



# Verslag ♦ Ingxelo ♦ Report

Kantoor van die Munisipale Bestuurder  
19 Oktober 2022

7/1/2/2-2  
WYK: ALLE

ITEM 7.2 VAN DIE AGENDA VAN 'N RAADSVERGADERING WAT GEHOU SAL WORD  
OP 27 OKTOBER 2022.

**ONDERWERP: KWARTAALVERSLAG (ARTIKEL 52 van MFMA) – JULIE - SEPTEMBER 2022**

**SUBJECT: QUARTERLY REPORT (SECTION 52 of MFMA) – JULY - SEPTEMBER 2022**

## 1. AGTERGROND / BACKGROUND

Die doel van hierdie verslag is om te voldoen aan die vereistes van Artikel 52 (d) van die Wet op Munisipale Finansiële Bestuur, No. 56 van 2003, wat die algemene verantwoordelikhede van die Burgermeester voorskryf om aan die raad die finansiële posisie asook die finansiële vordering van die munisipaliteit voor te lê, gemeet teenoor die goedgekeurde begroting vir die 1ste kwartaal soos op 30 September 2022.

Hierdie verslag bevat ook die nie-finansiële inligting in die vorm van die munisipaliteit se prestasie gemeet teen die teikens soos uiteengesit in die Topvlak Dienslewering en Begroting Implementeringsplan van 2022/2023.

The purpose of this report is to comply with the requirements of Section 52 (d) of the Municipal Finance Management Act, No. 56 of 2003, which prescribes the general responsibilities of the Mayor to table to council the financial position as well as the financial progress of the municipality, measured against the approved budget for the 1st quarter as at 30 September 2022.

This report also includes the non-financial information in the form of the municipality's performance measured against the targets set out in the Top Level Service Delivery and Budget Implementation Plan 2022/2023.

## 2. WETGEWING / LEGISLATION

- 2.1 Local Government: Municipal Systems Act 32 of 2000
- 2.2 Local Government: Municipal Finance Management Act 56 of 2003

## 3. KOPPELING AAN DIE GOP / LINK TO THE IDP

The quarterly report links with Chapter 7 of the IDP - Strategic Goal 4 (Caring, Competent and Responsive Institutions, Organisations and Business) and more specifically with the following Strategic Objectives:

- 4.7 (Sound long-term financial planning including making the right investment decisions)
- 4.8 (Sound financial management, budgeting and expenditure control)
- 4.9 (Broaden the tax/ revenue base)

#### **4. FINANSIËLE IMPLIKASIE / FINANCIAL IMPLICATION**

Not applicable.

#### **Grants and Subsidies received and recognised for the period July to September 2022:**

• LG Equitable Share	: R 49 228 000
• Integrated National Electrification Programme	: R 10 000 000
• Community Safety (K 9 Unit)	: R 2 420 000
• Law Enforcement Reaction Unit	: R 4 000 000
• Library Grant	: R 3 875 000
• Financial Management Grant	: R 1 550 000
• EPWP	: R 469 000
• Community Development Workers	: R 38 000
• Regional Socio-Economic Project(RSEP)	: R 1 200 000
• Municipal Infrastructure Grant (MIG)	: R 23 121 000

#### **5. AANBEVELING / RECOMMENDATION**

Dat die raad kennis neem van die aangehegte kwartaalverslag, soos voorgeskryf deur Artikel 52 van die Wet op Munisipale Finansiële Bestuur, Wet 56 van 2003 ten opsigte van die implementering van die begroting sowel as die prestasie teenoor die Topvlak Dienslewering en Begroting Implementeringsplan van die munisipaliteit vir die periode 1 Julie tot 30 September 2022.

That Council takes cognisance of the attached quarterly report, as required by Section 52 of the Municipal Finance Management Act, Act 56 of 2003 in respect of the implementation of the budget as well as the performance against the Top Layer Service Delivery and Budget Implementation Plan of the municipality for the period 1 July to 30 September 2022.

(get) J Scholtz

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**MUNICIPAL MANAGER**

# WC015 Swartland Municipality

## Section 52 Quarterly Report



**Quarter 1**  
**July 2022 - September 2022**

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# **PART 1 – IN-YEAR REPORT**

## **Section 1 – Mayor’s Report**

### **1.1 In -Year Report – Quarterly Budget Statement**

The quarterly budget statement for the period ended 30 September 2022 has been prepared to meet the legislative requirements of the Municipal Budget and Reporting Regulations and the MFMA.

### **1.2 Financial problems or risks facing the municipality**

Currently none, it will be reviewed and assessed at the end of each quarter.

## **Section 2 - Resolutions**

### **RECOMMENDATION:**

That Council takes cognisance of the quarterly budget statement and supporting documentation for the quarter ended 30 September 2022.

## **Section 3 – Executive Summary**

### **3.1 Introduction**

It is required by Section 52(d) of the Municipal Finance Management Act that the Mayor of the Municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

### **3.2 High-level Results**

- The following table provides a high-level summary of the municipality’s **YTD performance** on the capital and operational revenue and expenditure measured against the **YTD budget** as at 30 September 2022.

Description	YTD Operating Revenue	YTD Operating Expenditure	YTD Capital Expenditure
Year-to-date Budget 2022/23	R 290 556 581	R 213 260 470	R 24 282 974
Actuals as at 30 September 2022	R 265 019 496	R 175 194 872	R 5 374 603
Variance between YTD Budget and Actuals (over/-under)	R -25 537 085	R -38 065 598	R -18 908 371
Variance %	-9%	-18%	-78%

**Note:** Operating revenue includes capital transfers compared to the revenue schedule under 3.2.3.

### Operational Revenue

The YTD Revenue **(including capital transfers)** at the end of September 2022 was **R 265.019 million, 9% below** the YTD budgeted projections.

### Operational Expenditure

The YTD Expenditure at the end of September 2022 was **R 175.195 million, 18% below** the YTD budgeted projections.

### Capital Expenditure

The YTD Capital expenditure at the end of September 2022 was **R 5.375 million, 78% below** the YTD budgeted projections.

- The following table provides a high-level summary of the municipality's **Annual performance** on the capital and operational revenue and expenditure measured against the **Annual budget** as at 30 September 2022.

Description	Annual Operating Revenue	Annual Operating Expenditure	Annual Capital Expenditure
Annual Budget 2022/23	R 1 093 983 966	R 1 029 331 855	R 191 095 805
Actuals as at 30 September 2022	R 265 019 496	R 175 194 872	R 5 374 603
Actuals as % of Total Annual Budget	24%	17%	3%

➤ **Debtors**

The collection rate for September 2022 was **109.96%** compared to 104.82% in August 2022. (Amounts received in the current month for the previous month's debtors raised).

➤ **Cash flow**

The municipality started the year with a positive unaudited cash balance of R 665.091 million. The closing balance as at 30 September 2022 was **R 749.452 million** which include investments made to the amount of R 640 million.

### 3.2.1 Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2022/23)

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		JULY			AUGUST			SEPTEMBER			QUARTER 1		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
<b>2022/23</b>											<b>Q1</b>		
<b>CIVIL SERVICES</b>	Expenditure	14 392 652	10 133 537	70%	14 916 758	13 076 986	88%	22 202 635	14 328 510	65%	51 512 045	37 539 032	73%
	Revenue	38 104 628	35 849 143	94%	15 586 473	14 593 802	94%	29 071 606	15 436 625	53%	82 762 707	65 879 570	80%
	Capital	550 000	1 926 146	350%	4 850 000	736 007	15%	6 360 000	1 187 200	19%	11 760 000	3 849 353	33%
<b>CORPORATE SERVICES</b>	Expenditure	2 835 771	2 232 195	79%	3 239 804	2 695 587	83%	2 882 188	3 202 112	111%	8 957 763	8 129 895	91%
	Revenue	26 837	44 744	167%	31 970	54 571	171%	3 033 065	2 857 107	94%	3 091 872	2 956 423	96%
	Capital	-	-		-	-		-	14 571	#DIV/0!	-	14 571	#DIV/0!
<b>COUNCIL SERVICES</b>	Expenditure	1 324 959	1 877 458	142%	2 354 086	1 003 430	43%	1 728 916	1 541 051	89%	5 407 961	4 421 939	82%
	Revenue	17 971	-	0%	27 517	9 492	34%	12 342	1 435	12%	57 830	10 926	19%
	Capital	-	-		-	-	0%	-	-	0%	-	-	#DIV/0!
<b>ELECTRICITY SERVICES</b>	Expenditure	18 514 346	5 111 554	28%	42 246 692	38 186 192	90%	41 959 748	40 191 467	96%	102 720 786	83 489 213	81%
	Revenue	39 117 290	34 402 700	88%	37 906 657	17 816 137	47%	45 132 450	48 762 276	108%	122 156 397	100 981 112	83%
	Capital	1 750 833	143 050	8%	2 450 833	67 455	3%	4 400 833	1 229 204	28%	8 602 499	1 439 709	17%
<b>FINANCIAL SERVICES</b>	Expenditure	4 231 863	3 045 285	72%	4 015 519	3 915 777	98%	4 138 236	4 073 239	98%	12 385 618	11 034 300	89%
	Revenue	13 072 232	36 847 705	282%	13 024 963	20 213 883	155%	33 233 656	20 736 506	62%	59 330 851	77 798 093	131%
	Capital	-	-		5 600	-	0%	215 600	-	0%	221 200	-	0%
<b>DEVELOPMENT SERVICES</b>	Expenditure	4 904 051	(2 907 817)	-59%	4 848 810	10 002 400	206%	4 667 459	7 758 760	166%	14 420 320	14 853 342	103%
	Revenue	363 735	468 942	129%	573 326	617 318	108%	17 524 305	10 509 704	60%	18 461 366	11 595 964	63%
	Capital	3 511 620	-	0%	19 999	3 870	19%	165 656	30 852	19%	3 697 275	34 722	1%
<b>MUNICIPAL MANAGER</b>	Expenditure	759 788	458 340	60%	765 824	531 763	69%	753 347	521 190	69%	2 278 959	1 511 294	66%
	Revenue	-	-		-	-		-	-	#DIV/0!	-	-	#DIV/0!
	Capital	-	2 285		-	-		2 000	767	38%	2 000	3 052	153%
<b>PROTECTION SERVICES</b>	Expenditure	5 081 326	3 893 161	77%	5 226 595	5 111 952	98%	5 269 097	5 210 744	99%	15 577 018	14 215 857	91%
	Revenue	813 978	828 773	102%	1 030 519	1 065 448	103%	2 851 061	3 903 185	137%	4 695 558	5 797 407	123%
	Capital	-	-		-	-		-	33 196	#DIV/0!	-	33 196	#DIV/0!
<b>TOTAL</b>	Expenditure	52 044 756	23 843 713	46%	77 614 088	74 524 086	96%	83 601 626	76 827 073	92%	213 260 470	175 194 872	82%
	Revenue	91 516 671	108 442 008	118%	68 181 425	54 370 650	80%	130 858 485	102 206 838	78%	290 556 581	265 019 496	91%
	Capital	5 812 453	2 071 481	36%	7 326 432	807 332	11%	11 144 089	2 495 790	22%	24 282 974	5 374 603	22%

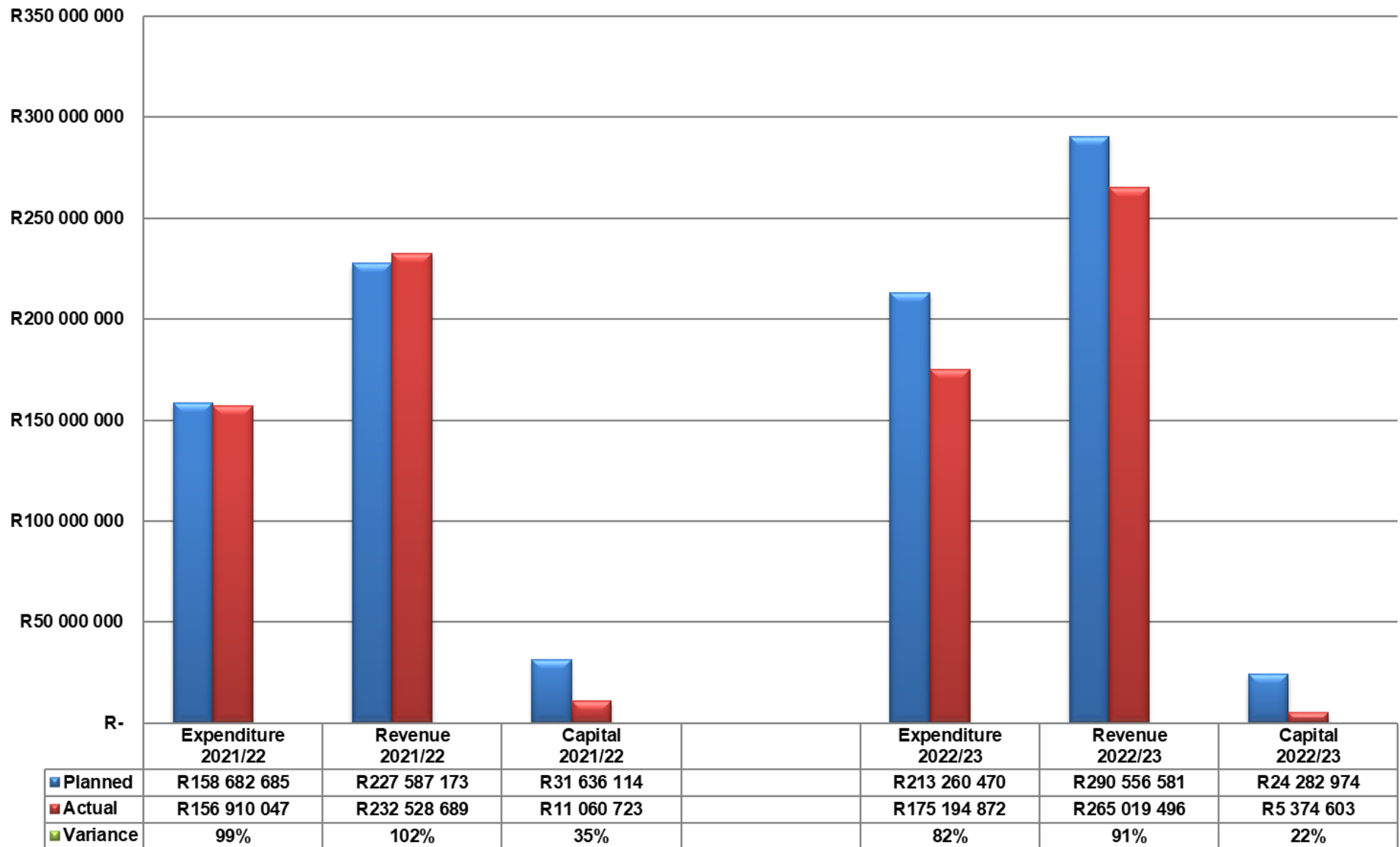
- Variances on expenditure is mainly due to invoices that were received earlier and could still be paid for 30 June compared to previous years where some invoices were received late and could only be paid in July. Loadshedding also have an effect on expenditure as well as revenue.
- Other variances are explained under point 3.2.3 up until point 3.2.5.

## Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2021/22)

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		JULY			AUGUST			SEPTEMBER			QUARTER 1		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
<b>2021/22</b>											<b>Q1</b>		
<b>CIVIL SERVICES</b>	Expenditure	11 277 027	8 024 674	71%	12 274 689	10 847 774	88%	13 894 201	11 917 594	86%	37 445 917	30 790 042	82%
	Revenue	38 228 468	35 821 312	94%	13 263 468	12 409 630	94%	11 445 763	18 792 182	164%	62 937 699	67 023 124	106%
	Capital	6 950 000	71 414	1%	7 250 000	6 987 756	96%	11 615 000	1 881 995	16%	25 815 000	8 941 165	35%
<b>CORPORATE SERVICES</b>	Expenditure	2 454 206	1 883 383	77%	2 861 324	2 422 936	85%	2 892 177	2 181 141	75%	8 207 707	6 487 460	79%
	Revenue	31 216	5 331	17%	33 387	20 942	63%	35 915	2 397 531	6676%	100 518	2 423 804	2411%
	Capital	-	-		60 000	2 591	4%	405 000	1 185	0%	465 000	3 776	1%
<b>COUNCIL SERVICES</b>	Expenditure	931 754	1 065 879	114%	1 283 881	1 975 301	154%	3 428 302	3 053 126	89%	5 643 937	6 094 306	108%
	Revenue	21 409	52 100	243%	24 244	13 489	56%	25 189	4 895	19%	70 842	70 484	99%
	Capital	-	-		-	-	0%	2 000	-	0%	2 000	-	0%
<b>ELECTRICITY SERVICES</b>	Expenditure	8 733 824	12 751 768	146%	34 471 471	34 816 345	101%	33 926 609	37 892 740	112%	77 131 904	85 460 852	111%
	Revenue	33 516 166	32 827 203	98%	36 707 686	30 490 346	83%	31 094 821	33 403 760	107%	101 318 673	96 721 309	95%
	Capital	132 157	311 541	236%	636 898	618 392	97%	1 408 496	992 624	70%	2 177 551	1 922 558	88%
<b>FINANCIAL SERVICES</b>	Expenditure	3 236 611	2 790 255	86%	3 488 672	3 534 976	101%	4 199 242	3 752 082	89%	10 924 525	10 077 313	92%
	Revenue	33 329 313	31 810 663	95%	13 745 964	15 540 849	113%	12 233 421	12 807 344	105%	59 308 698	60 158 855	101%
	Capital	-	-		6 000	5 005	83%	9 000	3 461	38%	15 000	8 466	56%
<b>DEVELOPMENT SERVICES</b>	Expenditure	1 676 253	1 581 740	94%	1 889 005	1 779 643	94%	2 129 470	1 802 322	85%	5 694 728	5 163 706	91%
	Revenue	311 257	449 567	144%	448 881	581 063	129%	435 385	653 024	150%	1 195 523	1 683 654	141%
	Capital	158 333	-	0%	1 427 136	108 870	8%	1 574 094	72 970	5%	3 159 563	181 840	6%
<b>MUNICIPAL MANAGER</b>	Expenditure	571 060	465 318	81%	614 555	534 113	87%	665 127	543 555	82%	1 850 742	1 542 986	83%
	Revenue	-	-		-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!
	Capital	-	-		-	-	#DIV/0!	2 000	-	0%	2 000	-	0%
<b>PROTECTION SERVICES</b>	Expenditure	3 440 449	3 208 723	93%	3 998 094	3 945 362	99%	4 344 682	4 139 297	95%	11 783 225	11 293 382	96%
	Revenue	841 498	840 721	100%	873 653	1 166 927	134%	940 069	2 439 811	260%	2 655 220	4 447 459	167%
	Capital	-	-		-	-	#DIV/0!	-	2 919	#DIV/0!	-	2 919	#DIV/0!
<b>TOTAL</b>	Expenditure	32 321 184	31 771 739	98%	60 881 691	59 856 450	98%	65 479 810	65 281 857	100%	158 682 685	156 910 047	99%
	Revenue	106 279 327	101 806 896	96%	65 097 283	60 223 246	93%	56 210 563	70 498 547	125%	227 587 173	232 528 689	102%
	Capital	7 240 490	382 956	5%	9 380 034	7 722 614	82%	15 015 590	2 955 153	20%	31 636 114	11 060 723	35%



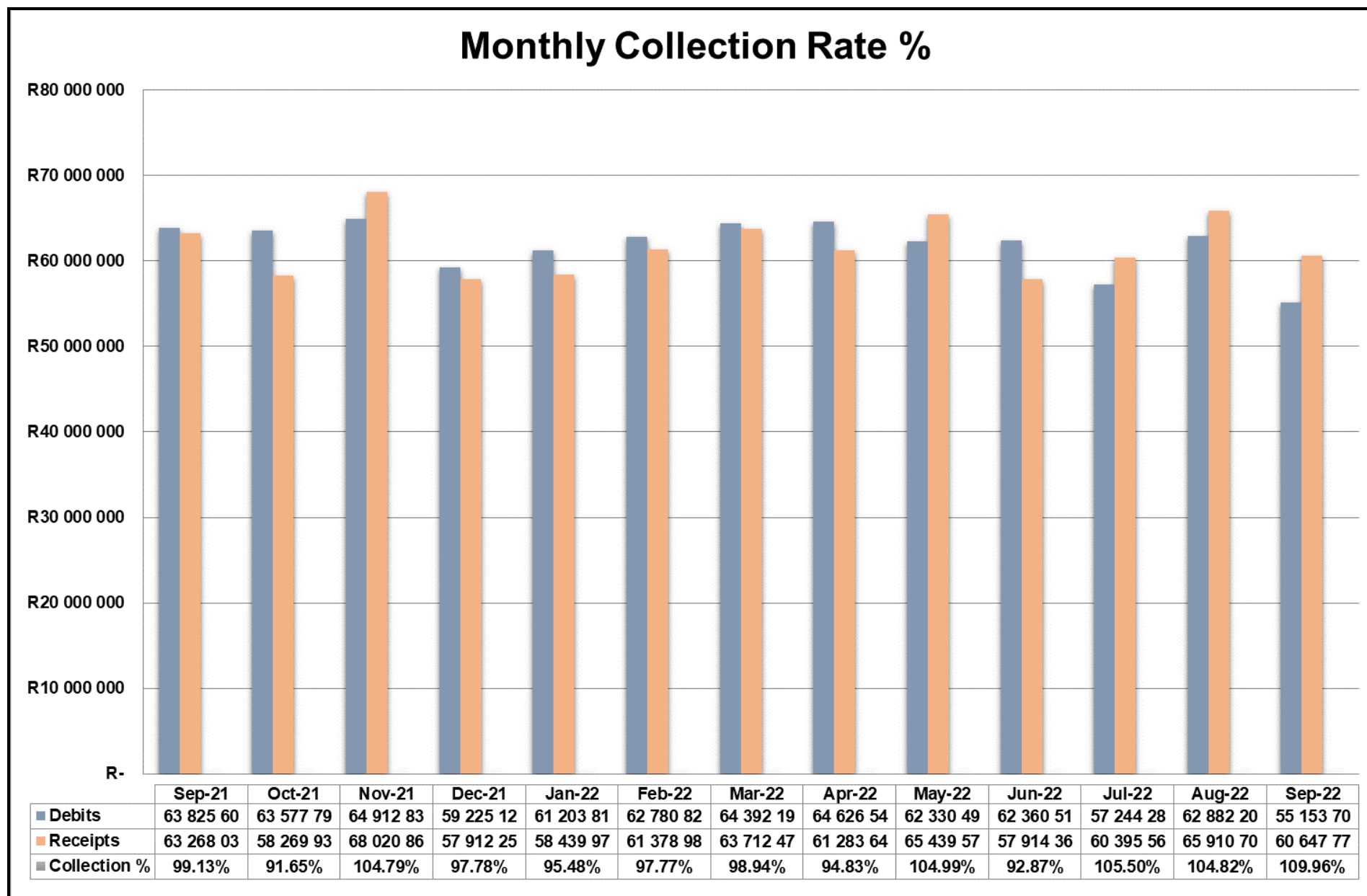
# SDBIP - QUARTER 1 COMPARISON



2022/23	Jul-22		Aug-22		Sep-22		Quarter 1		%
	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	32 223 308	34 322 604	34 660 641	35 356 222	21 187 035	34 425 387	88 070 984	104 104 214	118.20%
RATES	11 548 098	11 458 517	12 723 144	13 070 275	18 568 583	13 608 462	42 839 825	38 137 254	89.02%
SEWERAGE	3 882 913	3 534 260	3 478 474	3 935 162	3 739 108	3 469 637	11 100 495	10 939 059	98.55%
AVAILABILITY	314 767	973 400	2 414 822	1 004 959	-182 615	925 742	2 546 973	2 904 101	114.02%
HOUSING	33 422	32 582	35 159	29 764	34 006	30 023	102 587	92 370	90.04%
WATER	5 068 729	6 566 937	5 376 195	5 349 029	7 331 112	5 639 803	17 776 036	17 555 770	98.76%
REFUSE	2 998 407	2 571 999	2 714 210	2 606 332	2 748 032	2 588 279	8 460 649	7 766 610	91.80%
OTHER	1 174 644	935 263	1 479 563	4 558 965	1 728 447	-39 560	4 382 654	5 454 668	124.46%
	R 57 244 288	R 60 395 563	R 62 882 207	R 65 910 708	R 55 153 708	R 60 647 773	R 175 280 203	R 186 954 045	106.66%
2021/22	Jul-21		Aug-21		Sep-21		Quarter 1		%
	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	30 240 933	31 899 253	34 591 948	32 226 031	34 619 842	36 256 317	99 452 723	100 381 601	100.93%
RATES	10 802 726	10 282 972	11 790 828	14 446 658	14 983 603	12 718 075	37 577 156	37 447 705	99.66%
SEWERAGE	3 230 767	3 094 836	3 295 129	3 056 472	3 414 311	3 675 410	9 940 206	9 826 718	98.86%
AVAILABILITY	318 005	970 745	1 152 438	1 037 991	1 200 287	1 071 345	2 670 731	3 080 080	115.33%
HOUSING	33 482	27 178	34 261	28 766	33 427	31 381	101 171	87 325	86.31%
WATER	5 322 980	5 631 525	6 140 084	4 686 492	5 840 898	5 729 602	17 303 962	16 047 620	92.74%
REFUSE	2 818 966	2 278 625	2 457 532	2 318 077	2 457 707	2 415 945	7 734 205	7 012 648	90.67%
OTHER	1 135 547	981 925	1 404 690	1 412 545	1 275 527	1 369 963	3 815 763	3 764 434	98.65%
	R 53 903 406	R 55 167 060	R 60 866 909	R 59 213 032	R 63 825 602	R 63 268 038	R 178 595 917	R 177 648 130	99.47%

The combined monthly services collection rate of **106.66%** for the first quarter of the 2022/23 financial year increased when compared to the previous financial year's rate of **99.47%**. The actual payments refer to amounts received for the previous month's debtors raised.

