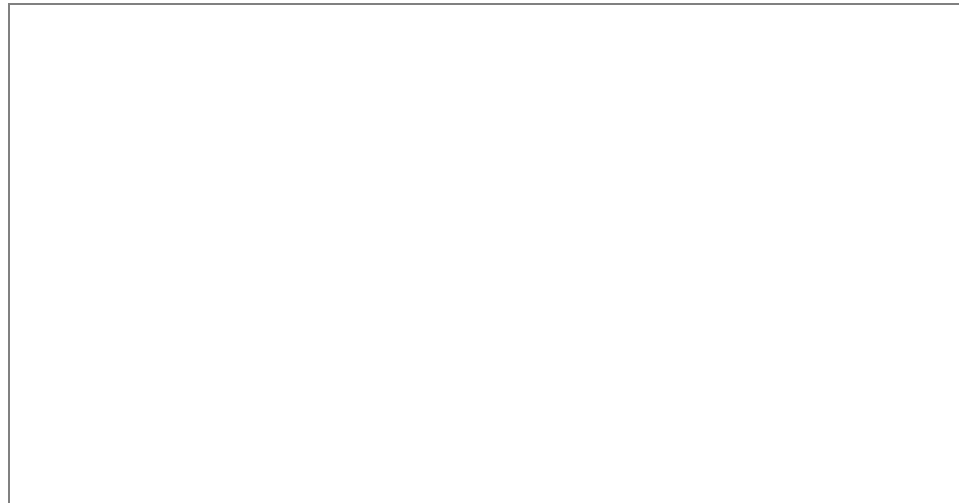
Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine - Director: Corporate Services					
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.7 Increase tourism visitors and brand as a good place to live				
pd-20-0001: 2.7 Do product assessment and compile a development and marketing strategy for the Swartland	1: Study done and strategy compiled [Type=Qtr 4 Only]	2: 0.0% Yes (by June 2024)	0.0% N/a - in future financial year		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	4.4 More informed and effective ward councillors and ward committees				
pd-17-0073: 4.4 Revision and implementation of ward committee constitution	1: Implementation completed [Type=Qtr 2 Only]	2: 100.0% By end of December 2021	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: Yes	Approved by Council on 9 December 2021		Documents\2021-
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	3.10 Facilitate access for citizens to secure tenure				
pd-20-0004: 3.10 Implement title restoration project in conjunction with Human Settlements and Kaya Lam	1: % of 24 (pre-1994) estate properties transferred [Type=Qtr 4 Only]	2: 0.0% 100% by June 2022	0.0% 58% cumulative		NOTES: On closer investigation the attorneys confirmed that there are only 14 estate cases in total therefore the KPI must be changed with the revision of the IDP to " % of 14 (pre-1994) estate properties transferred"
		Monthly Result	Notes		Evidence
		O: 58%	See prior comments and notes		Documents\2020-
		N: 58%	See prior comments and notes		
		D: 58%	See prior comments and notes		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: 4.11 Improve integrity of staff administration by streamlining HR processes					
pd-20-0007: 4.11 Implement Payday Employee Self Services & Time & Attendance Biometric system (pending budget)	1: Implementation completed [Type=Qtr 4 Only]	2: 0.0% By June 2022	0.0% N/a		
		Monthly Result	Notes		Evidence
		O: N/a	50% - Payday ESS implemented. Payday Time & Attendance pending budget		N/a
		N: N/a			
		D: N/a			
Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business					
Strategic Objective: 4.12 Maximising administrative and operational efficiency i.t.o. legislative prescripts					
pd-20-0008: 4.12 Automation of System of Delegation linked to organogram	1: Automated system implemented [Type=Qtr 4 Only]	2: 0.0% By June 2023	0.0% N/a - next financial year		
		Monthly Result	Notes		Evidence
		O: N/a			
		N: N/a			
		D: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes								
Zikmann, Louis - Director: Civil Engineering Services													
Strategic Goal:	5 Sufficient, affordable and well-run services												
Strategic Objective:	5.2 Maintenance and upgrading that sustain and improve the current condition of surfaced roads												
pd-17-0021: 5.2 Inform budgetary processes of funding requirement for maintenance and upgrading of surfaced roads.	1: Budget requirements calculated and budget informed [Type=Qtr 2 Only]	2: 100.0% Yes (by end of Nov annually)	100.0% Yes	3.0									
<table><tr><th>Monthly Result</th><th>Notes</th></tr><tr><td>O: N/a</td><td></td></tr><tr><td>N: Yes</td><td></td></tr><tr><td>D: N/a</td><td></td></tr></table>					Monthly Result	Notes	O: N/a		N: Yes		D: N/a		Evidence Documents\2021
Monthly Result	Notes												
O: N/a													
N: Yes													
D: N/a													
Strategic Goal:	5 Sufficient, affordable and well-run services												
Strategic Objective:	5.3 Ensure sufficient civil services capacity for planned developments												
pd-17-0022: 5.3 Review and maintain master plans in accordance with the most recent growth model information	1: Master plans reviewed and maintained [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of March)	0.0% N/a										
<table><tr><th>Monthly Result</th><th>Notes</th></tr><tr><td>O: N/a</td><td></td></tr><tr><td>N: N/a</td><td></td></tr><tr><td>D: N/a</td><td></td></tr></table>					Monthly Result	Notes	O: N/a		N: N/a		D: N/a		Evidence
Monthly Result	Notes												
O: N/a													
N: N/a													
D: N/a													
Strategic Goal:	5 Sufficient, affordable and well-run services												
Strategic Objective:	5.4 Maintenance, upgrading and extension that sustain and improve the current condition of civil infrastructure												
pd-17-0023: 5.4 Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of civil infrastructure	1: Budget requirements calculated and budget informed [Type=Qtr 2 Only]	2: 100.0% Yes (by end of Nov annually)	100.0% Yes	3.0									
<table><tr><th>Monthly Result</th><th>Notes</th></tr><tr><td>O: N/a</td><td></td></tr><tr><td>N: Yes</td><td></td></tr><tr><td>D: N/a</td><td></td></tr></table>					Monthly Result	Notes	O: N/a		N: Yes		D: N/a		Evidence Documents\2021
Monthly Result	Notes												
O: N/a													
N: Yes													
D: N/a													