## AMOUNTS RECEIVED IN CURRENT MONTH FOR THE PREVIOUS MONTH'S DEBTORS RAISED



### 3.2.3 Revenue by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter								
Description	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
<b>Revenue By Source</b>								
Property rates	141 486	148 224	13 462	44 523	36 777	7 746	21%	148 224
Service charges - electricity revenue	369 387	400 667	48 756	98 432	112 384	(13 951)	-12%	400 667
Service charges - water revenue	79 785	80 786	5 902	18 373	21 052	(2 680)	-13%	80 786
Service charges - sanitation revenue	48 956	51 390	4 216	12 331	12 635	(304)	-2%	51 390
Service charges - refuse revenue	29 734	31 991	2 710	8 134	7 863	271	3%	31 991
Rental of facilities and equipment	1 422	1 627	132	505	407	99	24%	1 627
Interest earned - external investments	35 489	35 667	682	1 884	772	1 112	144%	35 667
Interest earned - outstanding debtors	2 646	3 458	270	774	762	11	1%	3 458
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	27 864	34 607	26	63	66	(3)	-4%	34 607
Licences and permits	4 686	4 778	407	1 204	1 256	(52)	-4%	4 778
Agency services	5 264	6 040	699	1 736	1 596	140	9%	6 040
Transfers and subsidies	172 790	186 257	16 320	65 548	62 847	2 700	4%	186 257
Other revenue	15 678	15 508	1 685	3 872	2 968	904	30%	15 508
Gains	8 068	15 877	5 635	6 337	482	5 855	1215%	15 877
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>943 256</b>	<b>1 016 875</b>	<b>100 902</b>	<b>263 715</b>	<b>261 867</b>	<b>1 848</b>	<b>1%</b>	<b>1 016 875</b>

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 30 September 2022.

- **Property rates** stands at 21% above the YTD budgeted projections mainly due to the increase in State owned properties that was levied annually instead of monthly.
- **Service charges - electricity revenue** stands at 12% below the YTD budgeted projections mainly due to the effect of loadshedding.
- **Interest earned – external investments** stands at 144% above the YTD budgeted projections due to the interest rates that improved.
- **Other revenue** stands at 30% above the YTD budgeted projections with the amount being insignificant from a material point of view.
- **Gains** refer to sale of land transactions that realised.
- Revenue for the month of **September 2022** was **R100.902 million** whilst the overall YTD performance **excluding capital transfers** stands at **1% above** budgeted projections.

### 3.2.4 Expenditure by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter								
Description	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
<b>Expenditure By Type</b>								
Employee related costs	265 587	294 029	21 954	62 525	66 223	(3 699)	-6%	294 029
Remuneration of councillors	10 929	11 251	931	2 792	2 813	(20)	-1%	11 251
Debt impairment	39 382	37 654	(5)	(5)	-	(5)	#DIV/0!	37 654
Depreciation & asset impairment	97 550	106 565	-	-	10 177	(10 177)	-100%	106 565
Finance charges	15 738	12 361	-	-	-	-		12 361
Bulk purchases - electricity	292 405	332 200	37 960	75 771	92 972	(17 202)	-19%	332 200
Inventory consumed	39 915	47 513	2 315	5 499	4 257	1 242	29%	47 513
Contracted services	94 571	105 260	10 821	20 099	23 805	(3 706)	-16%	105 260
Transfers and subsidies	3 774	4 368	598	1 850	1 858	(8)	0%	4 368
Other expenditure	35 846	51 359	2 253	6 663	11 156	(4 493)	-40%	51 359
Losses	16 586	26 772	-	-	-	-		26 772
<b>Total Expenditure</b>	<b>912 284</b>	<b>1 029 332</b>	<b>76 827</b>	<b>175 195</b>	<b>213 260</b>	<b>(38 066)</b>	<b>-18%</b>	<b>1 029 332</b>

- The variance on **Bulk purchases - electricity** is mainly due to invoices that were received earlier and could still be paid for 30 June compared to previous years where some invoices were received late and could only be paid in July. Also to note, is the effect of loadshedding.
- **Depreciation & asset impairment** - The system vendor is busy with the latest mscoa program changes where-after depreciation can be accounted for monthly. The budgeted cash flow projections will be corrected with the mid-year adjustments process at the end of January.
- **Inventory consumed** stands at 29% above the YTD budgeted projections mainly due to various items such as the fuel consumption on council's fleet.
- The variances for **Contracted services and Other expenditure** stands below the YTD budgeted projections mainly due to underspending on various line items.
- Expenditure for the month of **September 2022** was **R76.827 million** whilst the overall YTD performance stands at **18% below** the budgeted projections.

### 3.2.5 Capital expenditure and graphs against Annual Budget

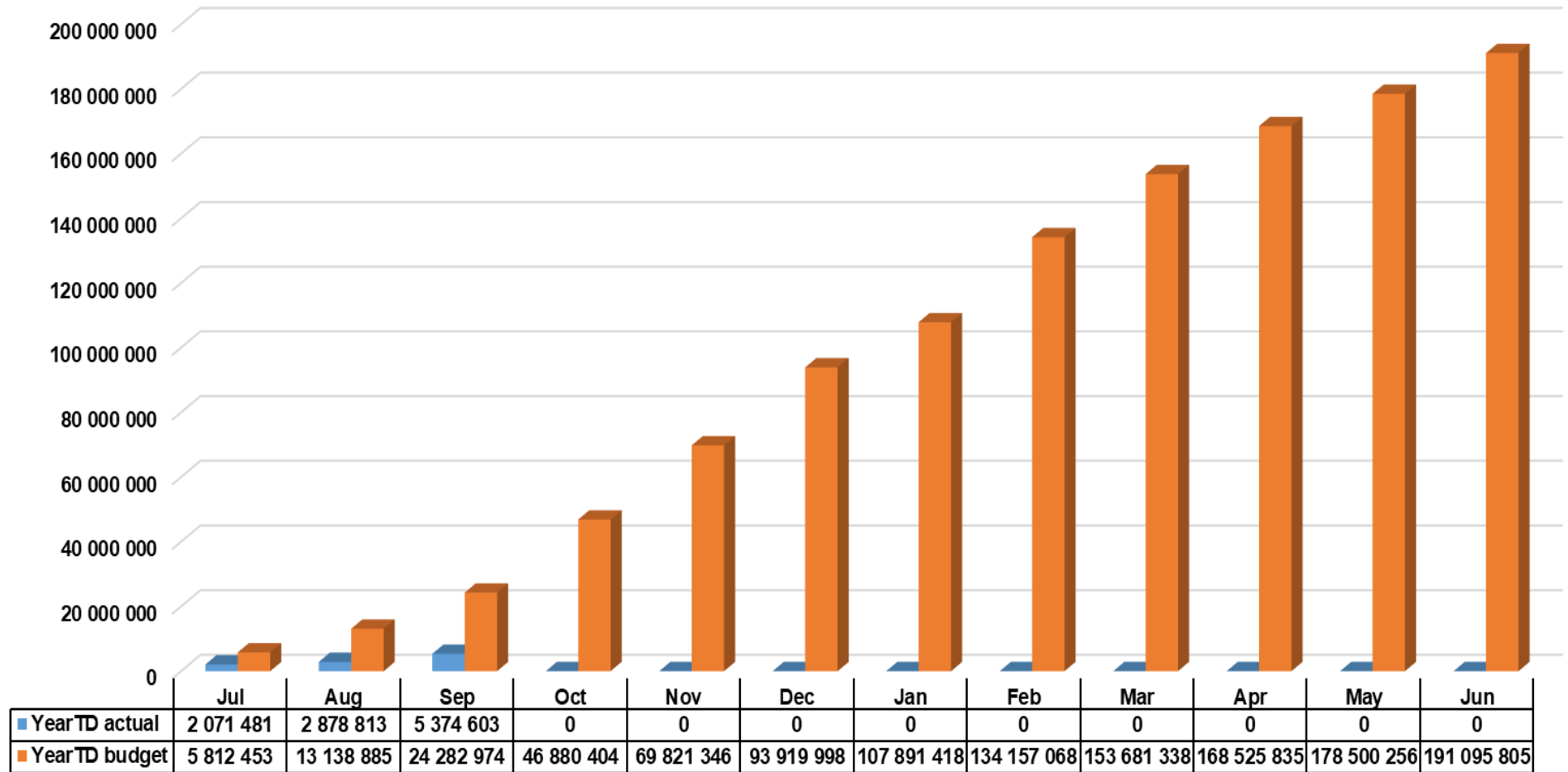
WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q1 First Quarter								
Vote Description	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
<b>Capital Expenditure - Functional Classification</b>								
<b>Governance and administration</b>	16 508	10 660	40	45	2 221	(2 175)	-98%	10 660
Executive and council	17	664	1	3	2	1	53%	664
Finance and administration	16 491	9 995	39	42	2 219	(2 176)	-98%	9 995
<b>Community and public safety</b>	7 441	7 366	91	135	20	115	574%	7 366
Community and social services	124	413	-	-	-	-		413
Sport and recreation	4 421	3 038	58	102	20	82	408%	3 038
Public safety	2 896	3 915	33	33	-	33	#DIV/0!	3 915
<b>Economic and environmental services</b>	53 418	71 549	125	2 010	6 648	(4 638)	-70%	71 549
Planning and development	9 100	9 030	-	8	3 648	(3 640)	-100%	9 030
Road transport	44 318	62 519	125	2 002	3 000	(998)	-33%	62 519
<b>Trading services</b>	97 535	101 521	2 239	3 184	15 394	(12 210)	-79%	101 521
Energy sources	23 596	43 000	1 212	1 423	6 810	(5 387)	-79%	43 000
Water management	9 324	29 372	913	1 642	4 601	(2 959)	-64%	29 372
Waste water management	63 368	24 364	115	120	3 978	(3 858)	-97%	24 364
Waste management	1 247	4 786	-	-	5	(5)	-100%	4 786
<b>Total Capital Expenditure - Functional Classification</b>	174 902	191 096	2 496	5 375	24 283	(18 908)	-78%	191 096
<b>Funded by:</b>								
National Government	34 655	41 410	661	1 304	7 000	(5 696)	-81%	41 410
Provincial Government	11 275	21 339	-	-	3 551	(3 551)	-100%	21 339
Transfers and subsidies - capital (monetary)	976	12 534	-	-	1 053	(1 053)	-100%	12 534
<b>Transfers recognised - capital</b>	46 906	75 283	661	1 304	11 604	(10 299)	-89%	75 283
<b>Borrowing</b>	-	-	-	-	-	-		-
<b>Internally generated funds</b>	127 996	115 813	1 835	4 070	12 679	(8 609)	-68%	115 813
<b>Total Capital Funding</b>	174 902	191 096	2 496	5 375	24 283	(18 908)	-78%	191 096

- Capital expenditure for the month of **September 2022** amounts to **R 2 495 790** and stands at **78%** below the projected YTD budget which is not aligned to the SDBIP and budget plan as provided by the respective directors.
- The YTD actual is **R 5 374 603 (2.81%)** compared to the total budget of **R 191 095 805**.
- Commitments are R 46 604 543.

## 2022-2023 Top 10 Capital Projects

No	PROJECT DESCRIPTION	Approved budget	Month Actual	YTD Expenditure	YTD Budget	Variance R'000	% Variance	Status of the project	Project Location	At what stage is each project currently ( % )	Any challenges identified that is resulting in delays?
<b>ROADS</b>											
1	Roads Swartland: Resealing of Roads	20 250 000	-	-	-	20 250 000	100%	Planning	Swartland	5%	
2	Construction: Side walks and Recreational nodes (Ilinge Lethu Wesbank)	12 173 913	-	-	1 000 000	12 173 913	100%	site establishment	Malmesbury	7%	
3	Roads Swartland: Construction of New Roads	9 310 000	124 633	124 633	2 000 000	9 185 367	99%	Planning	Swartland	5%	
4	Upgrading of N7/Voortrekker Northern Interchange	8 000 000	-	-	-	8 000 000	100%	Planning	Malmesbury	7%	
<b>SEWERAGE</b>											
5	Sewerage: Moorreesburg	16 187 000	-	-	4 000 000	16 187 000	100%	Construction	Moorreesburg	10%	
<b>WATER</b>											
6	Swartland Bulk Water System S3.3 S3.4 Panorama to Wesbank I1/4	8 650 000	859 606	1 503 272	2 000 000	7 146 728	83%	Construction	Swartland	7%	
7	Wesbank I1/4 to Wesbank Reservoir supply SMW.B6	7 368 226	-	-	2 000 000	7 368 226	100%	Construction	Malmesbury	7%	
<b>HOUSING</b>											
8	Malmesbury De Hoop Housing Project	16 359 000	-	-	2 374 000	16 359 000	100%		Malmesbury	0%	Awaiting funding approval from DHS
<b>ELECTRICAL SERVICES</b>											
9	Saamstaan/De Hoop:housing development: Elec Bulk supply, Infrastructure Connections	18 600 000	125 938	125 938	3 300 000	18 474 062	99%	Construction	Malmesbury	5%	
10	132/11kV Eskom Schoonspruit substation, 132kV transmission line and servitudes	10 000 000	-	-	1 500 000	10 000 000	100%	Tendering	Malmesbury	5%	
<b>TOTAL</b>		<b>126 898 139</b>	<b>1 110 177</b>	<b>1 753 843</b>	<b>18 174 000</b>	<b>125 144 296</b>	<b>99%</b>				

## 2022/23 Capital Expenditure: YTD actual vs YTD budget





### 3.2.6 PERFORMANCE INDICATORS

WC015 Swartland - Supporting Table SC2 Monthly Budget Statement - performance indicators - Q1 First Quarter					
Description of financial indicator	Basis of calculation	Ref	Budget Year 2022/23		
			Original Budget	YearTD actual	Full Year Forecast
<b><u>Borrowing Management</u></b>					
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		11.6%	0.0%	11.6%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>					
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		6.9%	8.3%	6.9%
Gearing	Long Term Borrowing/ Funds & Reserves		30.9%	34.1%	30.9%
<b><u>Liquidity</u></b>					
Current Ratio	Current assets/current liabilities	1	6:1	6:1	6:1
Liquidity Ratio	Monetary Assets/Current Liabilities		5:1	5:1	5:1
<b><u>Revenue Management</u></b>					
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing		97.0%	99.82%	97.0%
<b><u>Creditors Management</u></b>					
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100.0%	98.61%	100.0%
<b><u>Other Indicators</u></b>					
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	6.0%	5.18%	6.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	21.0%	22.28%	21.0%
Employee costs	Employee costs/Total Revenue - capital revenue		28.9%	23.7%	28.9%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		6.3%	4.5%	6.3%
Interest & Depreciation	I&D/Total Revenue - capital revenue		11.7%	0.0%	11.7%
<b><u>IDP regulation financial viability indicators</u></b>					
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		18.2	19.82	18.2
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		20.2%	4.7%	20.2%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		8.9	9.68	8.9

**Note:** Ratios will improve more positively over the reporting period as the YTD actual only takes into account the month-to-month movements and will the ratios be more in line with the budget nearing the end of the reporting period.

## Section 4 – In-year budget statement tables

### 4.1 Monthly budget statements

#### 4.1.1 Table C1: s71 Monthly Budget Statement Summary

WC015 Swartland - Table C1 Monthly Budget Statement Summary - Q1 First Quarter								
Description	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>Financial Performance</b>								
Property rates	141 486	148 224	13 462	44 523	36 777	7 746	21%	148 224
Service charges	527 861	564 834	61 584	137 270	153 934	(16 664)	-11%	564 834
Investment revenue	35 489	35 667	682	1 884	772	1 112	144%	35 667
Transfers and subsidies	172 790	186 257	16 320	65 548	62 847	2 700	4%	186 257
Other own revenue	65 629	81 894	8 855	14 491	7 537	6 953	92%	81 894
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>943 256</b>	<b>1 016 875</b>	<b>100 902</b>	<b>263 715</b>	<b>261 867</b>	<b>1 848</b>	<b>1%</b>	<b>1 016 875</b>
Employee costs	265 587	294 029	21 954	62 525	66 223	(3 699)	-6%	294 029
Remuneration of Councillors	10 929	11 251	931	2 792	2 813	(20)	-1%	11 251
Depreciation & asset impairment	97 550	106 565	–	–	10 177	(10 177)	-100%	106 565
Finance charges	15 738	12 361	–	–	–	–		12 361
Inventory consumed and bulk purchases	332 320	379 713	40 275	81 270	97 229	(15 959)	-16%	379 713
Transfers and subsidies	3 774	4 368	598	1 850	1 858	(8)	-0%	4 368
Other expenditure	186 385	221 044	13 069	26 758	34 961	(8 203)	-23%	221 044
<b>Total Expenditure</b>	<b>912 284</b>	<b>1 029 332</b>	<b>76 827</b>	<b>175 195</b>	<b>213 260</b>	<b>(38 066)</b>	<b>-18%</b>	<b>1 029 332</b>
<b>Surplus/(Deficit)</b>	<b>30 972</b>	<b>(12 457)</b>	<b>24 075</b>	<b>88 520</b>	<b>48 607</b>	<b>39 914</b>	<b>82%</b>	<b>(12 457)</b>
Transfers and subsidies - capital	46 181	62 749	1 304	1 304	25 100	(23 795)	-95%	62 749
Transfers and subsidies - capital	5 170	14 360	–	–	3 590	(3 590)	-100%	14 360
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>82 323</b>	<b>64 652</b>	<b>25 380</b>	<b>89 825</b>	<b>77 296</b>	<b>12 528</b>	<b>16%</b>	<b>64 652</b>
Share of surplus/ (deficit) of associate	–	–	–	–	–	–		–
<b>Surplus/ (Deficit) for the year</b>	<b>82 323</b>	<b>64 652</b>	<b>25 380</b>	<b>89 825</b>	<b>77 296</b>	<b>12 528</b>	<b>16%</b>	<b>64 652</b>
<b>Capital expenditure &amp; funds sources</b>								
<b>Capital expenditure</b>	<b>174 902</b>	<b>191 096</b>	<b>2 496</b>	<b>5 375</b>	<b>24 283</b>	<b>(18 908)</b>	<b>-78%</b>	<b>191 096</b>
Capital transfers recognised	46 906	75 283	661	1 304	11 604	(10 299)	-89%	75 283
Borrowing	–	–	–	–	–	–		–
Internally generated funds	127 996	115 813	1 835	4 070	12 679	(8 609)	-68%	115 813
<b>Total sources of capital funds</b>	<b>174 902</b>	<b>191 096</b>	<b>2 496</b>	<b>5 375</b>	<b>24 283</b>	<b>(18 908)</b>	<b>-78%</b>	<b>191 096</b>
<b>Financial position</b>								
Total current assets	794 751	776 607		900 947				776 607
Total non current assets	2 184 164	2 222 434		2 189 502				2 222 434
Total current liabilities	132 067	132 766		153 938				132 766
Total non current liabilities	224 232	211 698		224 232				211 698
Community wealth/Equity	2 622 616	2 654 577		2 622 454				2 654 577
<b>Cash flows</b>								
Net cash from (used) operating	189 054	157 405	14 043	106 525	41 896	(64 629)	-154%	157 405
Net cash from (used) investing	(155 705)	(175 219)	3 139	963	(47 292)	(48 256)	102%	(175 219)
Net cash from (used) financing	(8 462)	(11 500)	(60)	(277)	(125)	152	-122%	(11 500)
<b>Cash/cash equivalents at the month/year end</b>	<b>665 091</b>	<b>612 926</b>	<b>–</b>	<b>749 452</b>	<b>636 720</b>	<b>(112 732)</b>	<b>-18%</b>	<b>612 926</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>								
Total By Income Source	55 606	13 564	1 708	1 264	1 084	2 001	23 142	101 792
<b>Creditors Age Analysis</b>								
Total Creditors	38 539	17	65	–	–	–	167	38 812

#### 4.1.2 Table C2: Monthly Budget Statement - Financial Performance (standard classification)

WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q1 First Quarter									
Description	Ref	2021/22	Budget Year 2022/23						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<b>Revenue - Functional</b>									
<i><b>Governance and administration</b></i>		<b>239 519</b>	<b>267 475</b>	<b>21 153</b>	<b>78 383</b>	<b>59 776</b>	18 607	31%	<b>267 475</b>
Executive and council		266	299	1	11	58	(47)	-81%	299
Finance and administration		239 253	267 175	21 151	78 372	59 718	18 654	31%	267 175
Internal audit		-	-	-	-	-	-		-
<i><b>Community and public safety</b></i>		<b>104 273</b>	<b>114 566</b>	<b>15 462</b>	<b>16 136</b>	<b>22 815</b>	(6 679)	-29%	<b>114 566</b>
Community and social services		12 768	14 550	2 602	2 821	3 757	(937)	-25%	14 550
Sport and recreation		6 216	4 716	491	887	749	138	18%	4 716
Public safety		35 475	41 252	2 764	2 791	1 790	1 001	56%	41 252
Housing		49 814	54 049	9 605	9 637	16 518	(6 881)	-42%	54 049
Health		-	-	-	-	-	-		-
<i><b>Economic and environmental services</b></i>		<b>25 138</b>	<b>42 647</b>	<b>1 866</b>	<b>4 549</b>	<b>11 989</b>	(7 440)	-62%	<b>42 647</b>
Planning and development		5 360	4 266	614	1 396	930	466	50%	4 266
Road transport		19 778	38 381	1 252	3 153	11 059	(7 906)	-71%	38 381
Environmental protection		-	-	-	-	-	-		-
<i><b>Trading services</b></i>		<b>625 653</b>	<b>669 263</b>	<b>63 723</b>	<b>165 944</b>	<b>195 969</b>	(30 025)	-15%	<b>669 263</b>
Energy sources		384 053	424 953	48 762	100 981	122 156	(21 175)	-17%	424 953
Water management		98 419	113 350	7 252	25 886	33 880	(7 994)	-24%	113 350
Waste water management		94 784	79 832	4 284	23 579	24 562	(983)	-4%	79 832
Waste management		48 397	51 128	3 424	15 498	15 371	127	1%	51 128
<i><b>Other</b></i>	4	<b>23</b>	<b>32</b>	<b>3</b>	<b>8</b>	<b>8</b>	<b>(0)</b>	<b>-1%</b>	<b>32</b>
<b>Total Revenue - Functional</b>	2	<b>994 607</b>	<b>1 093 984</b>	<b>102 207</b>	<b>265 019</b>	<b>290 557</b>	<b>(25 537)</b>	<b>-9%</b>	<b>1 093 984</b>
<b>Expenditure - Functional</b>									
<i><b>Governance and administration</b></i>		<b>132 858</b>	<b>163 385</b>	<b>10 300</b>	<b>28 825</b>	<b>32 817</b>	(3 992)	-12%	<b>163 385</b>
Executive and council		21 809	24 245	1 772	5 105	6 536	(1 431)	-22%	24 245
Finance and administration		109 291	136 996	8 349	23 278	25 806	(2 528)	-10%	136 996
Internal audit		1 758	2 144	179	443	475	(33)	-7%	2 144
<i><b>Community and public safety</b></i>		<b>167 290</b>	<b>177 068</b>	<b>14 124</b>	<b>31 990</b>	<b>32 817</b>	(827)	-3%	<b>177 068</b>
Community and social services		22 749	24 900	1 541	4 507	5 279	(772)	-15%	24 900
Sport and recreation		31 043	31 657	2 164	5 781	6 496	(715)	-11%	31 657
Public safety		74 076	82 053	4 286	11 537	12 569	(1 031)	-8%	82 053
Housing		39 422	38 458	6 133	10 164	8 474	1 690	20%	38 458
Health		-	-	-	-	-	-		-
<i><b>Economic and environmental services</b></i>		<b>73 145</b>	<b>81 908</b>	<b>2 702</b>	<b>7 039</b>	<b>13 276</b>	(6 237)	-47%	<b>81 908</b>
Planning and development		13 091	16 545	899	2 566	3 726	(1 160)	-31%	16 545
Road transport		60 053	65 362	1 803	4 473	9 550	(5 076)	-53%	65 362
Environmental protection		-	-	-	-	-	-		-
<i><b>Trading services</b></i>		<b>537 262</b>	<b>604 693</b>	<b>49 652</b>	<b>106 826</b>	<b>133 822</b>	(26 996)	-20%	<b>604 693</b>
Energy sources		328 076	386 254	40 254	81 868	102 187	(20 319)	-20%	386 254
Water management		79 122	91 450	2 091	5 642	8 816	(3 175)	-36%	91 450
Waste water management		74 551	74 589	3 307	8 501	11 720	(3 219)	-27%	74 589
Waste management		55 513	52 399	3 999	10 815	11 098	(283)	-3%	52 399
<i><b>Other</b></i>		<b>1 729</b>	<b>2 279</b>	<b>50</b>	<b>515</b>	<b>528</b>	<b>(13)</b>	<b>-2%</b>	<b>2 279</b>
<b>Total Expenditure - Functional</b>	3	<b>912 284</b>	<b>1 029 332</b>	<b>76 827</b>	<b>175 195</b>	<b>213 260</b>	<b>(38 066)</b>	<b>-18%</b>	<b>1 029 332</b>
<b>Surplus/ (Deficit) for the year</b>		<b>82 323</b>	<b>64 652</b>	<b>25 380</b>	<b>89 825</b>	<b>77 296</b>	<b>12 529</b>	<b>16%</b>	<b>64 652</b>

### 4.1.3 Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q1 First Quarter									
Vote Description	Ref	2021/22	Budget Year 2022/23						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Revenue by Vote	1								
Vote 1 - Corporate Services		12 492	12 358	2 857	2 956	3 092	(135)	-4.4%	12 358
Vote 2 - Civil Services		256 272	287 762	15 437	65 880	82 763	(16 883)	-20.4%	287 762
Vote 3 - Council		266	299	1	11	58	(47)	-81.1%	299
Vote 4 - Electricity Services		384 053	424 953	48 762	100 981	122 156	(21 175)	-17.3%	424 953
Vote 5 - Financial Services		237 101	253 248	20 737	77 798	59 331	18 467	31.1%	253 248
Vote 6 - Development Services		58 806	63 075	10 510	11 596	18 461	(6 865)	-37.2%	63 075
Vote 7 - Municipal Manager		-	-	-	-	-	-		-
Vote 8 - Protection Services		45 617	52 289	3 903	5 797	4 696	1 102	23.5%	52 289
Total Revenue by Vote	2	994 607	1 093 984	102 207	265 019	290 557	(25 537)	-8.8%	1 093 984
Expenditure by Vote	1								
Vote 1 - Corporate Services		35 621	41 327	3 202	8 130	8 958	(828)	-9.2%	41 327
Vote 2 - Civil Services		308 064	327 711	14 329	37 539	51 512	(13 973)	-27.1%	327 711
Vote 3 - Council		18 175	19 043	1 541	4 422	5 408	(986)	-18.2%	19 043
Vote 4 - Electricity Services		342 334	402 200	40 191	83 489	102 721	(19 232)	-18.7%	402 200
Vote 5 - Financial Services		51 960	68 681	4 073	11 034	12 386	(1 351)	-10.9%	68 681
Vote 6 - Development Services		62 100	64 490	7 759	14 853	14 420	433	3.0%	64 490
Vote 7 - Municipal Manager		7 507	10 335	521	1 511	2 279	(768)	-33.7%	10 335
Vote 8 - Protection Services		86 523	95 545	5 211	14 216	15 577	(1 361)	-8.7%	95 545
Total Expenditure by Vote	2	912 284	1 029 332	76 827	175 195	213 260	(38 066)	-17.8%	1 029 332
Surplus/ (Deficit) for the year	2	82 323	64 652	25 380	89 825	77 296	12 529	16.2%	64 652

#### 4.1.4 Table C4: Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter								
Description	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
<b>Revenue By Source</b>								
Property rates	141 486	148 224	13 462	44 523	36 777	7 746	21%	148 224
Service charges - electricity revenue	369 387	400 667	48 756	98 432	112 384	(13 951)	-12%	400 667
Service charges - water revenue	79 785	80 786	5 902	18 373	21 052	(2 680)	-13%	80 786
Service charges - sanitation revenue	48 956	51 390	4 216	12 331	12 635	(304)	-2%	51 390
Service charges - refuse revenue	29 734	31 991	2 710	8 134	7 863	271	3%	31 991
Rental of facilities and equipment	1 422	1 627	132	505	407	99	24%	1 627
Interest earned - external investments	35 489	35 667	682	1 884	772	1 112	144%	35 667
Interest earned - outstanding debtors	2 646	3 458	270	774	762	11	1%	3 458
Dividends received	—	—	—	—	—	—	—	—
Fines, penalties and forfeits	27 864	34 607	26	63	66	(3)	-4%	34 607
Licences and permits	4 686	4 778	407	1 204	1 256	(52)	-4%	4 778
Agency services	5 264	6 040	699	1 736	1 596	140	9%	6 040
Transfers and subsidies	172 790	186 257	16 320	65 548	62 847	2 700	4%	186 257
Other revenue	15 678	15 508	1 685	3 872	2 968	904	30%	15 508
Gains	8 068	15 877	5 635	6 337	482	5 855	1215%	15 877
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>943 256</b>	<b>1 016 875</b>	<b>100 902</b>	<b>263 715</b>	<b>261 867</b>	<b>1 848</b>	<b>1%</b>	<b>1 016 875</b>
<b>Expenditure By Type</b>								
Employee related costs	265 587	294 029	21 954	62 525	66 223	(3 699)	-6%	294 029
Remuneration of councillors	10 929	11 251	931	2 792	2 813	(20)	-1%	11 251
Debt impairment	39 382	37 654	(5)	(5)	—	(5)	#DIV/0!	37 654
Depreciation & asset impairment	97 550	106 565	—	—	10 177	(10 177)	-100%	106 565
Finance charges	15 738	12 361	—	—	—	—	—	12 361
Bulk purchases - electricity	292 405	332 200	37 960	75 771	92 972	(17 202)	-19%	332 200
Inventory consumed	39 915	47 513	2 315	5 499	4 257	1 242	29%	47 513
Contracted services	94 571	105 260	10 821	20 099	23 805	(3 706)	-16%	105 260
Transfers and subsidies	3 774	4 368	598	1 850	1 858	(8)	0%	4 368
Other expenditure	35 846	51 359	2 253	6 663	11 156	(4 493)	-40%	51 359
Losses	16 586	26 772	—	—	—	—	—	26 772
<b>Total Expenditure</b>	<b>912 284</b>	<b>1 029 332</b>	<b>76 827</b>	<b>175 195</b>	<b>213 260</b>	<b>(38 066)</b>	<b>-18%</b>	<b>1 029 332</b>
<b>Surplus/(Deficit)</b>	<b>30 972</b>	<b>(12 457)</b>	<b>24 075</b>	<b>88 520</b>	<b>48 607</b>	<b>39 914</b>	<b>0</b>	<b>(12 457)</b>
Transfers and subsidies - capital (monetary allocations) (National /	46 181	62 749	1 304	1 304	25 100	(23 795)	(0)	62 749
Transfers and subsidies - capital (monetary allocations) (National /	5 170	14 360	—	—	3 590	(3 590)	(0)	14 360
Transfers and subsidies - capital (in-kind - all)	—	—	—	—	—	—	—	—
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>82 323</b>	<b>64 652</b>	<b>25 380</b>	<b>89 825</b>	<b>77 296</b>			<b>64 652</b>
Taxation						—		
<b>Surplus/(Deficit) after taxation</b>	<b>82 323</b>	<b>64 652</b>	<b>25 380</b>	<b>89 825</b>	<b>77 296</b>			<b>64 652</b>
Attributable to minorities								
<b>Surplus/(Deficit) attributable to</b>	<b>82 323</b>	<b>64 652</b>	<b>25 380</b>	<b>89 825</b>	<b>77 296</b>			<b>64 652</b>
Share of surplus/ (deficit) of associate								
<b>Surplus/ (Deficit) for the year</b>	<b>82 323</b>	<b>64 652</b>	<b>25 380</b>	<b>89 825</b>	<b>77 296</b>			<b>64 652</b>

#### 4.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q1 First Quarter								
Vote Description	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b><u>Multi-Year expenditure appropriation</u></b>								
Vote 2 - Civil Services	87 523	84 445	984	1 628	11 000	(9 372)	-85%	84 445
Vote 4 - Electricity Services	14 801	30 600	–	–	4 500	(4 500)	-100%	30 600
Vote 6 - Development Services	8 463	17 459	29	29	2 374	(2 345)	-99%	17 459
<b>Total Capital Multi-year expenditure</b>	<b>110 787</b>	<b>132 504</b>	<b>1 013</b>	<b>1 657</b>	<b>17 874</b>	<b>(16 217)</b>	<b>-91%</b>	<b>132 504</b>
<b><u>Single Year expenditure appropriation</u></b>								
Vote 1 - Corporate Services	513	404	15	15	–	15	#DIV/0!	404
Vote 2 - Civil Services	45 642	31 699	203	2 221	760	1 461	192%	31 699
Vote 3 - Council	9	654	–	–	–	–		654
Vote 4 - Electricity Services	10 891	15 404	1 229	1 440	4 102	(2 663)	-65%	15 404
Vote 5 - Financial Services	802	711	–	–	221	(221)	-100%	711
Vote 6 - Development Services	3 355	5 795	2	6	1 323	(1 317)	-100%	5 795
Vote 7 - Municipal Manager	7	10	1	3	2	1	53%	10
Vote 8 - Protection Services	2 896	3 915	33	33	–	33	#DIV/0!	3 915
<b>Total Capital single-year expenditure</b>	<b>64 114</b>	<b>58 591</b>	<b>1 483</b>	<b>3 718</b>	<b>6 409</b>	<b>(2 691)</b>	<b>-42%</b>	<b>58 591</b>
<b>Total Capital Expenditure</b>	<b>174 902</b>	<b>191 096</b>	<b>2 496</b>	<b>5 375</b>	<b>24 283</b>	<b>(18 908)</b>	<b>-78%</b>	<b>191 096</b>
<b><u>Capital Expenditure - Functional Classification</u></b>								
<b><i>Governance and administration</i></b>	<b>16 508</b>	<b>10 660</b>	<b>40</b>	<b>45</b>	<b>2 221</b>	<b>(2 175)</b>	<b>-98%</b>	<b>10 660</b>
Executive and council	17	664	1	3	2	1	53%	664
Finance and administration	16 491	9 995	39	42	2 219	(2 176)	-98%	9 995
<b><i>Community and public safety</i></b>	<b>7 441</b>	<b>7 366</b>	<b>91</b>	<b>135</b>	<b>20</b>	<b>115</b>	<b>574%</b>	<b>7 366</b>
Community and social services	124	413	–	–	–	–		413
Sport and recreation	4 421	3 038	58	102	20	82	408%	3 038
Public safety	2 896	3 915	33	33	–	33	#DIV/0!	3 915
<b><i>Economic and environmental services</i></b>	<b>53 418</b>	<b>71 549</b>	<b>125</b>	<b>2 010</b>	<b>6 648</b>	<b>(4 638)</b>	<b>-70%</b>	<b>71 549</b>
Planning and development	9 100	9 030	–	8	3 648	(3 640)	-100%	9 030
Road transport	44 318	62 519	125	2 002	3 000	(998)	-33%	62 519
<b><i>Trading services</i></b>	<b>97 535</b>	<b>101 521</b>	<b>2 239</b>	<b>3 184</b>	<b>15 394</b>	<b>(12 210)</b>	<b>-79%</b>	<b>101 521</b>
Energy sources	23 596	43 000	1 212	1 423	6 810	(5 387)	-79%	43 000
Water management	9 324	29 372	913	1 642	4 601	(2 959)	-64%	29 372
Waste water management	63 368	24 364	115	120	3 978	(3 858)	-97%	24 364
Waste management	1 247	4 786	–	–	5	(5)	-100%	4 786
<b>Total Capital Expenditure - Functional Classification</b>	<b>174 902</b>	<b>191 096</b>	<b>2 496</b>	<b>5 375</b>	<b>24 283</b>	<b>(18 908)</b>	<b>-78%</b>	<b>191 096</b>
<b><u>Funded by:</u></b>								
National Government	34 655	41 410	661	1 304	7 000	(5 696)	-81%	41 410
Provincial Government	11 275	21 339	–	–	3 551	(3 551)	-100%	21 339
Transfers and subsidies - capital (monetary)	976	12 534	–	–	1 053	(1 053)	-100%	12 534
<b>Transfers recognised - capital</b>	<b>46 906</b>	<b>75 283</b>	<b>661</b>	<b>1 304</b>	<b>11 604</b>	<b>(10 299)</b>	<b>-89%</b>	<b>75 283</b>
<b>Borrowing</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>		<b>–</b>
<b>Internally generated funds</b>	<b>127 996</b>	<b>115 813</b>	<b>1 835</b>	<b>4 070</b>	<b>12 679</b>	<b>(8 609)</b>	<b>-68%</b>	<b>115 813</b>
<b>Total Capital Funding</b>	<b>174 902</b>	<b>191 096</b>	<b>2 496</b>	<b>5 375</b>	<b>24 283</b>	<b>(18 908)</b>	<b>-78%</b>	<b>191 096</b>

#### 4.1.6 Table C6: Monthly Budget Statement - Financial Position

WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Q1 First Quarter					
Description	Ref	2021/22	Budget Year 2022/23		
		Audited Outcome	Original Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1				
<b>ASSETS</b>					
<b>Current assets</b>					
Cash		665 091	612 926	103 637	612 926
Call investment deposits			–	640 000	–
Consumer debtors		99 115	118 544	117 901	118 544
Other debtors		8 909	25 953	8 884	25 953
Current portion of long-term receivables		4	70	4	70
Inventory		21 632	19 114	30 521	19 114
<b>Total current assets</b>		<b>794 751</b>	<b>776 607</b>	<b>900 947</b>	<b>776 607</b>
<b>Non current assets</b>					
Long-term receivables		36	11	(0)	11
Investments			–		–
Investment property		34 326	31 245	34 326	31 245
Investments in Associate			–		–
Property, plant and equipment		2 148 179	2 189 454	2 153 553	2 189 454
Biological			–		–
Intangible		504	604	504	604
Other non-current assets		1 120	1 120	1 120	1 120
<b>Total non current assets</b>		<b>2 184 164</b>	<b>2 222 434</b>	<b>2 189 502</b>	<b>2 222 434</b>
<b>TOTAL ASSETS</b>		<b>2 978 915</b>	<b>2 999 042</b>	<b>3 090 449</b>	<b>2 999 042</b>
<b>LIABILITIES</b>					
<b>Current liabilities</b>					
Bank overdraft			–		–
Borrowing		8 634	9 060	8 634	9 060
Consumer deposits		16 450	16 548	16 804	16 548
Trade and other payables		94 958	95 548	117 583	95 548
Provisions		12 025	11 611	10 917	11 611
<b>Total current liabilities</b>		<b>132 067</b>	<b>132 766</b>	<b>153 938</b>	<b>132 766</b>
<b>Non current liabilities</b>					
Borrowing		90 851	79 424	90 851	79 424
Provisions		133 381	132 274	133 381	132 274
<b>Total non current liabilities</b>		<b>224 232</b>	<b>211 698</b>	<b>224 232</b>	<b>211 698</b>
<b>TOTAL LIABILITIES</b>		<b>356 299</b>	<b>344 465</b>	<b>378 170</b>	<b>344 465</b>
<b>NET ASSETS</b>	2	<b>2 622 616</b>	<b>2 654 577</b>	<b>2 712 279</b>	<b>2 654 577</b>
<b>COMMUNITY WEALTH/EQUITY</b>					
Accumulated Surplus/(Deficit)		2 356 459	2 397 506	2 356 297	2 397 506
Reserves		266 157	257 070	266 157	257 070
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>2 622 616</b>	<b>2 654 577</b>	<b>2 622 454</b>	<b>2 654 577</b>

After the finalization of the regulatory audit, the 2021/22 audited performance will be incorporated with the mid-year adjustments budget.

**Note:** The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

#### 4.1.7 Table C7: Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Q1 First Quarter								
Description	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>								
<b>Receipts</b>								
Property rates	141 486	142 295	14 114	42 824	35 574	7 250	20%	142 295
Service charges	528 227	544 934	44 877	136 076	136 234	(158)	0%	544 934
Other revenue	15 678	34 950	11 295	28 882	8 738	20 144	231%	34 950
Transfers and Subsidies - Operational	172 866	186 253	0	61 615	46 563	15 052	32%	186 253
Transfers and Subsidies - Capital	51 351	77 109	22 321	34 463	19 277	15 185	79%	77 109
Interest	38 645	35 667	682	1 884	8 917	(7 033)	-79%	35 667
Dividends								
<b>Payments</b>								
Suppliers and employees	(744 369)	(849 254)	(78 649)	(197 367)	(212 314)	(14 946)	7%	(849 254)
Finance charges	(11 055)	(10 180)	-	-	-	-		(10 180)
Transfers and Grants	(3 774)	(4 368)	(598)	(1 850)	(1 092)	758	-69%	(4 368)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>189 054</b>	<b>157 405</b>	<b>14 043</b>	<b>106 525</b>	<b>41 896</b>	<b>(64 629)</b>	<b>-154%</b>	<b>157 405</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>								
<b>Receipts</b>								
Proceeds on disposal of PPE	7 381	15 877	5 635	6 337	482	5 855	1215%	15 877
Decrease (increase) in non-current receivables		-	-	1	-	1	#DIV/0!	-
Decrease (increase) in non-current investments		-	-	-	-	-		-
<b>Payments</b>								
Capital assets	(163 087)	(191 096)	(2 496)	(5 375)	(47 774)	(42 399)	89%	(191 096)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(155 705)</b>	<b>(175 219)</b>	<b>3 139</b>	<b>963</b>	<b>(47 292)</b>	<b>(48 256)</b>	<b>102%</b>	<b>(175 219)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>								
<b>Receipts</b>								
Short term loans	-	-	-	-	-	-		-
Borrowing long term/refinancing	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits	1	(500)	(60)	(277)	(125)	(152)	122%	(500)
<b>Payments</b>								
Repayment of borrowing	(8 463)	(11 000)	-	-	-	-		(11 000)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(8 462)</b>	<b>(11 500)</b>	<b>(60)</b>	<b>(277)</b>	<b>(125)</b>	<b>152</b>	<b>-122%</b>	<b>(11 500)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>24 887</b>	<b>(29 314)</b>	<b>17 122</b>	<b>107 212</b>	<b>(5 521)</b>			<b>(29 314)</b>
Cash/cash equivalents at beginning:	640 204	642 240		642 240	642 240			642 240
Cash/cash equivalents at month/year end:	665 091	612 926		749 452	636 720			612 926

Cash and cash equivalents as at 30 September 2022 include investments made to the amount of R640 000 000.



## PART 2 – SUPPORTING DOCUMENTATION

### Section 5 – Debtors' analysis

#### 5.1 Supporting Table SC3

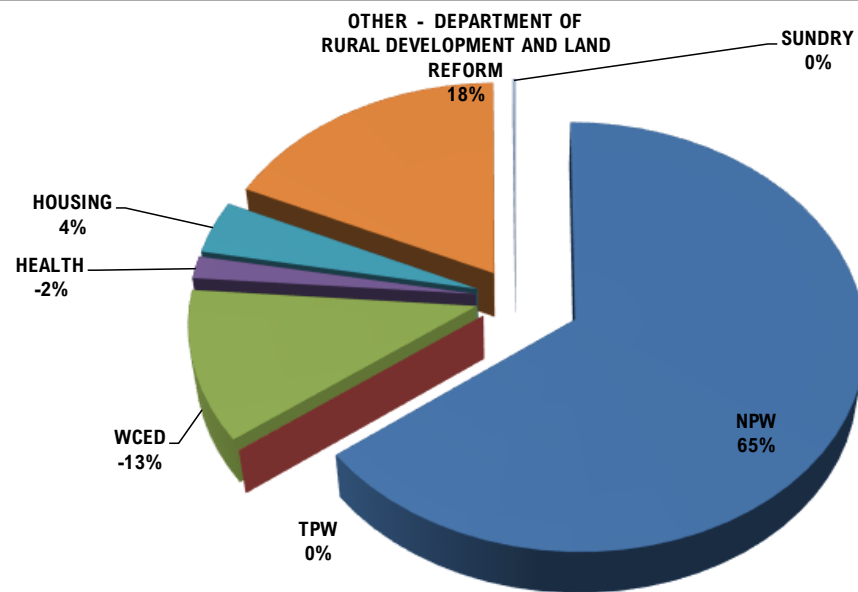
WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q1 First Quarter													
Description	NT Code	Budget Year 2022/23											
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	7 316	2 864	1 051	628	575	335	993	5 389	19 152	7 920		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	29 165	5 265	407	275	53	33	53	1 303	36 555	1 718		
Receivables from Non-exchange Transactions - Property Rates	1400	16 019	2 778	979	207	126	80	101	8 880	29 170	9 394		
Receivables from Exchange Transactions - Waste Water Management	1500	3 405	1 263	408	291	263	249	431	3 460	9 770	4 694		
Receivables from Exchange Transactions - Waste Management	1600	2 733	967	352	221	198	177	307	3 170	8 123	4 072		
Receivables from Exchange Transactions - Property Rental Debtors	1700	34	22	4	3	2	2	4	20	91	30		
Interest on Arrear Debtor Accounts	1810	–	–	–	–	–	–	–	–	–	–		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–		
Other	1900	(3 067)	405	223	83	47	207	112	921	(1 069)	1 370		
Total By Income Source	2000	55 606	13 564	3 423	1 708	1 264	1 084	2 001	23 142	101 792	29 199	–	–
2021/22 - totals only		48 620	10 495	3 345	1 943	1 364	916	1 870	18 038	86 590	24 131		
Debtors Age Analysis By Customer Group													
Organs of State	2200	5 065	201	136	27	15	20	31	1 964	7 459	2 058		
Commercial	2300	23 748	3 908	360	237	109	21	130	655	29 169	1 151		
Households	2400	26 793	9 454	2 927	1 443	1 140	1 043	1 840	20 524	65 164	25 990		
Other	2500	–	–	–	–	–	–	–	–	–	–		
Total By Customer Group	2600	55 606	13 564	3 423	1 708	1 264	1 084	2 001	23 142	101 792	29 199	–	–

Total Debtors has increased from **R 77 741 513** in August to **R 101 791 811** in September 2022. (**Note:** the material increase is due to a system levy error that occurred in August of which the correction was made now in September)

The collection rate for September 2022 was **109.96%** compared to **104.82%** in August 2022. (Amounts received in the current month for the previous month's debtors raised).

## 5.2 Government Debt Schedule

Swartland Municipality for the month ended September 2022	Rates					Services					Total Debt	Grand Total Sec 71	Payment received for the month
Department Responsible for the Debt	0-30 Days	30-60 Days	60-90 Days	> 90 Days	Total	0-30 Days	30-60 Days	60-90 Days	>90 Days	Total			
NPW	5 138 764	5 157	11 675	418 796	5 574 391	838 141	98 066	5 292	72 713	1 014 212	6 588 604	6 588 604	-1 577 876
TPW	-4 522	4 881	5 416	33 193	38 968	-43 121	0	-	-	-43 121	-4 153	-4 153	-20 010
WCED	-	-	-	-	-	-1 187 997	1 141	1 363	13 086	-1 172 408	-1 172 408	-1 172 408	-59 455
HEALTH	-	-	-	-	-	-172 403	-	-	-	-172 403	-172 403	-172 403	-205 474
HOUSING	-	-	-	-	-	408 425	704	17	1 701	410 848	410 848	410 848	-419 828
OTHER - DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM	102 660	90 834	112 142	1 518 291	1 823 928	-	-	-	-	-	1 823 928	1 823 928	-2
SUNDRY	1	3	2	140	146	-15 066	0	-	-	-15 066	-14 920	-14 920	-16 751
<b>TOTAL OUTSTANDING</b>	<b>5 236 903</b>	<b>100 875</b>	<b>129 235</b>	<b>1 970 420</b>	<b>7 437 433</b>	<b>-172 022</b>	<b>99 911</b>	<b>6 672</b>	<b>87 500</b>	<b>22 062</b>	<b>7 459 495</b>	<b>7 459 495</b>	<b>-2 299 396</b>



## Section 6 – Creditors' analysis

### 6.1 Supporting Table SC4

WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q1 First Quarter											
Description	NT Code	Budget Year 2022/23									Prior year
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	totals for chart (same period)
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100									-	
Bulk Water	0200									-	
PAYE deductions	0300									-	
VAT (output less input)	0400									-	
Pensions / Retirement deductions	0500									-	
Loan repayments	0600									-	
Trade Creditors	0700	38 539	17	24	65	-	-	-	167	38 812	15 634
Auditor General	0800									-	
Other	0900									-	
Total By Customer Type	1000	38 539	17	24	65	-	-	-	167	38 812	15 634

### 6.2 Outstanding Creditors: 30 days and older

Outstanding creditors: 30 days and older				
Name of supplier	Outstanding Amount	Invoice(s) date(s)	Dispute/Reason for non-payment	Remedial action
WCDM	57 953.11	30/06/2019	Dispute regarding meter installations	Awaiting for clarity on enquiries from WCDM
Cigicell Pty Ltd - assu	177 299.18	31/01/2022	Query on 5 invoices	Waiting on supporting documents from supplier
Belting Supply Services	20 815.00	03/06/2022	Service not delivered in full as of yet	Payment will be processed as soon as service is approved
Automodell BK	5 266.90	22/08/2022	Query on the banking details as per invoice	Waiting on reply from supplier
First Technology	7 999.40	30/08/2022	Service completed on 30 Sep 2022	Paid on 4 Oct 2022
Kaap Agri bedryf	2 531.65	19/08/2022	All goods not delivered yet	Payment will be processed as soon as the goods are received.
Media 24	354.00	16/08/2022	Query on the invoices	Payment in progress
Shoprite	251.84	09/05/2022	Query on the re	Payment in progress

## Section 7 – Investment portfolio analysis

### 7.1 Supporting Table SC5

WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q1 First Quarter										
Investments by maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate <sup>3</sup>	Expiry date of investment	Opening balance	Interest to be realised	Investment Top Up	Closing Balance
R thousands	Yrs/Months									
<b>Municipality</b>										
NEDBANK	12 Months	Fixed	Yes	Fixed	8.35%	29/06/2023	400 000	33 217		433 217
NEDBANK	4.5 Months	Fixed	Yes	Fixed	6.26%	17/11/2022	20 000	1 729		21 729
ABSA	12 Months	Fixed	Yes	Fixed	7.78%	29/06/2023	160 000	12 380		172 380
NEDBANK	9 Months	Fixed	Yes	Fixed	8.54%	19/06/2023	–	3 661	60 000	63 661
Municipality sub-total							580 000		60 000	690 986
<b>TOTAL INVESTMENTS AND INTEREST</b>							580 000		60 000	690 986

- As at 30 September 2022 investments made amount to R 640 000 000.
- During the month of September 2022, no investments matured but a new R 60 000 000 was invested.