SWARTLAND MUNICIPALITY

STRATEGIC MANAGEMENT SYSTEM



2021/2 - [SDBIP] PROJECT SCHEDULES



Thursday, January 20, 2022

Office of the Municipal Manager

Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council

Vote Nos: 9/116-22-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 10,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2,000		2,000		2,000	2,000	2,000				6,000	10,000				

Project: pj-09-0021ab - Equipment Municipal Manager

Vote Nos: 9/124-28-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 10,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2,000		2,000		2,000	2,000	2,000				6,000	10,000				

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Location: Municipal area

Vote Nos: 9/115-277-749

Fin Source: CRR

95,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Sept 2021: Spent R32300 Oct 2021 : Spent R20420 Nov 2021: Dec 2021:																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				10,000	60,000			10,000	15,000				70,000	95,000				
Expenditure to date		Capital		11,400	20,900	20,420	1,630								54,350			54,350	40,650	42.8%

Municipal Property

Project: pj-16-0006 - Equipment Buildings & Maintenance

Location: Municipal area

Vote Nos: 9/108-178-749

Fin Source: CRR

24,032

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2021: Spent R4375.00 Sep 2021: R18807.45 Oct 2021: on order R583 Nov 2021: Dec 2021:																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		-1,468	10,000		10,000			5,500					18,532	24,032				
Expenditure to date		Capital		4,375	18,807		583								23,765			23,765	267	1.1%

Project: pj-19-0001 - Buildings: Social Economic Facility - Chatsworth (Multi-year project)

Location: Chatsworth

Vote Nos: 9/108-170-474

Fin Source: CRR

1,995,907

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction																		
S/Notes: Jul 2021: Construction completion 65%. Aug 2021: Construction completion 67%. Sep 2021: Construction completion 75%. Oct 2021: Construction completion 80%. Nov 2021: Construction completion 85%. Dec 2021: Construction completion 86%																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	200,000	1,395,907	200,000	200,000									1,995,907	1,995,907				
Expenditure to date		Capital		269,359	49,271	176,766	22,208	259,192							776,796			776,796	1,219,111	61.1%

Project: pj-20-0032 - Buildings: Conversion / operationalisation of office space (STB)

Location: Municipal area

Vote Nos: 9/108-592-264

Fin Source: CRR

5,100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Constuction commenced. Aug 2021: Construction completion 12%. Sep 2021: Construction completion 30%. Oct 2021: Construction completion 40%. Nov 2021: Construction completion 55%. Dec 2021: Construction completion 65%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000		500,000	750,000	750,000	500,000	500,000	750,000	470,000	450,000	230,000		3,200,000	5,100,000				
Expenditure to date	Capital		111,659	135,680	191,056	609,950	1,330,337							2,378,683			2,378,683	2,721,317	53.4%

Project: pj-20-0033 - Buildings: Conversion / operationalisation of office space (Nedbank)

Location: Municipal area

Vote Nos: 9/108-430-262

Fin Source: CRR

4,900,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Constuction commenced. Aug 2021: Construction completion 12%. Sep 2021: Construction completion 30%. Oct 2021: Construction completion 40%. Nov 2021: Construction completion 55%. Dec 2021: Construction completion 65%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000		500,000	700,000	700,000	500,000	500,000	700,000	350,000	250,000	500,000		3,100,000	4,900,000				
Expenditure to date	Capital		189,262	174,644	978,687	617,331	976,813							2,936,738			2,936,738	1,963,262	40.1%

Project: pj-21-0003 - Buildings: Repair Burnt Caretakers House: Mby Sewerage Works

Vote Nos: 9/108-370-181

Location:

Fin Source: CRR

830,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Tender awarded. Aug 2021: Construction commenced. Sep 2021: Construction completion 15%. Oct 2021: Construction completion 30%. Nov 2021: Construction completion 40%. Dec 2021: Construction completion 60%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000			100,000	100,000	200,000	200,000	130,000			300,000	830,000				
Expenditure to date	Capital			21,999	48,031	8,607	11,847							90,483			90,483	739,517	89.1%

Project: pj-21-0004 - Buildings: New Painting Machine

Vote Nos: 9/108-393-209

Location: Municipal area

Fin Source: CRR

35,968

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing													Completed in Aug				
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Delivered 20/8/21 Sep 2021 : complete																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		1,468			34,500								35,968	35,968				
Expenditure to date	Capital		35,967											35,967			35,967	1	0.0%

Parks and Amenities**Project: pj-11-0058 - Equipment Parks**

Vote Nos: 9/112-41-749

Location: Municipal area

Fin Source: CRR

60,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2021 : Spent R22770 Sep 2021 : on order R26185 Oct 2021: on order R33097 Nov 2021: Dec 2021:																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			20,000		20,000			20,000					40,000	60,000				
Expenditure to date		Capital		22,770			1,101								23,870			23,870	36,130	60.2%

Project: pj-17-0079 - Parks: Ward Committee projects

Vote Nos: 9/112-206-18

Location: Municipal area

Fin Source: CRR

700,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
S/Notes: Jul 2021: Finalising project list. Aug 2021: Finalising project list. Sep 2021 :On order R67478 Oct 2021 : Spent R67478.26 , on order R4500 Nov 2021: Dec 2021:																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100,000	100,000	100,000		100,000	100,000	100,000	100,000			400,000	700,000				
Expenditure to date		Capital				67,478		107,000							174,478			174,478	525,522	75.1%

Project: pj-20-0005 - Vehicles Parks: CK17851 Nissan UD 35A

Vote Nos: 9/112-488-304

Location: Municipal area

Fin Source: CRR

613,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Tender awarded, awaiting delivery. Sep 2021: Awaiting delivery Oct 2021:Delivery expected mid Nov 2021 Nov 2021: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	65,110					547,890							613,000	613,000				
Expenditure to date		Capital					613,525								613,525			613,525	-525	-0.1%

Streets

Project: pj-09-0004 - Roads: Resealing of roads - Swartland

Vote Nos: 9/110-85-144 [MIG]; 9/110-85-99 [CRR]