### 7.2 Commitments against Cash and Cash Equivalents

Commitments against Cash & Cash Equivalents			
	31 August 2022	Transactions / Movement 2022/2023	Current Month
<b>Cash &amp; Cash Equivalents:</b>	<b>R 730 714 970</b>		<b>R 803 617 640</b>
Primary Bank Account	R 145 911 396	R 14 139 464	R 160 050 861
Short Term Investments (Less than 6 months)	R 20 000 000		R 20 000 000
Medium Term Investments (More than 6 months)	R –	R 60 000 000	R 60 000 000
Longterm Investments	R 560 000 000		R 560 000 000
Cash Floats	R 4 803 574	R -1 236 795	R 3 566 779
<b>Commitments:</b>	<b>R 532 961 835</b>		<b>R 534 529 448</b>
Unspent Committed Conditional Grants	R 3 211 846	R –	R 3 211 846
Capital funding requirement 2022/23 (Grants & Loans)	R 74 639 247	R -660 699	R 73 978 549
Cash Portion of Housing Development Fund	R 1 893	R –	R 1 893
Capital Replacement Reserve Movement	R 113 577 745	R -1 835 091	R 111 742 654
Loan repayment due Dec / June	R 12 360 862	R –	R 12 360 862
Consumer Deposits	R 16 676 775	R 127 346	R 16 804 121
Creditor payments	R 11 990 515	R 26 821 075	R 38 811 590
Salaries	R 262 848 759	R -22 885 018	R 239 963 741
Bad Debt Contributions	R 37 654 193	R –	R 37 654 193
<b>Working Capital</b>			<b>R 269 088 191</b>

### 7.3 Withdrawals from Municipal Bank Account

<b>SWARTLAND MUNICIPALITY</b> <b>Withdrawals from Municipal Bank Accounts</b> <b>In accordance with Section 11, Sub-section 1 (b) to (j)</b>		
<b>NAME OF MUNICIPALITY:</b>	SWARTLAND MUNICIPALITY	
<b>MUNICIPAL DEMARCATION CODE:</b>	WC015	
<b>QUARTER ENDED:</b>	Sep-22	
<b>MFMA section 11.</b> (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial official of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality's</i> bank accounts, and may do so only -	<b>Amount</b>	<b>Reason for withdrawal</b>
(b) to defray expenditure authorised in terms of section 26(4);	R 229 562 713	To pay creditors, service providers, employee related costs, etc
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;		
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state,		
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or	R 12 319 031	Motor Vehicle Registration and Road Traffic Mangement Corporation.
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 320 533	Service deposits, Community and Town Halls, Sport Club Houses, etc
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 640 000 000	Investments made during quarter 1 and no investments matured.
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> - (a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and (b) submit a copy of the report to the relevant <b>provincial treasury and the Auditor-General</b> .		

## Section 8 – Allocation and grant receipts and expenditure

### 8.1 Supporting Table SC6

WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q1 First Quarter								
Description	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>RECEIPTS:</b>								
<b>Operating Transfers and Grants</b>								
<b>National Government:</b>	112 178	129 651	–	51 247	51 247	–		129 651
Local Government Equitable Share	108 796	126 228	–	49 228	49 228	–		126 228
Finance Management	1 550	1 550	–	1 550	1 550	–		1 550
EPWP Incentive	1 832	1 873	–	469	469	–		1 873
<b>Provincial Government:</b>	55 872	56 273	–	10 253	10 253	–		56 273
Community Development Workers	38	38	–	38	38	–		38
Human Settlements	34 725	33 546	–	–	–	–		33 546
Municipal Accreditation and Capacity Building Grant	508	256	–	–	–	–		256
Libraries	11 351	11 573	–	3 825	3 825	–		11 573
Proclaimed Roads Subsidy	175	4 470	–	–	–	–		4 470
Financial Management Support Grant: Student Bursaries	250	–	–	–	–	–		–
Establishment of a K9 Unit	4 511	2 390	–	2 390	2 390	–		2 390
Establishment of a Law Enforcement Reaction Unit	2 214	4 000	–	4 000	4 000	–		4 000
WC Mun Energy Resilience Grant	400							
LG Public Employment Support Grant	1 700							
<b>Total Operating Transfers and Grants</b>	<b>168 050</b>	<b>185 924</b>	<b>–</b>	<b>61 500</b>	<b>61 500</b>	<b>–</b>		<b>185 924</b>
<b>Capital Transfers and Grants</b>								
<b>National Government:</b>	34 656	51 410	21 121	33 121	33 121	–		51 410
Municipal Infrastructure Grant (MIG)	26 301	33 810	21 121	23 121	23 121	–		33 810
Energy Efficiency and Demand Side Management Grant	–	–	–	–	–	–		–
Integrated National Electrification Programme (municipal)	8 355	17 600	–	10 000	10 000	–		17 600
<b>Provincial Government:</b>	21 081	21 339	1 200	1 280	1 280	–		21 339
Human Settlements	18 424	20 059	–	–	–	–		20 059
RSEP/VPUU Municipal Projects		1 200	1 200	1 200	1 200	–		1 200
Libraries	50	50	–	50	50	–		50
Fire Service Capacity Building Grant	–	–	–	–	–	–		–
Establishment of a K9 Unit	343	30	–	30	30	–		30
Sport Development	983							
Non-Motorised Transport	1 282							
<b>Total Capital Transfers and Grants</b>	<b>55 737</b>	<b>72 749</b>	<b>22 321</b>	<b>34 401</b>	<b>34 401</b>	<b>–</b>		<b>72 749</b>
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>223 787</b>	<b>258 673</b>	<b>22 321</b>	<b>95 901</b>	<b>95 901</b>	<b>–</b>		<b>258 673</b>

## 8.2 Supporting Table SC7 (1)

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q1 First Quarter								
Description	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
<b>EXPENDITURE</b>								
<b><u>Operating expenditure of Transfers and Grants</u></b>								
<b>National Government:</b>	112 204	129 651	7 061	22 080	21 422	658	3.1%	129 651
Local Government Equitable Share	108 796	126 228	6 418	20 844	20 574	270	1.3%	126 228
Finance Management	1 576	1 550	317	444	379	65	17.1%	1 550
EPWP Incentive	1 832	1 873	326	792	468	323	69.0%	1 873
						-		
<b>Provincial Government:</b>	54 348	56 273	7 811	14 752	13 573	771	5.7%	56 273
Community Development Workers	38	38	-	-	8	(8)	-100.0%	38
Human Settlements	35 611	33 546	5 905	9 525	7 581	1 944	25.6%	33 546
Municipal Accreditation and Capacity Building Grant	253	256	21	64	64	(0)	0.0%	256
Libraries	11 330	11 573	862	2 466	2 573	(107)	-4.1%	11 573
Proclaimed Roads Subsidy	175	4 470	-	-	1 010	(1 010)	-100.0%	4 470
Financial Management Support Grant: Student Bursaries	229	-	-	-	-	-		-
Establishment of a K9 Unit	5 489	2 390	501	1 338	1 385	(47)	-3.4%	2 390
Establishment of a Law Enforcement Reaction Unit	(13)	4 000	521	1 358	951	408	42.9%	4 000
WC Mun Energy Resilience Grant	400	-	-	-	-			-
LG Public Employment Support Grant	837	-	-	-	-			-
						-		
<b>Total operating expenditure of Transfers and Grants:</b>	<b>166 552</b>	<b>185 924</b>	<b>14 872</b>	<b>36 832</b>	<b>34 995</b>	<b>1 429</b>	<b>4.1%</b>	<b>185 924</b>
<b><u>Capital expenditure of Transfers and Grants</u></b>								
<b>National Government:</b>	34 655	51 410	661	1 304	7 000	(5 696)	-81.4%	51 410
Municipal Infrastructure Grant (MIG)	26 301	33 810	661	1 304	4 000	(2 696)	-67.4%	33 810
Integrated National Electrification Programme (municipal)	8 354	17 600	-	-	3 000	(3 000)	-100.0%	17 600
						-		
<b>Provincial Government:</b>	11 275	21 339	-	-	3 551	(3 551)	-100.0%	21 339
Human Settlements	8 698	20 059	-	-	3 374	(3 374)	-100.0%	20 059
RSEP/VPUU Municipal Projects	-	1 200	-	-	177	(177)	-100.0%	1 200
Libraries	66	50	-	-	-	-		50
Establishment of a K9 Unit	246	30	-	-	-	-		30
Sport Development	983	-	-	-	-			-
Non-Motorised Transport	1 282	-	-	-	-			-
						-		
<b>Total capital expenditure of Transfers and Grants</b>	<b>45 930</b>	<b>72 749</b>	<b>661</b>	<b>1 304</b>	<b>10 551</b>	<b>(9 246)</b>	<b>-87.6%</b>	<b>72 749</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>	<b>212 483</b>	<b>258 673</b>	<b>15 533</b>	<b>38 136</b>	<b>45 545</b>	<b>(7 817)</b>	<b>-17.2%</b>	<b>258 673</b>

## 8.3 Supporting Table SC7 (2)

N/A

## Section 9 – Expenditure on Councillor, Senior Managers and Other Staff

### 9.1 Supporting Table SC8

WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q1 First Quarter									
Summary of Employee and Councillor remuneration	Ref	2021/22	Budget Year 2022/23						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<u>Councillors (Political Office Bearers plus Other)</u>									
Basic Salaries and Wages		8 001	8 225	698	2 094	2 056	37	2%	8 225
Pension and UIF Contributions		933	1 098	75	226	275	(49)	-18%	1 098
Medical Aid Contributions		134	151	12	36	38	(2)	-4%	151
Cellphone Allowance		939	1 021	78	235	255	(21)	-8%	1 021
Other benefits and allowances		922	756	68	203	189	14	7%	756
<b>Sub Total - Councillors</b>		<b>10 929</b>	<b>11 251</b>	<b>931</b>	<b>2 792</b>	<b>2 813</b>	<b>(20)</b>	<b>-1%</b>	<b>11 251</b>
<u>Senior Managers of the Municipality</u>									
Basic Salaries and Wages	3	8 818	9 227	771	2 305	2 268	37	2%	9 227
Pension and UIF Contributions		1 528	1 716	143	414	429	(15)	-4%	1 716
Medical Aid Contributions		458	558	36	110	140	(30)	-21%	558
Overtime		-	-	-	-	-	-		-
Performance Bonus		280	276	-	-	-	-		276
Motor Vehicle Allowance		1 031	909	72	222	262	(40)	-15%	909
Cellphone Allowance		245	286	20	60	61	(2)	-3%	286
Housing Allowances		-	-	-	-	-	-		-
Other benefits and allowances		239	278	26	72	69	3	4%	278
Payments in lieu of leave		-	33	-	-	-	-		33
Long service awards		32	29	-	-	-	-		29
Post-retirement benefit obligations	2	1 216	1 327	-	-	-	-		1 327
<b>Sub Total - Senior Managers of Municipality</b>		<b>13 846</b>	<b>14 639</b>	<b>1 068</b>	<b>3 183</b>	<b>3 230</b>	<b>(47)</b>	<b>-1%</b>	<b>14 639</b>
<u>Other Municipal Staff</u>									
Basic Salaries and Wages		150 113	168 420	13 577	40 119	41 972	(1 853)	-4%	168 420
Pension and UIF Contributions		26 736	30 125	2 422	7 234	7 531	(297)	-4%	30 125
Medical Aid Contributions		11 398	13 679	1 025	3 045	3 420	(375)	-11%	13 679
Overtime		16 027	14 342	1 508	2 846	3 586	(740)	-21%	14 342
Motor Vehicle Allowance		5 455	6 291	486	1 450	1 538	(88)	-6%	6 291
Cellphone Allowance		639	626	55	164	168	(4)	-2%	626
Housing Allowances		943	1 183	86	256	296	(40)	-13%	1 183
Other benefits and allowances		28 424	30 962	1 727	4 228	4 461	(234)	-5%	30 962
Payments in lieu of leave		2 046	2 880	-	-	22	(22)	-100%	2 880
Long service awards		2 291	2 509	-	-	-	-		2 509
Post-retirement benefit obligations	2	7 669	8 373	-	-	-	-		8 373
<b>Sub Total - Other Municipal Staff</b>		<b>251 741</b>	<b>279 390</b>	<b>20 886</b>	<b>59 342</b>	<b>62 994</b>	<b>(3 652)</b>	<b>-6%</b>	<b>279 390</b>
<b>Total Parent Municipality</b>		<b>276 516</b>	<b>305 281</b>	<b>22 885</b>	<b>65 317</b>	<b>69 036</b>	<b>(3 719)</b>	<b>-5%</b>	<b>305 281</b>
<b>TOTAL MANAGERS AND STAFF</b>		<b>265 587</b>	<b>294 029</b>	<b>21 954</b>	<b>62 525</b>	<b>66 223</b>	<b>(3 699)</b>	<b>-6%</b>	<b>294 029</b>



## OVERTIME COSTS PER DEPARTMENT: 30 SEPTEMBER 2022

Directorate	Original Budget (B)	Jul-22	Aug-22	Sep-22	YTD Actual (A)	YTD Budget	(R) Variance	% Variance (A / B)
Civil Services	6 389 350	2 669	702 506	640 732	1 345 907	1 597 338	251 431	21.06%
Corporate Services	102 289	3 950	10 876	10 876	25 701	25 572	-129	25.13%
Electricity Services	852 708	-	118 001	90 537	208 537	213 180	4 643	24.46%
Financial Services	485 526	4 252	14 004	15 314	33 570	121 380	87 810	6.91%
Development Services	144 314	989	4 863	11 424	17 276	36 078	18 802	11.97%
Protection Services	4 570 307	8 119	395 676	534 600	938 394	1 142 577	204 183	20.53%
K9-Dog Unit	889 361	-	47 933	74 189	122 122	222 339	100 217	13.73%
Reaction Unit	582 000	-	14 527	109 330	123 857	145 500	21 643	21.28%
<b>Grand Total</b>	<b>14 015 855</b>	<b>19 979</b>	<b>1 308 385</b>	<b>1 487 000</b>	<b>2 815 364</b>	<b>3 503 964</b>	<b>688 600</b>	<b>20.09%</b>
Directorate	Original Budget (B)	Jul-22	Aug-22	Sep-22	YTD Actual (A)	YTD Budget	YTD (R) Variance	% Variance (A / B)
<b>Overtime Emergency Services</b>	<b>4 497 754</b>	<b>-</b>	<b>371 844</b>	<b>349 230</b>	<b>721 074</b>	<b>1 124 439</b>	<b>403 365</b>	<b>16.03%</b>
Civil Services	2 386 057	-	192 967	191 365	384 332	596 514	212 182	16.11%
Electricity Services	808 638	-	116 529	78 112	194 641	202 161	7 520	24.07%
Financial Services	129 048	-	3 477	2 631	6 108	32 262	26 154	4.73%
Development Services	10 000	-	-	-	-	2 499	2 499	0.00%
Protection Services	1 164 011	-	58 871	77 123	135 993	291 003	155 010	11.68%
<b>Overtime Fixed Allowance</b>	<b>891 663</b>	<b>16 321</b>	<b>53 081</b>	<b>65 748</b>	<b>135 150</b>	<b>222 915</b>	<b>87 765</b>	<b>15.16%</b>
Corporate Services	102 289	3 950	10 876	10 876	25 701	25 572	-129	25.13%
Financial Services	322 753	4 252	8 466	12 683	25 401	80 688	55 287	7.87%
Protection Services	466 621	8 119	33 740	42 189	84 047	116 655	32 608	18.01%
<b>Overtime Special Projects</b>	<b>8 626 438</b>	<b>3 658</b>	<b>883 460</b>	<b>1 072 023</b>	<b>1 959 141</b>	<b>2 156 610</b>	<b>197 469</b>	<b>22.71%</b>
Civil Services	4 003 293	2 669	509 539	449 367	961 575	1 000 824	39 249	24.02%
Electricity Services	44 070	-	1 471	12 425	13 896	11 019	-2 877	31.53%
Financial Services	33 725	-	2 061	-	2 061	8 430	6 369	6.11%
Development Services	134 314	989	4 863	11 424	17 276	33 579	16 303	12.86%
Protection Services	2 939 675	-	303 065	415 288	718 354	734 919	16 565	24.44%
K9-Dog Unit	889 361	-	47 933	74 189	122 122	222 339	100 217	13.73%
Reaction Unit	582 000	-	14 527	109 330	123 857	145 500	21 643	21.28%

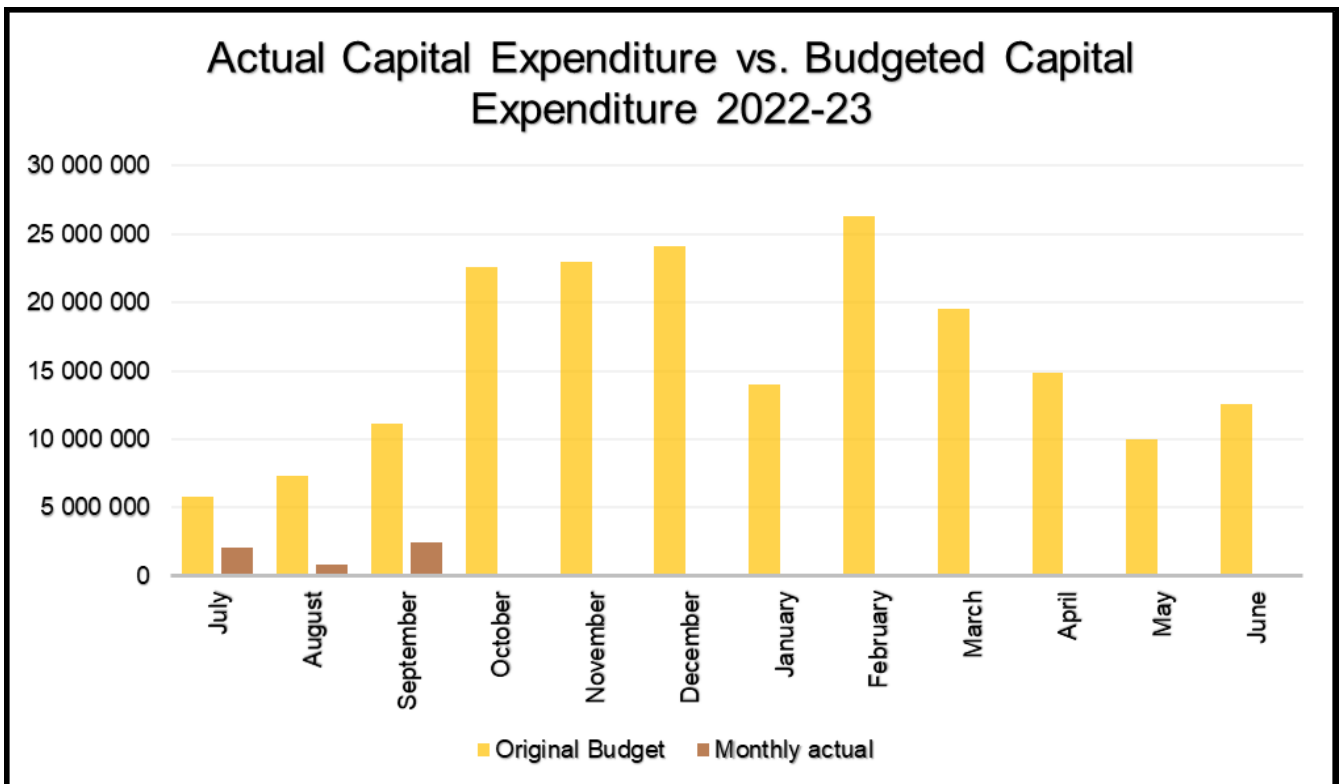
## Section 10 – Material variances to the SDBIP

None.

## Section 11 – Capital programme performance

### 11.1 Supporting Table SC12

WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q1 First Quarter								
Month	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
<b>R thousands</b>								
<b>Monthly expenditure performance trend</b>								
July	383	5 812	2 071	2 071	5 812	3 741	64.4%	1%
August	7 723	7 326	807	2 879	13 139	10 260	78.1%	2%
September	2 955	11 144	2 496	5 375	24 283	18 908	77.9%	3%
October	10 728	22 597			46 880	–		
November	19 856	22 941			69 821	–		
December	31 307	24 099			93 920	–		
January	4 894	13 971			107 891	–		
February	9 666	26 266			134 157	–		
March	16 307	19 524			153 681	–		
April	9 786	14 844			168 526	–		
May	9 840	9 974			178 500	–		
June	51 457	12 596			191 096	–		
<b>Total Capital expenditure</b>	<b>174 902</b>	<b>191 096</b>	<b>5 375</b>					



## Section 12 – Other Supporting Documentation

### 12.1 Supporting Table SC13a, b and e

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q1 First									
Description	Ref	2021/22	Budget Year 2022/23						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>		34 171	80 931	1 239	1 528	8 277	6 749	81.5%	80 931
Roads Infrastructure		12 979	40 221	125	125	3 000	2 875	95.8%	40 221
Roads		12 979	40 221	125	125	3 000	2 875	95.8%	40 221
Storm water Infrastructure		–	–	–	–	–	–		–
Electrical Infrastructure		15 873	33 400	1 037	1 241	5 040	3 799	75.4%	33 400
MV Substations		133	10 200	2	2	1 540	1 538	99.9%	10 200
MV Switching Stations		–	4 800	949	949	300	(649)	-216.3%	4 800
MV Networks		14 801	17 600	–	–	3 000	3 000	100.0%	17 600
LV Networks		940	800	87	291	200	(91)	-45.5%	800
Water Supply Infrastructure		4 465	4 307	22	107	237	130	54.8%	4 307
Boreholes		–	740	–	–	–	–		740
Distribution		4 465	3 567	22	107	237	130	54.8%	3 567
Sanitation Infrastructure		581	3 002	55	55	–	(55)	#DIV/0!	3 002
Pump Station		526	800	27	27	–	(27)	#DIV/0!	800
Reticulation		55	2 202	29	29	–	(29)	#DIV/0!	2 202
Solid Waste Infrastructure		272	–	–	–	–	–		–
Landfill Sites		272	–	–	–	–	–		–
<b>Community Assets</b>		5 645	4 200	19	47	265	218	82.3%	4 200
Community Facilities		2 877	1 100	–	–	–	–		1 100
Parks		698	1 100	–	–	–	–		1 100
Public Open Space		2 179	–	–	–	–	–		–
Sport and Recreation Facilities		2 769	3 100	19	47	265	218	82.3%	3 100
Indoor Facilities		2 028	–	–	–	–	–		–
Outdoor Facilities		741	3 100	19	47	265	218	82.3%	3 100
<b>Other assets</b>		18 071	6 476	–	–	3 535	3 535	100.0%	6 476
Operational Buildings		11 275	2 000	–	–	200	200	100.0%	2 000
Municipal Offices		11 275	2 000	–	–	200	200	100.0%	2 000
Housing		6 796	4 476	–	–	3 335	3 335	100.0%	4 476
Social Housing		6 796	4 476	–	–	3 335	3 335	100.0%	4 476
<b>Biological or Cultivated Assets</b>		–	–	–	–	–	–		–
<b>Intangible Assets</b>		–	420	–	–	210	210	100.0%	420
Licences and Rights		–	420	–	–	210	210	100.0%	420
Computer Software and Applications		–	420	–	–	210	210	100.0%	420
<b>Computer Equipment</b>		1 782	3 704	17	17	1 892	1 875	99.1%	3 704
Computer Equipment		1 782	3 704	17	17	1 892	1 875	99.1%	3 704
<b>Furniture and Office Equipment</b>		257	364	46	52	23	(29)	-124.0%	364
Furniture and Office Equipment		257	364	46	52	23	(29)	-124.0%	364
<b>Machinery and Equipment</b>		2 205	4 219	189	2 094	282	(1 812)	-641.9%	4 219
Machinery and Equipment		2 205	4 219	189	2 094	282	(1 812)	-641.9%	4 219
<b>Transport Assets</b>		4 369	13 252	–	–	(42)	(42)	100.0%	13 252
Transport Assets		4 369	13 252	–	–	(42)	(42)	100.0%	13 252
<b>Land</b>		849	6 630	–	–	–	–		6 630
Land		849	6 630	–	–	–	–		6 630
<b>Total Capital Expenditure on new assets</b>	1	67 349	120 197	1 510	3 739	14 443	10 704	74.1%	120 197

**WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q1 First Quarter**

Description	2021/22	Budget Year 2022/23						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>								
<b>Infrastructure</b>	35 198	20 250	-	-	-	-		20 250
Roads Infrastructure	30 932	20 250	-	-	-	-		20 250
Roads	30 932	20 250	-	-	-	-		20 250
Electrical Infrastructure	4 266	-	-	-	-	-		-
MV Substations	3 603	-	-	-	-	-		-
LV Networks	663	-	-	-	-	-		-
Housing	670	-	-	-	-	-		-
Staff Housing	670	-	-	-	-	-		-
<b>Total Capital Expenditure on renewal of existing assets</b>	<b>35 868</b>	<b>20 250</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>20 250</b>

**WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Q1 First Quarter**

Description	Ref	2021/22	Budget Year 2022/23						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1								
<b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>		69 400	50 649	986	1 636	9 840	8 204	83.4%	50 649
Storm water Infrastructure		-	250	-	-	-	-		250
Storm water Conveyance			250	-	-	-	-		250
Electrical Infrastructure		2 560	8 450	126	133	1 590	1 457	91.7%	8 450
MV Substations		-	-	-	-	-	-		-
MV Switching Stations		299	-	-	-	-	-		-
MV Networks		-	1 000	-	6	(50)	(56)	112.7%	1 000
LV Networks		2 261	7 450	126	126	1 640	1 514	92.3%	7 450
Capital Spares		-	-	-	-	-	-		-
Water Supply Infrastructure		4 791	24 956	860	1 503	4 250	2 747	64.6%	24 956
Pump Stations		991	-	-	-	-	-		-
Distribution		3 800	24 856	860	1 503	4 250	2 747	64.6%	24 856
PRV Stations		-	100	-	-	-	-		100
Sanitation Infrastructure		62 049	16 993	-	-	4 000	4 000	100.0%	16 993
Waste Water Treatment Works		62 049	16 993	-	-	4 000	4 000	100.0%	16 993
Sport and Recreation Facilities		2 285	-	-	-	-	-		-
Outdoor Facilities		2 285	-	-	-	-	-		-
<b>Total Capital Expenditure on upgrading of existing assets</b>	<b>1</b>	<b>71 685</b>	<b>50 649</b>	<b>986</b>	<b>1 636</b>	<b>9 840</b>	<b>8 204</b>	<b>83.4%</b>	<b>50 649</b>

## 12.2 Supporting Table SC13c and d

**WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q1 First Quarter**

Description	Ref	2021/22	Budget Year 2022/23						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Infrastructure</b>		<b>41 731</b>	<b>46 838</b>	<b>3 368</b>	<b>8 634</b>	<b>10 560</b>	<b>1 925</b>	<b>18.2%</b>	<b>46 838</b>
Roads Infrastructure		5 197	9 823	455	936	2 226	1 290	57.9%	9 823
Roads		5 021	9 754	452	929	2 210	1 282	58.0%	9 754
Road Furniture		176	69	3	8	16	8	51.0%	69
Storm water Infrastructure		18 370	19 334	1 459	4 165	4 351	186	4.3%	19 334
Storm water Conveyance		18 370	19 334	1 459	4 165	4 351	186	4.3%	19 334
Electrical Infrastructure		2 726	2 616	415	776	582	(194)	-33.3%	2 616
MV Substations		152	165	36	67	37	(31)	-83.7%	165
LV Networks		2 574	2 451	379	709	546	(163)	-29.9%	2 451
Water Supply Infrastructure		1 629	1 543	89	256	349	93	26.7%	1 543
Reservoirs		1 140	1 135	45	212	256	44	17.3%	1 135
Pump Stations		105	146	–	–	33	33	100.0%	146
Distribution		385	262	44	44	59	16	26.3%	262
Sanitation Infrastructure		5 004	5 609	147	379	1 268	889	70.1%	5 609
Pump Station		1 010	967	60	104	218	114	52.2%	967
Waste Water Treatment Works		3 994	4 641	86	275	1 049	775	73.8%	4 641
Solid Waste Infrastructure		8 804	7 912	803	2 122	1 784	(338)	-18.9%	7 912
Landfill Sites		8 804	7 912	803	2 122	1 784	(338)	-18.9%	7 912
<b>Community Assets</b>		<b>2 861</b>	<b>3 384</b>	<b>363</b>	<b>524</b>	<b>771</b>	<b>248</b>	<b>32.1%</b>	<b>3 384</b>
Community Facilities		2 082	2 227	238	358	503	145	28.8%	2 227
Halls		314	404	44	88	91	4	4.0%	404
Centres		1 566	1 544	184	259	349	90	25.7%	1 544
Libraries		56	50	3	3	11	9	75.6%	50
Cemeteries/Crematoria		86	109	–	1	25	23	94.9%	109
Parks		60	120	8	8	27	19	71.7%	120
Sport and Recreation Facilities		779	1 156	124	165	268	103	38.5%	1 156
Indoor Facilities		96	100	1	6	23	17	73.4%	100
Outdoor Facilities		683	1 056	124	159	246	87	35.2%	1 056
<b>Other assets</b>		<b>2 013</b>	<b>1 703</b>	<b>204</b>	<b>373</b>	<b>389</b>	<b>16</b>	<b>4.2%</b>	<b>1 703</b>
Operational Buildings		1 182	996	158	235	225	(10)	-4.4%	996
Municipal Offices		1 182	996	158	235	225	(10)	-4.4%	996
Housing		832	707	46	138	164	26	15.8%	707
Staff Housing		257	207	4	9	47	38	81.8%	207
Social Housing		575	500	42	130	117	(12)	-10.5%	500
<b>Intangible Assets</b>		<b>2 676</b>	<b>4 297</b>	<b>59</b>	<b>950</b>	<b>937</b>	<b>(13)</b>	<b>-1.4%</b>	<b>4 297</b>
Servitudes		–	–	–	–	–	–	–	–
Licences and Rights		2 676	4 297	59	950	937	(13)	-1.4%	4 297
Computer Software and Applications		2 676	4 297	59	950	937	(13)	-1.4%	4 297
<b>Computer Equipment</b>		<b>355</b>	<b>337</b>	<b>14</b>	<b>41</b>	<b>76</b>	<b>35</b>	<b>45.9%</b>	<b>337</b>
Computer Equipment		355	337	14	41	76	35	45.9%	337
<b>Furniture and Office Equipment</b>		<b>43</b>	<b>70</b>	<b>2</b>	<b>2</b>	<b>16</b>	<b>14</b>	<b>90.0%</b>	<b>70</b>
Furniture and Office Equipment		43	70	2	2	16	14	90.0%	70
<b>Machinery and Equipment</b>		<b>1 130</b>	<b>1 408</b>	<b>71</b>	<b>217</b>	<b>303</b>	<b>87</b>	<b>28.6%</b>	<b>1 408</b>
Machinery and Equipment		1 130	1 408	71	217	303	87	28.6%	1 408
<b>Transport Assets</b>		<b>6 545</b>	<b>6 306</b>	<b>595</b>	<b>1 218</b>	<b>1 450</b>	<b>233</b>	<b>16.1%</b>	<b>6 306</b>
Transport Assets		6 545	6 306	595	1 218	1 450	233	16.1%	6 306
<b>Total Repairs and Maintenance Expenditure</b>	<b>1</b>	<b>57 354</b>	<b>64 342</b>	<b>4 675</b>	<b>11 957</b>	<b>14 502</b>	<b>2 544</b>	<b>17.5%</b>	<b>64 342</b>

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q1 First Quarter									
Description	Ref	2021/22	Budget Year 2022/23						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<b>Depreciation by Asset Class/Sub-class</b>									
<b>Infrastructure</b>		<b>76 477</b>	<b>82 486</b>	<b>-</b>	<b>-</b>	<b>8 249</b>	<b>8 249</b>	<b>100.0%</b>	<b>82 486</b>
Roads Infrastructure		24 671	30 645	-	-	3 065	3 065	100.0%	30 645
Roads		23 406	29 347	-	-	2 935	2 935	100.0%	29 347
Road Structures		822	833	-	-	83	83	100.0%	833
Road Furniture		442	465	-	-	46	46	100.0%	465
Storm water Infrastructure		4 564	4 776	-	-	478	478	100.0%	4 776
Drainage Collection		889	935	-	-	93	93	100.0%	935
Storm water Conveyance		3 675	3 842	-	-	384	384	100.0%	3 842
Electrical Infrastructure		12 862	13 392	-	-	1 339	1 339	100.0%	13 392
Power Plants		3	3	-	-	0	0	100.0%	3
HV Transmission Conductors		29	37	-	-	4	4	100.0%	37
MV Substations		1 837	1 943	-	-	194	194	100.0%	1 943
MV Switching Stations		1 098	1 219	-	-	122	122	100.0%	1 219
MV Networks		6 905	7 291	-	-	729	729	100.0%	7 291
LV Networks		2 779	2 675	-	-	267	267	100.0%	2 675
Capital Spares		212	224	-	-	22	22	100.0%	224
Water Supply Infrastructure		15 186	16 005	-	-	1 601	1 601	100.0%	16 005
Dams and Weirs		253	281	-	-	28	28	100.0%	281
Boreholes		169	179	-	-	18	18	100.0%	179
Reservoirs		2 661	2 816	-	-	282	282	100.0%	2 816
Pump Stations		571	618	-	-	62	62	100.0%	618
Water Treatment Works		130	139	-	-	14	14	100.0%	139
Bulk Mains		1 263	1 293	-	-	129	129	100.0%	1 293
Distribution		10 139	10 680	-	-	1 068	1 068	100.0%	10 680
Sanitation Infrastructure		16 002	17 024	-	-	1 702	1 702	100.0%	17 024
Pump Station		14 958	15 863	-	-	1 586	1 586	100.0%	15 863
Reticulation		1 044	1 160	-	-	116	116	100.0%	1 160
Solid Waste Infrastructure		3 192	643	-	-	64	64	100.0%	643
Landfill Sites		3 069	517	-	-	52	52	100.0%	517
Waste Drop-off Points		122	126	-	-	13	13	100.0%	126
Rail Infrastructure		-	-	-	-	-	-		-
<b>Community Assets</b>		<b>5 471</b>	<b>5 778</b>	<b>-</b>	<b>-</b>	<b>578</b>	<b>578</b>	<b>100.0%</b>	<b>5 778</b>
Community Facilities		2 625	2 786	-	-	279	279	100.0%	2 786
Halls		719	752	-	-	75	75	100.0%	752
Centres		407	431	-	-	43	43	100.0%	431
Clinics/Care Centres		394	435	-	-	43	43	100.0%	435
Museums		15	16	-	-	2	2	100.0%	16
Libraries		454	477	-	-	48	48	100.0%	477
Cemeteries/Crematoria		208	199	-	-	20	20	100.0%	199
Parks		27	55	-	-	6	6	100.0%	55
Public Open Space		207	216	-	-	22	22	100.0%	216
Public Ablution Facilities		178	188	-	-	19	19	100.0%	188
Taxi Ranks/Bus Terminals		16	17	-	-	2	2	100.0%	17
Sport and Recreation Facilities		2 846	2 992	-	-	299	299	100.0%	2 992
Indoor Facilities		1 424	1 518	-	-	152	152	100.0%	1 518
Outdoor Facilities		1 422	1 474	-	-	147	147	100.0%	1 474
<b>Investment properties</b>		<b>59</b>	<b>63</b>	<b>-</b>	<b>-</b>	<b>6</b>	<b>6</b>	<b>100.0%</b>	<b>63</b>
Revenue Generating		59	63	-	-	6	6	100.0%	63
Improved Property		59	63	-	-	6	6	100.0%	63

Description	Ref	2021/22	Budget Year 2022/23						
		Audited	Original	Monthly	YearTD	YearTD	YTD	YTD %	Full Year
<b>R thousands</b>	1								
<b><u>Other assets</u></b>		1 656	2 234	–	–	223	223	100.0%	2 234
Operational Buildings		1 459	1 593	–	–	159	159	100.0%	1 593
Municipal Offices		936	1 025	–	–	102	102	100.0%	1 025
Workshops		2	0	–	–	0	0	100.0%	0
Yards		5	5	–	–	1	1	100.0%	5
Stores		516	563	–	–	56	56	100.0%	563
Housing		198	641	–	–	64	64	100.0%	641
Staff Housing		167	216	–	–	22	22	100.0%	216
Social Housing		31	425	–	–	43	43	100.0%	425
<b><u>Intangible Assets</u></b>		192	251	–	–	25	25	100.0%	251
Licences and Rights		192	251	–	–	25	25	100.0%	251
Computer Software and Applications		192	251	–	–	25	25	100.0%	251
<b><u>Computer Equipment</u></b>		1 276	2 123	–	–	212	212	100.0%	2 123
Computer Equipment		1 276	2 123	–	–	212	212	100.0%	2 123
<b><u>Furniture and Office Equipment</u></b>		498	581	–	–	58	58	100.0%	581
Furniture and Office Equipment		498	581	–	–	58	58	100.0%	581
<b><u>Machinery and Equipment</u></b>		2 037	2 536	–	–	254	254	100.0%	2 536
Machinery and Equipment		2 037	2 536	–	–	254	254	100.0%	2 536
<b><u>Transport Assets</u></b>		3 150	5 716	–	–	572	572	100.0%	5 716
Transport Assets		3 150	5 716	–	–	572	572	100.0%	5 716
<b>Total Depreciation</b>	1	90 817	101 768	–	–	10 177	10 177	100.0%	101 768

- **Note:** The system vendor is busy with the latest mscoa program changes where-after depreciation can be accounted for monthly. The budgeted cash flow projections will be corrected with the mid-year adjustments process at the end of January.

## 12.3 Cost Containment

The cost containment regulations came into effect on 1 July 2019. The regulations require the municipality to monitor certain categories of expenditure with the objective to contain costs. The municipality is also required to report on the budget and actual expenditure relating to the regulated costs on a regular basis as outlined below:

<b>Cost Containment In-Year Report Measures</b>	<b>2022/2023 Total Budget</b>	<b>2022/2023 YTD Budget</b>	<b>Actual Expenditure Q1</b>	<b>Savings</b>
<b><u>Use of professional services</u></b>	<b>R 15 966 421</b>	<b>R 3 681 314</b>	<b>R 1 868 190</b>	<b>n/a</b>
Consultants and Professional Services:Business and Advisory:Actuaries	R 12 763	R 2 884	R -	n/a
Consultants and Professional Services:Business and Advisory:Occupational Health and Safety	R 1 408	R 318	R -	n/a
Consultants and Professional Services:Business and Advisory:Business and Financial Management	R 1 998 177	R 462 435	R 507 849	n/a
Consultants and Professional Services:Business and Advisory:Research and Advisory	R 4 649 087	R 1 079 103	R 611 118	n/a
Consultants and Professional Services:Business and Advisory:Human Resources	R 40 500	R 9 153	R 35 000	n/a
Consultants and Professional Services:Business and Advisory:Qualification Verification	R 10 000	R 2 260	R -	n/a
Consultants and Professional Services:Business and Advisory:Audit Committee	R 102 528	R 23 171	R 36 820	n/a
Consultants and Professional Services:Business and Advisory:Forensic Investigators	R 50 000	R 11 300	R -	n/a
Consultants and Professional Services:Business and Advisory:Accounting and Auditing	R 12 000	R 2 712	R -	n/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Electrical	R 190 514	R 43 056	R 1 710	n/a
Consultants and Professional Services:Infrastructure and Planning:Town Planner	R 1 068 000	R 241 368	R 15 750	n/a
Consultants and Professional Services:Business and Advisory:Valuer and Assessors	R 1 700 000	R 415 999	R 931	n/a
Consultants and Professional Services:Legal Cost:Collection	R 20 000	R 4 520	R -	n/a
Consultants and Professional Services:Legal Cost:Legal Advice and Litigation	R 2 570 000	R 580 820	R 390 841	n/a
Consultants and Professional Services:Laboratory Services:Water	R 414 765	R 93 736	R 25 380	n/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical	R 380 000	R 85 880	R -	n/a
Consultants and Professional Services:Business and Advisory:Quality Control	R 863 084	R 165 904	R 41 900	n/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil	R 745 000	R 199 371	R 200 890	n/a
Consultants and Professional Services:Legal Cost:Issue of Summons	R 1 000	R 227	R -	n/a
Consultants and Professional Services:Business and Advisory:Board Member	R 50 000	R 11 300	R -	n/a
Consultants and Professional Services:Business and Advisory:Commissions and Committees	R 37 595	R 8 497	R -	n/a
Consultants and Professional Services:Business and Advisory:Project Management	R 1 050 000	R 237 300	R -	n/a
<b>Travel and Subsistence</b>	<b>R 602 190</b>	<b>R 135 354</b>	<b>R 89 761</b>	<b>n/a</b>
<b>Domestic accommodation</b>	<b>R 178 404</b>	<b>R 36 694</b>	<b>R 28 444</b>	<b>n/a</b>
<b>Sponsorships, events and catering</b>	<b>R 1 110 795</b>	<b>R 187 185</b>	<b>R 107 648</b>	<b>n/a</b>
<b>Overtime Pay</b>	<b>R 14 015 855</b>	<b>R 3 503 964</b>	<b>R 2 815 364</b>	<b>n/a</b>
<b>Communication</b>	<b>R 4 244 407</b>	<b>R 923 405</b>	<b>R 689 884</b>	<b>n/a</b>
<b>Telephone cost</b>	<b>R 792 288</b>	<b>R 172 718</b>	<b>R 113 929</b>	<b>n/a</b>
<b>Vehicles used for political office -bearers</b>	<b>R 644 459</b>	<b>R -</b>	<b>R -</b>	<b>n/a</b>
<b>Number of Credit Cards</b>	<b>None</b>	<b>None</b>	<b>None</b>	<b>n/a</b>
<b>Grand Total</b>	<b>R 37 554 819</b>	<b>R 8 640 634</b>	<b>R 5 713 219</b>	
<b>Note: Savings can only be reported on at year-end.</b>				



## QUALITY CERTIFICATE

I, Joggie Scholtz, the municipal manager of Swartland Municipality, hereby certify that -

(mark as appropriate)

- ☒ the monthly budget statement
- ☒ quarterly report on the implementation of the budget and financial state of affairs of the municipality
- ☐ mid-year budget and performance assessment

for the month of **September 2022** has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

**Print Name:** Mark Bolton

Chief Financial Officer of Swartland Municipality (WC015)

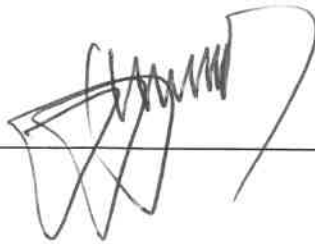
Signature



**Print Name:** Joggie Scholtz

Municipal Manager of Swartland Municipality (WC015)

Signature



Date: 12 October 2022

## The Executive Mayor

I have considered the report in terms of S54 of the MFMA and is satisfied that our performance to date is in accordance with the commitments given as contained in the Service Delivery and Budget Implementation Plan, unless specifically stated otherwise.

Print Name: Mr H Cleophas

Executive Mayor of Swartland Municipality (WC015)

Signature

A handwritten signature in black ink, appearing to be 'H. Cleophas', written over a horizontal line.

Date: 13 October 2022

**SWARTLAND MUNICIPALITY**  
**STRATEGIC MANAGEMENT SYSTEM**



**2022/3 - [SDBIP] PROJECT SCHEDULES**

	Planned Activity
	Actual Activity
	Planned Milestone
	Actual Milestone
	Actual Milestone on Planned Milestone

*Tuesday, October 18, 2022*

Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council

Vote Nos: 9/116-22-737

Location: Municipal area

Fin Source: CRR

10 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				2 000	2 000	2 000	2 000	2 000					2 000	10 000				
Expenditure to date		Capital															6 490	6 490	3 510	35.1%

Project: pj-09-0021ab - Equipment Municipal Manager

Vote Nos: 9/124-28-737

Location: Municipal area

Fin Source: CRR

10 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2 000	2 000	2 000	2 000	2 000						4 000	10 000				
Expenditure to date		Capital	2 285		767										3 052			3 052	6 948	69.5%

Project: pj-22-0045 - Vehicles Council: CK1 M/Benz E200

Vote Nos: 9/116-621-394

Location: Municipal area

Fin Source: CRR

644 459

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				644 459									644 459	644 459				

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Vote Nos: 9/115-277-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 51 563

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2022 : Spent R4180 on order R3830																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		-437		10 000	12 000	5 000	5 000	10 000	10 000				9 563	51 563				
Expenditure to date		Capital		4 180											4 180			4 180	47 383	91.9%

Municipal Property

Project: pj-16-0006 - Equipment Buildings & Maintenance

Vote Nos: 9/108-178-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 26 800

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 2022: spent R2835 Sep 2022: Spent R7778 , on order R15012																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5 000	5 000	5 000	5 000	6 800						10 000	26 800				
Expenditure to date	Capital		2 835	7 778										10 613		15 012	25 626	1 174	4.4%

Project: pj-20-0032 - Buildings: Fitting of Council Chambers (Std Bank Building)

Vote Nos: 9/108-636-404

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 2 000 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Planning																	
1	2	Installation																	
S/Notes: Jul 2022: Busy with detail design. Aug 2022: Busy with detail design. Sep 2022: Busy with detail design.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		200 000						300 000	500 000	500 000	500 000		200 000	2 000 000				

**Project: pj-22-0047 - Development of Erf 2737 Malmesbury**

Vote Nos: 9/108-656-408

Location: Municipal area

Fin Source: CRR

4 000 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Planning																	
1	2	Construction																	
<b>S/Notes:</b> Jul 2022: Identifying scope of work. Aug 2022: Identifying scope of work. Sep 2022: Identifying scope of work.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital							1 000 000	1 000 000	1 000 000	1 000 000				4 000 000				
Expenditure to date	Capital															37 480	37 480	3 962 520	99.1%

**Parks and Amenities****Project: pj-11-0058 - Equipment Parks**

Vote Nos: 9/112-41-749

Location: Municipal area

Fin Source: CRR

62 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Aug 2022: Spent R15017 Sep 2022: Spent R37329 , on order R6447																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10 000	15 000	15 000			15 000	7 000				25 000	62 000				
Expenditure to date	Capital		15 017	37 329										52 346		5 048	57 394	4 606	7.4%

**Project: pj-17-0012 - Vehicles Parks: CK41465 John Deere Tractor**

Vote Nos: 9/112-233-749

Location: Malmesbury

Fin Source: CRR

546 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Vehicle - purchasing																	
<b>S/Notes:</b> Jul 2022: Tender awarded, awaiting delivery. Aug 2022: Awaiting delivery. Sep 2022: Awaiting delivery.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					546 000									546 000				
Expenditure to date	Capital															532 550	532 550	13 450	2.5%

**Project: pj-17-0079 - Parks: Ward Committee projects**

Vote Nos: 9/112-206-18

Location: Municipal area

Fin Source: CRR

1 100 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Aug 2022: Identifying projects. Sep 2022: Identifying projects.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					250 000	100 000	100 000	250 000	200 000	200 000				1 100 000				

**Streets****Project: pj-09-0004 - Roads: Resealing of roads - Swartland**

Vote Nos: 9/110-85-99 [CRR]

Location: Municipal area

Fin Source: CRR

20 250 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender process																		
1	2	Compiling work packages																		
1	3	Construction																		
<b>S/Notes:</b> Jul 2022: Tenders awarded. Aug 2022: Compiling work packages. Sep 2022: Compiling work packages.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				3 000 000	3 000 000	3 000 000	3 000 000	3 000 000	3 000 000	2 250 000			3 000 000	20 250 000				

**Project: pj-16-0015 - Roads Swartland: New Roads**

Vote Nos: 9/110-514-306 [MIG]; 9/110-175-154 [CRR]

Location: Municipal area

Fin Source: CRR

500 000

MIG

8 810 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Construction																	
<b>S/Notes:</b> Jul 2022: Identifying work packages. Aug 2022: Identifying work packages. Sep 2022: Compiling work packages.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			2 000 000	2 000 000	2 500 000	1 500 000	1 310 000						4 000 000	9 310 000				
Expenditure to date	Capital			124 633										124 633			124 633	9 185 367	98.7%

**Project: pj-17-0080 - Roads: Ward Committee projects**

Vote Nos: 9/110-205-13

Location: Municipal area

Fin Source: CRR

1 100 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 2022: Identifying projects.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				250 000	250 000	250 000	250 000	100 000					250 000	1 100 000				

**Project: pj-21-0005 - Roads: Upgrading of N7/Voortrekker Northern Interchange**

Vote Nos: 9/110-451-236

Location: Municipal area

Fin Source: CRR

8 000 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												8 000 000		8 000 000				

**Project: pj-21-0040 - Roads: Construction: Side walks and Recreational nodes (Ilinge Lethu & Wesbank)**

Vote Nos: 9/110-470-268

Location: Wesbank

Fin Source: Other

12 173 913

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Planning & Procurement																		
1	2	Construction																		
S/Notes: Jul 2022: Tenders invited. Aug 2022: Tender awarded. Sep 2022: Finalising contractual matters.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	500 000	500 000		1 000 000	2 000 000	1 500 000	1 500 000	2 000 000	2 000 000	1 173 913			2 000 000	12 173 913				

**Project: pj-22-0011 - Vehicles Roads: CK29892 Case Backhoe Loader**

Vote Nos: 9/110-237-749

Location: Municipal area

Fin Source: CRR

2 047 500

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing													Complete					
S/Notes: Jul 2022: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								2 047 500						2 047 500				
Expenditure to date		Capital	1 877 566												1 877 566			1 877 566	169 934	8.3%



## Sewerage

**Project:** pj-09-0003 - Equipment Sewerage: Telemetry

**Vote Nos:** 9/111-278-749

**Location:** Municipal area

**Fin Source:** CRR

36 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											36 000			36 000				

**Project:** pj-10-0114 - Equipment Sewerage

**Vote Nos:** 9/111-33-749

**Location:** Municipal area

**Fin Source:** CRR

30 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2022 : Spent R5165 Sep 2022 : Spent R16657 , on order R5983																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	10 000	10 000								20 000	30 000				
Expenditure to date		Capital		5 165	16 657										21 822		5 983	27 805	2 195	7.3%

**Project:** pj-11-0086 - Vehicles Sewerage: CK14612 (Nissan UD290)

**Vote Nos:** 9/111-223-763

**Location:** Municipal area

**Fin Source:** CRR

1 952 705

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing																		
<b>S/Notes:</b> Jul 2022: Tender awarded, awaiting delivery. Aug 2022: Tender awarded, awaiting delivery. Sep 2022: Tender awarded, awaiting delivery.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						1 995 000								1 952 705				
Expenditure to date		Capital															1 640 906	1 640 906	311 799	16.0%

**Project: pj-21-0032 - Sewerage: New Vacuum Tanker extend capacity****Location:** Municipal area**Vote Nos:** 9/111-369-54**Fin Source:** CRR