Location: Municipal area

Fin Source: CRR 17,981,567
MIG 3,822,526

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Tender process																		
1	2	Compiling work packages																		
1	3	Construction																		
S/Notes: Jul 2021: Tender awarded. Aug 2021: Compiling work packages, construction to start in October. Sep 2021: Compiling work packages, construction to start in October. Oct 2021: Construction completion 45%. Nov 2021: Construction completion 55%. Dec 2021: Construction completion 60%																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		-1,195,907	2,500,000	3,000,000	4,677,474	2,822,526	2,000,000	3,000,000	3,000,000	2,000,000			13,804,093	21,804,093				
Expenditure to date		Capital					7,454,995	7,821,106							15,276,101			15,276,101	6,527,992	29.9%

Project: pj-16-0015 - Roads: New Roads

Vote Nos: 9/110-175-154 [CRR]

Location: Municipal area

Fin Source: CRR 7,555,096

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction																		
S/Notes: Jul 2021: Compiling work packages, construction due to start in September. Aug 2021: Compiling work packages, construction due to start in September. Sep 2021: Construction commenced. Oct 2021: Construction completion 25%. Nov 2021: Construction completion 35%. Dec 2021: Construction completion 40%																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		200,000	700,000	1,000,000	1,500,000	1,000,000	1,000,000	1,500,000	655,096				5,400,000	7,555,096				
Expenditure to date		Capital		82,942	109,916	581,422	1,227,472	1,405,334							3,407,085			3,407,085	4,148,011	54.9%

Project: pj-17-0022 - Vehicles Roads: CK41130 Isuzu KB 250 Tipper

Location: Malmesbury

Vote Nos: 9/110-290-763

Fin Source: CRR

409,500

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase													Copmplete				
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Delivered end August 2021 Sep 2021: Complete																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						409,500							409,500	409,500				
Expenditure to date	Capital			406,910										406,910			406,910	2,590	0.6%

Project: pj-17-0080 - Roads: Ward Committee projects

Location: Municipal area

Vote Nos: 9/110-205-13

Fin Source: CRR

700,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Finalising project list. Aug 2021: Finalising project list. Sep 2021: Finalising project list. Oct 2021: Construction completion 10%. Nov 2021: Construction completion 25%. Dec 2021: Construction completion 35%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000	100,000	100,000		100,000	100,000	100,000	100,000			400,000	700,000				
Expenditure to date	Capital						446,930							446,930			446,930	253,070	36.2%

Project: pj-21-0005 - Roads: Upgrading of N7/Voortrekker Northern Interchange

Location: Municipal area

Vote Nos: 9/110-451-236

Fin Source: CRR

2,000,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												2,000,000		2,000,000				

Sewerage

Project: pj-09-0003 - Equipment Sewerage: Telemetry

Vote Nos: 9/111-278-749

Location: Municipal area

Fin Source: CRR

150,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase of equipment																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								60,000	60,000	30,000				150,000				

Project: pj-10-0114 - Equipment Sewerage

Vote Nos: 9/111-33-749

Location: Municipal area

Fin Source: CRR

27,580

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Oct 2021: Spent R9704 , on order R17876 Nov 2021: Dec 2021:																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10,000	-420	10,000		8,000						27,580	27,580				
Expenditure to date		Capital				9,704	17,876	-11,300							16,280			16,280	11,300	41.0%

Project: pj-17-0002 - Vehicles Sewerage: CK11942 Nissan NP300

Vote Nos: 9/111-176-763

Location: Koringberg

Fin Source: CRR

320,870

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Tender awarded, awaiting delivery. Sep 2021: Delivered. Oct 2021: Complete.																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	5,870					315,000							320,870	320,870				
Expenditure to date		Capital			320,997										320,997			320,997	-127	0.0%

Project: pj-17-0003 - Vehicles Sewerage: CK18173 Nissan NP300

Vote Nos: 9/111-91-763

Location: Yzerfontein

Fin Source: CRR

320,870

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase													Complete					
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Tender awarded, awaiting delivery. Sep 2021: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	5,870					315,000							320,870	320,870				
Expenditure to date		Capital			320,997										320,997			320,997	-127	0.0%

Project: pj-21-0001 - Sewerage: Malmesbury: New Macerator

Vote Nos: 9/107-165-64

Location: Malmesbury

Fin Source: CRR

650,187

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
S/Notes: Jul 2021: Compiling tender specification. Aug 2021: Compiling tender specification. Sep 2021: Compiling tender specification. Oct 2021: Compiling tender specification. Nov 2021: Tenders invited. Dec 2021: Tender awarded.																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								650,187						650,187				

Sportsgrounds

Project: pj-17-0075 - Sport: Upgrading of Sports Grounds: Darling

Vote Nos: 9/106-532-136

Location: Darling

Fin Source: CRR

2,000,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Construction completion 35%. Aug 2021: Construction completion 45%. Sep 2021: Construction completion 55%. Oct 2021: Construction completion 65%. -Nov 2021: Construction completion 70%. Dec 2021: Construction completion 75%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000	300,000	350,000	350,000	350,000	150,000	150,000	150,000					1,850,000	2,000,000				
Expenditure to date	Capital	27,592	253,166	207,376	405,417	219,760	519,351							1,632,661			1,632,661	367,339	18.4%

Project: pj-21-0016 - Sport: Upgrading Darling combination courts

Location: Darling

Vote Nos: 9/106-457-180

Fin Source: DCAS

155,720

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													Completed in Oct				
S/Notes: Jul 2021: Tender awarded (informal). Aug 2021: Construction commenced. Sep 2021: Construction completion 50%. Oct 2021: Complete.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			-31,780	50,000	20,000	35,000	25,000	20,000	37,500				98,220	155,720				
Expenditure to date	Capital				155,720									155,720			155,720		0%

Project: pj-21-0017 - Sport: Upgrading Kalbaskraal combination courts

Location: Kalbaskraal

Vote Nos: 9/106-500-216

Fin Source: DCAS

86,150

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													Completed in Oct				
S/Notes: Jul 2021: Tender awarded (informal). Aug 2021: Construction commenced. Sep 2021: Construction completion 50%. Oct 2021: Complete.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			-63,850	25,000	25,000	24,500	25,000	25,000	25,500				35,650	86,150				
Expenditure to date	Capital				86,150									86,150			86,150		0%

Project: pj-21-0018 - Sport: Upgrading Chatsworth combination courts

Location: Chatsworth

Vote Nos: 9/106-496-225

Fin Source: DCAS

741,130

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction																		
S/Notes: Jul 2021: Trenders invited. Aug 2021: Busy with tender evaluation. Sep 2021: Busy with tender evaluation. Oct 2021: Tender awarded. Nov 2021: Construction completion 10% Dec 2021: Construction completion 15%																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			240,630	100,000	100,000	100,500	100,000	100,000					641,130	741,130				

Storm Water

Project: pj-11-0060 - Equipment Streets and Storm Water

Vote Nos: 9/114-44-749

Location: Municipal area

Fin Source: CRR

60,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 2021: Spent R14379 Oct 2021: On order R7647 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000		20,000			20,000	10,000				30,000	60,000				
Expenditure to date	Capital		14,379			5,381	2,266							22,026			22,026	37,974	63.3%

Water

Project: pj-11-0062 - Equipment Water

Vote Nos: 9/105-36-741

Location: Municipal area

Fin Source: CRR

47,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 2021: Spent R26085 Sep 2021: On order R1273 Oct 2021: Spent R2546 , on order R7190 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000		20,000			17,000					30,000	47,000				
Expenditure to date	Capital		26,085		2,546	7,190								35,821			35,821	11,179	23.8%

Project: pj-12-0013 - Water: Upgrading/Replacement water reticulation network

Vote Nos: 9/105-582-318 [CRR]

Location: Municipal area

Fin Source: CRR

2,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Aug 2021: Tenders invited. Sep 2021: Tender evaluation. Oct 2021: Tender awarded. Nov 2021: Finalising work package. Dec 2021: Construction to commence in Jan 2022.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	100,000	100,000		300,000	400,000	200,000	200,000	400,000	300,000				1,300,000	2,000,000				
Expenditure to date	Capital		60,778		88,694									149,472			149,472	1,850,528	92.5%

Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering

Vote Nos: 9/105-183-126

Location: Municipal area

Fin Source: CRR

100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						100,000							100,000	100,000				
Expenditure to date	Capital		24,194			45,561								69,755			69,755	30,245	30.2%

Project: pj-18-0072 - Water: New Connections: Water Meters

Vote Nos: 9/105-405-23

Location: Municipal area

Fin Source: CRR

540,823

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
S/Notes: Jul 2021: Spent R43822 Aug 2021: Spent R72576 Sep 2021: Spent R35225 Oct 2021: Spent R43555 Nov 2021: Dec 2021:																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	50,000	50,000	50,000	50,000	50,000	20,000	20,000	50,000	50,000	50,000	50,000	50,823	290,000	540,823				
Expenditure to date		Capital	43,822	72,576	35,225	43,555	42,816	29,548							267,542			267,542	273,281	50.5%

Project: pj-19-0011 - Water: Bulk water infrastructure

Vote Nos: 9/105-376-128

Location:

Fin Source: CRR

1,102,963

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	-76,850				250,000	679,813					250,000		852,963	1,102,963				
Expenditure to date		Capital					160,263	182,700							342,963			342,963	760,000	68.9%

Project: pj-19-0014 - Water: Riebeek Wes Square: New Borehole, Pumps and Irrigation

Vote Nos: 9/105-214-318

Location: Riebeek West

Fin Source: CRR

150,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50,000	50,000	50,000							150,000	150,000				

Project: pj-21-0008 - Water: Upgrade: Riverlands and Kalbaskraal water pump stations

Vote Nos: 9/105-385-170

Location: Kalbaskraal

Fin Source: CRR

1,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
S/Notes: Jul 2021: Detail desing and Tender documentation. Aug 2021: Tenders invited. Sep 2021: Tender evaluation. Oct 2021: Tender awarded. Nov 2021: Equipment on order. Dec 2021: Equipment on order.																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		100,000		300,000	300,000	100,000		200,000					800,000	1,000,000				
Expenditure to date		Capital			56,631										56,631			56,631	943,369	94.3%

Project: pj-21-0013 - Water: Swartland System S3.3 & S3.4 Panorama to Wesbank I1/4 - CRR

Location: Wesbank

Vote Nos: 9/105-391-184 [CRR]

Fin Source: CRR

800,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
S/Notes: Jul 2021: Detail design. Aug 2021: Detail design. Sep 2021: Detail design. Oct 2021: Detail design. Nov 2021: Detail design Dec 2021: Detail design																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		200,000	200,000						400,000				400,000	800,000				
Expenditure to date		Capital						128,919							128,919			128,919	671,081	83.9%

Project: pj-21-0015 - Water: Riebeek Kasteel supply S2.4

Location: Riebeek Kasteel

Vote Nos: 9/105-431-226 [CRR]

Fin Source: CRR

200,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									200,000					200,000				
Expenditure to date		Capital						200,000							200,000			200,000		0%

Cleansing Services

Project: pj-11-0059 - Equipment Refuse Removal

Location: Municipal area

Vote Nos: 9/104-190-749

Fin Source: CRR

22,420

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Sept 2021: Spent R2640 , on order R8799 Oct 2021: Spent R3009 , on order R16614 Nov 2021: Dec 2021:																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10,000	420	12,000								22,420	22,420				
Expenditure to date		Capital			2,640	3,009	10,824	-3,009							13,464			13,464	8,956	39.9%

Project: pj-14-0021 - Refuse site Moorreesburg - fencing

Vote Nos: 9/104-489-338

Location: Moorreesburg

Fin Source: CRR

310,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Tender documentation. Aug 2021: Tenders invited. Sep 2021: Tender evaluation. Oct 2021: Tender awarded.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		100,000	100,000	200,000	200,000	-290,000							310,000	310,000				
Expenditure to date	Capital																310,000		100.0%

Project: pj-19-0016 - Equipment Refuse bins, traps, skips (Swartland)

Vote Nos: 9/104-245-749

Location:

Fin Source: CRR

120,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Oct 2021 : On order R20600 Nov 2021: Dec 2021:																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									120,000					120,000				
Expenditure to date		Capital						23,690							23,690			23,690	96,310	80.3%