1 995 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Purchase																	
<b>S/Notes:</b> Jul 2022: Tender awarded, awaiting delivery. Aug 2022: Tender awarded, awaiting delivery. Sep 2022: Tender awarded, awaiting delivery.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						1 995 000								1 995 000				
Expenditure to date	Capital															1 640 906	1 640 906	354 094	17.7%

**Project: pj-22-0005 - Sewerage Malmesbury: Security Fencing - Irrigation Pump Station****Location:** Malmesbury**Vote Nos:** 9/107-533-254**Fin Source:** CRR

800 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Procurement process																		
1	2	Construction																		
<b>S/Notes:</b> Jul 2022: Tender awarded. Aug 2022: Tender awarded. Sep 2022: Construction completion 2%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				300 000	300 000	200 000							300 000	800 000				
Expenditure to date		Capital			26 515										26 515		530 720	557 235	242 765	30.3%

## Sportsgrounds

**Project: pj-22-0013 - Sport: Security lighting: Wesbank Sport Grounds****Location:** Wesbank**Vote Nos:** 9/106-480-269**Fin Source:** CRR

600 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Planning & Procurement																	
1	2	Construction																	
<b>S/Notes:</b> Aug 2022: Procuring materials. Sep 2022: Procuring materials.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				200 000	200 000	200 000							200 000	600 000				
Expenditure to date	Capital		28 268	18 756										47 024		339 553	386 577	213 423	35.6%

## Storm Water

**Project:** pj-09-0009 - Storm water network (Swartland)

**Location:** Municipal area

**Vote Nos:** 9/114-98-129

**Fin Source:** CRR

250 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					150 000	100 000								250 000				
Expenditure to date		Capital															117 360	117 360	132 640	53.1%

**Project:** pj-11-0060 - Equipment Streets and Storm Water

**Location:** Municipal area

**Vote Nos:** 9/114-44-749

**Fin Source:** CRR

62 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Sep 2022: Spent R42733																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	10 000	10 000	10 000	10 000	12 000					20 000	62 000				
Expenditure to date		Capital			42 733										42 733			42 733	19 267	31.1%

## Water

**Project:** pj-11-0062 - Equipment Water

**Location:** Municipal area

**Vote Nos:** 9/105-36-741

**Fin Source:** CRR

49 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 2022: Spent R31438																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	10 000	14 000	5 000	10 000						20 000	49 000				
Expenditure to date		Capital			31 438										31 438		2 310	33 748	15 252	31.1%

**Project: pj-12-0013 - Water networks: Upgrades and replacement****Vote Nos:** 9/105-373-193 [MIG]; 9/105-582-318 [CRR]**Location:** Municipal area**Fin Source:** CRR 1 120 000  
MIG 2 217 712**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				1 000 000	1 420 000	917 712							1 000 000	3 337 712				

**Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering****Vote Nos:** 9/105-183-126**Location:** Municipal area**Fin Source:** CRR 100 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					100 000									100 000				

**Project: pj-18-0072 - Water: Connections: Water Meters (New/Replacements)****Vote Nos:** 9/105-405-23**Location:** Municipal area**Fin Source:** CRR 664 089**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	50 000	50 000	60 000	60 000	60 000	50 000	50 000	60 000	60 000	60 000	54 089	50 000	220 000	664 089				
Expenditure to date		Capital	48 580	36 875	21 755										107 210		34 512	141 723	522 366	78.7%

**Project: pj-19-0011 - Water: Bulk water infrastructure (emergency spending)****Vote Nos:** 9/105-376-128**Location:** Municipal area**Fin Source:** CRR 500 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
S/Notes: Sep 2022: Complete, installation of vsd's at pump station																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						250 000						250 000		500 000				
Expenditure to date		Capital															450 000	450 000	50 000	10.0%

**Project: pj-19-0012 - Water: Wesbank I1/4 to Wesbank Reservoir supply SMW.B6****Vote Nos:** 9/105-427-213 [MIG]; 9/105-415-204 [CRR]**Location:** Malmesbury West**Fin Source:** CRR 3 585 938  
MIG 3 782 288**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
<b>S/Notes:</b> Jul 2022: Site handed over. Aug 2022: Cosntruction 2%. Sep 2022: Cosntruction 5%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		1 000 000	1 000 000	1 000 000	1 000 000	700 000	700 000	1 000 000	885 938	82 288			3 000 000	7 368 226				
Expenditure to date		Capital															3 501 907	3 501 907	3 866 319	52.5%

**Project: pj-21-0013 - Water: Swartland System S3.3 & S3.4 Panorama to Wesbank I1/4 - CRR****Vote Nos:** 9/105-400-199 [MIG]; 9/105-391-184 [CRR]**Location:** Wesbank**Fin Source:** CRR 3 650 000  
MIG 5 000 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
<b>S/Notes:</b> Jul 2022: Site handed over. Aug 2022: Cosntruction 2% Sep 2022: Cosntruction 5%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		1 000 000	1 000 000	1 000 000	1 100 000	700 000	700 000	1 100 000	900 000	650 000	500 000		3 000 000	8 650 000				
Expenditure to date		Capital		643 666	859 606										1 503 272			1 503 272	7 146 728	82.6%

**Project: pj-21-0015 - Water: Riebeek Kasteel supply S2.4****Vote Nos:** 9/105-431-226 [CRR]**Location:** Riebeek Kasteel**Fin Source:** CRR 1 000 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
<b>S/Notes:</b> Jul 2022: Site handed over Aug 2022: Cosntruction 40% Sep 2022: Cosntruction 70%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								500 000	500 000					1 000 000				
Expenditure to date		Capital															18 895	18 895	981 105	98.1%

**Project: pj-21-0034 - Water: De Hoop Supply SMW1.1****Vote Nos:** 9/105-456-243 [MIG]; 9/105-449-222 [CRR]**Location:** Malmesbury West**Fin Source:** CRR 500 000  
MIG 4 000 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
S/Notes: Jul 2022: Site handed over. Aug 2022: Cosntruction 2% Sep 2022: Cosntruction 5%.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			250 000	750 000	500 000	250 000	250 000	500 000	500 000	750 000	750 000		1 000 000	4 500 000				

**Project: pj-22-0018 - Water: Electrofusion Welding machine (replacement)****Vote Nos:** 9/105-606-356**Location:** Municipal area**Fin Source:** CRR 102 295**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						60 000								102 295				
Expenditure to date		Capital															88 952	88 952	13 343	13.0%

**Project: pj-22-0021 - Water: Generator for Wesbank Water Tower and Boosters****Vote Nos:** 9/105-513-364**Location:** Wesbank**Fin Source:** CRR 1 000 000**Proj Start:** **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Planning and procurement																		
1	2	Installation																		
<b>S/Notes:</b> Jul 2022: Identifying scope of work. Aug 2022: Drafting tender document. Sep 2022: Drafting tender document.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		100 000		400 000	400 000	100 000							500 000	1 000 000				

## Cleansing Services

**Project:** pj-11-0059 - Equipment Refuse Removal

**Vote Nos:** 9/104-190-749

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

24 437

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Sep 2022: On order R24437																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		437	5 000	5 000	5 000	5 000	4 000						10 437	24 437				
Expenditure to date		Capital															24 437	24 437		0%

**Project:** pj-19-0016 - Equipment Refuse bins, traps, skips (Swartland)

**Vote Nos:** 9/104-245-749

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

150 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Sep 2022: On order R100000																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50 000	50 000	25 000	25 000						50 000	150 000				
Expenditure to date		Capital															100 000	100 000	50 000	33.3%

**Project:** pj-20-0009 - Vehicles Refuse: CK27606 Nissan UD40

**Vote Nos:** 9/104-506-458

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

628 869

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Vehicle - purchasing																	
<b>S/Notes:</b> Jul 2022: Tenders invited. Aug 2022: Tender awarded. Sep 2022: Awaiting delivery.																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						628 869								628 869				
Expenditure to date	Capital															569 546	569 546	59 323	9.4%

**Project: pj-21-0035 - Refuse: Boreholes for Landfill sites**

Vote Nos: 9/104-374-241

Location: Municipal area

Fin Source: CRR

740 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 2022: Drafting tender document.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				40 000	200 000	150 000	150 000	200 000					40 000	740 000				
Expenditure to date		Capital															114 210	114 210	625 790	84.6%

**Project: pj-22-0024 - Vehicles Refuse: CK43815 Nissan UD330**

Vote Nos: 9/104-77-749

Location: Municipal area

Fin Source: CRR

3 242 887

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing																		
<b>S/Notes:</b> Jul 2022: Tenders invited. Aug 2022: Tender awarded. Sep 2022: Awaiting delivery.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						3 242 887								3 242 887				
Expenditure to date		Capital															2 772 318	2 772 318	470 569	14.5%

**Sewerage: Waste Water Treatment Plant****Project: pj-13-0008 - Sewerage: Moorreesburg**

Vote Nos: 9/107-95-87 [CRR]

Location: Moorreesburg

Fin Source: CRR

16 187 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Construction																	
<b>S/Notes:</b> Jul 2022: Construction completion 83% Aug 2022: Construction completion 85%. Sep 2022: Construction completion 86%																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		2 000 000	2 000 000	2 000 000	2 000 000	2 000 000	2 000 000	2 000 000	1 750 000	437 000			6 000 000	16 187 000				
Expenditure to date	Capital															6 413	6 413 16 180 587		100.0%



Project: pj-18-0004 - Sewerage: Darling

Vote Nos: 9/107-90-102 [CRR]

Proj Start:Proj End:

Location: Darling

Fin Source: CRR

806 350

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								806 350						806 350				

Swimming Pools

Project: pj-22-0012 - Swimming pool: Wesbank

Vote Nos: 9/113-635-403

Proj Start:Proj End:

Location: Wesbank

Fin Source: CRR

700 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Planning & Procurement																		
S/Notes: Sep 2022: Terrain identifictaion.																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								300 000	300 000	100 000				700 000				

Corporate Services General

Project: pj-09-0021ad - Equipment Corporate

Vote Nos: 9/101-22-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 24 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						12 000			6 000			6 000		24 000				
Expenditure to date		Capital			14 571										14 571		2 785	17 356	6 644	27.7%

Project: pj-22-0046 - Purchase of land parcels: Koringberg

Vote Nos: 9/101-624-402

Proj Start: Proj End:

Location: Koringberg

Fin Source: CRR 230 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Purchase																		
S/Notes: Sep 22: Deed of sale signed and awaiting invoice																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					230 000									230 000				

Properties, Contracts and Legal Administration

Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

Vote Nos: 9/103-36-735

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 100 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Aug 22: Quotation asked for blinds in Banqueting hall but not awarded Sept 2022: Tenders to be invited in Oct																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50 000				50 000					50 000	100 000				

Public Relations, Library and Tourism Services

Project: pj-17-0069 - Equipment Libraries

Vote Nos: 9/102-360-739

Location: Municipal area

Fin Source: DCAS

50 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					20 000			10 000		10 000		10 000		50 000				
Expenditure to date		Capital			34 322										34 322			34 322	15 678	31.4%

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Vote Nos: 9/123-25-749

Location: Municipal area

Fin Source: CRR 42 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	10 000	10 000	5 000	5 000	2 000					20 000	42 000				
Expenditure to date		Capital		3 870											3 870		1 250	5 120	36 880	87.8%

Community Development

Project: pj-17-0043 - Vehicles Thusong Centre: CK18244 Nissan Tiida

Vote Nos: 9/121-98-763

Location: Municipal area

Fin Source: CRR 262 500

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				262 500									262 500	262 500				
Expenditure to date		Capital															258 113	258 113	4 387	1.7%

Housing

Project: pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

Vote Nos: 9/123-320-145

Location: Malmesbury West

Fin Source: DHS 2 335 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Planning																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	2 335 000												2 335 000	2 335 000				

**Project: pj-21-0019 - Dev Services: Malmesbury De Hoop Serviced Sites (Professional Fees)**

Location: Malmesbury West

Vote Nos: 9/123-459-210

Fin Source: DHS

841 440

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender Process																		
1	2	Construction of Services																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					546 936			294 504						841 440				

**Project: pj-21-0020 - Dev Services: Malmesbury De Hoop Serviced Sites (Sewerage)**

Location: Malmesbury West

Vote Nos: 9/123-466-224

Fin Source: DHS

1 402 400

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender Process																		
1	2	Construction of Services																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								280 480	280 480	280 480	280 480	280 480		1 402 400				

**Project: pj-21-0021 - Dev Services: Malmesbury De Hoop Serviced Sites (Water)**

Location: Malmesbury West

Vote Nos: 9/123-475-234

Fin Source: DHS

2 103 600

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender Process																		
1	2	Construction of Services																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								420 720	420 720	420 720	420 720	420 720		2 103 600				

**Project: pj-21-0022 - Dev Services: Malmesbury De Hoop Serviced Sites (Streets and stormwater)**

Location: Malmesbury West

Vote Nos: 9/123-481-238

Fin Source: DHS

9 637 560

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender Process																		
1	2	Construction of Services																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								1 927 512	1 927 512	1 927 512	1 927 512	1 927 512		9 637 560				

**Project: pj-21-0023 - Dev Services: Chatsworth Serviced Sites (Professional fees)****Location:** Chatsworth**Vote Nos:** 9/123-485-218**Fin Source:** DHS

300 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Planning																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					150 000	150 000								300 000				

**Project: pj-21-0042 - Dev Services: Malmesbury De Hoop (395 Water Meters)****Location:** Malmesbury West**Vote Nos:** 9/123-477-252 [DHS]**Fin Source:** DHS

39 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Installation of watermeters																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	39 000												39 000	39 000				

**Project: pj-22-0051 - Dev Services: Darling GAP****Location:** Darling**Vote Nos:** 9/123-594-412**Fin Source:** DHS

1 000 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction of Services																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	1 000 000												1 000 000	1 000 000				

**Project: pj-22-0053 - Dev Services: Kalbaskraal: Purchasing of Transnet Land****Location:** Kalbaskraal**Vote Nos:** 9/123-543-722**Fin Source:** DHS

2 400 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				2 400 000									2 400 000	2 400 000				

**Project:** pj-22-0054 - Dev Services: Phola Park (A,B & C) Basic Services

**Vote Nos:** 9/123-440-87

**Location:** Phola Park

**Fin Source:** CRR

800 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction of Services																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				200 000	200 000	200 000	200 000						200 000	800 000				
Expenditure to date		Capital			28 643										28 643			28 643	771 357	96.4%

## Caravan Parks

**Project:** pj-16-0044 - Equipment YZF Caravan Park

**Vote Nos:** 9/120-47-745

**Location:** Yzerfontein

**Fin Source:** CRR

30 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	5 000	5 000	5 000	5 000						15 000	30 000				
Expenditure to date		Capital			2 209										2 209		14 104	16 312	13 688	45.6%

## Planning

**Project:** pj-22-0048 - Skate Park: Darling

**Vote Nos:** 9/123-499-237 [Donation]; 9/123-497-237 [DEADP]; 9/123-498-237 [CRR]

**Location:** Darling

**Fin Source:** CRR

500 000

DEADP 600 000

Other 100 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender advertised																		
1	2	Tender adjudication																		
1	3	Contractor on site																		
1	4	Completion																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	80 167	11 650	84 848	222 838	204 800	120 437	102 400	120 437	102 400	120 437	29 586		399 503	1 200 000				

Project: pj-22-0049 - Tenstile Netting over seating area of Amfiteater: Darling

Vote Nos: 9/123-507-253

Location: Darling

Fin Source: DEADP

600 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender advertised																		
1	2	Tender adjudification																		
1	3	Contractor on site																		
1	4	Completion																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	40 083	5 825	42 424	111 419	102 400	60 219	51 200	60 219	51 200	60 219	14 792		199 751	600 000				

Project: pj-22-0050 - Irrigation: Darling Amfiteater

Vote Nos: 9/123-511-260

Location: Darling

Fin Source: Other

260 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender advertised																		
1	2	Tender adjudification																		
1	3	Contractor on site																		
1	4	Completion																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTDOct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	17 370	2 524	18 384	48 281	44 373	26 095	22 187	26 095	22 187	26 095	6 409		86 559	260 000				



Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

Vote Nos: 9/117-39-749

Location: Municipal area

Fin Source: CRR 350 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	10 000	30 000	40 000	40 000	40 000	20 000	20 000	40 000	40 000	40 000	20 000	10 000	120 000	350 000				
Expenditure to date	Capital			18 125										18 125		180 212	198 337	151 663	43.3%

Electricity Operations, Maintenance and Construction

Project: pj-17-0044 - Electricity: Saamstaan/De Hoop project - 395 plot housing development

Vote Nos: 9/117-568-504 [INEP]; 9/117-534-176 [CRR]

Location: Malmesbury West

Fin Source: CRR 1 000 000  
INEP 17 600 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Construction																	
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	1 100 000	1 100 000	1 100 000	1 200 000	1 600 000	2 100 000	1 100 000	2 100 000	2 100 000	2 100 000	2 000 000	1 000 000	4 500 000	18 600 000				
Expenditure to date	Capital			125 938										125 938		124 830	250 769	18 349 231	98.7%

Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre

Vote Nos: 9/117-332-318

Location: Malmesbury

Fin Source: CRR 700 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Planning																	
1	2	Tenders																	
1	3	Installation																	
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		50 000	50 000	100 000	100 000	50 000	50 000	100 000	100 000	50 000	50 000		200 000	700 000				

**Project: pj-19-0030 - Electricity: LV Upgrading Swartland**

Vote Nos: 9/117-382-438

Location: Municipal area

Fin Source: CRR

750 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	20 000	20 000	100 000	100 000	100 000	30 000	30 000	100 000	100 000	100 000	30 000	20 000	240 000	750 000				
Expenditure to date		Capital			279										279		197 405	197 684	552 316	73.6%

**Project: pj-19-0031 - Electricity: Substation fencing**

Vote Nos: 9/117-384-72

Location: Municipal area

Fin Source: CRR

200 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000		60 000	200 000				
Expenditure to date		Capital			1 591										1 591		13 633	15 225	184 775	92.4%

**Project: pj-19-0044 - Electricity: Connections: Electricity Meters (New/Replacements)**

Vote Nos: 9/117-442-37

Location: Municipal area

Fin Source: CRR

800 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	60 000	70 000	70 000	70 000	70 000	60 000	60 000	70 000	70 000	70 000	70 000	60 000	270 000	800 000				
Expenditure to date		Capital	143 050	61 095	86 875										291 020		14 120	305 140	494 860	61.9%

**Project: pj-20-0020 - Electricity: MV upgrading Swartland**

Vote Nos: 9/117-547-342

Location: Saamstaan

Fin Source: CRR

750 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	200 000	50 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	50 000	50 000	450 000	750 000				
Expenditure to date		Capital		6 360											6 360		90 896	97 256	652 744	87.0%

**Project: pj-20-0021 - Electricity: Replace obsolete airconditioners**

**Vote Nos:** 9/117-542-506

**Location:** Municipal area

**Fin Source:** CRR

100 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				10 000	10 000	10 000	20 000	20 000	20 000	10 000			10 000	100 000				
Expenditure to date		Capital			30 485										30 485		38 210	68 695	31 305	31.3%

**Project: pj-21-0033 - Electricity: 132/11kV Eskom Schoonspruit substation, 132kV transmission line and servitudes**

**Vote Nos:** 9/117-377-231

**Location:** Municipal area

**Fin Source:** CRR

10 000 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	500 000	500 000	500 000	500 000	1 000 000	1 000 000	1 000 000	1 500 000	1 000 000	1 000 000	1 000 000	500 000	2 000 000	10 000 000				
Expenditure to date		Capital															4 850 200	4 850 200	5 149 800	51.5%

**Project: pj-22-0029 - Electricity: Replace oil insulated switchgear and equipment**

**Vote Nos:** 9/117-605-324

**Location:** Municipal area

**Fin Source:** CRR

4 750 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Manufacture																		
1	3	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	250 000		50 000	50 000	1 000 000	100 000	50 000	3 000 000	100 000	100 000	50 000		350 000	4 750 000				
Expenditure to date		Capital			948 775										948 775		3 666 797	4 615 572	134 428	2.8%

**Project: pj-22-0030 - Electricity: Streetlight, kiosk and polebox replacement: Swartland**

**Vote Nos:** 9/117-551-362

**Location:** Municipal area

**Fin Source:** CRR

500 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000		150 000	500 000				

**Project: pj-22-0031 - Electricity: Protection and Scada Upgrading: Swartland**

Vote Nos: 9/117-608-359

Location: Municipal area

Fin Source: CRR

300 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					200 000					100 000				300 000				
Expenditure to date		Capital															164 080	164 080	135 920	45.3%

**Project: pj-22-0033 - Electricity: Wesbank Sports Fields: Repair of vandalised flood lighting**

Vote Nos: 9/117-611-349

Location: Wesbank

Fin Source: CRR

200 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Procurement																		
1	2	Installation																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		50 000	50 000	50 000	50 000								150 000	200 000				

**Project: pj-22-0034 - Electricity: Darling GAP 36 serviced erven development. Electrical bulk supply, infrastructure and connections**

Vote Nos: 9/117-619-353

Location: Darling

Fin Source: CRR

2 000 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Procurement																		
1	2	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		500 000	500 000		500 000			500 000					1 000 000	2 000 000				
Expenditure to date		Capital															789 706	789 706	1 210 294	60.5%

**Project: pj-22-0036 - Electricity: Malmesbury Illinge Lethu. Formalisation of 220 erven for Blocks A & B Informal areas. Electrical bulk supply, infrastructure and connections**

Vote Nos: 9/117-559-358

Location: Illinge Lethu

Fin Source: CRR

3 000 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Construction																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									1 000 000	1 000 000	1 000 000			3 000 000				



**Project: pj-14-0028 - IT: Printers**

Vote Nos: 9/118-74-729

Location: Municipal area

Fin Source: CRR

60 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Jul 2022: Procure equipment as and when needed Aug 2022: Procure equipment as and when needed Sep 2022: Procure equipment as and when needed																			
Projected/Actual ETD	Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	20 000	60 000				
Expenditure to date	Capital															8 934	8 934	51 066	85.1%

**Project: pj-14-0029 - IT: Desktops**

Vote Nos: 9/118-201-729

Location: Municipal area

Fin Source: CRR

225 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
<b>S/Notes:</b> Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					125 000				100 000					225 000				

**Project: pj-14-0030 - IT: Notebooks**

Vote Nos: 9/118-64-729

Location: Municipal area

Fin Source: CRR

484 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
<b>S/Notes:</b> Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					300 000				184 000					484 000				

**Project: pj-20-0022 - IT: Backup solution**

Vote Nos: 9/118-576-484

Location: Municipal area

Fin Source: CRR

660 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tenders																		
1	2	Installation																		
<b>S/Notes:</b> Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			660 000										660 000	660 000				

**Project: pj-20-0023 - IT: Monitor replacements**

Vote Nos: 9/118-59-729

Location: Municipal area

Fin Source: CRR

45 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
<b>S/Notes:</b> Jul 2022: Purchase will be made in Nov 2022 Aug 2022: Purchase will be made in Nov 2022 Sep 2022: Purchase will be made in Nov 2022																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					45 000									45 000				

**Project: pj-22-0038 - IT: Recording of telephone calls**

Vote Nos: 9/118-612-384

Location: Municipal area

Fin Source: CRR

180 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
<b>S/Notes:</b> Jul 2022: Purchase will be made in Feb 2023 Aug 2022: Purchase will be made in Feb 2023 Sep 2022: Purchase will be made in Feb 2023																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								180 000						180 000				

**Project:** pj-22-0039 - IT: Projector: Town hall

**Vote Nos:** 9/118-618-391

**Location:** Municipal area

**Fin Source:** CRR

70 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
<b>S/Notes:</b> Jul 2022: Purchase will be made in October 2023 Aug 2022: Purchase will be made in October 2023 Sep 2022: Gather specification																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				70 000									70 000	70 000				

**Project:** pj-22-0040 - IT: UPS Replacement

**Vote Nos:** 9/118-614-398

**Location:** Municipal area

**Fin Source:** CRR

30 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
<b>S/Notes:</b> Jul 2022: Purchase will be made in Mar 2023 Aug 2022: Purchase will be made in Mar 2023 Sep 2022: Purchase will be made in Mar 2023																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital										30 000				30 000				



Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance

Vote Nos: 9/119-25-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 28 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		5 600	5 600	5 600	5 600	5 600							16 800	28 000				
Expenditure to date		Capital															26 759	26 759	1 241	4.4%

Project: pj-17-0054 - Vehicles Finance: CK30046 Toyota Etios

Vote Nos: 9/119-267-763

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 262 500

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Vehicle - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				262 500									262 500	262 500				
Expenditure to date		Capital															258 113	258 113	4 387	1.7%

Legal and Credit Control

Project: pj-22-0041 - Finance: Indigent Screening Solution

Vote Nos: 9/119-616-397

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 420 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Indigent Screening Program																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			210 000	210 000									420 000	420 000				

Protection Services

Traffic and Law Enforcement

Project: pj-18-0068 - Equipment K9 Unit

Vote Nos: 9/126-353-146

Location: Municipal area

Fin Source: DCS

30 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				15 000						15 000			15 000	30 000				

Fire and Emergency Services

Project: pj-10-0139 - Equipment Fire and Emergency Services

Vote Nos: 9/125-27-749

Location: Municipal area

Fin Source: CRR

160 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50 000					55 000		55 000		50 000	160 000				

Project: pj-22-0058 - Vehicles Fire Services: CK27542 Tata LPTA 713 Replace with Medium Pumper

Vote Nos: 9/125-486-424

Location: Municipal area

Fin Source: CRR

3 675 000

Proj Start: Proj End:

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Tender process																		
1	2	Purchase of chassis																		
1	3	Building of Fire Fighting Vehi																		
1	4	Delivery of Vehicle																		
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				2 600 000							1 075 000		2 600 000	3 675 000				
Expenditure to date		Capital															1 886 452	1 886 452	1 788 548	48.7%