Project: pj-20-0011 - Refuse: Chipper and trailer

Vote Nos: 9/104-494-326

Location: Municipal area

Fin Source: CRR

1,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase																	
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Tender awarded, awaiting delivery. Sep 2021: Awaiting delivery. Oct 2021: Awaiting delivery.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						1,000,000							1,000,000	1,000,000				
Expenditure to date	Capital																	1,000,000	100.0%

Sewerage: Waste Water Treatment Plant

Project: pj-13-0008 - Sewerage: Moorreesburg

Vote Nos: 9/107-95-81 [MIG]; 9/107-95-87 [CRR]

Location: Moorreesburg

Fin Source: CRR 38,587,430
MIG 15,849,816

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Construction completion 60%. Aug 2021: Construction completion 63%. Sep 2021: Construction completion 70%. Oct 2021: Construction completion 75%.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	3,916,749	3,916,749	4,916,749	3,349,319	4,916,749	4,916,749	3,504,182	32,833,498	54,437,246				
Expenditure to date	Capital		5,808,843		3,833,189	4,983,515	11,346,157							25,971,704			25,971,704	28,465,542	52.3%

Project: pj-18-0004 - Sewerage: Darling

Vote Nos: 9/107-90-94 [MIG]; 9/107-90-102 [CRR]

Location: Darling

Fin Source: CRR 2,275,696
MIG 3,027,658

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Construction completion 60%. Aug 2021: Construction completion 70%. Sep 2021: Construction completion 75%. Oct 2021: Construction completion 82%. Nov 2021: Construction completion 90%. Dec 2021: Construction completion 95%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	550,000	550,000	550,000	550,000	720,873	83,251	83,251	83,251	83,251	83,251	83,251	83,248	3,087,375	5,303,354				
Expenditure to date	Capital						2,444,904							2,444,904			2,444,904	2,858,450	53.9%

Corporate Services

Corporate Services General

Project: pj-09-0021ad - Equipment Corporate

Vote Nos: 9/101-22-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 22,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Sep: Quotations for camera for Communication Officer being obtained																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5,000		15,000				2,000				20,000	22,000				
Expenditure to date	Capital			1,185		7,179	5,895							14,259			14,259	7,741	35.2%

Properties, Contracts and Legal Administration

Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

Vote Nos: 9/103-36-735

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 100,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Sep: Purchases for new hall in Chatsworth to be finalised once building is completed Dec: Informal tenders for replacement of Banqueting hall curtains to be placed																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		60,000		40,000									100,000	100,000				
Expenditure to date	Capital		2,591			1,483	1,043							5,117			5,117	94,883	94.9%

Project: pj-20-0026 - Purchase of land: Die Kraaltjie, Transnet Erf 47

Vote Nos: 9/101-544-246

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 400,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase																	
S/Notes: Sep: Deed of sale received from Transnet Dec: Signed Deed sent to Transnet. Awaiting signature on their side																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			400,000										400,000	400,000				

Project: pj-20-0030 - Purchase of Land: Erf 2876 Moorreesburg

Vote Nos: 9/101-556-292

Location: Moorreesburg

Fin Source: CRR

100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
S/Notes: Sep: Project subject to funding from Human Settlement Oct: Project to be removed with Adjustment Budget																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												100,000		100,000				

Project: pj-20-0031 - Purchase of Land: Erf 2111 Riebeek Kasteel

Vote Nos: 9/101-558-298

Location: Riebeek Kasteel

Fin Source: CRR

200,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
S/Notes: Sep: Project subject to funding from Human Settlement Oct: Project to be removed with Adjustment Budget																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												200,000		200,000				

Public Relations, Library and Tourism Services**Project: pj-17-0069 - Equipment Libraries**

Vote Nos: 9/102-360-739

Location: Municipal area

Fin Source: DCAS

50,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Dec 21: Die joernaalinskrywing by Desember van -14,285.17 bestaan uit die volgende: (1) R12 000 vir die kaste van Adonis fencing wat ons laat maak het vir RK bib. Dit is nie op standaard nie en kan nie vir boeke gebruik word nie. Dit kaste word her aangewen in n ander afdeling. (2) R2 435 vir 2 stofsuiers wat aangekoop is. Dit mag nie meer uit kapitaal gekoop word nie (beleid is verander) en geskuif na die "inventory" pos.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					10,000			10,000	10,000		10,000	10,000	10,000	50,000				
Expenditure to date	Capital				14,435	13,870	-14,285							14,020			14,020	35,980	72.0%

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Vote Nos: 9/123-25-749

Location: Municipal area

Fin Source: CRR 40,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,337	23,331	40,000				
Expenditure to date	Capital		2,120	6,050	20,386	1,432	-1,778							28,210			28,210	11,790	29.5%

Housing

Project: pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

Vote Nos: 9/123-320-145

Location: Malmesbury West

Fin Source: DHS 8,600,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		205,864	514,661	514,661	514,661	1,029,323	514,661	514,661	4,117,296	514,662	159,550		3,293,831	8,600,000				
Expenditure to date	Capital						3,308,747							3,308,747			3,308,747	5,291,253	61.5%

Project: pj-19-0049 - Dev Services: Darling Serviced Sites (Professional Fees)

Vote Nos: 9/123-594-412

Location: Darling

Fin Source: DHS 275,596

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		6,597	16,493	16,493	16,493	32,986	16,493	16,493	131,943	16,493	5,112		105,555	275,596				

Project: pj-19-0050 - Dev Services: Darling Serviced Sites (Sewerage)

Vote Nos: 9/123-596-426

Location: Darling

Fin Source: DHS 211,779

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		5,069	12,674	12,674	12,674	25,348	12,674	12,674	101,390	12,674	3,928		81,113	211,779				

Project: pj-19-0051 - Dev Services: Darling Serviced Sites (Water)

Vote Nos: 9/123-598-434

Location: Darling

Fin Source: DHS

187,119

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		4,479	11,198	11,198	11,198	22,396	11,198	11,198	89,584	11,198	3,472		71,667	187,119				

Project: pj-19-0052 - Dev Services: Darling Serviced Sites (Streets & Stormwater)

Vote Nos: 9/123-588-448

Location: Darling

Fin Source: DHS

825,506

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		19,761	49,402	49,402	49,402	98,804	49,402	49,402	395,215	49,402	15,314		316,173	825,506				

Project: pj-20-0016 - Dev Services: Malmesbury De Hoop project - External Services (Water)

Vote Nos: 9/123-476-166

Location: Municipal area

Fin Source: CRR

3,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		71,813	179,533	179,533	179,533	359,066	179,533	179,533	1,436,266	179,533	55,657		1,149,011	3,000,000				
Expenditure to date		Capital			63,989										63,989			63,989	2,936,011	97.9%

Project: pj-21-0023 - Dev Services: Chatsworth Serviced Sites (Professional fees)

Vote Nos: 9/123-485-218

Location: Chatsworth

Fin Source: DHS

1,500,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		35,907	89,767	89,767	89,767	179,533	89,767	89,767	718,133	89,767	27,825		574,508	1,500,000				

Project: pj-21-0027 - Dev Services: Silvertown IBS (Professional fees)

Vote Nos: 9/123-504-160

Location: Silvertown

Fin Source: DHS

400,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		9,575	23,938	23,938	23,938	47,875	23,938	23,938	191,502	23,938	7,420		153,202	400,000				

Project: pj-21-0030 - Dev Services: Silvertown IBS (Sewerage)

Vote Nos: 9/123-517-220

Location: Silvertown

Fin Source: DHS

1,200,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		28,725	71,813	71,813	71,813	143,626	71,813	71,813	574,506	71,813	22,265		459,603	1,200,000				

Project: pj-21-0031 - Dev Services: Silvertown IBS (Water)

Vote Nos: 9/123-509-247

Location: Silvertown

Fin Source: DHS

1,400,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		33,513	83,782	83,782	83,782	167,564	83,782	83,782	670,257	83,782	25,974		536,205	1,400,000				

Project: pj-21-0036 - Dev Services: Riebeek Kasteel Serviced Sites Project (Fencing)

Vote Nos: 9/123-390-240

Location: Riebeek Kasteel

Fin Source: DHS

1,667,500

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	152,500	1,000,000	515,000										1,667,500	1,667,500				
Expenditure to date		Capital		106,750		10,849									117,599			117,599	1,549,901	92.9%

Caravan Parks

Project: pj-16-0044 - Equipment YZF Caravan Park

Vote Nos: 9/120-47-745

Location: Yzerfontein

Fin Source: CRR

30,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	17,500	30,000				
Expenditure to date	Capital			2,930										2,930			2,930	27,070	90.2%

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

Vote Nos: 9/117-39-749

Location: Municipal area

Fin Source: CRR

350,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
S/Notes: Aug 21: Equipment requirements to be determined Oct 21: Equipment ordered Dec 21: Equipment partially delivered																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	10,000	20,000	40,000	40,000	40,000	20,000	20,000	40,000	40,000	40,000	30,000	10,000	190,000	350,000				
Expenditure to date		Capital		26,500	114,913	62,073	132,540	5,530							341,556			341,556	8,444	2.4%

Electricity Operations, Maintenance and Construction

Project: pj-17-0044 - Electricity: Saamstaan/De Hoop project - 389 plot housing development

Vote Nos: 9/117-534-176

Location: Ilinge Lethu

Fin Source: CRR

6,500,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
S/Notes: Jul 21: Consulting engineer appointed and tenders invited Aug 21: Tender awarded Sep 21: Construction in process Oct 21: Construction in progress Dec 21: Construction in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	50,000	200,000	600,000	800,000	700,000	600,000	600,000	950,000	700,000	600,000	400,000	300,000	3,550,000	6,500,000				
Expenditure to date	Capital	24,029	17,600	356,735	1,736,544	1,362,395	511,785							4,009,088			4,009,088	2,490,912	38.3%

Project: pj-19-0021 - Streetlights: Riebeeck Kasteel Low cost housing development- 435 erven - Electrification

Vote Nos: 9/117-334-308

Location: Riebeeck Kasteel

Fin Source: CRR

150,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													Eskom behind schedule				
S/Notes: Oct 21: Awaiting completion of electrification by Eskom. Streetlights by municipality. Dec 21: Awaiting completion of electrification by Eskom. Streetlights by municipality.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					50,000			100,000					50,000	150,000				
Expenditure to date	Capital				4,576	3,527	6,741							14,843			14,843	135,157	90.1%

Project: pj-19-0022 - Streetlights: Kalbaskraal Low cost housing development- 109 erven - Electrification

Location: Kalbaskraal

Vote Nos: 9/117-335-303

Fin Source: CRR

50,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 21: Awaiting completion of electrification by Eskom. Streetlights by municipality. Aug 21: Streetlights completed																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								50,000						50,000				
Expenditure to date	Capital		1,245	510	14,335	873								16,964			16,964	33,036	66.1%

Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre

Location: Malmesbury

Vote Nos: 9/117-332-318

Fin Source: CRR

500,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 2021: Planning in process for upgrading of radio network Aug 21: Tenders invited for digital radio repeater and radios Sep 21: Tenders adjudicated Oct 21: Tender awarded Dec 21: Awaiting delivery																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					200,000				300,000				200,000	500,000				
Expenditure to date		Capital																	500,000	100.0%

Project: pj-19-0029 - Electricity: Minisubstations Swartland

Location: Malmesbury

Vote Nos: 9/117-378-22

Fin Source: CRR

3,600,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 21: Minisubstations ordered Sep 21: Manufacturing in process Oct 21: Manufacturing in process Dec 21: Manufacturing in process																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					3,000,000	100,000	100,000	100,000	100,000	100,000	100,000		3,200,000	3,600,000				
Expenditure to date		Capital			1,837	9,548	1,687,635	10,038							1,709,058			1,709,058	1,890,942	52.5%

Project: pj-19-0030 - Electricity: LV Upgrading Swartland

Vote Nos: 9/117-382-438

Location: Municipal area

Fin Source: CRR

1,600,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
S/Notes: Jul 21: Planning in process Oct 21: Construction in process Dec 21: Construction in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	50,000	100,000	100,000	200,000	200,000	200,000	100,000	200,000	200,000	100,000	100,000	50,000	950,000	1,600,000				
Expenditure to date	Capital	204,625	228,870	259,805	593,890	58,574	118,656							1,464,419			1,464,419	135,581	8.5%