Protection Services General

Project: pj-10-0138 - Equipment Protection

Vote Nos: 9/126-44-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 50 000

Grp	No	Activity	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	Notes (Activity)					
1	1	Equipment - purchasing																		
S/Notes: Started Jul 2022																				
Projected/Actual ETD		Bdgt Type	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22	Jan23	Feb23	Mar23	Apr23	May23	Jun23	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				10 000		15 000			15 000		10 000		10 000	50 000				
Expenditure to date		Capital			33 196										33 196		1 002	34 198	15 802	31.6%

**SWARTLAND MUNICIPALITY**  
**STRATEGIC MANAGEMENT SYSTEM**



***2022/3 - PERFORMANCE DIRECTORS (Quarterly)***

***Tuesday, October 18, 2022***

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Bolton, Mark - Director: Financial Services</b>					
<b>Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business</b>					
<b>Strategic Objective: Manage Financial Services</b>					
pd-09-0080: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 0% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0%	Budget = R710 500 YTD Actual = R0 (Committed = R0)		Documents\2022
		A: 0%	Budget = R710 500 YTD Actual = R0 (Committed = R24,162.5)		Documents\2022
		S: 0%	Budget = R710 500 YTD Actual = R0 (Committed = R284 871.75)		Documents\2022
pd-09-0081: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 80.0% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: 80%	R23 362.50 Committed		Promun
		S: 80%	R284 871.75 Committed		Promun
pd-09-0082: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 16.0% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 4.4%	Budget = R68 931 365, YTD Actual = R3 045 285 (4.4%)		Documents\2022
		A: 10.1%	Budget = R68 931 365, YTD Actual = R6 961 061 (10.1%)		Documents\2022
		S: 16.0%	Budget = R68 931 365, YTD Actual = R11 034 300 (16.01%)		Documents\2022
pd-09-0083: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	Certificate: Mun Fin Management (1), AET (4) - planned training		Documents\2022
		A: 100%	Certificate: Mun Fin Management (1), AET (4), 2022 Biannual Legislative Seminar & System Lecture (2) - planned training		Documents\2022
		S: 100%	Certificate: Mun Fin Management (1), AET (4), Strengthening the Development of Young Finance Professionals within Local Government (3) - planned training		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0084: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	24/24 resolutions initiated/implemented		Documents\2022
		A: 100%	182/182 resolutions initiated/implemented		Documents\2022
		S: 100%	47/47 resolutions initiated/implemented		Documents\2022
pd-09-0085: Performance and financial monitoring	1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1			Documents\2022
		A: 1			Documents\2022
		S: 1			Documents\2022
pd-09-0088: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0			N/a
		A: 0			N/a
		S: 0			N/a
pd-09-0090: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 0% cumulative (0/1 employees)		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	No employment equity opportunities		Documents\2022
		A: 0%	0/1 employees appointed in terms of the EE Plan - One Coloured Female appointed in the Semi-Skilled Level where Coloured Females are over represented. The vacancy of Cashier (Part time 120 hours) was filled through an internal appointment made in terms of par 5.2.3(b) of the Recruitment and Selection Policy.		Documents\2022
		S: N/a	No employment equity opportunities		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0091: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	Total Requisitions= 110		Documents\2022
		A: 100%	Total Requisitions= 87		Documents\2022
		S: 100%	Total Requisitions= 64		Documents\2022
pd-09-0092: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	Stock Count June 2022		Documents\2022
		A: N/a	No audit reports issued.		
		S: N/a	No audit issues for finance		
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	No outstanding audit actions		Documents\2022
		A: 100%	No outstanding audit actions		Documents\2022
		S: 100%	No outstanding audit actions		Documents\2022
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	1: 0.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0093: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	A: N/a			
		S: N/a			
		1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	A: N/a			
		S: N/a			
		1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
	1: Number of invocoms held [Type=Avg All]	1: 100.0%	100.0%	3.0	
		3 per quarter	3		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1	14 July 2022		Documents\2022
		A: 1	31 Aug 2022		Documents\2022
		S: 1	16 Sep 2022		Documents\2022



Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	50.0% 9 mths at the end of Qtr 1	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 5 mths	Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process to be included in the organisational structure review process to be completed on 30 September 2022.		Documents\2022
		A: 8 mths	Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process to be included in the organisational structure review process to be completed on 30 September 2022.		Documents\2022
		S: 9 mths	Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process to be included in the organisational structure review process to be completed on 30 September 2022.		Documents\2022
pd-10-0028: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	115.0% 2.4% pm average	3.4	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 2.6%	43/1638 person days lost due to sick leave		Documents\2022
		A: 3.0%	52/1738 person days lost due to sick leave		Documents\2022
		S: 1.7%	30/1738 person days lost due to sick leave		Documents\2022
pd-13-0004: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0015: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1	Quarter 4 report submitted timeously		Documents\2022
		A: N/a			
		S: N/a			
pd-14-0025: General KPI: Indigent households (qualifying households earning equal or less than R4515 per month or as per the CFO's discretionary powers) with access to free basic services	1: % of indigent households with access to free basic services [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	9271 Equitable share households		Documents\2022
		A: 100%	9302 Equitable share households		Documents\2022
		S: 100%	9328 Equitable share households		Documents\2022
pd-17-0001: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 28.6% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 3.1%	Finance Management (R1 550 000): YTD Actual = R48 790 (3.1%)		Documents\2022
		A: 8.1%	Finance Management (R1 550 000): YTD Actual = R127 072 (8.1%)		Documents\2022
		S: 28.6%	Finance Management (R1 550 000): YTD Actual = R444 069 (28.6%)		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-18-0008: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
		Monthly Result	Notes		Evidence
		J: Yes	Last capital payments was finalised in March 2022.		Documents\2022
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Humphreys, Philip - Director: Protection Services</b>					
<b>Strategic Goal: 1 Improved quality of life for citizens</b>					
<b>Strategic Objective: Manage Protection Services</b>					
pd-09-0100: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 0.8% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0%	Budget = R3 915 000, YTD Actual = R0 (Committed: R1 867 528)		Documents\2022
		A: 0.6%	Budget = R3 915 000, YTD Actual = R25 178.25 (Committed: R1 845 847.66)		Documents\2022
		S: 0.8%	Budget = R3 915 000, YTD Actual = R33 196.00 (Committed: R1 887 453.90)		Documents\2022
pd-09-0101: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 15.0% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 5%	Procurement process started		Promun System
		A: 10%	Procurement in process		Promun System
		S: 15%	Procurement in process		Promun System
pd-09-0102: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 14.8% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 4.0%	Budget = R95 895 862, YTD Actual = R3 893 161 (4.0%)		Documents\2022
		A: 9.3%	Budget = R95 895 862, YTD Actual = R9 005 113 (9.3%)		Documents\2022
		S: 14.82%	Budget = R95 895 862, YTD Actual = R 14 215 857 (14.82%)		Documents\2022
pd-09-0103: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	Basic Traffic Officer (4), Sexual Harassment Workshop (50) - planned training		Documents\2022
		A: 100%	Basic Traffic Officer (4), Examination of Building Plans & Conducting Fire Inspections (2) - planned training		Documents\2022
		S: 100%	Basic Traffic Officer (4) - planned training		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0104: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	8/8 resolutions initiated/implemented		Documents\2022
		A: 100%	20/20 resolutions initiated/implemented		Documents\2022
		S: 100%	9/9 resolutions initiated/implemented		Documents\2022
pd-09-0105: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1			Documents\2022
		A: 1			Documents\2022
		S: 1			Documents\2022
pd-09-0108: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0			N/a
		A: 0			N/a
		S: 0			N/a
pd-09-0110: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 50% cumulative (1/3 employees)		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	No employment equity opportunities		Documents\2022
		A: 0%	0/2 employees appointed in terms of the EE Plan - Two Coloured Males were appointed in the Skilled Technical Level where Coloured Males are over represented. The vacancies of Superintendent (DLTC&VTS&Public Transport) and Examiner of Motor Vehicles (Grade A) were advertised externally and no suitably qualified candidates from the designated groups met the minimum requirements. Scarce Skills. Filling of vacancies was urgent.		Documents\2022
		S: 100%	1/1 employees appointed in terms of the EE Plan		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0111: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	Total Requisitions= 58		Documents\2022
		A: 100%	Total Requisitions= 48		Documents\2022
		S: 100%	Total Requisitions= 50		Documents\2022
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	No internal audit queries		
		A: N/a	No internal audit queries		
		S: N/a	No internal audit queries		
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	No outstanding internal audit actions		Documents\2022
		A: 100%	No outstanding internal audit actions		Documents\2022
		S: 100%	No outstanding internal audit actions		Documents\2022
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			N/a
		A: N/a			N/a
		S: N/a			N/a
pd-09-0113: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			N/a
		A: N/a			N/a
		S: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0113: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			N/a
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	A: N/a			N/a
		S: N/a			N/a
		1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			N/a
		A: N/a			N/a
		S: N/a			N/a
pd-09-0115: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0%	100.0%	3.0	
		3 per quarter	3		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1	26 July 2022		Documents\2022
		A: 1	30 August 2022		Documents\2022
pd-10-0032: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0%	100.0%	3.0	
		3 months maximum	1.25 mths at the end of Qtr 1		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0.8 mths			Documents\2022
		A: 1.25 mths			Documents\2022
pd-10-0033: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0%	105.0%	3.2	
		4% pm maximum	3.2% pm average		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 4.6%	106/2289 person days lost due to sick leave		Documents\2022
		A: 3.8%	92/2442 person days lost due to sick leave		Documents\2022
		S: 1.1%	28/2442 person days lost due to sick leave		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0010: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0%	0.0%		
		10 (131 for the whole organisation - 2022 DORA)	2.72 cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	J: 0.95			Documents\2022
		A: 0.9			Documents\2022
		S: 0.87			Documents\2022
pd-14-0003: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 0.0%	0.0%		
		29 (296 for the whole organisation)	4 cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 2			Documents\2022
		A: N/a			N/a
		S: 2			Documents\2022
pd-14-0017: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0%	100.0%	3.0	
		1 per quarter	1		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1	Quarter 4 report submitted timeously		Documents\2022
		A: N/a			N/a
		S: N/a			N/a



Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-16-0004: Effective monitoring of informal settlements	1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All]	1: 100.0% Yes - monthly	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: Yes	Monthly report		Documents\2022
		A: Yes	Monthly report		Documents\2022
		S: Yes	Monthly report		Documents\2022
pd-17-0005: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			N/a
		A: N/a			N/a
		S: N/a			N/a
pd-17-0010: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 42.0% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 12.3%	Establishment of a K9 Unit grant (operating): Budget = R2 390 000, YTD = R385 585 (16.1%) Establishment of a K9 Unit grant (capital): Budget = R30 000 , YTD = R0 (0%) Establishment of a Law Enforcement Reaction Unit: Budget = R4 000 000, YTD = R409 826 (10.2%) Total Budget: R6 420 000, YTD R795 412 (12.3%)		Documents\2022
		A: 26.0%	Establishment of a K9 Unit grant (operating): Budget = R2 390 000, YTD = R836 715 (35.0%) Establishment of a K9 Unit grant (capital): Budget = R30 000 , YTD = R0 (0%) Establishment of a Law Enforcement Reaction Unit: Budget = R4 000 000, YTD = R837 723 (20.9%) Total Budget: R6 420 000, YTD R1 674 438 (26.0%)		Documents\2022
		S: 42.0%	Establishment of a K9 Unit grant (operating): Budget = R2 390 000, YTD = R1 338 118 (56.0%) Establishment of a K9 Unit grant (capital): Budget = R30 000 , YTD = R0 (0%) Establishment of a Law Enforcement Reaction Unit: Budget = R4 000 000, YTD = R1 358 422 (34.0%) Total Budget: R6 420 000, YTD R2 696 540 (42.0%)		Documents\2022
pd-18-0010: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: Yes			Documents\2022
		A: N/a			N/a
		S: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Krieger, Jo-Ann - Director: Development Services</b>					
<b>Strategic Goal: 3 Quality and sustainable living environment</b>					
<b>Strategic Objective: Manage Development Services (Goal 3)</b>					
pd-09-0048: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 0.1% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0%	Budget = R23 253 500, YTD Actual = R3 870 (Committed: R23 215)		Documents\2022
		A: 0%	Budget = R23 253 500, YTD Actual = R6 078.6 (Committed: R43 996.76)		Documents\2022
		S: 0.1%	Budget = R23 253 500, YTD Actual = R34 721.83 (Committed: R273 466.17)		Documents\2022
pd-09-0049: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 8.0% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: 5%			Promun
		S: 8%			Promun
pd-09-0050: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 22.9% cumulative		NOTES: Due to a journal correction on the De Hoop Top structure project. After having reviewed July invoices as part of year-end controls it was detected that the services signed-off for payment, was delivered in the previous year contrary to budget provision.
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: -4.4%	Budget = R64 887 240, YTD Actual = R-2 907 817 (-4.4%)		Documents\2022
		A: 10.9%	Budget = R64 887 240, YTD Actual = R7 094 582 (10.9%)		Documents\2022
		S: 22.89%	Budget = R64 887 240, YTD Actual = R14 853 342 (22.89%)		Documents\2022
pd-09-0051: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	Certificate: Mun Fin Management (1), AET (1), Sexual Harassment Workshop (24) - planned training		Documents\2022
		A: 100%	Certificate: Mun Fin Management (1), AET (1) - planned training		Documents\2022
		S: 100%	Certificate: Mun Fin Management (1), AET (1) - planned training		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0052: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	14/14 resolutions initiated/implemented		Documents\2022
		A: 100%	24/24 resolutions initiated/implemented		Documents\2022
		S: 100%	2/2 resolutions initiated/implemented		Documents\2022
pd-09-0053: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1			Documents\2022
		A: 1			Documents\2022
		S: 1			Documents\2022
pd-09-0056: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0			N/a
		A: 0			N/a
		S: 0			N/a
pd-09-0058: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 0% cumulative (0/1 employees)		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0%	0/1 employees appointed in terms of the EE Plan - 1 Coloured Female appointed in the Semi-Skilled Level where Coloured Females are over represented (Admin Assistant: Thusong Centre). Internal appointment made in terms of par 5.2.3(b) of the Recruitment and Selection Policy		Documents\2022
		A: N/a	No employment equity opportunities		Documents\2022
		S: N/a	No employment equity opportunities		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0059: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	Total Requisitions= 46		Documents\2022
		A: 100%	Total Requisitions= 50		Documents\2022
		S: 100%	Total Requisitions= 66		Documents\2022
pd-09-0060: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	No internal audit queries		
		A: N/a	No internal audit queries		
		S: N/a	No internal audit queries		
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	No outstanding internal audit actions		Documents\2022
		A: 100%	No outstanding internal audit actions		Documents\2022
		S: 100%	No outstanding internal audit actions		Documents\2022
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
pd-09-0061: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0061: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a A: N/a S: N/a			
		5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a	
		Monthly Result	Notes		Evidence
		J: N/a A: N/a S: N/a			
pd-09-0063: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		Monthly Result	Notes		Evidence
		J: 1 A: 1 S: 1	Invocom held 22 July 2022 Invocom held 22 August 2022 Invocom held 30 September 2022		Documents\2022 Documents\2022 Documents\2022
pd-10-0035: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	100.0% 2 mths at the end of Qtr 1	3.0	
		Monthly Result	Notes		Evidence
		J: 0 mths A: 1 mth S: 2 mths			Documents\2022 Documents\2022 Documents\2022
pd-10-0036: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	115.0% 2.0% pm average	3.4	
		Monthly Result	Notes		Evidence
		J: 1.0% A: 1.7% S: 3.3%	7/672 person days lost due to sick leave 12/704 person days lost due to sick leave 23/704 person days lost due to sick leave		Documents\2022 Documents\2022 Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0011: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0%	0.0%		
		5 (131 for the whole organisation - 2022 DORA)	0.41 cumulative		
		Monthly Result	Notes	Evidence	
		J: 0.23		Documents\2022	
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	A: 0.18			Documents\2022
		S: N/a			
		1: 0.0%	0.0%	0.0	
		14 (296 for the whole organisation)	N/a		
		Monthly Result	Notes	Evidence	
		J: N/a			
pd-14-0004: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	J: N/a			
		A: N/a			
		S: N/a			
		1: 100.0%	0.0%		
	Yes				
		Monthly Result	Notes	Evidence	
		J: N/a			
		A: N/a			
		S: N/a			
		pd-14-0018: Communication Strategy implementation	4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0%	100.0%
1 per quarter	1				
Monthly Result	Notes			Evidence	
J: 1	Quarter 4 report submitted timeously			Documents\2022	
	A: N/a				
	S: N/a				

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0006: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
pd-17-0011: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 17.4% cumulative		NOTES: Due to a journal correction on the De Hoop Top structure project. After having reviewed July invoices as part of year-end controls it was detected that the services signed-off for payment, was delivered in the previous year contrary to budget provision.
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: -8.3%	HS grant: Budget (capital) = R20 059 000 YTD = R0 (0%) HS grant: Budget (operating) = R33 546 000, YTD = R-4 603 268 (-13.7%) Mun Accreditation and Capacity Building: Budget = R256 000, YTD = R21 322 (8.3%) Community Development Workers: Budget = R38 000, YTD = R0 (0%) RSEP: Budget = R1 200 000, YTD = R0 (0%) Total: Budget = R55 099 000 , YTD = R-4 603 268 (-8.3%)		Documents\2022
		A: 6.6%	HS grant: Budget (capital) = R20 059 000 YTD = R0 (0%) HS grant: Budget (operating) = R33 546 000, YTD = R3 619 685 (10.7%) Mun Accreditation and Capacity Building: Budget = R256 000, YTD = R42 645 (16.6%) Community Development Workers: Budget = R38 000, YTD = R0 (0%) RSEP: Budget = R1 200 000, YTD = R0 (0%) Total: Budget = R55 099 000 , YTD = R3 662 330 (6.6%)		Documents\2022
		S: 17.4%	HS grant: Budget (capital) = R20 059 000 YTD = R0 (0%) HS grant: Budget (operating) = R33 546 000, YTD = R9 524 910 (28.4%) Mun Accreditation and Capacity Building: Budget = R256 000, YTD = R63 968 (25.0%) Community Development Workers: Budget = R38 000, YTD = R0 (0%) RSEP: Budget = R1 200 000, YTD = R0 (0%) Total: Budget = R55 099 000 , YTD = R9 588 878 (17.4%)		Documents\2022
pd-18-0012: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: Yes			Documents\2022
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Möller, Thys - Director: Electrical Engineering Services</b>					
<b>Strategic Goal: 5 Sufficient, affordable and well-run services</b>					
<b>Strategic Objective: Manage Electrical Engineering Services (Goal 5)</b>					
pd-09-0064: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 3.1% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0.4%	Budget = R46 004 000, YTD Actual = R197 231 (Committed = R5 924 344)		Documents\2022
		A: 3.0%	Budget = R46 004 000, YTD Actual = R1 398 639.02 (Committed = R5 063 197.25)		Documents\2022
		S: 3.1%	Budget = R46 004 000, YTD Actual = R1 439 708.68 (Committed = R27 742 622.05)		Documents\2022
pd-09-0065: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 3.1% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0.3%			Documents\2022
		A: 3.0%	In Line with Expenditure		Documents\2022
		S: 3.1%	Refer SDBIP		Documents\2022
pd-09-0066: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 21.3% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1.3%	Budget = R391 435 860 , YTD Actual = R5 111 554 (1.3%)		Documents\2022
		A: 11.0%	Budget = R391 435 860 , YTD Actual = R43 297 746 (11.0%)		Documents\2022
		S: 21.33%	Budget = R391 435 860 , YTD Actual = R 83 489 213 (21.33%)		Documents\2022
pd-09-0067: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	ARPL Top Up Training - Electrician (3), AET (4) - planned training		Documents\2022
		A: 100%	ARPL Top Up Training - Electrician (3), AET (4) - planned training		Documents\2022
		S: 100%	ARPL Top Up Training - Electrician (3), AET (4) - planned training		Documents\2022



Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0068: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	6/6 resolutions initiated/implemented		Documents\2022
		A: 100%	18/18 resolutions initiated/implemented		Documents\2022
		S: 100%	3/3 resolutions initiated/implemented		Documents\2022
pd-09-0069: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1			Documents\2022
		A: 1			Documents\2022
		S: 1			Documents\2022
pd-09-0072: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0			N/a
		A: 0			N/a
		S: 0			N/a
pd-09-0074: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 100% cumulative (1/1 employees)		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	1/1 employees appointed in terms of the EE Plan.		Documents\2022
		A: N/a	No employment equity opportunities		Documents\2022
		S: N/a	No employment equity opportunities		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0075: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	Total Requisitions= 105		Documents\2022
		A: 100%	Total Requisitions= 94		Documents\2022
		S: 100%	Total Requisitions= 75		Documents\2022
pd-09-0076: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	No internal audit queries		
		A: N/a	No internal audit queries		
		S: N/a	No internal audit queries		
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	No outstanding internal audit actions		Documents\2022
		A: 100%	No outstanding internal audit actions		Documents\2022
		S: 100%	No outstanding internal audit actions		Documents\2022
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	1: 0.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0077: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
pd-09-0079: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0%	100.0%	3.0	
		3 per quarter	3		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1	08 July		Documents\2022
		A: 1	29 Aug		Documents\2022
		S: 1	26 Sep		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0029: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	80.0% 4 mths at the end of Qtr 1	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 4.5 mths	Vacancy of Director: Electrical Engineering Services vacant since 1 January 2022. Recruitment and Selection process finalised and candidate was appointed with effect from 15 August 2022.		Documents\2022
		A: 5.5 mths	Vacancy of Director: Electrical Engineering Services vacant since 1 January 2022. Recruitment and Selection process finalised and candidate was appointed with effect from 15 August 2022.		Documents\2022
		S: 4 mths	Vacancy of Small Plant Operator (Mrb) vacant since 25 April 2022. Recruitment and Selection process finalised and candidate was appointed with effect from 1 October 2022.		Documents\2022
pd-10-0030: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	105.0% 3.3% pm average	3.2	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1.9%	18/924 person days lost due to sick leave		Documents\2022
		A: 7.4%	72/968 peron days lost due to sick leave		Documents\2022
		S: 0.7%	7/990 peron days lost due to sick leave		Documents\2022
pd-12-0009: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 4 (131 for the whole organisation - 2022 DORA)	0.0% N/a	0.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 12 (296 for the whole organisation)	0.0% N/a	0.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0002: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
pd-14-0016: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1	Quarter 4 report submitted timeously		Documents\2022
		A: N/a			
		S: N/a			
pd-14-0024: General KPI: Improved access to electricity	1: % of urban households with access to electricity [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%			Network layout dr
		A: 100%	De Hoop project will only be included once the project is completed		Network Layout
		S: 100%	De Hoop project will only be included on completion of the project		Network Layout
pd-17-0004: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0009: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0%	0.0%		
		100% by end of June	0% cumulative		
		Monthly Result	Notes		Evidence
		J: 0%	INEP grant: Budget = R17 600 000, YTD = R0 (0%) Total: Budget = R17 600 000, YTD = R0 (0%)		Documents\2022
		A: 0%	INEP grant: Budget = R17 600 000, YTD = R0 (0%) Total: Budget = R17 600 000, YTD = R0 (0%)		Documents\2022
pd-18-0009: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0%	100.0%	3.0	
		Annually by 9 July	Yes		
		Monthly Result	Notes		Evidence
		J: Yes			Documents\2022
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager</b>					
<b>Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business</b>					
<b>Strategic Objective: Manage the Office of the Municipal Manager and Organisation</b>					
pd-09-0003: Sound management	2: Number of monthly management meetings held [Type=Qtr 4 Only]	1: 0.0% At least 10 p.a.	0.0% 3 cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1	29 Jul 2022		Documents\2022
		A: 1	26 Aug 2022		Documents\2022
		S: 1	29 Sep 2022		Documents\2022
pd-09-0004: Legally compliant procurement	1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0			N/a
		A: 0			N/a
		S: 0			N/a
pd-09-0005: Performance and financial monitoring	2: Number of monthly performance and financial assessments done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1	12 Jul 2022		Documents\2022
		A: 1	31 Aug 2022		Documents\2022
		S: 1	27 Sep 2022		Documents\2022
pd-09-0007: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	6/6 resolutions initiated/implemented		Documents\2022
		A: 100%	31/31 resolutions initiated/implemented		Documents\2022
		S: 100%	6/6 resolutions initiated/implemented		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0008: Monitoring the IDP / Budget process	2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only]	1: 0.0% At least 10 p.a.	0.0% 3 cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1	29 Jul 2022		Documents\2022
		A: 1	26 Aug 2022		Documents\2022
		S: 1	29 Sep 2022		Documents\2022
pd-14-0029: General KPI: % of capital budget spent on capital projects identified for a particular financial year in terms of the municipality's IDP	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (between 90% and 105%)	0.0% 2.8% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1.5%	Budget = R191 095 805 YTD Actual = R2 833 269 (Committed: R12 782 452)		Documents\2022
		A: 2.6%	Budget = R191 095 805 YTD Actual = R4 904 314.67 (Committed: R15 432 763.53)		Documents\2022
		S: 2.8%	Budget = R191 095 805 YTD Actual = R5 408 924.32 (Committed: R46 546 481.86)		Documents\2022
<hr/>					
<b>Strategic Goal:</b>	<b>2 Inclusive economic growth</b>				
<b>Strategic Objective:</b>	<b>Facilitate economic development in the municipal area</b>				
pd-09-0001: Liaison with business role-players	2: Annual event with local business held [Type=Avg All]	1: 0.0% Yes (before end of June)	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
<hr/>					
pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects	1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only]	1: 0.0% 150 for the year	0.0% 36 cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 6	Tender T42/21/22: Supply of Renewable Solar Energy		Documents\2022
		A: 25	Tender T41/21/22: Non-motorised facilities (side-&walkways) & Recreational Park		Documents\2022
		S: 5	Tender T65/21/22: New 132/11kV Substation, De Hoop		Documents\2022



Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Terblanche, Madelaine - Director: Corporate Services</b>					
<b>Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business</b>					
<b>Strategic Objective: Manage Corporate Services</b>					
pd-09-0032: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 12.1% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0%	Budget = R404 000, YTD Actual = R0 (Committed: R14 571)		Documents\2022
		A: 12.5%	Budget = R404 000, YTD Actual = R50 471.55 (Committed: R1 578.26)		Documents\2022
		S: 12.1%	Budget = R404 000, YTD Actual = R48 893.29 (Committed: R2 785)		Documents\2022
pd-09-0033: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 13.0% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 4%			Documents\2022
		A: 13%			Documents\2022
		S: 13%			Documents\2022
pd-09-0034: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 19.5% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 5.3%	Budget = R41 650 898, YTD Actual = R2 232 195 (5.3%)		Documents\2022
		A: 11.8%	Budget = R41 650 898, YTD Actual = R4 927 783 (11.8%)		Documents\2022
		S: 19.52%	Budget = R41 650 898, YTD Actual = R 8 129 895 (19.52%)		Documents\2022
pd-09-0035: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	B. Information Science (1), AET (3) - planned training		Documents\2022
		A: 100%	B. Information Science (1), AET (3) - planned training		Documents\2022
		S: 100%	B. Information Science (1), AET (3), SALGA Talent Management Seminar (2) - planned training		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0036: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	29/29 resolutions initiated/implemented		Documents\2022
		A: 100%	69/69 resolutions initiated/implemented		Documents\2022
		S: 100%	10/10 resolutions initiated/implemented		Documents\2022
pd-09-0037: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1			Documents\2022
		A: 1			Documents\2022
		S: 1			Documents\2022
pd-09-0040: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0			N/a
		A: 0			N/a
		S: 0			N/a
pd-09-0042: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 0% cumulative (0/1 employees)		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0%	0/1 employees appointed in terms of the EE Plan - One White Female appointed in the Skilled Technical Level where White Females are over represented. The vacancy of Librarian (Darling South) was advertised externally and no suitably qualified candidates from the designated groups met the minimum requirements. Scarce Skill. Filling of vacancy was urgent.		Documents\2022
		A: N/a	No employment equity opportunities		Documents\2022
		S: N/a	No employment equity opportunities		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0043: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	Total Requisitions= 74		Documents\2022
		A: 100%	Total Requisitions= 52		Documents\2022
		S: 100%	Total Requisitions= 43		Documents\2022
pd-09-0044: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	No outstanding internal audit queries		
		A: N/a	No outstanding internal audit queries		
		S: N/a	No outstanding internal audit queries		
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 98%	Contract Management policy to be approved by Council		Documents\2022
		A: 98%	Contract Management policy to be approved by Council		Documents\2022
		S: 100%	No outstanding internal audit actions		Documents\2022
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
pd-09-0045: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0045: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a A: N/a S: N/a			
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a A: N/a S: N/a			
pd-09-0047: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0%	100.0%	3.0	
		3 per quarter	3		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1 A: 1 S: 1	Invocom held 21 July 2022 Invocom held 30 August 2022 Invocom held 27 September 2022		Documents\2022 Documents\2022 Documents\2022
pd-10-0038: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0%	100.0%	3.0	
		3 months maximum	2 mths at the end of Qtr 1		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0 mths A: 1 mth S: 2 mths			Documents\2022 Documents\2022 Documents\2022
pd-10-0039: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0%	100.0%	3.0	
		4% pm maximum	3.7% pm average		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 2.6% A: 6.5% S: 2.0%	39/1491 person days lost due to sick leave 102/1562 person days lost due to sick leave - 30 employees took sick leave during the period of which one took 31 days, one took 11 days, one took 6 days and one took 5 days. 32/1562 person days lost due to sick leave		Documents\2022 Documents\2022 Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0012: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0%	0.0%		
		8 (131 for the whole organisation - 2022 DORA)	0.48 cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	J: 0.25			Documents\2022
		A: 0.23			Documents\2022
		S: n/a			n/a
		1: 0.0%	0.0%		
		23 (296 for the whole organisation)	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
pd-14-0005: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0%	0.0%		
		Yes	N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0027: General KPI: People from employment equity target groups employed	1: % of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Avg All]	1: 100.0%	36.4% 4/11 employees	3.0	
		Monthly Result	Notes	Evidence	
		J: 25%	1/4 employees appointed in terms of the EE Plan - 1 Coloured Female appointed in Semi-Skilled Level (Administrative Assistant Thusong Centre - Development Services) where Coloured Females are over represented. Vacancy was filled internally in terms of par 5.2.3 (b) of the Recruitment and Selection Policy. 1 Coloured Male and 1 White Female were appointed in the Skilled Technical Level (Administrator: Prepaid Services - Financial Services and Librarian Darling South - Corporate Services) where Coloured Males and White Females are over represented. Both vacancies were advertised externally and not suitably qualified candidates from the designated groups could be recruited. Scarce Skills and filling of vacancies was urgent.	Documents\2022	
		A: 0%	0/4 employees appointed in terms of the EE Plan - 1 Coloured Female appointed in Semi-Skilled Level (Cashier Part-time 120 hrs - Financial Services) where Coloured Females are over represented. Vacancy was filled internally in terms of par 5.2.3 (b) of the Recruitment and Selection Policy. 2 Coloured Males were appointed in the Skilled Technical Level (Superintendent DLTC&VTS and Examiner of Motor Vehicles - Protection Services) where Coloured Males are over represented. Both vacancies were advertised externally and no suitably qualified candidates from the designated groups could be recruited. Scarce Skills and filling of vacancies was urgent. 1 White Male was appointed in the Senior Management Level (Director: Electrical Engineering Services) where White Males are over represented. The vacancy was advertised externally on three occasions and although one suitably qualified candidate from the designated group was invited for the interview, the competency assessment indicated that he needed development as per the Written Assignment. Scarce Skills and filling of vacancy was urgent.	Documents\2022	
		S: 100%	3/3 employees appointed in terms of the EE Plan	Documents\2022	
pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan	1: % of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative) [Type=Qtr 4 Only]	1: 0.0% At least 90%	0.0% 18.1% cumulative		
		Monthly Result	Notes	Evidence	
		J: 0%	R0/R1 911 192 (% of municipality's training budget actually spent on implementing its workplace skills plan).	Documents\2022	
		A: 2.9%	R54 827/R1 911 192 (% of municipality's training budget actually spent on implementing its workplace skills plan).	Documents\2022	
		S: 18.1%	R346 893/R1 911 192 (% of municipality's training budget actually spent on implementing its workplace skills plan).	Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0007: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
pd-17-0012: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 21.2% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 6.8%	Library service grant (capital): Budget = R50 000, YTD = R0 (0%) Library service grant (operating): Budget = R11 573 000, YTD = R795 059 (6.8%) Total Budget = R11 623 000, YTD = R795 059 (6.8%)		Documents\2022
		A: 13.7%	Library service grant (capital): Budget = R50 000, YTD = R0 (0%) Library service grant (operating): Budget = R11 573 000, YTD = R1 603 718 (13.8%) Total Budget = R11 623 000, YTD = R1 603 718 (13.7%)		Documents\2022
		S: 21.2%	Library service grant (capital): Budget = R50 000, YTD = R0 (0%) Library service grant (operating): Budget = R11 573 000, YTD = R2 466 091 (21.3%) Total Budget = R11 623 000, YTD = R2 466 091 (21.2%)		Documents\2022
pd-18-0011: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: Yes			Documents\2022
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Zikmann, Louis - Director: Civil Engineering Services</b>					
<b>Strategic Goal: 5 Sufficient, affordable and well-run services</b>					
<b>Strategic Objective: Manage Civil Engineering Services</b>					
pd-09-0013: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 3.3% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 2.3%	Budget = R116 144 346 YTD Actual = R2 629 882 (Committed: R4 952 794)		Documents\2022
		A: 2.9%	Budget = R116 144 346 YTD Actual = R3 421 662.16 (Committed: R8 446 724.1)		Documents\2022
		S: 3.3%	Budget = R116 144 346 YTD Actual = R3 849 352.52 (Committed: R16 348 792.99)		Documents\2022
pd-09-0014: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 15.0% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 8%			Documents\2022
		A: 10%			Documents\2022
		S: 15%			Documents\2022
pd-09-0015: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 11.1% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 3.0%	Budget = R337 153 036, YTD Actual = R10 133 537 (3.0%)		Documents\2022
		A: 6.8%	Budget = R337 153 036, YTD Actual = R23 210 523 (6.8%)		Documents\2022
		S: 11.13%	Budget = R337 153 036, YTD Actual = R37 539 032 (11.13%)		Documents\2022
pd-09-0016: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	FETC: Supervision of Construction Processes NQF4 (5), ND: Management of Civil Eng Construction Processes NQF 5 (2), FETC: Water & Wastewater Treatment Process Control Supervision (2), NC: Sanitation Project Co-ordination NQF5 (2), AET (32), Sexual Harassment Workshop (2) - Planned training		Documents\2022
		A: 100%	FETC: Supervision of Construction Processes NQF4 (5), ND: Management of Civil Eng Construction Processes NQF 5 (2), FETC: Water & Wastewater Treatment Process Control Supervision (2), NC: Sanitation Project Co-ordination NQF5 (2), AET (32) - Planned training		Documents\2022
		S: 100%	FETC: Supervision of Construction Processes NQF4 (5), ND: Management of Civil Eng Construction Processes NQF 5 (2), AET (32), ARPL Bricklaying Top Up Training (2) - Planned training		Documents\2022



Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0017: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	4/4 resolutions initiated/implemented		Documents\2022
		A: 100%	25/25 resolutions initiated/implemented		Documents\2022
		S: 100%	2/2 resolutions initiated/implemented		Documents\2022
pd-09-0018: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1			Documents\2022
		A: 1			Documents\2022
		S: 1			Documents\2022
pd-09-0021: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0			N/a
		A: 0			N/a
		S: 0			N/a
pd-09-0023: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 100% cumulative (2/2 employees)		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	No employment equity opportunities		Documents\2022
		A: N/a	No employment equity opportunities		Documents\2022
		S: 100%	2/2 employees appointed in terms of the EE Plan		Documents\2022

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0024: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	Total Requisitions= 355		Documents\2022
		A: 100%	Total Requisitions= 366		Documents\2022
		S: 100%	Total Requisitions= 310		Documents\2022
pd-09-0025: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	No internal audit queries		
		A: N/a	No internal audit queries		
		S: N/a	No internal audit queries		
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 100%	No outstanding internal audit actions		Documents\2022
		A: 100%	No outstanding internal audit actions		Documents\2022
		S: 100%	No outstanding internal audit actions		Documents\2022
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
pd-09-0026: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0026: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a A: N/a S: N/a			
		6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a A: N/a S: N/a			
pd-09-0028: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 1 A: 1 S: 1	5 Jul 2022 3 Aug 2022 21 Sep 2022		Documents\2022 Documents\2022 Documents\2022
pd-10-0017: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	80.0% 3.8 mths at the end of Qtr 1	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 2.3 mths A: 3 mths S: 3.8 mths			Documents\2022 Documents\2022 Documents\2022
			Vacancy of General Assistant (WWTW Mrb) vacant since 30 September 2021. DS confirmed that the filling of the vacancy is not necessary at the moment, as the Moorreesburg WWTW is currently being upgraded and the project will only be finalised by 30 June 2023. He approved that a need for additional capacity at the Malmesbury WWTW be addressed through a contract utilising the savings from the non-filling of this vacancy.		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0018: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	110.0% 2.9% pm average	3.3	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 3.1%	194/6195 person days lost due to sick leave		Documents\2022
		A: 3.7%	242/6490 person days lost due to sick leave		Documents\2022
		S: 2.0%	133/6512 person days lost due to sick leave		Documents\2022
pd-11-0001: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 76 (131 for the whole organisation - 2022 DORA)	0.0% 45 cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 13.9			Documents\2022
		A: 14.7			Documents\2022
		S: 16.4			Documents\2022
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 218 (296 for the whole organisation)	0.0% 124 cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 67			Documents\2022
		A: 21			Documents\2022
		S: 36			Documents\2022
pd-12-0086: Improved water sustainability	1: % total water losses [Type=Avg All]	1: 100.0% Maintain the annual average below 17%	100.0% 17% provisional	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 17%	Provisional - awaiting calculations		N/a
		A: 17%	Provisional - awaiting calculations		N/a
		S: 17%	Provisional - awaiting calculations		N/a
pd-14-0001: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes	
pd-14-0014: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0%	100.0%	3.0		
		1 per quarter	1			
		Monthly Result	Notes		Evidence	
		J: 1	Quarter 4 report submitted timeously		Documents\2022	
		A: N/a				
		S: N/a				
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	1: % of urban households with access to basic level of water (at least piped (tap) water within 200 meters from dwelling) [Type=Avg All]	1: 100.0%	100.0%	3.0		
			Monthly Result	Notes		Evidence
			J: 100%			CAD Drawings
			A: 100%			CAD Drawings
			S: 100%			CAD Drawings
	2: % of urban households with access to basic level of sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP)) [Type=Avg All]	1: 100.0%	100.0%	3.0		
			Monthly Result	Notes		Evidence
			J: 100%			CAD Drawings
			A: 100%			CAD Drawings
			S: 100%			CAD Drawings
3: % of households with access to basic level of solid waste removal (households registered for refuse removal service which receive a service once a week) [Type=Avg All]	1: 100.0%	100.0%	3.0			
		Monthly Result	Notes		Evidence	
		J: 100%			Documents\2022	
		A: 100%			Documents\2022	
		S: 100%			Documents\2022	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0003: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
pd-17-0008: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 5.2% cumulative		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 0%	MIG: Budget = R33 810 000 YTD = R0 (0%) Proclaimed Roads Subsidy (operating): Budget = R4 470 000, YTD = R0 (0%) EPWP: Budget = R1 873 000, YTD = R0 (0%) TOTAL: Budget = R40 153 000, YTD = R0 (0%)		Documents\2022
		A: 2.7%	MIG: Budget = R33 810 000 YTD = R643 666 (1.9%) Proclaimed Roads Subsidy (operating): Budget = R4 470 000, YTD = R0 (0%) EPWP: Budget = R1 873 000, YTD = R465 841 (24.8%) TOTAL: Budget = R40 153 000, YTD = R1 109 508 (2.7%)		Documents\2022
		S: 5.2%	MIG: Budget = R33 810 000 YTD = R1 304 365 (3.9%) Proclaimed Roads Subsidy (operating): Budget = R4 470 000, YTD = R0 (0%) EPWP: Budget = R1 873 000, YTD = R791 529 (42.3%) TOTAL: Budget = R40 153 000, YTD = R2 095 894 (5.2%)		Documents\2022
pd-18-0013: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: Yes			Documents\2022
		A: N/a			
		S: N/a			

**SWARTLAND MUNICIPALITY**  
**STRATEGIC MANAGEMENT SYSTEM**



***2022/3 - PERFORMANCE MANAGEMENT (IDP): DIRECTORS (Quarterly)***

***Tuesday, October 18, 2022***

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Humphreys, Philip - Director: Protection Services</b>					
<b>Strategic Goal:</b>	<b>1 Improved quality of life for citizens</b>				
<b>Strategic Objective:</b>	<b>1.8 Increase the effectiveness of the municipal traffic &amp; law enforcement service</b>				
pd-17-0030: 1.8 Effective traffic and law enforcement execution by using our own Automated Number Plate Recognition (ANPR) Bus	1: Number of reports on progress submitted to the portfolio committee [Type=Qtr 4 Only]	1: 0.0% 10 per annum	0.0% 3 cumulative		
	<b>Monthly Result</b>	<b>Notes</b>			<b>Evidence</b>
	J: 1	ANPR Bus was operational			Documents\2022-
	A: 1	ANPR Bus was operational			Documents\2022-
	S: 1	ANPR Bus was operational			Documents\2022-
<hr/>					
<b>Strategic Goal:</b>	<b>1 Improved quality of life for citizens</b>				
<b>Strategic Objective:</b>	<b>1.10 Prevent and manage land invasion. Monitor informal settlements</b>				
pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division	1: Number of reports on progress submitted to the Portfolio Committee [Type=Qtr 4 Only]	1: 0.0% 10 per annum	0.0% 3 cumulative		
	<b>Monthly Result</b>	<b>Notes</b>			<b>Evidence</b>
	J: 1				Documents\2022-
	A: 1				Documents\2022-
	S: 1				Documents\2022-
<hr/>					
<b>Strategic Goal:</b>	<b>1 Improved quality of life for citizens</b>				
<b>Strategic Objective:</b>	<b>1.11 Ensure that infrastructure development, resources and equipment are available to deliver an effective Protection Service to all communities in the Swartland</b>				
pd-18-0001: 1.11 An effective operational Protection Service	1: Lobby budget to expand the current Firefighting and Emergency resources [Type=Qtr 2 Only]	1: 0.0% Yes (annually by November)	0.0% N/a		
	<b>Monthly Result</b>	<b>Notes</b>			<b>Evidence</b>
	J: N/a				N/a
	A: N/a				N/a
	S: N/a				N/a



Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-18-0001: 1.11 An effective operational Protection Service	2: Lobby budget to expand the current Law Enforcement resources [Type=Qtr 2 Only]	1: 0.0% Yes (annually by November)	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		A: N/a			N/a
		S: N/a			N/a

**Strategic Goal:** 1 Improved quality of life for citizens

**Strategic Objective:** 1.12 Extension of service delivery of Protection Services

pd-18-0002: 1.12 Extension of learners licence centres for Darling and Riebeek Valley	2: Learners licence centre operational in Riebeek Valley subject to a budget allocation and approval from the National Department of Transport [Type=Qtr 1 Only]	1: 0.0% Yes (by July 2022)	0.0% No	3.0	REASONS: No budget allocated, project will be determined after financial process. INTERVENTIONS: Target to be moved to 2023/2024
		Monthly Result	Notes		Evidence
		J: No			N/a
		A: N/a			
		S: N/a			

**Strategic Goal:** 1 Improved quality of life for citizens

**Strategic Objective:** 1.13 Swartland Safety Initiative

pd-18-0004: 1.13 Support the four Community Police Forums	1: Attend CPF meetings and activities [Type=Avg All]	1: 100.0% Yes (quarterly)	0.0% N/a		REASONS: No CPF meetings held for the first quarter INTERVENTIONS: None
		Monthly Result	Notes		Evidence
		J: N/a			N/a
		A: N/a			N/a
		S: N/a			N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.1 Facilitate access to the economy				
pd-20-0005: 1.1 Support local economic development through skills and enterprise development	1: Number of SMME training sessions [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
		Monthly Result	Notes		Evidence
		J: N/a			
		A: N/a			
		S: 1	20 September 2022 : Business Awareness Training at Thusong Centre		Documents\2022-
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	1.6 Coordinate social development internally and externally with partners				
pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internally: Internal Social Development Committee (ISOK) to identify additional action plans in each department that contributes to social development	1: Agreement reached on additional action plans in each department [Type=Qtr 4 Only]	1: 0.0% Yes (annually by June)	0.0% Yes (will be rated in June)		
		Monthly Result	Notes		Evidence
		J: N/a	ISOK meeting scheduled for 23 August 2022		
		A: Yes	ISOK meeting held 23 August 2022		Documents\2022-
		S: N/a			
Strategic Goal:	3 Quality and sustainable living environment				
Strategic Objective:	3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing				
pd-17-0063: 3.9 Obtain land use rights and secure funding for FLISP housing, affordable housing and social housing	2: Funding application to DHS submitted [Type=Qtr 4 Only]	1: 0.0% By June 2023	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Möller, Thys - Director: Electrical Engineering Services</b>					
<b>Strategic Goal:</b>	<b>5 Sufficient, affordable and well-run services</b>				
<b>Strategic Objective:</b>	<b>5.7 Provide electricity cost effectively</b>				
pd-17-0064: 5.7 Maintain energy losses at an acceptable level	1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only]	1: 0.0% Maintain the annual average below 8%	0.0% 5.18% pm average		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: 5.08%	See revised info from Finance		Documents\2022-
		A: 5.75%	See revised info from Finance		Documents\2022-
		S: 4.72%	See revised Info from Finance		Documents\2022-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.1 Relevant stakeholders systematically improve local competitive advantages				
pd-17-0033: 2.1 Gain commitment from key stakeholders to collaborate systematically to strengthen local competitive advantages	1: Number of key stakeholder groups actively contributing to improved competitive advantage [Type=Qtr 2 Only]	1: 0.0% 15 by end of Dec 2022	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		A: N/a			
		S: N/a			
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.2 Well located, serviced sites and premises available for commercial and industrial investors				
pd-17-0034: 2.2 Ensure adequate supply of land and services for commercial and industrial premises.	1: Number of well located, serviced industrial sites available [Type=Qtr 2 Only]	1: 0.0% 20 by end of Dec 2022	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		A: N/a			
		S: N/a			
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.4 Local markets work better to increase opportunity for local small businesses				
pd-17-0036: 2.4 Establish a local business opportunity network incl. a local business directory	1: Number of opportunities advertised / shared with Swartland businesses [Type=Qtr 2 Only]	1: 0.0% 100 by end of Dec 2022	0.0% N/a		
		Monthly Result	Notes		Evidence
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Strategic Goal: 2 Inclusive economic growth</b>					
<b>Strategic Objective: 2.5 Easier for farmers to add and grow new / promising business models</b>					
pd-17-0037: 2.5 New (more enabling) Spatial Development Framework	1: Number of key constraints to growth removed [Type=Qtr 2 Only]	1: 0.0% 3 by end of Dec 2022	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
<b>Strategic Goal: 2 Inclusive economic growth</b>					
<b>Strategic Objective: 2.6 Easier for local citizens to access economic opportunity</b>					
pd-17-0038: 2.6 Establish an information portal pointing to best information sources including local support services	1: Number of unique visitors (local, with more than 1 page view) [Type=Qtr 2 Only]	1: 0.0% 400 by end of Dec 2022	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			
<b>Strategic Goal: 4 Caring, competent and responsive institutions, organisations and business</b>					
<b>Strategic Objective: 4.6 Identify risks and implement preventative and corrective controls</b>					
pd-17-0065: 4.6 Assign Risk Management responsibilities to Internal Audit as RM Shared Services contract ended	1: Updated Internal Audit Charter which include risk management facilitation role [Type=Qtr 4 Only]	1: 0.0% By June 2023	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	To be reviewed by 30 June 2023		
		A: N/a	To be reviewed by 30 June 2023		
		S: N/a	To be reviewed by 30 June 2023		
pd-17-0068: 4.6 Maintain an effective independent Performance and Risk Audit Committee as per legislation (Appoint for three years, but can extend for six years)	1: Appointment of new members for the PRA Committee over a period of three years for continuity [Type=Qtr 4 Only]	1: 0.0% Annually by June	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	PRAC is appointed.		Documents\2022-
		A: N/a	PRAC is appointed		Documents\2022-
		S: N/a	PRAC is appointed		Documents\2022-

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Terblanche, Madelaine - Director: Corporate Services</b>					
<b>Strategic Goal:</b>	<b>4 Caring, competent and responsive institutions, organisations and business</b>				
<b>Strategic Objective:</b>	<b>4.11 Improve integrity of staff administration by streamlining HR processes</b>				
pd-20-0007: 4.11 Implement Payday Employee Self Services & Time & Attendance Biometric system (pending budget)	1: Implementation completed [Type=Qtr 4 Only]	1: 0.0% By June 2023	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a	No funding provisioned to this end in 2022/23 financial year		
		A: N/a			
		S: N/a			
<b>Strategic Goal:</b>	<b>4 Caring, competent and responsive institutions, organisations and business</b>				
<b>Strategic Objective:</b>	<b>4.12 Maximising administrative and operational efficiency i.t.o. legislative prescripts</b>				
pd-20-0008: 4.12 Automation of System of Delegation linked to organogram	1: Automated system implemented [Type=Qtr 4 Only]	1: 0.0% By June 2023	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		J: N/a			
		A: N/a			
		S: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Civil Engineering Services					
Strategic Goal: 5 Sufficient, affordable and well-run services					
Strategic Objective: 5.2 Maintenance and upgrading that sustain and improve the current condition of surfaced roads					
pd-17-0020: 5.2 Investigate and report to council annually on the status quo condition of surfaced roads	1: Report submitted to the Portfolio Committee [Type=Qtr 1 Only]	1: 100.0% Yes (by end of Sep annually)	100.0% Yes	3.0	
Monthly Result					Notes
J: N/a					Evidence
A: Yes					
S: N/a					
pd-17-0021: 5.2 Inform budgetary processes of funding requirement for maintenance and upgrading of surfaced roads.	1: Budget requirements calculated and budget informed [Type=Qtr 2 Only]	1: 0.0% Yes (by end of Nov annually)	0.0% N/a		
Monthly Result					Notes
J: N/a					Evidence
A: N/a					
S: N/a					
Strategic Goal: 5 Sufficient, affordable and well-run services					
Strategic Objective: 5.4 Maintenance, upgrading and extension that sustain and improve the current condition of civil infrastructure					
pd-17-0023: 5.4 Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of civil infrastructure	1: Budget requirements calculated and budget informed [Type=Qtr 2 Only]	1: 0.0% Yes (by end of Nov annually)	0.0% N/a		
Monthly Result					Notes
J: N/a					Evidence
A: N/a					
S: N/a					