Project: pj-19-0031 - Electricity: Substation fencing

Vote Nos: 9/117-384-72

Location: Municipal area

Fin Source: CRR

200,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction													On schedule					
S/Notes: Aug 21: Planning in process Sep 21: Orders placed Oct 21: Construction in process Dec 21: Construction in process																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	10,000	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		120,000	200,000				
Expenditure to date		Capital		50,500	25,250	7,790									83,540			83,540	116,460	58.2%

Project: pj-19-0032 - Electricity: Malmesbury polebox replacement

Vote Nos: 9/117-380-16

Location: Malmesbury

Fin Source: CRR

150,100

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Installation													On schedule				
S/Notes:			Aug 21: Installation in process Oct 21: Installation in process Dec 21: Installation in process																
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		20,000	20,000	20,000	20,000	12,871	12,871	12,871	12,871	12,871	12,871	-7,126	105,742	150,100				
Expenditure to date	Capital		4,589	4,504		4,227								13,319			13,319	136,781	91.1%

Project: pj-19-0034 - Electricity: Darling South streetlight network upgrade

Vote Nos: 9/117-421-32

Location: Darling

Fin Source: CRR

100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
S/Notes: Aug 21: Planning in process Sep 21: Material ordered Oct 21: Construction to commence Dec 21: Construction in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital							25,000	25,000	25,000	25,000			25,000	100,000				
Expenditure to date	Capital		95,281											95,281			95,281	4,719	4.7%

Project: pj-19-0044 - Electricity: New Connections: Electricity Meters

Vote Nos: 9/117-442-37

Location: Municipal area

Fin Source: CRR

441,220

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Installation													On schedule					
S/Notes: Jul 21 - Jun 22: Meters installed upon application:																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	6,320	20,000	30,000	30,000	105,000	37,129	27,129	37,129	37,129	37,129	37,129	37,126	255,578	441,220				
Expenditure to date		Capital	82,887	72,229	65,274	64,676	52,501	78,526							416,092			416,092	25,128	5.7%

Project: pj-20-0018 - Electricity: Malmesbury: Saamstaan/De Hoop area: Upgrading of bulk electricity supply: Phase 1

Vote Nos: 9/117-568-504 [INEP]

Location: Malmesbury West

Fin Source: INEP

8,355,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
S/Notes: Jul 21: Construction in process Oct 21: Construction in process Dec 21: Construction in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		200,000	500,000	500,000	500,000	1,000,000	500,000	500,000	4,000,000	500,000	155,000		3,200,000	8,355,000				
Expenditure to date	Capital		840		357,148									357,988			357,988	7,997,012	95.7%

Project: pj-20-0021 - Electricity: Replace obsolete airconditioners

Vote Nos: 9/117-542-506

Location: Municipal area

Fin Source: CRR

100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Aug 21: Requirements prioritized Sep 21: Orders placed Oct 21: Installation to commence Dec 21: Installation in process																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		10,000	10,000	15,000	15,000	15,000	15,000	10,000	10,000				80,000	100,000				
Expenditure to date		Capital				20,870	36,616								57,486			57,486	42,514	42.5%

Project: pj-21-0006 - Electricity: Replace oil metering units (Darling Finitex & Romery)

Vote Nos: 9/117-399-21

Location: Darling

Fin Source: CRR

300,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 21: Planning in process Aug 21: Order placed Sep 21:Units Delivered Oct 21: Installation to commence Dec 21: Installation in process																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					130,000	20,000			130,000	20,000			150,000	300,000				
Expenditure to date		Capital		118,750											118,750			118,750	181,250	60.4%

Project: pj-21-0007 - Electricity: Caravan Park Kiosk Replacement: Yzerfontein

Vote Nos: 9/117-447-42

Location: Yzerfontein

Fin Source: CRR

100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 21: To commence Jan 22																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								25,000	25,000	25,000	25,000			100,000				

Project: pj-21-0009 - Electricity: Protection Relay Upgrade: Swartland

Vote Nos: 9/117-453-53

Location: Municipal area

Fin Source: CRR

300,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 21: Planning in process Aug 21: Order placed Sep 21: Awaiting delivery Oct 21: Equipment delivered Dec 21: Installation in process																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000		180,000	300,000				
Expenditure to date		Capital					176,648								176,648			176,648	123,352	41.1%

Project: pj-21-0010 - Electricity: Jakaranda RMU - N7 feeder cable: Moorreesburg

Vote Nos: 9/117-429-68

Location: Moorreesburg

Fin Source: CRR

250,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 21: Planning in process Sep 21: Material ordered Oct 21: Awaiting material delivery Dec 21: Installation in process																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					220,000				30,000				220,000	250,000				
Expenditure to date		Capital			20,500	5,300	119,448								145,248			145,248	104,752	41.9%

Project: pj-21-0011 - Electricity: Park Close Mount Pleasant feeder cable: Darling

Vote Nos: 9/117-462-76

Location: Darling

Fin Source: CRR

350,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Installation													On schedule					
S/Notes: Aug 21: Planning in process Sep 21: Material ordered Oct 21: Awaiting material delivery Nov 2021: Awaiting delivery Dec 2021: Awaiting delivery																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50,000	50,000	50,000	50,000	50,000	50,000	50,000			200,000	350,000				

Information, Communication and Technology**Project: pj-11-0104 - IT: Terminal replacements****Vote Nos:** 9/118-259-729**Location:** Municipal area**Fin Source:** CRR**40,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 2021: Planning in process Sep 2021: Determine specifications Oct 2021: Waiting confirmation on stock availability Nov 2021: Waiting confirmation on stock availability Dec 2021: Waiting confirmation on stock availability																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				40,000									40,000	40,000				

Project: pj-11-0105 - IT: Scanner replacements**Vote Nos:** 9/118-87-729**Location:** Municipal area**Fin Source:** CRR**80,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 2021: Planning in process Sep 2021: Determine specifications Oct 2021: Order placed Nov 2021: Awaiting delivery Dec 2021: Awaiting delivery																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											80,000			80,000				
Expenditure to date		Capital																80,000		100.0%

Project: pj-11-0106 - IT: Equipment**Vote Nos:** 9/118-39-731**Location:** Municipal area**Fin Source:** CRR**70,000****Proj Start:** **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 2021: Equipment purchased as required Sep 2021: Equipment purchased as required Oct 2021: Equipment purchased as required Nov 2021: Equipment purchased as required Dec 2021: Equipment purchased as required																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	5,837	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	40,835	70,000				
Expenditure to date		Capital			955	7,650	14,824	14,012							37,441			37,441	32,559	46.5%

Project: pj-13-0053 - IT: Server SM virtual environment

Vote Nos: 9/118-379-729

Location: Municipal area

Fin Source: CRR

175,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													Postponed					
S/Notes: Jul 2021: Planning in process Aug 2021: Busy with server specifications. (Need to determine component availability due to international shortages) Sep 2021: Tender invitation in process Oct 2021: Tenders received and cost more than available budget. Submitted new budget for 2022/2023 budget period. Budget vote to be removed from 21/22. in adjustment budget.																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					175,000								175,000	175,000				

Project: pj-14-0028 - IT: Printers

Vote Nos: 9/118-74-729

Location: Municipal area

Fin Source: CRR

60,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing													On schedule				
S/Notes: Jul 2021: Planning in process Sep 2021: Planning in process Oct 2021: Equipment purchased as required Nov 2021: Equipment purchased as required Dec 2021: Equipment purchased as required																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				30,000					30,000				30,000	60,000				
Expenditure to date	Capital			4,340										4,340			4,340	55,660	92.8%

Project: pj-14-0029 - IT: Desktops

Vote Nos: 9/118-201-729

Location: Municipal area

Fin Source: CRR

155,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
S/Notes: Jul 21: Procurement to commence as from Sep Sep 21: Specifications in process Oct 21: Waiting confirmation on available stock and models Nov 2021: Informal tender published Dec 2021: Tender awarded, waiting delivery																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				85,000					70,000				85,000	155,000				
Expenditure to date		Capital		1,989		17,018	72,600								91,607			91,607	63,393	40.9%

Project: pj-14-0030 - IT: Notebooks

Vote Nos: 9/118-64-729

Location: Municipal area

Fin Source: CRR

502,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
S/Notes: Jul 21: Procurement to commence as from Sep Sep 21: Specifications in process Oct 21: Waiting confirmation on available stock and models Nov 2021: Informal tender published Dec 2021: Tender awarded, waiting delivery																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				127,000		250,000			125,000				377,000	502,000				
Expenditure to date		Capital			138,002										138,002			138,002	363,998	72.5%

Project: pj-21-0028 - IT: Communications and infrastructure equipment (Nedbank Building)

Vote Nos: 9/118-503-346

Location: Municipal area

Fin Source: CRR

450,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 2021: Planning in process Aug 2021: Busy with revised electrical plans Sep 2021: Awaiting conduit and trunking layout Oct 2021: Awaiting conduit and trunking layout Nov 2021: Formal tender published Dec 2021: Tender closed																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		10,772	26,930	26,930	26,930	53,860	26,930	26,930	215,440	26,930	8,348		172,352	450,000				

Project: pj-21-0029 - IT: Communications and infrastructure equipment (Standard Bank Building)

Vote Nos: 9/118-465-350

Location: Municipal area

Fin Source: CRR

430,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 2021: Planning in process Aug 2021: Busy with revised electrical plans Sep 21: Awaiting conduit and trunking layout Oct 2021: Awaiting conduit and trunking layout Nov 2021: Formal tender published Dec 2021: Tedner closed																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		10,293	25,733	25,733	25,733	51,466	25,733	25,733	205,865	25,733	7,978		164,691	430,000				

Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance

Vote Nos: 9/119-25-737

Location: Municipal area

Fin Source: CRR 56,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		6,000	9,000	3,000	8,000	7,000	5,000	10,000	8,000				38,000	56,000				
Expenditure to date		Capital		5,005	3,461		5,518	18,621							32,605			32,605	23,395	41.8%

Project: pj-21-0002 - Vehicles Finance: New Sedan Motor Vehicle

Vote Nos: 9/119-423-763

Location: Municipal area

Fin Source: CRR 242,133

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					242,133								242,133	242,133				

Legal and Credit Control

Project: pj-17-0050 - Finance: Meter reading handhelds

Vote Nos: 9/119-151-753

Location: Municipal area

Fin Source: CRR 82,867

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					82,867								82,867	82,867				
Expenditure to date		Capital					40,880								40,880			40,880	41,987	50.7%

Protection Services

Traffic and Law Enforcement

Project: pj-17-0061 - Vehicles Traffic: CK31936 Corolla

Location: Municipal area

Vote Nos: 9/126-101-763

Fin Source: CRR

381,099

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery and payment													Completed					
S/Notes: Jul 21: Tender awarded. In the 14 day appeal period. Aug 21: Tender awarded. Awaiting delivery. Oct 21: Vehicle delivered and equipped.																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	13,599			367,500									381,099	381,099				
Expenditure to date		Capital				381,099									381,099			381,099	1	0.0%

Project: pj-18-0068 - Equipment K9 Unit

Location: Municipal area

Vote Nos: 9/126-353-146

Fin Source: DCS

27,500

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					10,000					17,500			10,000	27,500				
Expenditure to date		Capital			2,103	19,640									21,743			21,743	5,757	20.9%

Fire and Emergency Services

Project: pj-10-0139 - Equipment Fire and Emergency Services

Location: Municipal area

Vote Nos: 9/125-27-749

Fin Source: CRR

136,500

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					98,650					37,850			98,650	136,500				
Expenditure to date		Capital																	136,500	100.0%

Project: pj-20-0025 - Vehicles Fire Services: CK32736 Nissan Hard Body - Replace with light pumper

Location: Municipal area

Vote Nos: 9/125-487-488

Fin Source: CRR

1,404,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Procurement process																		
1	2	Fitment																		
1	3	Delivery and payment																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				800,000							604,000		800,000	1,404,000				
Expenditure to date		Capital				689,000									689,000			689,000	715,000	50.9%

Protection Services General

Project: pj-10-0138 - Equipment Protection

Location: Municipal area

Vote Nos: 9/126-44-749

Fin Source: CRR

48,901

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJan	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	-13,599		1,350	1,350	21,350	1,350	1,350	1,350	1,350	30,350	1,350	1,350	13,151	48,901				
Expenditure to date		Capital					12,987	21,790							34,777			34,777	14,124	28.9%